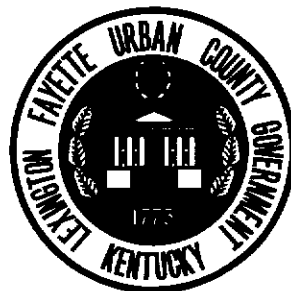


2007 - 2008



Lexington-Fayette Urban County Government

Annual Budget





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Lexington-Fayette Urban County
Kentucky**

For the Fiscal Year Beginning

July 1, 2006

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Lexington-Fayette Urban County, Kentucky for its annual budget for the fiscal year beginning July 1, 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

2007 - 2008

Lexington-Fayette Urban County Government

Annual Budget

Mission:

Working in partnership with the community to provide a safe and secure environment, excellent customer service, a vibrant organization, and economic opportunity empowering all to thrive.

Core Values:

Leadership
Fiscal Responsibility
Understanding
Continuous Improvement
Great Service

The Division of Budgeting has prepared this document and the Fiscal Year 2007 - 2008 Budget in Brief (a booklet that summarizes the more important information contained in this book) to provide information about the budget of the Lexington-Fayette Urban County Government.

If you need further information, or have suggestions for improving this document, please contact the Budget Office at (859) 258-3060 or fax at (859) 258-3612. Mailing address: LFUCG Division of Budgeting, 200 East Main Street, Lexington, KY 40507.

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Mayor Jim Newberry

LEXINGTON-FAYETTE URBAN COUNTY GOVERNMENT
Office of the Mayor



Dear Citizens:

It is my honor to present to you the FY 2008 budget for the Lexington-Fayette Urban County Government, as unanimously approved by the Urban County Council.

This budget is built around a foundation of six priorities set by the administration and Council. They are: environment, community vision, economic development, innovative planning, more effective internal and external communication and more efficient, more cost-effective government.

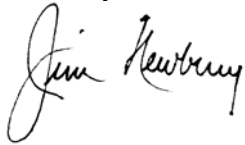
The level of collaboration between the administration and the Council in the writing of this budget has been unprecedented for the Urban County Government. Meetings began in January and continued through the budget process.

Some of the highlights of the FY 2008 budget include:

- \$250,000 for parks parity
- \$2 million for recreational trails
- \$2 million for Purchase of Development Rights Program
- \$661,500 for Commerce Lexington
- \$600,000 for innovative planning
- \$2 million for infill and redevelopment
- Funding for 50 new police officers
- 3 new internal auditors
- 10.3% increase for Code Enforcement/Building Inspection
- \$500,000 for LexArts / \$150,000 requires 50/50 match from new donors

In my Inaugural Address, I talked about the Lexington of the late 18th and early 19th Centuries, when our forefathers worked hard to build a community that ultimately became known as the “Athens of the West.” I hope and believe you share my goal of seeing Lexington reclaim its place among America’s preeminent cities. I am confident that this budget moves us closer to that goal. I look forward to working with you to help Lexington achieve its unlimited potential.

Sincerely,

A handwritten signature in black ink that reads "Jim Newberry". The signature is written in a cursive, flowing style.

Jim Newberry
Mayor

Budget Message

Perhaps no Urban County Government document says more about our priorities than the budget. These are the spending priorities that the administration and the Urban County Council believe will best serve the needs of Lexington, within the confines of existing resources.

CHANGES IN PRIORITIES

While this is a lean budget year, making this a difficult budget to prepare, and while there are many legitimate needs that remain unmet, this budget represents a fundamental change in the way Urban County Government does business. With the help of the Urban County Council and members of my administration, we are presenting a budget that makes significant investments in our people, our property, our partners and our priorities:

Taking Care of Our People

The quality of life in this community is, in part, directly related to the quality of the work done by Urban County Government waste management workers, parks professionals, police officers, firefighters, social workers, and those who support the efforts of the employees on the front lines of service delivery. If our city's employees perform well, the quality of life in Lexington improves.

Therefore, included in this budget are raises of up to 3.9% for city employees, excluding police officers and firefighters who are subject to collective bargaining agreements. This cost of living increase is consistent with the inflationary adjustment identified by both the World at Work and the Consumer Price Index. Police officers' and firefighters' salaries will be adjusted in accordance with their respective collective bargaining agreements. In addition, we have included an increase in our contribution to the Policemen's and Firefighters' Retirement Fund to an amount equal to 26% of salaries on July 1, 2007, and to 27% on January 1, 2008.

Significant funding is included for professional development initiatives. Our employees are our most significant assets and it is important that we invest in them.

Taking Care of Our Property

Our people are our most significant assets, but they are not by any means the only assets. LFUCG owns 472 pieces of real estate totaling 5,823 acres that have been entrusted to us by Lexington taxpayers. We own 102 city parks, 22 fire stations, a recycling center, and the list could go on. Unfortunately, many of these facilities need a great deal of work. This budget only begins to scratch the deferred maintenance surface, but it does begin the process of providing resources to address those issues in a meaningful way.

We decided to severely limit purchases of property. This budget includes the purchase of two buildings. One is a facility to house sophisticated public safety equipment, including a mobile command center, mobile crime lab, explosive device response vehicle and other specialized vehicles. This equipment needs to be stored indoors to ensure that it is immediately available when emergencies arise.

In addition, \$750,000 is included for Raven Run Nature Center. Raven Run is a community treasure, and the facilities located there are simply not in keeping with the magnificent trails, wooded areas and grasslands that are Raven Run. Further, there has been a significant commitment of resources from the community. The additional funding will enable construction of this facility to be completed by mid-2008.

Budget Message

Although no other property purchases are included in the budget, funding is set aside for the design of a new Senior Citizens Center. We must prepare to meet the needs of our growing population of seniors.

We have included \$250,000 for a parks parity fund to address maintenance in parks that are substandard. This will be the first of four such allocations, so that \$1 million in “catch-up” funds will ultimately be devoted directly to our substandard parks.

While we are focusing on parks, I want you to know that we have also included \$150,000 to update the Parks Master Plan. That document was prepared in 1997, so we are well past the point where we need to take a hard look at our parks.

We have not done an adequate job of maintaining our roads. To meet the needs of a growing city with a vibrant economy, streets and roads need state and local government resources. We have included more than \$6 million in the budget to provide roadway design, construction, repair, resurfacing and small construction projects. Specifically, we have included improvements on Man O’ War Boulevard, Fortune Drive, Angliana Avenue, Maxwell Street and Nicholasville Road.

We have also included funds to address deferred maintenance on numerous buildings, including a fire suppression system at the Kenwick Community Center, an exhaust system at the Bates Creek ballroom, the completion of a bridge and shelter at Wildwood Park, and resources to bring the Shillito tennis complex into compliance with the Americans with Disabilities Act.

We have provided for a 24% increase in our Division of Risk Management, including a \$2.44 million increase in our self-insurance fund. Even though this increase is inadequate, we have tried to begin to significantly address our unfunded liabilities. In the coming years, we will need to increase our efforts.

Taking Care of Our Partners

In this lean budget year, we have recommended a fundamental shift in how we approach those service agencies with which we have special relationships. These agencies help us provide a social safety net in the community. For years, we have referred to these agencies as “outside agencies” since they technically are not part of city government. We will now be referring to these agencies as “Partner Agencies” to reflect the importance of a collaborative relationship.

This year, we have generally maintained funding for our partners at the current level, but we have also made a substantial increase in funding for the Hope Center to enable it to provide an expanded substance abuse program for women.

Taking Care of Our Priorities

Beyond our people, our property, and our partners, we must also consider our priorities for Urban County Government. When the Council and members of our administration met in January, we identified six priorities for LFUCG. This budget is designed to make those priorities become realities in the coming months.

Budget Message

Improving the Environment

Our first priority from our January meeting was to improve our environment. This budget provides for the establishment of a new department, Environmental Quality. The creation of this department will ensure that environmental concerns stay on the front burner throughout the year.

We are in negotiations with the U.S. Environmental Protection Agency to formulate a consent decree that will define the scope of needed sewer system improvements. But because negotiations are ongoing, this budget does not include any funding proposals pertaining directly to EPA-related issues. Rest assured, the environment remains the highest priority of the administration. As soon as our negotiations with the EPA conclude, we will return to the Council with a comprehensive proposal.

Even though we are including no EPA-related environmental projects, we have included two substantial expenditures which, in my mind, substantially enhance the environment and our quality of life. First, we have included \$2 million to support the Purchase of Development Rights program, which protects our farmland.

The other initiative will help our citizens enjoy our remarkable environment. Specifically, \$2 million in new funds is included for our trail system. These funds will enable us to acquire property and construct a system of trails that will enable walkers and bikers to improve their health, while reducing traffic congestion in some parts of town. In many instances, we already own the real estate on which the trails will be constructed, and in those instances, our funding will pay for asphalt, landscaping and other items necessary to make planned trails a reality.

Developing Community Vision

In January, we agreed that we need to develop a common sense of direction for our community. That effort will require sustained focus for several months. Funding is included to conduct a survey of our citizens, to retain an experienced facilitator to lead our community in a discussion of its future and to fund other expenses associated with that effort. There may be no better investment in our future than helping Lexingtonians sort through the various options for how our community might progress in the years to come.

Promoting Economic Development

Our third priority is developing our economy, and one of the most significant operational changes reflected in this budget comes in the manner in which we will undertake that task. With 83% of the 2007 budget year general fund revenues coming from licenses and permits, having a vibrant economy is vital if we want to have the resources necessary to make the city function effectively in the future. I want to emphasize a few steps designed to enhance our economic development efforts:

Commerce Lexington

First, LFUCG has entered into a services agreement with Commerce Lexington in the amount of \$661,500 – a 631% increase over last year's adopted budget. Through this agreement, we will fund most of our business recruiting efforts. In addition, \$100,000 of the total amount will be allocated to minority business development, and \$105,000 will be devoted to job training through Commerce Lexington's Partnership for Workforce Development.

Budget Message

Downtown Development Authority

We have also included a 58.8% increase in the budget for the Downtown Development Authority. Based on every bit of evidence from the last few years, putting more money into the DDA's hands will yield an outstanding return on that investment, and for that reason, \$285,640 is being allocated to the DDA.

In a matter related to both the DDA and to downtown development, we have agreed to make office space available to the Downtown Lexington Corporation. By housing the DLC with the DDA, we believe that we will build opportunities for future collaboration, and in the process, we are saving the DLC from incurring rent expense which in the last year has totaled \$14,100, plus utilities.

Bluegrass Area Development District and Related Entities

I also believe that we must expand our economic development efforts on a regional basis by greater involvement with the Bluegrass Area Development District. Our budget includes provisions to pay fully our Bluegrass ADD dues – something the city has failed to do for years – and to participate fully in “Go Kentucky” – a joint economic development effort involving a number of our neighboring cities and counties. These increases result in a 36.5% increase in our funds devoted to the ADD, although the dollar amount of the increase, \$26,190, is relatively modest. In future years, I anticipate that we will want to do much more with our neighbors, but this budget demonstrates our intention to be more active regional participants.

LexArts

Last year, the city provided LexArts with \$350,000. While some may question the propriety of local government support for the arts, I view that support as nothing less than a vital component of our overall economic development effort. We simply cannot attract and retain horse, health care and high tech industries unless we have a vibrant arts community. The arts create the sort of environment that health care and high tech professionals consider essential, and even if you have no interest in economic development, the arts enhance our overall quality of life.

This year, we have renewed our \$350,000 commitment to the LexArts Campaign for the Arts, and we have supplemented it with \$150,000 for a total of a half million dollars of city support. Initially, I wanted simply to raise the city's contribution to \$500,000, but after further thought, I wanted to do something more significant than just write a bigger check. Therefore, we have made available a \$150,000 grant to LexArts on a 50/50 matching basis for contributions of \$1,000 or less from contributors who have not contributed to LexArts before today. I am extraordinarily confident that the leadership at LexArts will succeed in obtaining the funds necessary to maximize the match. When that happens, the total existing and new dollars to LexArts resulting from both LFUCG's efforts and the efforts of new contributors will amount to \$650,000. Further, by leveraging the \$150,000 to create a pool of new donors for LexArts, the LexArts board and the city can do much to ensure the community's long-term support for LexArts, which will be necessary to take it to a higher level in the future.

Innovative Planning

We must be more innovative in how we plan for our community in the future. Adding more money doesn't necessarily mean that our planning will become more innovative, but without the financial

Budget Message

wherewithal to perform the multiple tasks we have assigned to our Division of Planning, mediocrity is almost guaranteed. We have included substantial new resources in planning to be sure that the lack of financial resources is not an excuse for our failing to develop a world class planning operation. These resources come in two separate components. First, we have included an increase of \$600,000 in the operations of the Planning Division. The additional funds are intended to enable Planning to prepare multiple small area plans, to conduct a housing market survey and to support a number of initiatives consistent with the implementation of the 2006-2007 Comprehensive Plan.

We have also established an infill and redevelopment initiative to encourage the sort of development that our community wants to see. The cost of this initiative is \$2 million, which will provide for land acquisition for infill and redevelopment, much akin to the Purchase of Development Rights program in the rural areas of Fayette County.

Enhancing Communications

Our fifth priority from our January meeting was enhanced internal and external communications. While there are many ways in which we can improve our communications efforts, the focus for budget purposes is our Division of Government Communications. Overall, we have made a 47.4% increase in those efforts with a view toward improving GTV3's offerings and expanding access to LexCall 311. The general funds available to Government Communications will total \$1,863,950.

In January, we agreed that the expanded use of LexCall was one means by which we could both improve communication with our constituents and operate a more efficient government, so we are expanding LexCall's hours.

Making Government Effective

The sixth priority from January was finding ways to deliver local government services more effectively and efficiently. We have an abundance of opportunities in this area. Let me share seven examples of how we will use this budget to make Urban County Government more effective.

Code Enforcement Technology

I am committed to revitalizing Code Enforcement. Code Enforcement now uses LexCall to track its responses to citizens' requests for service. By involving LexCall, we can ascertain the length of time it takes to clear citizens' complaints, and after reviewing that information, we can determine what additional steps may be necessary to make Code Enforcement an effective tool for neighborhood associations and residents to rely upon as they seek to maintain and improve their neighborhoods.

We have also unshackled Code Enforcement. In the past I understand that Code Enforcement has felt constrained in its ability to vigorously pursue certain enforcement actions. Those days are gone, and I am proud of the recent efforts made by our Division of Code Enforcement and other agencies to enforce the law in various parts of our community. I want them to continue their work in every part of our city.

To support those efforts, we have included an 8% increase in the operating budget for Code Enforcement. Perhaps more significantly, we are acquiring tablet computers to expedite the preparation of reports in Code Enforcement and Building Inspection so that our existing workforce can expand its reach throughout the community. Rather than hiring more officers, we believe this investment in technology

Budget Message

will enable our Divisions of Code Enforcement and Building Inspection to perform more inspections in our community without expanding the workforce, and we will monitor these divisions in the future to see that we achieve the sort of return on this investment that we believe we can expect.

Police Presence

Our Division of Police has been authorized to hire and equip 50 new officers during the coming fiscal year. Hiring police officers is expensive, but not hiring them is even more expensive. I believe our Division of Police has been a good steward of the resources that we have entrusted to it in the past, and I am confident that its outstanding performance will continue in the future.

This expansion of the Division of Police is part of a multi-year effort to expand the number of our sworn police officers from 570 to 718 by January 1, 2010. That objective will be difficult to meet, but I remain committed to achieving that goal over the next three years. Our city is growing, and we must expand our police force to meet the demands of a growing population.

Emergency Care Service

We are adding a new emergency care unit within our Division of Fire and Emergency Services. We presently have nine units available on a 24/7 basis. Those units are in constant use, and their call levels exceed national standards. We cannot permit the healthcare of our citizens to be substandard, so we are increasing Fire's budget by \$780,740 to ensure the continued availability of emergency care units in a timely and efficient fashion.

Revenue Officers

To enhance collections by our Division of Revenue, we have expanded by three officers. Our Revenue Division has advised us that each officer should be able to generate three times his or her salary in collections. We have accelerated the hiring for these positions to this fiscal year and will provide funding for their continuation during 2008 budget year so that we can maximize our tax collections.

Internal Audit

We have increased the financial resources devoted to Internal Audit by 74%. This increase addresses two substantial needs – the need for greater professional development and the need for more audit capacity. The budget allows for the hiring of two new auditors and a deputy director. In coming years, I intend to see our internal audit office expand so that our auditors can be our eyes and ears to help ensure that tax dollars are spent appropriately and efficiently.

Budget Message

Office of the Chief Information Officer/CIO

In January, we agreed that it would be prudent to create a chief information officer or CIO for the city. This budget includes the creation of a new Office of the Chief Information Officer, but it does considerably more. Merely hiring someone and giving them a title does not address our IT needs. Much more is required if we are to materially improve the quality of our information technology.

We challenged our Division of Computer Services to identify a comprehensive approach to addressing our information technology needs, and they provided us with a well-reasoned, five-step plan for moving us, as they put it, “to a more functional and robust computing environment.” We have fully funded their ideas, including a 27.5% increase in the funding for the Division of Computer Services, with a view toward using those funds as a financial foundation for the success of the new Office of the Chief Information Officer. Undoubtedly, the CIO may conclude that other steps should be taken, but by adding \$800,000 to our Computer Services Division, we will have a base upon which the CIO can get a sound start.

Performance Measurement

In January we also discussed the need to measure our performance. In an organization as complex as the city, the effort to identify the performance indicators to be measured is no small task. We have included funds for a consultant to assist in determining appropriate measurements for city government to monitor.

This budget is an important step to a brighter future for Lexington. It is a reflection of the priorities established by the Council and the administration, and it is an effort to spend taxpayers’ resources in a financially prudent fashion while still delivering the services which our community must have to maintain and enhance its quality of life.

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Understanding the Budget Document

Introduction

The budget is a fiscal plan, a blueprint for the future. At first glance a budget may simply appear to be a list of numbers on paper used to limit spending, but a budget is actually a dynamic operations guide which identifies programs, services, and activities that the government plans to provide in the ensuing year. Furthermore, it identifies the financial guidelines controlling these activities.

The purpose of this section is to assist all readers by explaining the way this document is structured. An extensive glossary of the budgetary and financial terms used in this document is located in the *Appendix* section. In addition, a Fiscal Year 2007-2008 *Budget in Brief* is available from the Division of Budgeting. That booklet summarizes the more important information contained in this book.

Lexington-Fayette Urban County Government (LFUCG)

The LFUCG was formed in 1974 with the merger of the governments of the former City of Lexington and Fayette County. The LFUCG has a Mayor/Council form of government. This organizational plan is headed by a Mayor, who is elected on a non-partisan basis every four years and may serve no more than three consecutive terms. The Mayor carries out the programs and policy established by the Council, advises the Council on policy and legislative matters, and recommends the annual budget.

The 15-member Urban County Council is the legislative branch of the LFUCG. Fayette County is divided into 12 council districts of approximately equal population, and one Councilmember is elected in each district. There are also three at-large members elected by voters countywide. The at-large member receiving the most votes serves as Vice-Mayor. The Council levies taxes, enacts ordinances, adopts the annual budget, and performs other legislative functions.

Service Districts

The Charter created the merged Lexington-Fayette Urban County Government and divided the county into geographical taxing districts—the General Services District and the Urban Services Districts.

1. The General Services District is synonymous with Fayette County.
2. The Urban Services Districts comprises the old City of Lexington plus certain areas added since the LFUCG was formed.

The geographic areas, purposes, and functions of these two districts determine the way services are budgeted and provided in the Urban County Government. The two districts relate services provided to taxes paid. The General Services District receives a base level of services; its property is taxed at the General Services rate to fund these services. The Urban Services Districts receive more of direct services, which are funded by an additional tax rate.

Fiscal Year

The budget covers the activities and expenditures/expenses for a given time period or fiscal year. The LFUCG's fiscal year begins July 1 of one year and ends June 30 of the following year. This budget covers the period July 1, 2007, through June 30, 2008.

Understanding the Budget Document

Funds and Departments

This budget document is separated into sections according to *fund*. Each fund is organized by *departments*, which are unique units with specific responsibilities, generally defined in the LFUCG Charter. The department summary pages present historical comparisons of expenditures and staffing.

Following the department summary pages are the *division* summary pages. These give a brief description, budget highlights, mission statements, goals, objectives, and performance measures of the individual divisions assigned to the department.

Organization by Fund

The finances of the government are segregated into *funds* in order to account for specific activities in accordance with special regulations or restrictions. A fund is defined, in part, as a fiscal and accounting entity with a self-balancing set of accounts, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. The following table provides a description of the types of governmental, enterprise or proprietary, and fiduciary funds that are included in the budget.

Funds	FY 2008
The General Services District Fund supports basic services such as police, fire, planning and zoning, parks and recreation, libraries, and other community services. This fund is financed primarily by employee withholdings, net profits license fees, and property taxes. Note: Due to Medicaid reporting requirements, the Family Care Center Health Services Fund (1102) is accounted for separately. However, it is essentially a part of the General Services Fund and is included in the General Services Fund totals.	\$ 282,700,500
The Urban Services Districts Fund , a governmental type fund, accounts for refuse collection, street lights, and street cleaning services provided by the government. Each of these services is funded by an additional property tax paid only by the property owners in the respective service districts.	34,108,540
Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted for specified expenditures, such as state and federal grant revenues, Municipal Aid Program funds, County Aid Program, Public Safety, and Spay and Neuter funds.	21,329,900
Capital Projects Funds account for the receipt and disbursement of resources used in large capital and construction projects.	33,894,520
Enterprise Funds are self-supporting through charges for services. LFUCG Enterprise Funds include: Sanitary Sewers, Landfill, Right of Way, Extended School Program, Enhanced 911, LexVan, and Public Corporations.	58,292,110
Internal Service Funds account for the financing of services by one fund to another fund or funds of the government. Included here are the government's self-insurance funds.	37,343,620
Fiduciary Funds are used to account for assets held by the government in a trustee capacity. This includes the Public Library Corporation Fund and two pension trust funds.	37,938,050
Total Appropriations	\$ 505,607,240
Interfund Transfers	(48,920,680)
Appropriations (Net of Interfund Transfers)	\$ 456,686,560

Understanding the Budget Document

Organization by Department

Each fund is made up of one or more administrative entities called *departments*. A department is given managerial authority to carry out governmental functions (police protection, fire protection, financial services, etc.) by the Urban County Government Charter, related ordinances, and mayoral directives.

A department can be budgeted in one fund or many funds. A table showing total expenditures by department is included in the *Summary Information* section. Each department is made up of one or more *divisions*. Each division is authorized to make expenditures as needed to accomplish its mandated responsibilities.

Fund Balance

Fund balance is the difference between fund assets and fund liabilities in a governmental or trust fund.

Staffing Levels

Staffing levels are based on the adopted budgets for FY 2006, FY 2007, and FY 2008. The differences between fiscal years reflect both changes made during the prior year and changes proposed for the next year. All staffing levels in this document reflect full-time equivalents (FTE's).

Accounting and Other Changes

The FY 2008 Annual Budget is organized essentially in the same format as the previous edition. For FY 2008 the divisional budgets have been adopted based on four major categories as follows:

- Personnel
- Operating
- Transfers
- Capital

Performance Measures

Performance measures are included. A management audit is currently being conducted. Hopefully this audit will emphasize the need for more efficiency and effectiveness measures. Council has also expressed this need.

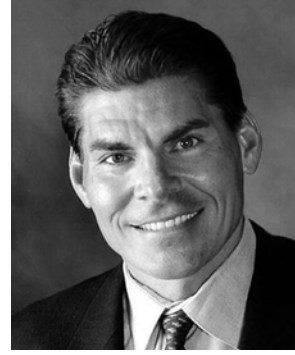
Lexington-Fayette Urban County Council



Vice-Mayor
Jim Gray



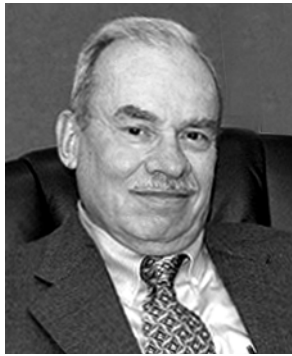
At Large
Linda Gorton



At Large
Chuck Ellinger



District 1
Andrea James



District 2
Tom Blues



District 3
Dick DeCamp



District 4
Julian Beard



District 5
David B. Stevens



District 6
Kevin Stinnett



District 7
K. C. Crosbie



District 8
George Myers



District 9
Jay McChord



District 10
Don Blevins

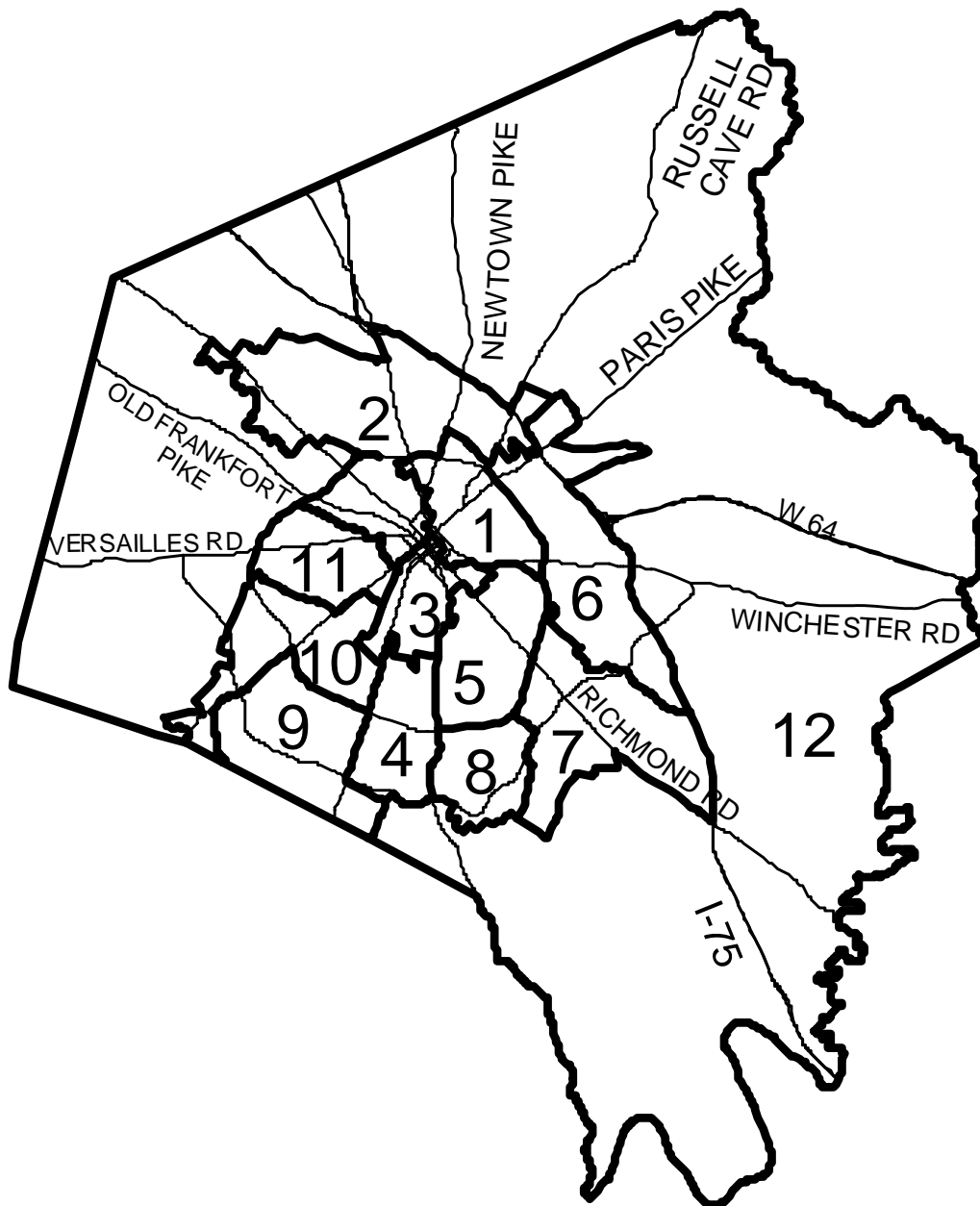


District 11
Richard Moloney

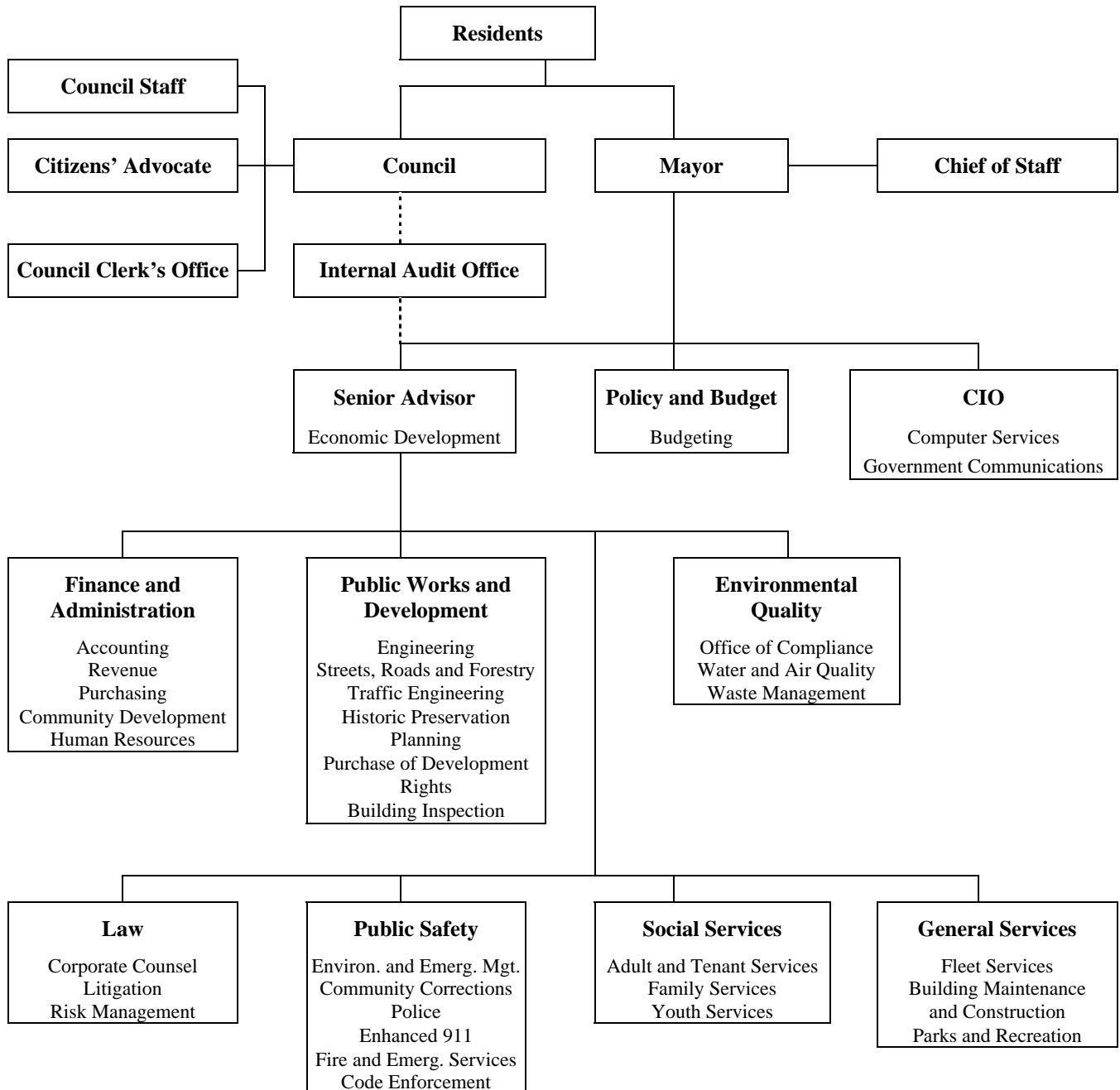


District 12
Ed Lane

Council Districts



Organizational Chart



Government Officials

Council Office

Citizens' Advocate Office
Council Clerk's Office

Office of the Mayor

Office of Policy and Budget

Budgeting

Office of the Chief Information Officer

Computer Services
Government Communications

Office of the Senior Advisor

Office of Economic Development

Internal Audit

Finance and Administration

Accounting
Purchasing
Revenue
Community Development
Human Resources

Public Works and Development

Engineering
Streets, Roads and Forestry
Traffic Engineering
Historic Preservation
Building Inspection
Planning
Purchase of Development Rights

Environmental Quality

Office of Compliance
Water and Air Quality
Waste Management

Law

Corporate Counsel
Litigation
Risk Management

Public Safety

Code Enforcement
Community Corrections
DEEM
Enhanced 911
Fire and Emergency Services
Police

Social Services

Adult and Tenant Services
Family Services
Youth Services

General Services

Building Maintenance and Construction
Fleet Services
Parks and Recreation

Rebecca Langston, Council Administrator

Joan Beck, Citizens' Advocate
Liz Damrell, Council Clerk

Jim Newberry, Mayor

John Cubine, Senior Advisor – Policy and Budget

James E. Deaton, Director

Rama Dhuwaraha, Senior Advisor - CIO

Mike Nugent, Director
David L. Sullivan, Director

Joseph Kelly, Senior Advisor

Anthony Wright, Director
Bruce Sahli, Director

Kyna Koch, Commissioner

Mary Turner-Fister, Director
Brian Marcum, Director
William O'Mara, Director
Paula King, Director
Michael Allen, Director

Don Kelly, Commissioner

Marwan Rayan, Director
Leo McMillen, Director
Ron Herrington, Director
Bettie L. Kerr, Director
Dewey Crowe, Director
Chris King, Director
Billy Van Pelt, Program Manager

Vacant, Commissioner

Charles H. Martin, Director
Vacant, Director

Logan Askew, Commissioner

Barbara Sledd, Deputy Commissioner
Leslye Bowman, Director
Patrick R. Johnston, Director

Tim Bennett, Commissioner

David Jarvis, Director
Ronald L. Bishop, Director
Patricia L. Dugger, Director
David Lucas, Director
Robert Hendricks, Chief
Anthony Beatty, Chief

Marlene Helm, Commissioner

Cheryl Lewis, Director
Jean Sabharwal, Director
William Kendrick, Director

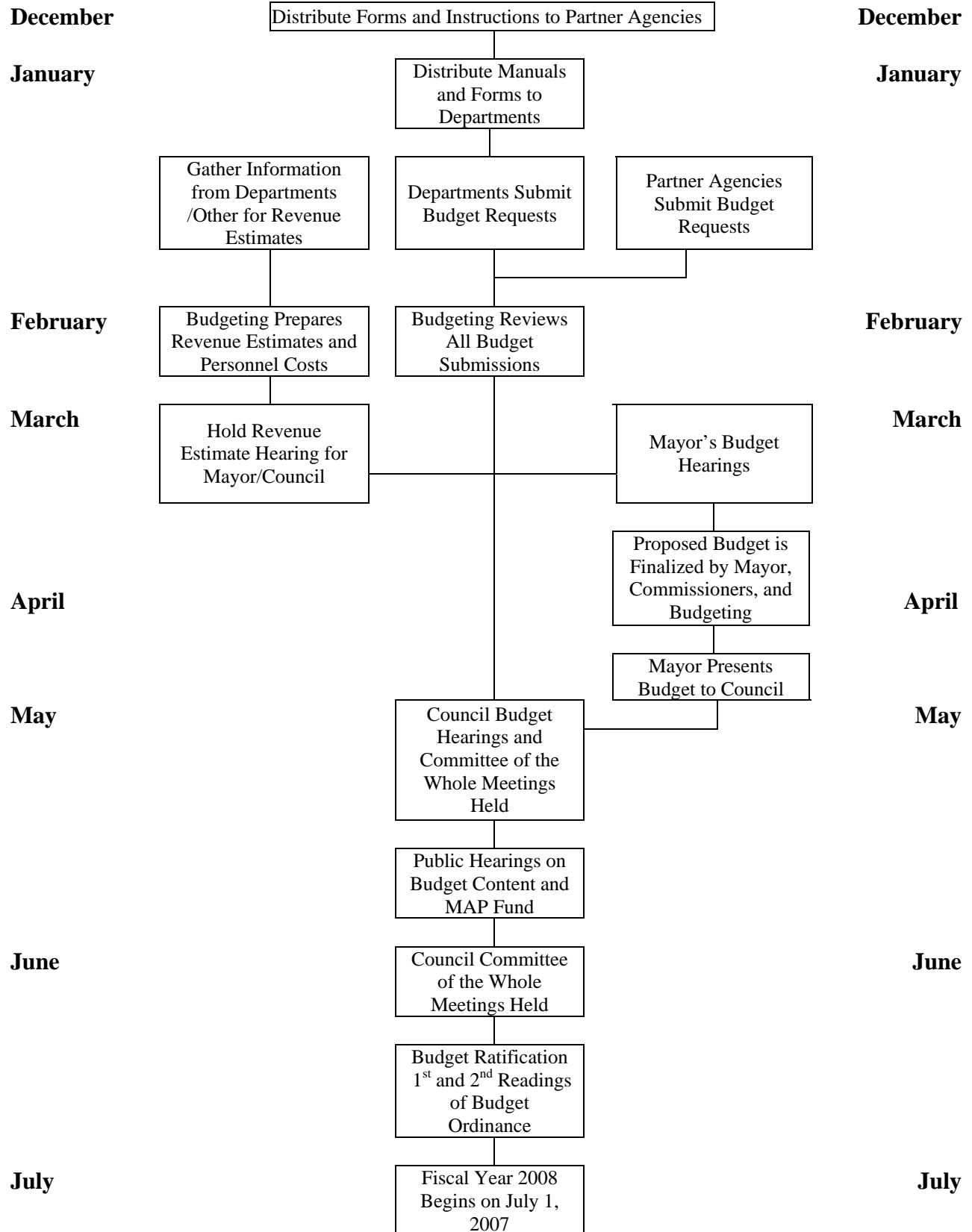
Kimra Cole, Commissioner

Wayne Wilson, Director
Richard Murray, Director
Jerry Hancock, Director

Budget Calendar

December	12	Budget request forms are distributed to outside agencies.
January	11-12	Budget request manuals and forms are distributed to departments and other government units.
February	5	Revenue estimate letters are mailed to various departments/other government units.
	5	Last day for departments to submit budget requests to the Division of Budgeting.
		Budget Analysts review all budget requests, calculate personnel costs for all departments, and prepare preliminary revenue statements.
	20	Revenue budget hearing is held. The Director of Budgeting reviews current year revenue projections and revenue estimates for the following year.
	21	The Mayor begins administrative budget hearings with individual departments and outside agencies.
March	2	Mayor's budget hearings end.
	2-31	Administrative review of all budget material is completed, and final adjustments are made to the budget document. All funds are brought into balance.
April	10	Mayor's Proposed Budget is submitted to the Urban County Council, along with the updated Six-Year Capital Improvements Plan, as required by the Charter and Council resolution.
May	15	Public notice is given of hearings on the proposed budget and the Municipal Aid Fund budget. The notice includes a summary of the budget, as required by the LFUCG Charter. Public notice must be made not less than seven days prior to budget adoption by the Council.
	10-31	Council Committee of the Whole reviews Mayor's Proposed Budget, debt, capital projects, and revenue projections.
	24	Public hearings on the proposed budget and Municipal Aid Fund budget.
	24	Council Links committees present information to Committee of the Whole.
June	1-12	Council Committee of the Whole reviews information gained from Council Links committees.
	19	Formal ratification of the budget as amended by Council. This is the last day for changes to be made to the Mayor's Proposed Budget.
	21	First reading of the budget ordinance.
	26	Second reading of the budget ordinance.
July	1	Beginning of fiscal year 2007-2008.

Budget Process



Budgetary and Financial Policies

The overall goal of the LFUCG's financial plan is to establish and maintain effective management of the government's financial resources. The following section consists of budgetary and financial policies and guidelines.

Budget Policies and Guidelines

The over-all development of the budget is based on the following guidelines and policies. Most of the policies represent long-standing principles and traditions that have guided the government in the past and have allowed the LFUCG to maintain its financial stability, even during economic recessions. Some of these policies are included in the government's Charter; others have been formally adopted by the Council.

- The budget must be balanced for each fund; total available funds must equal or exceed total anticipated expenditures/expenses. Fund balance carry-over may be used as a source of funds.
- The budget must provide for all expenditures/expenses required by law and for all debt service requirements for the next fiscal year.
- Budgetary procedures that balance current expenditures/expenses at the cost of meeting future years' expenditures/expenses will be avoided.
- The General Fund is based on a long-range financial plan, which includes an unallocated fund reserve (see *Economic Contingency Designation* below). This reserve protects the LFUCG against catastrophic revenue losses and major emergency expenditures, as well as contributes to the government's favorable bond rating.
- Given that revenue sources are vital to the development of the long-range financial plan; ongoing expenditures will not be funded by a non-recurring or one-time revenue source.
- Revenue estimates will be realistic and conservative. Current year estimates will be updated during development of the budget each year.
- The LFUCG will limit the designation of General Fund revenues for specified purposes in order to maximize flexibility in budgeting and utilize revenues more efficiently.
- The government will maintain a budgetary control system to ensure adherence to the budget and will prepare regular reports comparing actual revenues and expenditures/expenses to budget amounts.
- Appropriations will lapse at year end for all budgeted funds. Requests for reappropriation of uncompleted capital projects will be given consideration.
- Budget amendments which reduce fund balance will not be approved by Council prior to the receipt of the annual audit unless:
 - An emergency exists (as certified by the Senior Advisor), or
 - The request is a reappropriation of prior year funds (Resolution 487-96).
 - The LFUCG will develop and update annually a six-year Capital Improvements Plan, along with corresponding anticipated funding sources. (See the *Six-Year Capital Improvements Plan* tab.) The development of the Capital Improvements Plan budget will be coordinated with the development of the various operating fund budgets. Future operating costs will be forecast and included in operating budget forecasts.

Budgetary and Financial Policies

- The LFUCG will preserve all its assets at a level adequate to protect its capital investment and minimize future maintenance and replacement costs.

Revenue Estimation

During February of each year, revenue estimates are gathered for the upcoming fiscal year along with updates of the current year's estimates. Most of the revenue categories are estimated by their respective department or division using historical trends and accounting for internal or external changes that might affect the revenue stream (rate changes, statute changes, etc.). For example, sewer user and landfill fee estimates are provided by the Department of Environmental Quality, extended school fees by the Division of Parks and Recreation, and building permit fees by the Division of Building Inspection.

Estimates for the major revenue sources in the General Services District Fund (employee withholdings, net profits, and insurance companies) are prepared by the Division of Budgeting in conjunction with the Division of Revenue using various methods including historical trends and regression analysis. Property taxes estimates for the General Services District and Urban Services Funds are prepared by the Division of Budgeting using historical trends.

Budget Execution

The budget is adopted by ordinance each year by fund, division, and major category (personnel, operating, transfers, and capital) to allow managers more flexibility. On July 1 of each year, the adopted budget is implemented. Throughout the year, expenditures and revenues are monitored to ensure compliance with the budget and a timely response to potential variances.

Budget Amendments

As conditions or circumstances change, the budget process allows for amendment or adjustment. Given that the budget is an ordinance adopted by the Council, the budget amendment process requires a positive vote by 3/5 of the Council at two meetings. All budget amendments are documented by the Division of Budgeting and tracked in the LFUCG computerized financial system. Budget amendments are required when a change is proposed to reallocate funds within a division or between divisions that cross the adopted categories. Changes that impact revenue, fund balance, capital, and most personnel accounts also require the formal budget amendment process and reading of the ordinance at two council meetings.

Budget adjustments are an administratively controlled process. This process allows changes in selected accounts within categories in the same division and requires only the Mayor's approval and a report to the Council.

Financial Policies and Guidelines

Economic Contingency Designation: On March 23, 2006, the Urban County Council adopted Ordinance 78-2006 making changes to the Economic Contingency Designated Account (ECA) within the General Services District fund balance that now allows structured deposits, emergency uses, and withdrawals to stabilize the flow of the major revenue sources within the General Fund. This new ordinance (see the *Appendix* for the full text of the ordinance) has established that the ECA has characteristics of both a revenue stabilization and an emergency reserve account. The ordinance requires,

Budgetary and Financial Policies

under the revenue stabilization concept, that the potential withdrawal allowed amount be tested during each budget preparation cycle. If a withdrawal is adopted with the budget, then a monthly deposit of \$50,000 will not be required. The goal of the ordinance is to accumulate up to 10% of the prior years' total General Fund revenue in the account. To help this designated fund balance account reach the goal, the ordinance further calls for a deposit of 25% of the net available fund balance into the account each year following the presentation of the audit report.

No withdrawal is allowed for FY 2008. The calculation of release is as follows:

	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual
<u>Information known as of adoption- June 22, 2007</u>	Revenues	Revenues	Revenues
Licenses – Insurance	\$17,873,107	\$19,151,852	\$20,496,690
Licenses – Employee Withholdings	121,550,590	126,052,353	133,109,925
Licenses – Business Returns	<u>23,258,085</u>	<u>24,900,289</u>	<u>27,589,253</u>
	<u>\$162,681,782</u>	<u>\$170,104,494</u>	<u>\$181,195,868</u>
Average % Change between 3 completed Fiscal years (Calculation Percentage)			<u>5.69%</u>

	FY 2007 Estimated Collections to 6/30/06	FY 2008 Adopted Revenues
Licenses – Insurance	\$21,300,000	\$22,500,000
Licenses – Employee Withholdings	142,000,000	149,705,920
Licenses – Business Returns	<u>29,600,000</u>	<u>32,044,080</u>
	<u>\$192,900,000</u>	<u>\$204,250,000</u>
% change between Estimated and Adopted Revenues (Proposed Percentage)		<u>5.88%</u>

Test: If the **Proposed Percentage** is LESS THAN the **Calculated Percentage** a withdrawal may be proposed (Ord. 78-2007, Sec 3(4))

	Difference	Maximum Withdrawal
Difference between Estimated and Adopted Amounts	\$11,350,000	\$0
Adopted Budget Calculation does not meet the criteria for proposing a withdrawal.		

Designation for 27th Pay Period: Government employees are paid bi-weekly, and most fiscal years include only 26 pay periods. However, every eleventh year includes an additional pay period because of the payroll schedule effect. The financial impact of an additional pay period on the annual budget will be in excess of \$7 million. In FY 2007, the government began setting aside funds for this occurrence by designating current year revenues in the General Services, Urban Services, and Sanitary Sewer Funds. The next 27th pay period will occur in FY 2017. The total balance in the 27th Pay Period Designation on June 30, 2006, was zero. There are appropriations for the 27th pay period designation this fiscal year.

Investment/Cash Management Practices: The LFUCG Department of Finance and Administration is responsible for the custody, investment, and disbursement of all funds of the government in accordance

Budgetary and Financial Policies

with the policies and procedures adopted by the Urban County Council. The government's policy is to invest funds to provide the highest investment return with the maximum security of principal, while meeting the daily cash flow demand of the government. Weekly, monthly, and annual cash flow forecasts are developed to ensure liquidity and reduce risks.

For a full discussion of the government's cash management and investment practices, please refer to the Comprehensive Annual Financial Report (CAFR).

Debt Service Policies: The objective of the LFUCG's debt management policy is to maintain the LFUCG's ability to incur present and future debt at the most beneficial interest rates in amounts needed for financing the long-range capital improvement and operational goals without adversely affecting the LFUCG's ability to finance essential services. The following operational policies guide the government in debt management:

- A six-year Capital Improvements Plan will be developed and updated annually, along with corresponding anticipated funding sources.
- Long-range financial forecasts are developed and updated periodically for the General Fund and enterprise funds.
- Capital projects financed through the issuance of bonded debt will be financed for a period not to exceed the useful life of the project. The LFUCG issues short-term notes (3-5 years) for the purchase of equipment and vehicles. The LFUCG issues long-term debt (20-30 years) for the purchase and construction of buildings, land, and major capital facilities and infrastructure.
- General obligation debt is limited to bond and note issues that are secured solely by general governmental revenues. Lease (mortgage) revenue debt is issued when the debt will be secured in part by revenue pledged from other governmental entities or enterprises. Revenue debt is issued for all LFUCG enterprise fund activities.
- Efforts will be made to maintain or improve the LFUCG's bond rating. Effective communication will continue with bond-rating agencies concerning the LFUCG's overall financial condition.
- In addition to the statutory legal debt limit, annual debt service for general debt should not exceed ten percent of expenditures.
- Financial advisors and bond counsel are selected through a Request for Proposal process.
- All debt issued is sold on a competitive basis.
- Each project financed with bond proceeds is evaluated with respect to projected cash flow and bond fund draws to determine the proper arbitrage treatment for each bond issue. In the event the cash draws are projected to exceed the spend-down provisions established by the Internal Revenue Service, bond proceeds are invested in a manner not to exceed arbitrage limits. In all cases, bond proceeds are invested per the provisions of the investment policy adopted by the LFUCG.
- Outstanding debt will be considered for refunding if the net present value of debt service savings is at least four percent of the refunded principal.

Landfill Closure Reserve: Ordinance No. 126-97 established a Landfill Closure Reserve.

Budgetary and Financial Policies

Financial Reporting

As required by generally accepted accounting principles (GAAP), all funds and account groups are organized according to standards established by the Governmental Accounting Standards Board (GASB). The LFUCG financial reporting system is designed to provide timely, accurate feedback on the government's over-all financial condition. All financial statements are audited annually by independent certified public accountants.

The annual budget ordinance includes all operating funds of the government except the following:

1. Federal and State Grants.
2. Certain Special Revenue Funds – Coal and Mineral Severance, Industrial Revenue Bond Fund, and Police Confiscated Funds.
3. Open Debt and Capital Projects Funds.
4. Certain Nonmajor Enterprise Funds - Prisoners' Account System Fund and the Small Business Development Fund.
5. Certain Fiduciary Funds - Neighborhood Sewer Projects Fund, Juvenile and Adult Probation Fund, and the Domestic Relations Fund.
6. Major Component Units - Lexington Center Corporation, Lexington Airport Board, and Fayette County Department of Health.
7. Nonmajor Component Units - Lexington Transit Authority, Lexington Public Library, Lexington Convention and Visitors Bureau, Explorium of Lexington, Carnegie Literacy Center, Lexington Parking Authority, and Downtown Development Authority.

Items one through three are established by budget amendment during the year.

Budget Basis

The budgets of general government type funds (for example, the General Services District Fund) are prepared on a modified accrual basis. This means that obligations of the government (e.g., outstanding purchase orders) are budgeted as expenditures, but revenues are recognized when they are measurable and available.

The enterprise funds (Sewer, Landfill, etc.) are budgeted on a full accrual basis except that depreciation is not recorded; rather the full purchase price of capital is shown as an expense. Not only are expenses recognized when a commitment is made (e.g., through a purchase order), but revenues are also recognized when they are obligated to the government (for example, sewer user fees are recognized as revenue when bills are produced).

The Comprehensive Annual Financial Report (CAFR) shows the status of the government's finances on the basis of GAAP. In most cases this conforms to the way the budget is prepared. The exception is the treatment of depreciation expense. As mentioned above, purchases of equipment and capital improvements are not depreciated in the budget for enterprise funds; rather the full purchase is treated as an expense in the budget year. Purchases of equipment and capital improvements for enterprise funds are depreciated in the CAFR. The CAFR shows fund revenues and expenses on both a GAAP basis and budget basis for comparison purposes.

Budget Summary

FY 2008 Budget Preparation

The Lexington-Fayette Urban County Council voted to adopt the Mayor's Proposed Budget for fiscal year 2007-2008, as amended, on June 19, 2007. The approved expenditure budget for the General Services Fund is \$282,700,500, which includes late item changes made by the Council on June 12th and 19th. The total budget for all funds combined, net of interfund transfers, is \$456,686,560.

A two-day budget retreat and budget call meetings were held on January 11 – 12, 2007. The Mayor asked Commissioners and Directors to submit a continuation of basic services budget with careful consideration of any new or expanded positions and programs.

Changes from Proposed to Adopted Budget

General Services District Changes

After the Mayor's Proposed Budget is presented, the Council is required to hold a public hearing on the contents of the proposed budget. The Council may amend the proposed annual operating budget submitted by the Mayor, except that the budget, as amended and adopted, shall provide for all expenditures required by law or by other provisions of the Charter, and for all debt service requirements for the next fiscal year. The following changes to the Mayor's Proposed Budget were made or accepted by the Council for the General Fund on June 19, 2007:

Late Item Changes

Changes to Available Funds:

Traffic Engineering – fees per agreement with the state	300,000
Risk Management – Adjust for reclassifications	340
Family Services – Medicaid revenues	<u>9,790</u>

<i>Increase to Resources</i>	<u>310,130</u>
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Changes to Expenditures:

Various grants – Changes in the amount of personnel recovery and/or match	14,070
Various – Adjust the salaries of nine employees per the pay equity ordinance	31,330
Government Communications (LexCall) – Position reclassification	1,860
Revenue – Position reclassifications	7,380
Engineering – Maxwell Street Bike/Ped. grant match	28,000
Traffic Engineering – Agreement with state for electrical control devices on the state primary road system	300,000
DEEM and Fire – Reallocate DEEM Program Manager and new Community Service Program Manager position in Fire	19,460
Community Corrections – Position reclassification	4,670
Community Corrections, Police, and Fire – Standby pay for computer operators	63,510
Police – S.A.N.E. grant match	26,340
Adult Services – Add part-time salaries inadvertently omitted from request	5,390
Family Services – Position reclassification	9,790
General Services – Reallocate Security Officer positions	112,150
Fleet Services – Position reclassifications	6,600
Parks and Recreation – Position reclassification	<u>22,070</u>

<i>Increase to Expenditures</i>	652,620
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Net Decrease to Budgeted Fund Balance	<u>342,490</u>
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Budget Summary

Council Changes

Council Changes

Changes to Available Funds:

Adjust July 1 Estimated Fund Balance	800,000
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Increase to Resources

	800,000
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Changes to Expenditures:

Coroner's Office – Operating	15,380
County Attorney – Two additional attorneys	150,000
Veteran's Parade	6,500
Fifth floor conference room equipment	4,200
Citizens' Advocate Office – funding for hosting the 2008 Ombudsmen National Conference	3,500
Mayor's Office – Lobbying	-25,000
Economic Development – Business loan program	-25,000
Reduce funding for studies – Visioning, Performance Metric, and Government Center	-350,000
Neighborhood Match Grant Program	25,000
Senior Advisor – For facilities consultation	-25,000
LexCall – Reduction in upgrades to GTV3, expand Lexcall (extended hours), and content management software for website	-18,940
Historic Preservation – Fund design review guidelines	25,000
Human Resources – Remove funding for three new positions	-195,800
Human Resources – YMCA membership supplement for employees	70,000
Human Resources – Written test and advertisement for Community Corrections hiring	3,000
Human Resources – Computerized testing for Police hiring	2,200
Human Resources – Employee assistance program	29,000
Human Resources – Employee wellness and health fair	25,600
Human Resources – Employee immunizations	36,400
Law – Electronic imaging	60,000
Engineering – Rain gauge network w/ USGS	25,000
Engineering – Greenways, including mowing, planting, etc.	40,000
Streets, Roads and Forestry – Downtown street trees	8,500
Traffic Engineering – Enhanced street signs	46,000
Environmental Quality – Increase in ICLEI Membership dues	2,500
DEEM – Mercury analyzer	20,000
Police – Increase initial uniform allowance from \$3,200 to \$5,000 per officer	90,000
Police – Replace holsters for 270 officers	51,000
Police – 50 tasers for the new officers being hired	50,000
Community Reinvestment Alliance of Lexington	-40,000
Hope Center – Increase to request	18,770
Salvation Army	10,000
Moveable Feast	30,000
YMCA – New Hamburg facility	100,000
Kentucky Humanities	25,000
Lexington Center – BELCAN parking funding	50,000
Human Rights Commission	68,500

<i>Increase to Expenditures</i>	411,310
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<i>Net Increase to General Fund Budgeted Fund Balance</i>	388,690
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Total Council and Late Item Changes	<u>\$46,200</u>
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Budget Summary

Summary of General Services District Changes

	Mayor's Proposed	Adopted	Difference
Funds Available	\$281,821,650	\$282,931,780	\$1,110,130
Expenditures	281,636,570	282,700,500	1,063,930
Budgeted Fund Balance	\$185,080	\$231,280	\$46,200

Changes to Other Funds

Various late item changes were made to other funds during Council Committee of the Whole meeting on June 7, 2007. The impact to fund balance by fund is as follows:

Decreases:

Urban Services Fund	(\$198,300)
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Increases:

County Road Aid Fund	0
Sanitary Sewer Fund	43,810
Capital Projects Funds	3,425,000

General Services District Fund

Fund Balance

The actual audited available fund balance is normally reported to the Council in October. For Budget purposes the estimated *beginning fund balance* is calculated as follows:

Estimated Revenue Collection through June 30, 2007	\$262,939,503
Less: Estimated Expenditures @ 96% of Budget	
	<u>(264,359,330)</u>
Excess of Expenditures over Revenues	(\$1,419,827)
 Audited Available Fund Balance July 1, 2006	 <u>\$18,405,185</u>
 Estimated Net Available Fund Balance June 30, 2007	 <u>\$16,985,358</u>
Estimated Fund Balance Recognized for FY 2008	<u>\$ 13,588,490</u>

Economic Contingency Designation Release Calculation

On March 23, 2007, the Urban County Council adopted Ordinance 78-2007 making changes to the Economic Contingency Designated Account (ECA) within the General Services District fund balance that now allows structured deposits, emergency uses, and withdrawals to stabilize the flow of the major revenue sources within the general fund. This new ordinance has established that the ECA has characteristics of both revenue stabilization and an emergency reserve account. The ordinance requires, under the revenue stabilization concept, that the potential withdrawal allowed amount be tested during each budget preparation cycle. If a withdrawal is adopted with the budget then the

Budget Summary

required monthly deposit of \$50,000 will not be required. The goal of the ordinance is to accumulate up to 10% of the prior years' total general fund revenue in the account. To help this designated fund balance account reach the goal the ordinance further calls for a deposit of 25% of the net available fund balance into the account each year following the presentation of the audit report.

The Adopted budget calculation does not meet the criteria for proposing a withdrawal to balance the FY 2008 Budget. The calculation of release is:

	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual
<u>Information know as of adoption- June 22, 2007</u>	Revenues	Revenues	Revenues
Licenses – Insurance	\$17,873,107	\$19,151,852	\$20,496,690
Licenses – Employee Withholdings	121,550,590	126,052,353	133,109,925
Licenses – Business Returns	<u>23,258,085</u>	<u>24,900,289</u>	<u>27,589,253</u>
	<u>\$162,681,782</u>	<u>\$170,104,494</u>	<u>\$181,195,868</u>

Average % Change between 3 completed
Fiscal years (**Calculation Percentage**)

5.69%

	FY 2007 Estimated Collections to 6/30/06	FY 2008 Adopted Revenues
Licenses – Insurance	\$21,300,000	\$22,500,000
Licenses – Employee Withholdings	142,000,000	149,705,920
Licenses – Business Returns	<u>29,600,000</u>	<u>32,044,080</u>
	<u>\$192,900,000</u>	<u>\$204,250,000</u>

% change between Estimated and Adopted
Revenues (**Proposed Percentage**)

5.88%

Test: If the **Proposed Percentage** is LESS THAN the **Calculated Percentage** a withdrawal may be proposed (Ord. 78-2007, Sec 3(4))

	Difference	Maximum Withdrawal
Difference between Estimated and Adopted Amounts	\$11,350,000	\$0

Adopted Budget Calculation does not meet the criteria for proposing a withdrawal.

Budget Summary

Summary of Revenue and Appropriations

Category	FY 2006	FY 2007	FY 2008	Change
Revenue				
Ad Valorem Taxes	\$ 17,156,667	\$ 17,918,540	\$ 18,795,000	\$ 876,460
Licenses and Permits	200,141,857	209,129,970	224,319,970	15,190,000
Services	19,205,610	17,625,270	18,908,000	1,282,730
Fines and Forfeitures	80,570	70,000	382,000	312,000
Intergovernmental	2,465,624	2,592,560	2,624,790	32,230
Premiums	-	-	-	-
Property Sales	349,715	1,100,000	420,000	(680,000)
Investments	1,481,463	920,000	2,023,000	1,103,000
Other Financing Sources	1,699,752	786,140	727,330	(58,810)
Pension Revenue	-	-	-	-
Other Income	1,688,801	1,754,200	1,143,200	(611,000)
Total Revenue	\$ 244,270,059	\$ 251,896,680	\$ 269,343,290	\$ 17,446,610
Fund Balance, July 1	19,945,798	7,000,000	13,588,490	6,588,490
Total Funds Available	\$ 264,215,857	\$ 258,896,680	\$ 282,931,780	\$ 24,035,100
Appropriations				
Operating Expenditures				
Personnel	\$ 163,903,834	\$ 173,536,290	\$ 189,335,210	\$ 15,798,920
Partner Agencies	14,331,443	15,186,440	16,487,650	1,301,210
Debt Service	21,635,349	25,392,740	24,815,980	(576,760)
Insurance	3,870,000	3,750,000	6,330,000	2,580,000
Operating	34,475,596	35,547,770	42,608,010	7,060,240
Transfers To\ (From) Other Funds	4,186,622	3,908,670	2,499,250	(1,409,420)
Total Operating	\$ 242,402,844	\$ 257,321,910	\$ 282,076,100	\$ 24,754,190
Capital Expenditures				
CIP Capital	\$ 1,713,030	\$ 1,201,550	\$ 430,570	\$ (770,980)
Operating Capital	1,640,443	250,880	193,830	(57,050)
Total Capital	\$ 3,353,473	\$ 1,452,430	\$ 624,400	\$ (828,030)
Total Appropriations	\$ 245,756,317	\$ 258,774,340	\$ 282,700,500	\$ 23,926,160
Fund Balance, June 30	\$ 18,459,540	\$ 122,340	\$ 231,280	\$ 108,940

FY 2008 General Service District Revenues

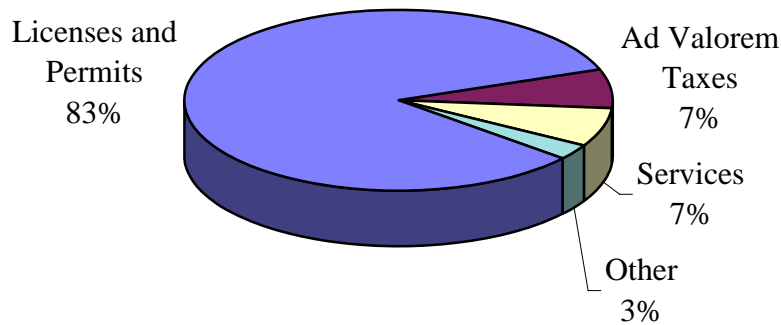
FY 2008 General Service revenues are projected at \$269.3 million. This is \$17.4 million more than the FY 2007 adopted budget, as detailed in the following tables. Revenue estimates for most accounts are gathered in February from the corresponding division (i.e. Building Inspection provides building permit estimates). Estimates for the major revenue sources (property taxes, employee withholdings, net profits, and insurance license fees) are generated by the Division of Budgeting using historical data, regression analysis, and input from the Division of Revenue.

The increase in FY 2008 revenue reflects an increased level of job growth and a low unemployment rate (4.1 percent compared to 5.8 percent for Kentucky and 4.5 percent for the U. S. as of March 2007) in the Lexington-Fayette County area.¹

¹ Kentucky Office of Employment and Training

Budget Summary

FY 2008



Category	FY 2006	FY 2007	FY 2008
Licenses and Permits	\$ 200,141,857	\$ 209,129,970	\$ 224,319,970
Ad Valorem Taxes	17,156,667	17,918,540	18,795,000
Services	19,205,610	17,625,270	18,908,000
Other	7,765,925	7,222,900	7,320,320
Total Revenue	\$ 244,270,059	\$ 251,896,680	\$ 269,343,290

Licenses and Permits

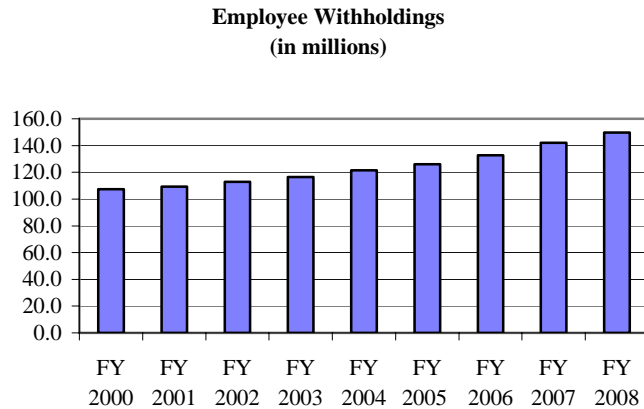
The *Licenses and Permits* category accounts for 83 percent of all General Fund revenues. The two largest revenue sources in that category, *Employee Withholdings* and *Business Returns (Net Profits)*, account for 67.5 percent of all General Fund revenues. The projection in Employee Withholdings and Business Returns reflects a positive outlook on the economy in the Lexington area. The FY 2008 budget for Licenses and Permits is projected to grow at 7.3 percent over FY 2007's original budget.

Category	FY 2006	FY 2007	FY 2008	Difference	Percent Change
Employee Withholdings	\$132,816,810	\$142,160,000	\$149,705,920	\$ 7,545,920	5.3%
Net Profits	27,589,253	27,000,000	32,044,080	5,044,080	18.7%
Insurance	20,496,690	21,500,000	22,500,000	1,000,000	4.7%
Franchise Permits	14,431,561	14,164,670	14,510,370	345,700	2.4%
Other	4,807,543	4,305,300	5,559,600	1,254,300	29.1%
Total Licenses/Permits	\$200,141,857	\$209,129,970	\$224,319,970	\$ 15,190,000	7.3%

Budget Summary

Employee Withholdings Collections

Fiscal Year	Collections	% Change
FY 2000	107,370,842	
FY 2001	109,322,956	1.8%
FY 2002	112,920,413	3.3%
FY 2003	116,374,038	3.1%
FY 2004	121,562,291	4.5%
FY 2005	126,052,353	3.7%
FY 2006	132,816,810	5.4%
FY 2007 Original	142,160,000	7.0%
FY 2007 Projected	142,000,000	6.9%
FY 2008 Budget	149,705,920	5.4%



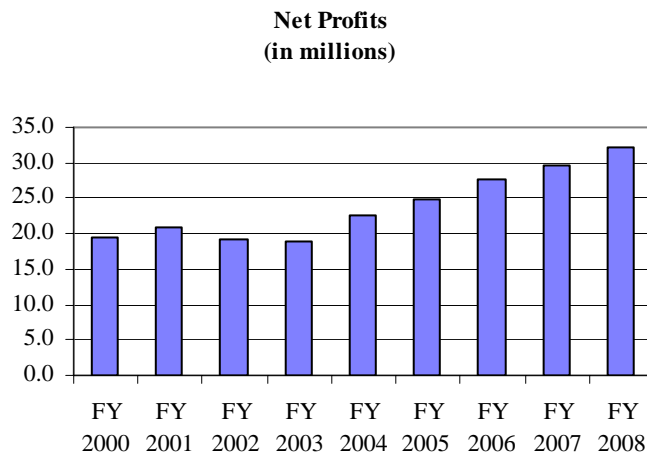
A license fee is levied on all salaries, wages, commissions, or other forms of compensation received for work performed, or services rendered, in Fayette County. These fees, known as *employee withholdings* or payroll tax, account for 66.7 percent of the total Licenses and Permits category and 55.6 percent of all General Services District revenues for FY 2008.

This revenue source is very responsive to the ups and downs of the local economy. The projection in Employee Withholdings reflects an economy that continues to grow in the Lexington area. This FY 2008 budget is projected to grow at 5.3 percent over FY 2007's original budget. Estimates for this revenue source are derived from historical trends and regression analysis.

Net Profits Collections

The *net profits license fee* is an occupational license fee levied on the net profits of all businesses, professions, or occupations from activities conducted in Fayette County. This revenue source accounts for 11.9 percent of total General Services District revenues and 14.3 percent of all revenues in the Licenses and Permits category.

Fiscal Year	Collections	% Change
FY 2000	19,597,013	
FY 2001	20,950,513	6.9%
FY 2002	19,281,744	(8.0)%
FY 2003	18,876,276	(2.1)%
FY 2004	22,578,000	19.6%
FY 2005	24,900,288	10.3%
FY 2006	27,589,252	10.8%
FY 2007 Original	27,000,000	(2.1)%
FY 2007 Projected	29,600,000	7.3%
FY 2008 Budget	32,044,080	8.3%



Budget Summary

Estimating this category has always been difficult due to the timing of collections: the deadline for payment was April 15th of each year for most payers, which left little time for adjustments in the government's fiscal year in the event of revenue shortfalls. During FY 2001, LFUCG began requiring quarterly reporting for net profits. Businesses with net profits in excess of \$220,000 are required to file quarterly reports and make estimated payments. This will, over time, even out the collection pattern and provide a better basis for making budget estimates.

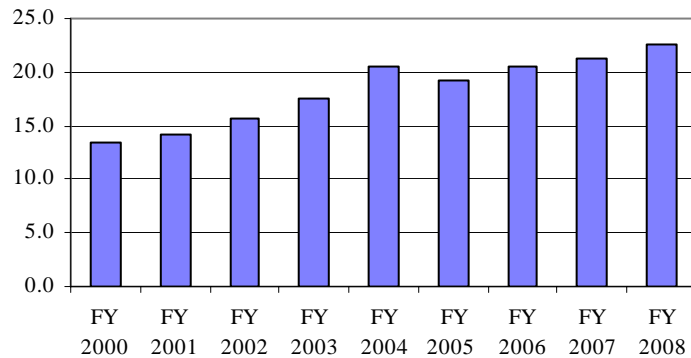
This revenue source is also very responsive to the ups and downs of the local economy. The budget for FY 2008 shows the continued rebound of the economy.

The FY 2004 collections for Net Profits included over \$2.8 million in payments for back and current taxes. The FY 2008 collections for Net Profits are projected to grow at 18.7 percent.

Insurance Premium License Fees

Fiscal Year	Collections	% Change
FY 2000	13,481,069	
FY 2001	14,223,768	5.5%
FY 2002	15,637,777	9.9%
FY 2003	17,562,751	12.3%
FY 2004	20,496,690	16.7%
FY 2005	19,151,852	(6.6)%
FY 2006	20,496,690	7.0%
FY 2007 Original	21,500,000	4.9%
FY 2007 Projected	21,300,000	3.9%
FY 2008 Budget	22,500,000	5.6%

Insurance Premium License Fees
(in millions)



Insurance premium license fees are the third largest detail in the Licenses and Permits category, accounting for 8.4 percent of all General Services District revenues and 10.0 percent of all revenues in the Licenses and Permits category. License fees are imposed on insurance companies for those premiums (not subject to exemption) that are received on risks located in Fayette County. Life insurance is subject to a five percent fee on premiums actually collected for the first year only. All other insurance premiums (fire, health, casualty, automobile, etc.) are subject to five percent of actual annual collections.

Insurance premium fees are subject to year-to-year fluctuations, and are therefore somewhat difficult to predict. The growth experienced in the past few years has been larger than estimated. FY 2008 is budgeted for a moderate growth trend.

Budget Summary

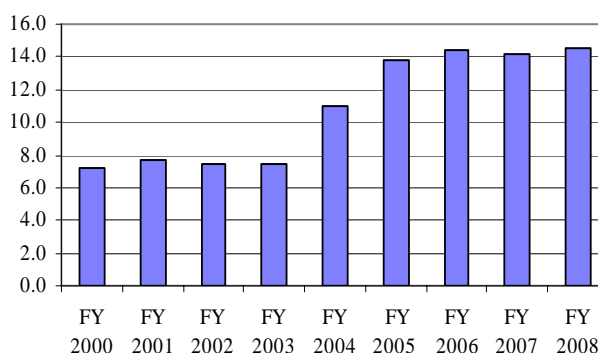
Franchise Permits

The Kentucky Legislature enacted House Bill 272 to collect all communication type franchise fees at the state level effective 7/1/2007. The bill was to hold local governments harmless from revenue loss and to provide a growth rate equal to the prior three years average growth for each local government. The Commonwealth of Kentucky did not fund the program at a proper level which resulted in all local governments losing revenue in addition to any potential growth. Lexington's estimated loss for FY 2008 is about \$1.3 million.

Fiscal Year	Collections	% Change
FY 2000	7,227,560	
FY 2001	7,752,251	7.3%
FY 2002	7,469,631	(3.6)%
FY 2003	7,499,560	0.4%
FY 2004	11,012,181	46.8%
FY 2005	13,794,992	25.3%
FY 2006	14,431,559	4.6%
FY 2007 Original	14,164,670	(1.8)%
FY 2007 Projected	14,215,370	(1.5)%
FY 2008 Budget	14,510,370	2.1%

Note: The 3.6% decrease in FY 2002 is primarily due to one franchise filing for Chapter 11

Franchise Permits
(in millions)



Public service companies operating in Fayette County pay franchise fees for the use of rights-of-way for placement of transmission facilities. Revenue estimates are provided by the following companies: Blue Grass Energy, Kentucky Utilities (KU), Kentucky-American Water Company, Columbia Gas of Kentucky, Delta Natural Gas Company, Inc., and Clark Energy. *Franchise permits* are 5.4 percent of total FY 2008 General Services District Fund revenues and 6.5 percent of all Licenses and Permits revenues.

Ad Valorem Taxes

The second largest category of revenue in the General Fund (7.0 percent) comes from ad valorem, or property taxes. The LFUCG levies two categories of property taxes: (1) a county-wide tax (General Services District) for the support of the general operations of the government; and (2) an Urban Services Districts tax paid by residents receiving government services of refuse collection, street lights, and street cleaning.

Category	FY 2006	FY 2007	FY 2008	Difference	Percent Change
Realty	\$ 14,381,874	\$ 15,060,000	\$ 16,119,000	\$ 1,059,000	7.0%
Personalty	1,349,328	1,374,000	1,466,000	92,000	6.7%
Motor Vehicle	1,413,402	1,477,000	1,536,000	59,000	4.0%
Public Service Co. Taxes	826,306	918,000	653,000	(265,000)	(28.9)%
Other Ad Valorem (Commissions)	(814,244)	(910,460)	(979,000)	(68,540)	7.5%
Total Ad Valorem Taxes	\$ 17,156,667	\$ 17,918,540	\$ 18,795,000	\$ 876,460	4.9%

The FY 2008 ad valorem revenue estimates are based on the FY 2007 adopted tax rates and the overall growth reflects the historical averages of this revenue source.

Budget Summary

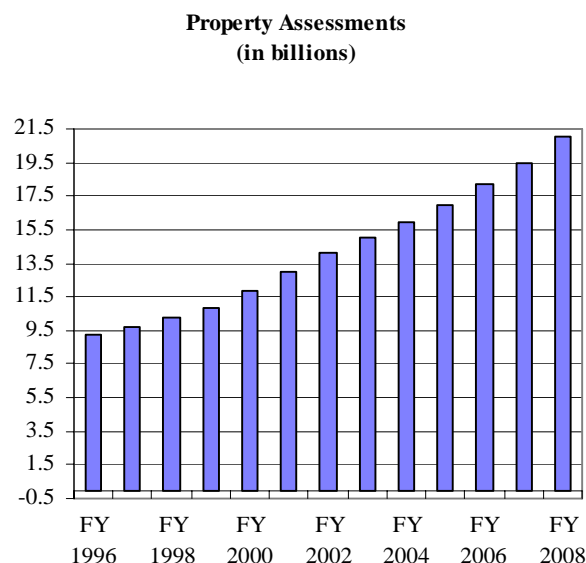
The LFUCG is required by law to provide funding for the *Lexington Public Library* at a level based on 5 cents per \$100 assessed value of property subject to taxation in Fayette County. The FY 2008 appropriation to the Library is \$12,267,790.

The LFUCG's ability to generate revenues from property taxes is limited by state legislation (House Bill 44), which effectively limits revenue growth on real property to four percent (exclusive of revenue from new property). Each year the State Department for Local Government certifies allowable tax rates.

The FY 2008 projections assume no reduction in the General Services District property tax rate on real and personal property. The growth in revenues reflects normal growth in property assessments.

Property assessments have increased significantly in recent years. As illustrated in the following table, assessments increased only 3.8 percent in FY 1995. However, they have averaged approximately seven percent from FY 1996 – FY 2008.

Fiscal Year	Assessment	Percent Change
FY 1995	8,717,728,424	3.8%
FY 1996	9,233,927,546	5.9%
FY 1997	9,735,822,009	5.4%
FY 1998	10,272,647,822	5.5%
FY 1999	10,854,342,606	5.7%
FY 2000	11,827,077,920	9.0%
FY 2001	12,946,740,857	9.5%
FY 2002	14,127,794,019	9.1%
FY 2003	15,044,439,927	6.5%
FY 2004	15,963,514,190	6.1%
FY 2005	17,000,517,411	6.5%
FY 2006	18,252,192,637	7.4%
FY 2007	19,484,350,964	6.8%
FY 2008	21,002,142,402	7.8%



Charges for Services

This is the third largest category of revenue in the General Services District Fund and, at \$18,908,000, accounts for 7.0 percent of total FY 2008 revenues. The largest sources of revenue in the Services category are golf course collections, emergency medical services collections, and excess fees.

Category	FY 2006	FY 2007	FY 2008	Difference	Percent Change
Golf Course Collections	\$ 3,241,009	\$ 3,285,000	\$ 3,364,000	\$ 79,000	2.4%
EMS Collections	3,961,375	3,615,000	4,125,000	510,000	14.1%
Excess Fees	1,892,116	2,800,000	2,200,000	(600,000)	(21.4)%
Detention Revenue	5,282,416	3,698,500	5,086,000	1,387,500	37.5%
Building Permits	1,796,634	1,798,000	1,726,000	(72,000)	(4.0)%
Parks Programs	1,497,428	1,311,000	1,372,000	61,000	4.7%
Other Fees	1,534,632	1,117,770	1,035,000	(82,770)	(7.4)%
Total Services Revenue	\$ 19,205,610	\$ 17,625,270	\$ 18,908,000	\$ 1,282,730	7.3%

Budget Summary

The *Services* category includes revenues from six municipally owned and operated golf courses: Kearney Hills, Bates Creek, Meadowbrook, Lakeside, Bluegrass Station, and Picadome. Actual Golf Course Collections did not meet budgeted figures for FY 2006. *Golf course collections* for FY 2008 are projected to increase by 2.4 percent.

The decreases in *Building Permits* reflect a slight slowdown in new construction.

Excess fees are a percentage (25 percent) of the payments and fees remitted to the state from collections made by the Fayette County Clerk and the Fayette County Sheriff (property tax commissions). Fees remaining in the Clerk and Sheriff's accounts at end-of-term are sent to the local government (usually every four years). School commissions generated by the Sheriff were determined to not be excess fees; therefore the Sheriff is entitled to keep 100 percent of those funds beginning in FY 2007. The FY 2008 budget decrease reflects the end-of-term payments received in FY 2007.

Detention Center revenues are projected to increase in FY 2008 by \$1,387,500 or 37.5 percent. During FY 2007 the state opened a new state operated facility for housing juveniles. At that time, the other counties who had been housing their juvenile detainees in Fayette County housed their juveniles at the state facility, and the per diem fees they were paying to Fayette County went to the state. LFUCG continues to see additional adult inmates from other counties housed in our facility, and that accounts for the increases seen in FY 2008. Other detention fees include work release fees, DUI service fees, and fees paid by the Commonwealth of Kentucky to provide for state prisoners housed at the Fayette County Detention Center (including reimbursement of medical expenses).

Other Revenues

Other revenues account for 2.7 percent of the total FY 2008 General Services revenues. These are fines, intergovernmental revenue, property sales, investments, other financing sources, and other income.

Category	FY 2006	FY 2007	FY 2008	Difference	Percent Change
Fines and Forfeitures	\$ 80,570	\$ 70,000	\$ 382,000	\$ 312,000	445.7%
Intergovernmental	2,465,624	2,592,560	2,624,790	32,230	1.2%
Property Sales	349,715	1,100,000	420,000	(680,000)	(61.8)%
Investments	1,481,463	920,000	2,023,000	1,103,000	119.9%
Other Financing Sources	1,699,752	786,140	727,330	(58,810)	(7.5)%
Other Income	1,688,801	1,754,200	1,143,200	(611,000)	(34.8)%
Total Other	\$ 7,765,925	\$ 7,222,900	\$ 7,320,320	\$ 97,420	1.3%

The *fines* category includes parking fines, Alcohol Beverage Control (ABC) fines, and criminal littering fines. Beginning in FY 1999, the LFUCG (instead of the state) began to collect ABC fines. The minimum fine was increased from \$3.00 to \$15.00 in April of 2000. FY 2008 includes \$300,000 in state funding for Traffic Engineering, which has since been moved to *Intergovernmental* revenue, where it is more accurately classified.

Intergovernmental revenue (including local contributions) for FY 2008 is budgeted at \$2,624,790, \$32,230 (1.2 percent) more than the FY 2007 budget. FY 2008 includes higher revenues for Medicaid reimbursements for the Family Care Center Health Clinic.

Miscellaneous revenue includes several categories that are small in amount, infrequent, or do not fit into any of the other major categories. For FY 2008 this category includes transfers from the Urban

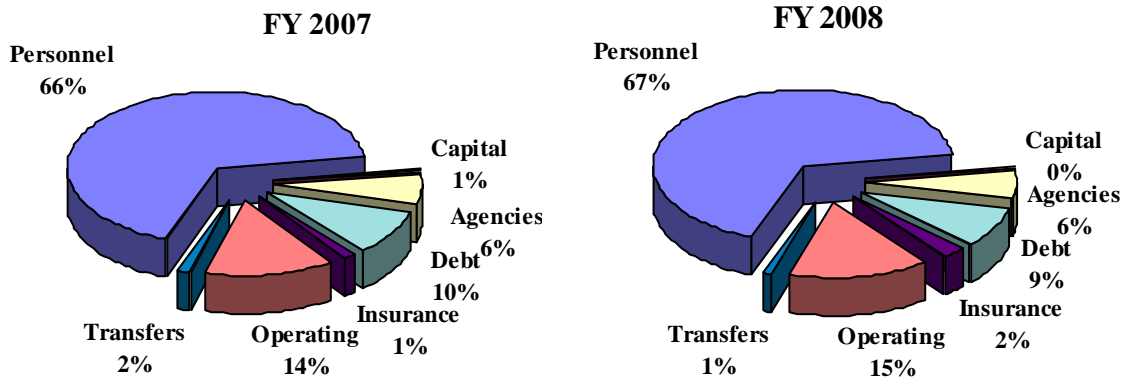
Budget Summary

Services Fund and the Sewers Fund for self-insurance administrative costs. This reflects the movement of the administrative costs of the self-insurance program from the Risk Management Fund to the General Fund when compared to FY 2005.

General Services District Fund Expenditures

There are several ways in which one can look at how the LFUCG will spend its budget this year. In the following pages, the budget is explained by category of spending and by department, or service area.

Comparison of FY 2008 Budget to the FY 2007 Adopted Budget By Major Category



Category	FY 2006	FY 2007	FY 2008	Difference	Percent Change
Personnel	\$ 163,903,834	\$ 173,536,290	\$ 189,335,210	\$ 15,798,920	9.1%
Partner Agencies	14,331,443	15,186,440	16,487,650	1,301,210	8.6%
Debt Service	21,635,349	25,392,740	24,815,980	(576,760)	(2.3)%
Operating	34,475,596	35,547,770	42,608,010	7,060,240	19.9%
Transfers To/From	4,186,622	3,908,670	2,499,250	(1,409,420)	(36.1)%
Insurance	3,870,000	3,750,000	6,330,000	2,580,000	68.8%
Capital	3,353,473	1,452,430	624,400	(828,030)	(57.0)%
Total	\$ 245,756,317	\$ 258,774,340	\$ 282,700,500	\$ 23,926,160	9.2%

Expenditures by Category

Personnel (\$189,335,210) accounts for 67 percent of the total General Services budget. This category includes *wages, overtime, and fringe benefits*. The change in this category over last year is due mainly to:

- A pay increase of 3.9 percent in July for most non-sworn personnel.
- Continuation of the ten-step pay system for sworn personnel in Police and Fire, including a five percent change in the scale, as well as other items negotiated by the bargaining groups.
- A 2.98 percent increase in the non-hazardous CERS pension rate.

Budget Summary

- A 1.0 percent increase in the Police and Fire pension rate beginning in July and another 1.0 percent increase in January 2008.
- The creation of additional positions:
 - a. Internal Audit – Two Internal Auditors and one Deputy Director.
 - b. Police – Fifty additional Police Officers (25 to begin in June and 25 to begin in May).
 - c. Fire – One Fire Captain, two Fire Lieutenants, and nine Firefighters.
 - d. CIO – One Senior Advisor\CIO and other positions to be determined based on available funds.

Partner Agencies (\$16,487,650) are non-governmental programs such as the Library and various economic, legal, and social service organizations that receive full or partial funding from the LFUCG. (See page 18 for a complete list of agencies.) The total amount of funding to agencies is increased by \$1,301,210.

Debt Service (\$24,815,980) is for payment on long-term and short-term debt incurred to finance public projects².

Insurance (\$6,330,000) is the General Services Fund's payment to the government's self-insurance fund for claims related to workers' compensation, general liability, property, and automobile liability and physical damage. Insurance funding is increased by \$2,580,000 from FY 2007. The large increase brings current year funding in line with actuarial requirements.

Operating (\$42,608,010) includes the day-to-day expenditures needed to run the various departments, such as office supplies, telephone, fuel, and utilities. Also included are professional services for medical, legal, engineering, etc. The increase of \$7,060,240 reflects increases in professional services, utilities, training, equipment, repair and maintenance costs, vehicle fuel and repairs, and grant match.

Transfers To/From Other Funds (\$2,499,250) represent the transfer of resources from one fund to another. FY 2008 transfers are \$1,409,420 less than FY 2007, largely due to a change in accounting for the overhead recovery budget for Fleet Services (formerly a reduction of operating costs).

² In addition to the Contract Debt program budget, the PDR program includes \$935,330 for debt payments for debt issued to purchase development rights. The payments are for a \$7.5 million bond issue (2001), a \$3 million bond issue (2005), and a \$2 million bond issue (2006).

Budget Summary

Transfers To or (From)	FY 2006	FY 2007	FY 2008	Difference
Building Maintenance Projects	\$ 120,230	\$ -	\$ -	\$ -
CEP - Administrative	635	700	700	-
CEP - Retirees' Insurance	81,032	79,830	76,600	(3,230)
Computer Services	-	(52,400)	(52,600)	(200)
Council Projects	26,150	-	-	-
Criminal Aliens Recovery	(69,269)	-	-	-
Economic Contingency	-	600,000	600,000	-
Enhanced 911	-	843,350	655,010	(188,340)
ERP - Stars	769,750	666,080	500,300	(165,780)
Fleet Services Recoveries	-	-	(1,041,830)	(1,041,830)
Golf Course Improvements	80,220	101,600	101,600	-
Indirect Cost	(47,563)	(166,830)	(175,170)	(8,340)
LexCall Recovery	(36,541)	(40,680)	(20,220)	20,460
Note Payment	19,400	-	-	-
P & F Pension - Administrative	59,953	197,420	68,510	(128,910)
P & F Pension - Retirees' Insurance	2,276,111	2,449,600	2,380,000	(69,600)
Park Impact Fees	598,354	590,000	566,000	(24,000)
Park Projects	765,449	-	-	-
Public Safety Fund Transfer	(574,000)	(490,000)	(290,000)	200,000
Road Projects	6,710	-	-	-
Snow Removal Costs - Sewers	10,000	10,000	10,350	350
Streets, Roads, and Forestry Projects	100,000	-	-	-
Streets, Roads, and Forestry Salaries	-	(880,000)	(880,000)	-
Total Transfers	\$ 4,186,622	\$ 3,908,670	\$ 2,499,250	\$ (1,409,420)

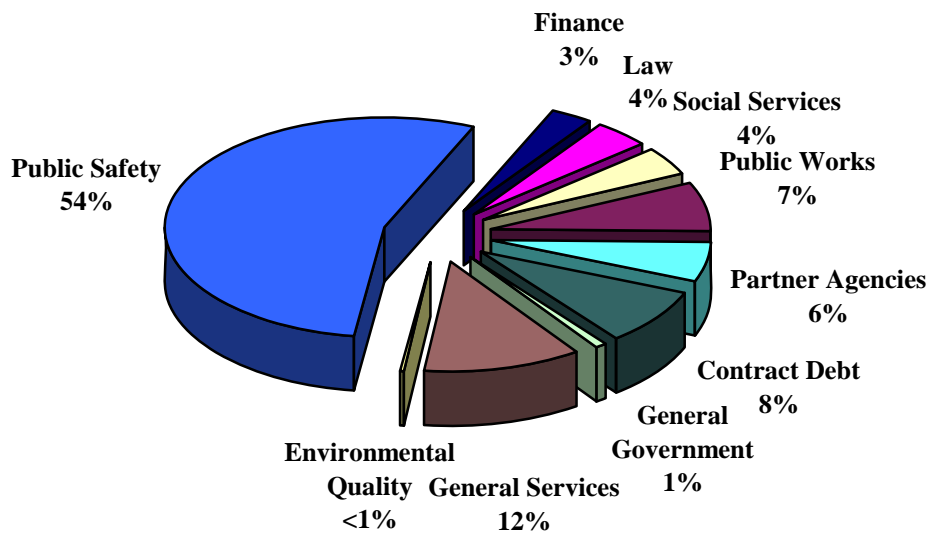
Capital (\$624,400) includes payments for capital improvement projects such as storm drainage and building repairs, and operating capital such as traffic control equipment, copier leases, and computer equipment.

Budget Summary

Expenditures by Department or Service Area

Governmental departments are unique units with specific responsibilities, generally defined in the LFUCG Charter. The budget is explained along departmental lines in the following section.

Expenditures by Department \$282,700,500



Comparison of the FY 2008 Budget to the FY 2007 Budget By Department or Service Area

Department	FY 2006	FY 2007	FY 2008	Difference	Percent Change
Public Safety	\$ 128,007,653	\$ 139,045,110	\$ 153,484,850	14,439,740	10.4%
General Services	27,353,983	29,002,620	32,666,090	3,663,470	12.6%
Partner Agencies	14,331,443	15,186,440	16,487,650	1,301,210	8.6%
General Government	11,469,242	2,767,840	2,713,230	(54,610)	(2.0)%
Contract Debt	20,852,002	24,606,540	23,880,650	(725,890)	(2.9)%
Public Works and Development	17,310,551	\$18,417,270	20,464,560	2,047,290	11.1%
Environmental Quality	1,021,768	502,990	1,061,260	558,270	111.0%
Finance and Administration	7,651,791	8,114,430	8,905,480	791,050	9.7%
Law	8,483,226	8,846,360	11,649,820	2,803,460	31.7%
Social Services	9,274,658	12,284,740	11,386,910	(897,830)	(7.3)%
Total	\$ 245,756,317	\$ 258,774,340	\$ 282,700,500	\$ 23,926,160	9.2%

Budget Summary

Public Safety **\$153,484,850 1,853.3 FTE**

The largest department in the General Services Fund is Public Safety, accounting for 54 percent of the FY 2008 budget. Code Enforcement, Community Corrections, Enhanced 911, Environmental and Emergency Management (DEEM), Fire and Emergency Services, and Police are included in this department.

Budget By Division	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Dollar Change	Percent Change
Public Safety Administration	\$ 3,433,888	\$ 3,853,160	\$ 3,867,220	\$ 14,060	0.4%
Environmental and Emergency Mgt.	671,272	661,110	753,220	92,110	13.9%
Community Corrections	27,228,926	29,697,350	30,626,670	929,320	3.1%
Police	48,661,698	52,764,800	57,419,880	4,655,080	8.8%
Enhanced 911	36,190	874,550	4,461,150	3,586,600	410.1%
Fire and Emergency Services	46,626,436	49,525,340	54,579,620	5,054,280	10.2%
Code Enforcement	1,349,243	1,668,800	1,777,090	108,290	6.5%
Total	\$ 128,007,653	\$ 139,045,110	\$ 153,484,850	\$ 14,439,740	10.4%

Public Safety budgets include:

- ✓ Continued funding of the bargaining agreements for Police and Fire. The Police agreements cover Police Officers, Lieutenants, Sergeants, and Captains. The Fire agreements cover Firefighters, Lieutenants, Captains, and Majors.
- ✓ A 3.9 percent pay increase for most civil service employees.
- ✓ Increased health and vision insurance costs.
- ✓ An increase in LFUCG's pension contribution rate for sworn positions in the Divisions of Police and Fire (from 25 percent to 26 percent in July 2007 and from 26 to 27 percent in January 2008).
- ✓ Addition of fifty Police Officer positions (25 in July 2007 and 25 in May 2008).
- ✓ Addition of twelve Fire positions (one Fire Captain, two Fire Lieutenants, and nine Firefighters).

The increase in the Enhanced 911 Division reflects the transfer of Police and Fire communications employees to Enhanced 911.

Budget Summary

General Services

\$32,666,090 380.1 FTE

This is the second largest department comprising 12 percent of the FY 2008 General Fund budget. The FY 2008 budget represents a \$3.6 million increase over FY 2007.

Budget By Division	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Dollar Change	Percent Change
Parks and Recreation	\$ 17,980,311	\$ 18,427,050	\$ 21,122,320	\$ 2,695,270	14.6%
Building Maintenance & Construction	4,530,680	4,594,230	5,414,730	820,500	17.9%
Commissioner of General Services	2,647,250	2,861,770	3,470,020	608,250	21.3%
Fleet Services	2,195,741	3,119,570	2,659,020	(460,550)	-14.8%
Total	\$ 27,353,983	\$ 29,002,620	\$ 32,666,090	\$ 3,663,470	12.6%

Over \$21 million is budgeted for ***Parks and Recreation***, which is responsible for over 4,200 acres of public parks, playgrounds, swimming pools, and public golf courses. The FY 2008 budget includes additional funds for maintenance (\$500,000), beautification (\$50,000), and increased operating costs (\$400,800).

Building Maintenance includes additional funding for maintenance (\$500,000), the Black and Williams Center (\$12,500), and the Charles Young Center (\$20,000).

Fleet Services includes funds for vehicle repair and maintenance.

The ***Commissioner's Office*** oversees the management of the government's telephone system, utilities, parking facilities, rental facilities, pool vehicle fleet, security, mailroom, and special events. The FY 2008 budget includes additional funding for professional services contracts.

Partner Agencies

\$16,487,650

Partner agencies account for approximately six percent of all General Services District expenditures. Funding for partner agencies has increased by \$1,301,210. This is the result of increases to various agencies, including the Library, Commerce Lexington, and The Hope Center for Men.

New funding is provided for the Urban League, Moveable Feast, YMCA, Kentucky Humanities, Lexington Heritage Classic, and the Mary Todd Lincoln House.

The ***Lexington Public Library*** receives 74 percent of the total partner agency funding (\$12.3 million) due to a legal requirement that mandates the government to provide a funding level of 5 cents per \$100 assessed valuation of taxable property in Fayette County. The initial budget is based on estimates of property value certifications.

Budget Summary

Organization	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Dollar Change
Commerce Lexington	\$ 235,490	\$ 90,490	\$ 661,500	\$ 571,010
Downtown Arts Center	128,250	128,250	128,250	-
Downtown Lexington Corporation	50,000	50,000	60,000	10,000
Kentucky World Trade Center	105,014	105,000	115,000	10,000
Reach, Inc.	-	4,000	4,000	-
Tenant Services	39,583	-	-	-
Community Reinvestment Alliance	15,000	40,000	-	(40,000)
Urban League	-	-	100,000	100,000
Chrysalis House	-	40,000	40,000	-
Positive Link	10,000	-	-	-
Road to Homeownership, Inc.	-	-	37,500	37,500
Baby Health Service	16,000	16,000	16,000	-
Bluegrass Area Dev District	71,810	71,810	98,000	26,190
Bluegrass Community Action Agency	25,984	20,000	20,000	-
Bluegrass Domestic Violence	66,530	66,530	70,000	3,470
Bluegrass Technology Center	2,370	2,370	2,370	-
Cntr for Women Children & Families	20,222	35,100	35,100	-
Community Action Council	163,260	163,260	170,000	6,740
Comprehensive Care Center	178,521	234,750	234,750	-
Environmental Commission	2,680	2,680	2,680	-
Hope Center for Men	493,770	493,770	718,770	225,000
Manchester Center	14,250	14,250	-	(14,250)
Metro Group Homes	152,000	152,000	152,000	-
Nursing Home Ombudsman Program	45,000	45,000	45,000	-
Operation Read	27,550	27,550	27,550	-
Rape Crisis Center	67,500	67,500	70,000	2,500
Salvation Army	100,000	140,820	160,000	19,180
YWCA - Phillis Wheatley Center	10,000	10,000	-	(10,000)
Family Counseling Service	-	32,500	32,500	-
EMMAUS	-	55,000	55,000	-
Moveable Feast Lexington, Inc.	-	-	40,000	40,000
YMCA of Central Kentucky	-	-	100,000	100,000
Kentucky Humanities	-	-	25,000	25,000
Fayette County Legal Aid	145,450	108,540	108,540	-
Human Rights Commission	193,564	125,210	193,710	68,500
Lexington Center Corporation	75,000	675,000	50,000	(625,000)
Airport Board	50,000	50,000	50,000	-
Lexington Public Library	11,322,890	11,648,180	12,267,790	619,610
Explorium of Lexington	238,208	237,500	237,500	-
Carnegie Literacy Center	78,320	53,500	53,500	-
Downtown Development Authority	187,229	179,880	285,640	105,760
Lexington Heritage Classic, Inc.	-	-	10,000	10,000
Mary Todd Lincoln House	-	-	10,000	10,000
Total Agencies	\$14,331,443	\$ 15,186,440	\$ 16,487,650	\$ 1,301,210

Budget Summary

General Government

\$2,713,230 174.7 FTE

General Government programs include: Council Office, Office of the Mayor, Special Projects, Internal Audit, Office of the Senior Advisor, Office of Policy and Budget, Constitutional and Judicial Officers, Contingency and Indirect Cost, and the Office of the Chief Information Officer (CIO).

Budget By Office\Division	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Dollar Change	Percent Change
Council Office	\$ 1,802,245	\$ 2,019,650	\$ 2,303,670	\$ 284,020	14.1%
Citizens' Advocate	159,576	172,000	178,500	6,500	3.8%
Council Clerk's Office	685,531	695,850	729,440	33,590	4.8%
Internal Audit Office	329,740	383,750	667,790	284,040	74.0%
Mayor's Office	1,445,831	1,670,340	2,242,550	572,210	34.3%
Senior Advisor	166,376	340,630	403,380	(1,552,100)	-455.7%
Office of Policy and Budget	448,858	541,940	523,640	(18,300)	-3.4%
Contingency\Indirect Cost	(2,765,361)	(13,916,740)	(16,604,690)	(2,687,950)	19.3%
Constitutional and Judicial	2,126,653	2,606,500	3,434,560	828,060	31.8%
CAO	792,873	871,390	-	(871,390)	-100.0%
CIO	5,433,682	6,545,520	7,680,250	1,134,730	17.3%
Total	\$ 11,469,242	\$ 2,767,840	\$ 2,713,230	\$ (54,610)	-2.0%

The ***Council Office*** budget for Council Neighborhood Development Funds (NDF) is \$150,000, which is the same as for FY 2007.

The ***Mayor's Office*** budget includes \$350,000 for three studies: Visioning, Performance Metric, and a Government Center study.

The ***Special Projects*** budgets are detailed on the next page. Funding for the arts is increased by \$150,000 for FY 2008. Additional funding has been added for the 4th of July festivities. Uniformed Services includes \$6,500 for the Veterans Day parade. The Kentucky League of Cities received funding in FY 2007 to support the Kentucky League of Cities convention.

The ***CAO's Office*** has been replaced by the ***Senior Advisor's Office*** as part of a reorganization. This office includes the Office of Economic Development.

Contingency and Indirect Cost budgets include a more accurate estimation of personnel credit savings from vacant positions. Actual budgets are reallocated to the divisions where vacancies occurred throughout the year.

Budget Summary

Special Projects

Program	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Difference
Arts Program	\$ 300,000	\$ 350,000	\$ 500,000	\$ 150,000
Bluegrass State Games	22,500	22,500	22,500	-
Corridor Program	150,953	51,500	110,000	58,500
Elder Craftsman Prog.	9,815	18,020	-	(18,020)
Lexington Area Sports Auth.	15,000	15,000	15,000	-
Martin Luther King Celebration	10,000	10,000	10,000	-
Neighborhood Match	126,532	25,000	60,000	35,000
Lex. Comm. On Race Relations	15,230	15,230	15,230	-
Roots & Heritage Festival	44,038	43,720	43,720	-
Shakespeare in the Park	10,260	12,500	-	(12,500)
Sister Cities	44,000	44,000	44,000	-
Sweet 16 Hospitality	17,958	-	-	-
Special Projects - Other	(73,552)	20,000	150,000	130,000
Kentucky League of Cities	-	40,000	-	(40,000)
Special Events Administration	(193)	9,540	9,690	150
Uniformed Services Events	34,998	35,000	9,000	(26,000)
Community Tree Lighting	3,500	3,500	3,500	-
Kentucky Christmas Chorus	77,196	43,500	43,500	-
Downtown Improvements	35,000	50,000	65,000	15,000
Sweet 16 Hospitality	-	18,000	18,000	-
Diversity Festival	-	10,000	10,000	-
4th of July	-	-	25,000	25,000
Total	\$ 843,235	\$ 837,010	\$ 1,154,140	\$ 317,130

Finance and Administration **\$8,905,480 114.5 FTE**

The *Finance and Administration Department* includes the Revenue, Accounting, Purchasing, Human Resources, Community Development, and Finance Administration budgets.

Budget By Division	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Dollar Change	Percent Change
Finance Administration	\$ 603,808	\$ 579,300	\$ 711,000	\$ 131,700	22.7%
Accounting	664,228	711,260	794,020	82,760	11.6%
Revenue	2,110,920	2,456,390	2,619,050	162,660	6.6%
Purchasing	426,759	463,560	508,650	45,090	9.7%
Community Development	859,002	979,290	917,330	(61,960)	-6.3%
Human Resources	2,987,074	2,924,630	3,355,430	430,800	14.7%
Total	\$ 7,651,791	\$ 8,114,430	\$ 8,905,480	\$ 791,050	9.7%

Budget Summary

Law **\$11,649,820 38.7 FTE**

The ***Law Department*** includes Corporate Counsel, Litigation, and the Division of Risk Management.

Budget By Division	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Dollar Change	Percent Change
Risk Management	\$ 6,539,899	\$ 6,704,560	\$ 9,245,560	\$ 2,541,000	37.9%
Law	1,943,328	2,141,800	2,404,260	262,460	12.3%
Total	\$ 8,483,226	\$ 8,846,360	\$ 11,649,820	\$ 2,803,460	31.7%

Law includes funding for document scanning (\$60,000).

Risk Management includes an increase in the budget for claims (\$2,580,000).

Public Works and Development **\$20,464,560 246.0 FTE**

Public Works and Development is comprised of seven General Fund divisions which provide public services in the areas of Engineering, Traffic Engineering, Streets, Roads, and Forestry, Building Inspection, Planning, Purchase of Development Rights, Historic Preservation, and the Commissioner's Office.

Budget By Division	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Dollar Change	Percent Change
Traffic Engineering	\$ 3,599,010	\$ 3,802,080	\$ 4,510,610	\$ 708,530	18.6%
Streets, Roads, and Forestry	4,250,823	3,941,540	4,259,470	317,930	8.1%
Engineering	3,123,369	3,618,590	3,871,380	252,790	7.0%
Building Inspection	2,422,688	2,758,770	2,930,380	171,610	6.2%
Planning	1,719,894	2,214,740	2,788,140	573,400	25.9%
Purchase of Development Rights	1,096,921	1,084,940	1,237,880	152,940	14.1%
Historic Preservation	342,146	386,020	463,070	77,050	20.0%
Public Works and Development Administration	755,700	610,590	403,630	(206,960)	-33.9%
Total	\$ 17,310,551	\$ 18,417,270	\$ 20,464,560	\$ 2,047,290	11.1%

Engineering's budget includes funding for continuation of their current programs.

Funding in the division of ***Traffic Engineering*** includes:

- \$80,000 for Fiber Optic Cabling grant match
- \$98,000 additional grant match for traffic signal upgrades and other improvements.

The ***Streets, Roads, and Forestry*** budget includes over \$200,000 for roadway salt and a transfer of \$880,000 from the MAP Fund toward the cost of eligible employee costs. (See the MAP Fund section for resurfacing information.)

Budget Summary

Environmental Quality

\$1,061,260 23.0 FTE

The Department of Environmental Quality is new for FY 2008. In addition to the divisions in the table below, this department includes the Division of Waste Management (formerly Solid Waste, see page 27).

Budget By Division	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Dollar Change	Percent Change
Environmental Quality Administration	\$ -	\$ 15,330	\$ 93,280	\$ 77,950	508.5%
Office of Compliance	-	-	340,720	340,720	--
Division of Water and Air Quality	1,021,768	487,660	627,260	139,600	28.6%
Total	\$ 1,021,768	\$ 502,990	\$ 1,061,260	\$ 558,270	111.0%

The new Compliance Office includes the transfer of programs and some employees from other divisions:

- Administration – from Public Works and Development Administration
- Environmental Compliance – from Risk Management.
- Environmental Inspector – from DEEM.
- Environmental Planning – from Planning.

The Division of Water and Air Quality (formerly Sanitary Sewers) includes the transfer of Storm Water Management from the Division of Engineering.

Social Services

\$11,386,910 193.9 FTE

The Department of Social Services consists of the Divisions of Adult Services, Family Services, and Youth Services. The Mayor's Training Center has been abolished as of FY 2008

Budget By Division	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Dollar Change	Percent Change
Family Services	\$ 4,116,753	\$ 5,393,560	\$ 5,533,850	\$ 140,290	2.6%
Youth Services	2,084,627	3,013,820	3,194,790	180,970	6.0%
Adult and Tenant Services	1,125,992	1,307,610	1,338,660	31,050	2.4%
Commissioner of Social Services	852,601	1,304,730	1,319,610	14,880	1.1%
Mayor's Training Center	1,094,684	1,265,020	-	(1,265,020)	-100.0%
Total	\$ 9,274,658	\$ 12,284,740	\$ 11,386,910	\$ (897,830)	-7.3%

- **Family Services** provides childcare, education, health, and social services at the Family Care Center, as well as a program to assist families in becoming self-sufficient. As a result of the Kentucky Children's Health Insurance Plan (K-CHIP), greater numbers of children are being seen at the clinic. Reimbursement of over \$2 million is expected from the state Medicaid program to offset the cost of providing health and dental care services during FY 2008. The FY 2008 budget includes funding for Dental equipment (\$45,000).

Budget Summary

- ***Youth Services*** provides social and counseling services for children and their families.
- ***Adult and Tenant Services*** provides assistance in crisis situations to help individuals pay rent and utilities, and offers financial help with payment of landfill and sewer user fees, sewer assessments, and sidewalk repairs.
- In addition to departmental administrative support, the ***Commissioner's Office*** includes domestic violence prevention, the Summer Teen Employment Program, the Elder Crafters Program, and immigrant and aging services.
- Federal grant funds continue to be available to provide staffing for the following social services programs:
 - Lexington Senior Citizens Center, a centralized facility providing social services to the elderly.
 - Day Treatment Center, a community-based treatment program for teenage youths.

Budget Summary

General Services District Fund Expenditures by Department

Departments/Divisions	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Difference	FTE
Council Office	\$ 1,802,245	\$ 2,019,650	\$ 2,303,670	\$ 284,020	35.0
Citizens' Advocate	159,576	172,000	178,500	6,500	2.0
Council Clerk	685,531	695,850	729,440	33,590	7.5
Office of the Mayor	1,445,831	1,670,340	2,242,550	572,210	21.8
Mayor's Office	1,302,044	1,484,910	2,053,750	568,840	20.8
Youth Programs	143,787	185,430	188,800	3,370	1.0
Special Programs	843,235	837,010	1,154,140	317,130	
Office of the Senior Advisor	166,376	340,630	403,380	62,750	3.0
Office of Policy and Budget	448,858	541,940	523,640	(18,300)	6.0
Budgeting	448,858	541,940	523,640	(18,300)	6.0
Office of Internal Audit	329,740	383,750	667,790	284,040	7.0
Office of the CIO	5,433,682	6,545,520	7,680,250	1,134,730	71.4
Office of the CIO	749,128	915,110	1,300,300	385,190	1.0
Government Communications	1,233,802	1,264,580	1,863,950	599,370	30.4
Computer Services	3,450,752	4,365,830	4,516,000	150,170	40.0
Office of the CAO	792,873	871,390	-	(871,390)	1.0
Contract Debt	20,852,002	24,606,540	23,880,650	(725,890)	
Non-Departmental	(2,765,361)	(13,916,740)	(16,604,690)	(2,687,950)	
Constitutional and Judicial Officers	2,126,653	2,606,500	3,434,560	828,060	20.0
Circuit Judges	209,177	238,660	247,130	8,470	4.0
County Clerk	208,797	403,700	421,400	17,700	
Board of Elections	261,834	478,110	899,950	421,840	2.0
Commonwealth Attorney	29,076	47,710	68,960	21,250	
County Judge Executive	16,739	17,810	18,090	280	4.0
County Attorney	433,510	478,010	728,760	250,750	
Coroner	539,166	722,500	700,270	(22,230)	10.0
Property Valuation Administrator	428,354	220,000	350,000	130,000	
Finance and Administration	7,651,791	8,114,430	8,905,480	791,050	114.5
Finance Administration	603,808	579,300	711,000	131,700	5.0
Accounting	664,228	711,260	794,020	82,760	11.0
Revenue	2,110,920	2,456,390	2,619,050	162,660	37.0
Purchasing	426,759	463,560	508,650	45,090	8.0
Community Development	859,002	979,290	917,330	(61,960)	17.0
Human Resources	2,987,074	2,924,630	3,355,430	430,800	36.5

Budget Summary

General Services District Fund Expenditures by Department

Departments/Divisions	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Difference	FTE
Environmental Quality	\$ 1,021,768	\$ 502,990	\$ 1,061,260	\$ 558,270	23.0
Environmental Quality Administration	-	15,330	93,280	77,950	3.0
Office of Compliance	-	-	340,720	340,720	4.0
Water and Air Quality	1,021,768	487,660	627,260	139,600	16.0
Public Works and Development	17,310,551	18,417,270	20,464,560	2,047,290	246.0
Public Works Administration	755,700	610,590	403,630	(206,960)	3.0
Engineering	3,123,369	3,618,590	3,871,380	252,790	40.0
Streets, Roads, and Forestry	4,250,823	3,941,540	4,259,470	317,930	75.0
Traffic Engineering	3,599,010	3,802,080	4,510,610	708,530	41.0
Historic Preservation	342,146	386,020	463,070	77,050	6.0
Planning	1,719,894	2,214,740	2,788,140	573,400	34.0
Purchase of Development Rights	1,096,921	1,084,940	1,237,880	152,940	2.0
Building Inspection	2,422,688	2,758,770	2,930,380	171,610	45.0
Law	8,483,226	8,846,360	11,649,820	2,803,460	38.7
Law	1,943,328	2,141,800	2,404,260	262,460	22.7
Risk Management	6,539,899	6,704,560	9,245,560	2,541,000	16.0
Public Safety	128,007,653	139,045,110	153,484,850	14,439,740	1,853.3
Public Safety Administration/Pension	3,433,888	3,853,160	3,867,220	14,060	3.0
Environmental and Emergency Mgt.	671,272	661,110	753,220	92,110	9.5
Community Corrections	27,228,926	29,697,350	30,626,670	929,320	404.3
Police	48,661,698	52,764,800	57,419,880	4,655,080	750.5
Enhanced 911 (E-911)	36,190	874,550	4,461,150	3,586,600	79.0
Fire	46,626,436	49,525,340	54,579,620	5,054,280	582.0
Code Enforcement	1,349,243	1,668,800	1,777,090	108,290	25.0
Social Services	9,274,658	12,284,740	11,386,910	(897,830)	193.9
Social Services Administration	852,601	1,304,730	1,319,610	14,880	19.5
Adult and Tenant Services	1,125,992	1,307,610	1,338,660	31,050	19.0
Family Services	2,234,715	3,331,290	3,368,570	37,280	82.2
Health Care Services	1,882,039	2,062,270	2,165,280	103,010	17.7
Youth Services	2,084,627	3,013,820	3,194,790	180,970	55.5
Mayor's Training Center	1,094,684	1,265,020	-	(1,265,020)	-
General Services	27,353,983	29,002,620	32,666,090	3,663,470	380.1
Commissioner's Office	2,647,250	2,861,770	3,470,020	608,250	34.0
Fleet Services	2,195,741	3,119,570	2,659,020	(460,550)	52.5
Building Maintenance	4,530,680	4,594,230	5,414,730	820,500	61.5
Parks and Recreation	17,980,311	18,427,050	21,122,320	2,695,270	232.1
Partner Agencies	14,331,443	15,186,440	16,487,650	1,301,210	-
Library	11,322,890	11,648,180	12,267,790	619,610	-
Other Agencies	3,008,553	3,538,260	4,219,860	681,600	-
Total General Services District	\$ 245,756,317	\$ 258,774,340	\$ 282,700,500	\$ 23,926,160	3,024.2

Budget Summary

Urban Services Districts Fund

In addition to the basic services provided to all residents of Fayette County, property owners in the urban services area have one or more of the following services available to them: *refuse collection, street lights, and street cleaning*. These services are funded by an additional ad valorem tax paid only by the property owners in the respective service districts.

Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Difference	% Change
Revenue					
Ad Valorem Taxes	\$ 27,733,295	\$ 29,104,400	\$ 31,291,000	\$ 2,186,600	7.5%
Licenses and Permits	970,821	950,000	1,160,000	210,000	22.1%
Services	9,500	4,000	6,000	2,000	50.0%
Property Sales	606,625	142,000	120,000	(22,000)	-15.5%
Investments	992,332	770,000	1,333,000	563,000	73.1%
Other Income	1,381,275	880,000	980,000	100,000	11.4%
Total Revenue	\$ 31,693,848	\$ 31,850,400	\$ 34,890,000	\$ 3,039,600	9.5%
Fund Balance, July 1	18,516,850	12,089,750	16,450,000	4,360,250	36.1%
Total Funds Available	\$ 50,210,698	\$ 43,940,150	\$ 51,340,000	\$ 7,399,850	16.8%
Appropriations					
Operating Expenditures					
Personnel	\$ 11,494,556	\$ 15,126,240	\$ 13,495,920	\$ (1,630,320)	-10.8%
Debt Service	198,671	198,830	191,540	(7,290)	-3.7%
Insurance	540,000	1,080,000	1,012,800	(67,200)	-6.2%
Operating	10,499,848	12,557,700	14,201,950	1,644,250	13.1%
Transfers To\From Other Funds	1,415,730	674,440	612,420	(62,020)	-9.2%
Total Operating	\$ 24,148,804	\$ 29,637,210	\$ 29,514,630	\$ (122,580)	-0.4%
Capital Expenditures					
CIP Capital	\$ 750,218	\$ 2,671,500	\$ 1,010,000	\$ (1,661,500)	-62.2%
Operating Capital	4,186,752	2,084,720	3,583,910	1,499,190	71.9%
Total Capital	\$ 4,936,970	\$ 4,756,220	\$ 4,593,910	\$ (162,310)	-3.4%
Total Appropriations	\$ 29,085,774	\$ 34,393,430	\$ 34,108,540	\$ (284,890)	-0.8%
Fund Balance, June 30	\$ 21,124,924	\$ 9,546,720	\$ 17,231,460	\$ 7,684,740	80.5%

A total of 283.2 full-time equivalent positions are authorized for the Urban Services Districts Fund.

Division	FTE
Government Communications	0.2
Street Cleaning	16.0
Refuse Collection	267.0
Total	283.2

Budget Summary

Summary of Revenue and Appropriations By Service – FY 2008

Category	Refuse Collection	Street Lights	Street Cleaning
Revenue			
Ad Valorem Taxes	\$ 26,220,260	\$ 3,622,940	\$ 1,447,800
Other	3,182,040	297,910	119,050
Total Revenue	\$ 29,402,300	\$ 3,920,850	\$ 1,566,850
Fund Balance, July 1	10,850,000	4,100,000	1,500,000
Total Funds Available	\$ 40,252,300	\$ 8,020,850	\$ 3,066,850
Appropriations			
Direct Expenditures			
Personnel	\$ 13,896,390	\$ -	\$ 829,730
Operating	6,953,480	3,416,000	229,500
Capital	3,797,260	400,000	230,000
Other Costs	3,586,260	482,960	286,960
Total Appropriations	\$ 28,233,390	\$ 4,298,960	\$ 1,576,190
Fund Balance, June 30	\$ 12,018,910	\$ 3,721,890	\$ 1,490,660

Urban Services Fund Expenditures By Department or Function

Department/Function	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Difference
Insurance	\$ 887,450	\$ 1,457,350	\$ 1,361,760	\$ (95,590)
Contract Debt	198,671	198,830	191,540	(7,290)
Indirect Cost/Contingency	1,533,189	3,313,020	1,963,300	(1,349,720)
Government Information	403,367	463,900	468,320	4,420
Personnel Programs	6,516	14,000	14,000	-
Annual Audit\STARS	815,702	129,710	108,150	(21,560)
Public Works and Development	\$ 4,361,221	\$ 4,785,340	\$ 4,879,230	\$ 93,890
Administration	-	-	4,000	4,000
Street Cleaning	870,866	984,340	1,059,230	74,890
Street Lights	3,490,355	3,801,000	3,816,000	15,000
Environmental Quality	\$ 17,603,711	\$ 22,925,060	\$ 22,614,420	\$ (310,640)
Administration	29,379	55,000	83,000	28,000
Refuse Collection	17,574,332	22,870,060	22,531,420	(338,640)
General Services	\$ 3,275,947	\$ 1,106,220	\$ 2,507,820	\$ 1,401,600
Administration	17	10,500	-	(10,500)
Vehicles	2,957,609	422,500	883,000	460,500
Vacuum Leaf Collection	300,070	521,620	1,462,710	941,090
Building Maintenance	18,250	151,600	162,110	10,510
Total Urban Services	\$ 29,085,774	\$ 34,393,430	\$ 34,108,540	\$ (284,890)

Budget Summary

The decrease in **insurance** is due to a decrease in the insurance allocation to the Urban Services Fund for FY 2008.

Contract debt provides debt payments for the sanitation building.

An **indirect cost** payment is made to the General Services Fund (\$3,417,660) for administrative costs not directly charged to this fund (such as accounting, purchasing, payroll, etc.).

Contingency includes the budgets for termination pay (\$100,000 for unused sick and vacation hours); vacancy credit (\$3,082,060); and funds to transfer solid waste workers from non-hazardous to hazardous coverage with the County Employees Retirement System (\$1,115,000). Kentucky Retirement Systems' Board of Trustees denied this request, and the appeal is pending in the Franklin Circuit Court.

Government Communications includes the budgets for LexCall and Public Information. Program costs for LexCall are allocated among three funds based on actual calls received. Sixty-nine percent of the total cost is allocated to the Urban Services Fund. Public Information provides public education services for the refuse collection, street light, and street cleaning programs.

The \$14,000 budget for **personnel programs** provides for the alcohol and drug testing program, commercial driver license costs, and occupational wellness programs.

Refuse collection is provided once each week to approximately 85,000 households. Business, institutional, and other non-residential waste is collected through the dumpster program. The recyclables of over 58,000 households are collected once each week. Yard waste containers and bags are provided for once per week collection to residents receiving LFUCG trash collection services.

The Division of Parks and Recreation administers the **vacuum leaf collection** program. This service is provided only to those properties within the Urban Services Districts that have LFUCG refuse collection service.

Approximately 600 additional **street lights** are installed in Fayette County annually. This budget includes \$400,000 for installation of these additional street lights. The utility expense is budgeted at \$3,415,000, a \$65,000 increase over FY 2007. The increase reflects the cost for additional street lights.

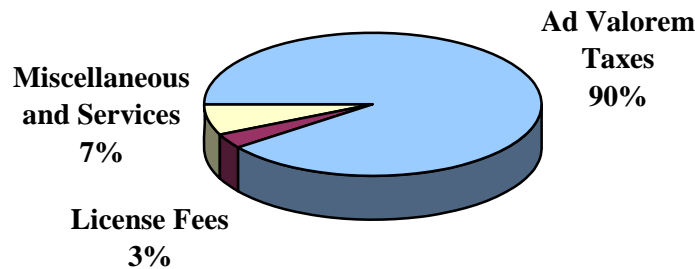
The Division of Streets, Roads, and Forestry provides **street cleaning** in the urban services area.

Budget Summary

Urban Services Revenue Sources

Total resources available for FY 2008 expenditures in the Urban Services Fund include a projected beginning fund balance of \$16.5 million and revenues of \$34.9 million. The largest single category of revenue to the Urban Services Districts Fund is *ad valorem*, or property taxes. Property taxes account for 89.7 percent of the total revenues, and are estimated at \$31.3 million for the 2007 tax year (FY 2008).

Urban Services Districts Fund Revenues \$34,890,000



Category	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Dollar Change	Percent Change
Ad Valorem Taxes	\$ 27,733,295	\$ 29,104,400	\$ 31,291,000	\$ 2,186,600	7.5%
Licenses and Permits	970,821	950,000	1,160,000	210,000	22.1%
Services	9,500	4,000	6,000	2,000	
Miscellaneous	2,980,232	1,792,000	2,433,000	641,000	35.8%
Total Revenue	\$ 31,693,848	\$ 31,850,400	\$ 34,890,000	\$ 3,039,600	9.5%

Budget Summary

Ad Valorem Taxes

Urban Services property taxes are determined by a separate rate established for each service available. The tax rates were adopted in August of 2007 after preparation of this budget. The current rates per \$100 of assessed value on real property are:

Service	Current Rate
Refuse Collection	15.90 cents
Street Lights	02.10 cents
Street Cleaning	00.94 cents
<i>Full Urban Rate</i>	18.94 cents

NOTE: Revenue raised from Urban Services Districts' property taxes cannot be used to fund the general operations of the government.

The Urban Services property tax on realty is paid only by those residents receiving one or more of the government services of refuse collection, street lights, and street cleaning. The taxes levied are determined by a separate rate established for each service. If all of the services are available, the property is located in the *Full Urban Services District*. The property is located in a *Partial Urban Services District* if less than the full complement of services is available. The FY 2005 budget was based on a reduction in the refuse collection tax rate of 1.5 cents and in the street light tax rate of .5 cents while keeping the street cleaning rate the same. The adopted budget for FY 2008 maintains these reduced taxing levels.

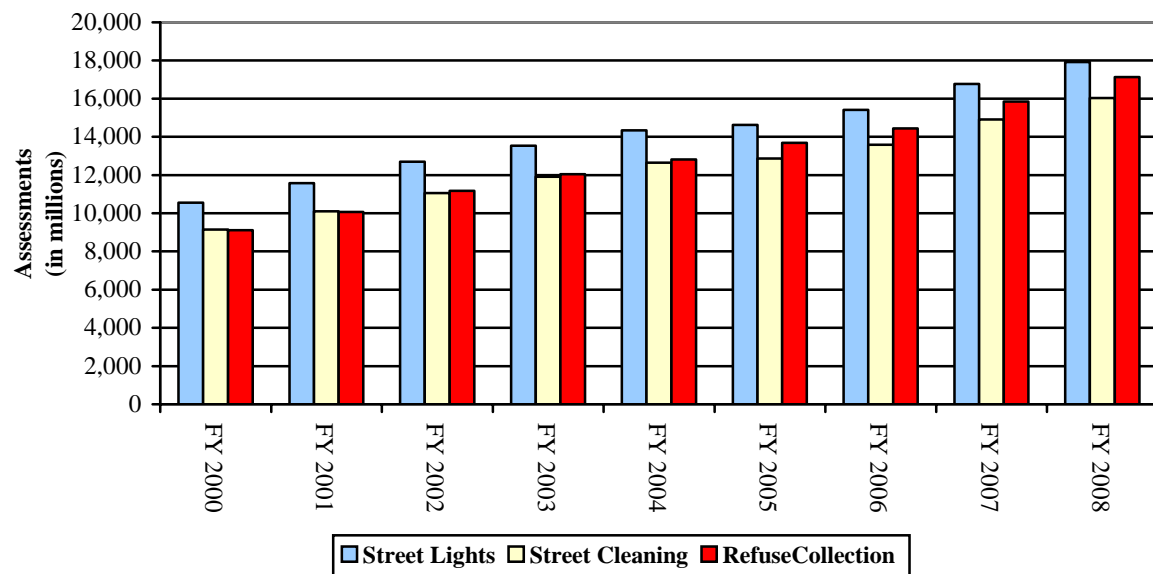
As stated in the discussion on General Services District property taxes, the LFUCG's ability to generate revenues from property taxes is limited by state legislation (House Bill 44), which effectively limits revenue growth to four percent (exclusive of revenue from new property). These same limits apply to the Urban Services Districts property taxes.

Property assessments have increased significantly in recent years. As illustrated in the table on the next page, assessments increased only 4.1 to 5.5 percent in FY 1995. However, they have averaged approximately seven percent from FY 1995 – FY 2008.

Before FY 2001, vacuum leaf collection was provided twice per year to certain properties in the general services tax district (generally based on the age of the street trees in the easement). The Urban County Council voted to expand the refuse collection service to include vacuum leaf collection (once per year) effective in the fall of 2000. In order to continue this service, neighborhoods that used to receive vacuum leaf collection but did not receive LFUCG's refuse collection service petitioned to begin receiving refuse collection service. This contributed to the increase in assessments in FY 2001 and FY 2002.

Budget Summary

Urban Services Property Assessments



Urban Services Property Assessments

Fiscal Year	Refuse Collection	Percent Change	Street Lights	Percent Change	Street Cleaning	Percent Change
FY 1994	6,284,625,670		7,430,379,670		6,287,546,930	
FY 1995	6,602,241,161	5.05%	7,738,241,861	4.14%	6,632,456,761	5.49%
FY 1996	6,972,766,200	5.61%	8,192,871,261	5.88%	7,008,812,161	5.67%
FY 1997	7,394,442,940	6.05%	8,656,857,751	5.66%	7,430,656,451	6.02%
FY 1998	7,821,971,292	5.78%	9,145,259,503	5.64%	7,865,688,953	5.85%
FY 1999	8,327,404,637	6.46%	9,677,837,137	5.82%	8,370,325,937	6.42%
FY 2000	9,109,472,500	9.39%	10,551,742,800	9.03%	9,153,578,500	9.36%
FY 2001	10,058,730,028	10.42%	11,576,906,328	9.72%	10,100,216,698	10.34%
FY 2002	11,167,268,430	11.02%	12,694,535,630	9.65%	11,063,222,530	9.53%
FY 2003	12,040,928,098	7.82%	13,530,052,518	6.58%	11,914,529,018	7.69%
FY 2004	12,812,885,679	6.41%	14,341,410,169	6.00%	12,648,294,679	6.16%
FY 2005	13,678,384,300	6.75%	14,619,092,100	1.94%	12,859,839,700	1.67%
FY 2006	14,446,778,602	5.62%	15,418,333,453	5.47%	13,590,889,000	5.68%
FY 2007	15,849,244,300	9.71%	16,772,856,500	8.79%	14,904,260,300	9.66%
FY 2008	17,136,318,600	8.12%	17,975,413,800	7.17%	16,023,589,300	7.51%

License Fees

Bank franchise fees account for 3.3 percent of Urban Services Fund revenue, and are estimated at \$1,160,000 for FY 2008. Prior to FY 1996, financial institutions paid an ad valorem tax based on the taxable cash value of bank shares. The state legislature enacted a bill during the 1996 session that replaced the ad valorem tax with a license fee. The Urban County Government is allowed to assess a five percent fee on the deposits of financial institutions. Per ordinance number 244-96, half of this

Budget Summary

revenue is allocated to the General Services District Fund and the other half to the Urban Services Districts Fund.

Services

Services revenue accounts for a small percentage of the Urban Services Fund revenue and is for excess fee collections. Only Dumpster Permit Fees are budgeted in this category for FY 2008.

Miscellaneous

Miscellaneous revenue accounts for 7.0 percent of the Urban Services Fund revenue.

- *Interest* income on investments, the major component of miscellaneous revenue, is estimated at \$1,333,000 for FY 2008.
- *Bluegrass Regional Recycling Center* revenue (reflecting the sale of recyclable materials) is estimated at \$900,000 for FY 2008. This revenue reflects the sale of recyclables since converting to the “one-sort plus glass” system.
- *Penalties and interest* (on delinquent taxes) is estimated at \$80,000 for FY 2008.
- *Sales of surplus equipment* are estimated at \$120,000 for FY 2008, based upon the number of surplus vehicles for sale in FY 2008.

Special Revenue Funds

Special Revenue funds account for the proceeds of specific revenue sources that are legally restricted for specified expenditures. The government operates three special revenue funds. In addition, state and federal grants are also considered special revenue funds.

Municipal Aid Fund (MAP)

\$4,377,000

Fayette County receives a share of the state gasoline tax revenues (allocation is based on population). Use of these funds is restricted to certain expenditures related to the construction, reconstruction, or maintenance of urban streets and roads.

Budget Summary

Summary of Revenue and Appropriations

	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Difference	% Change
Revenue					
Intergovernmental	\$ 3,913,167	\$ 4,288,000	\$ 4,061,000	\$ (227,000)	-5.3%
Investments	225,546	240,000	316,000	76,000	31.7%
Other Financing Sources	56,710	-	-	-	
Total Revenue	\$ 4,195,423	\$ 4,528,000	\$ 4,377,000	\$ (151,000)	-3.3%
Fund Balance, July 1	3,469,252	7,460	-	(7,460)	-100.0%
Total Funds Available	\$ 7,664,675	\$ 4,535,460	\$ 4,377,000	\$ (158,460)	-3.5%
Appropriations					
Operating Expenditures					
Personnel	\$ 19,190	\$ 24,650	\$ 21,540	\$ (3,110)	-12.6%
Operating	1,574,851	16,320	5,300	(11,020)	-67.5%
Transfers To\From Other Funds	(140,842)	880,000	880,000	-	
Total Operating	\$ 1,453,200	\$ 920,970	\$ 906,840	\$ (14,130)	-1.5%
Capital Expenditures					
CIP Capital	\$ 2,966,602	\$ 3,602,180	\$ 3,470,160	\$ (132,020)	-3.7%
Total Capital	\$ 2,966,602	\$ 3,602,180	\$ 3,470,160	\$ (132,020)	-3.7%
Total Appropriations	\$ 4,419,802	\$ 4,523,150	\$ 4,377,000	\$ (146,150)	-3.2%
Fund Balance, June 30	\$ 3,244,873	\$ 12,310	\$ -	\$ (12,310)	-100.0%

The FY 2008 budget includes a transfer of \$880,000 of MAP funds to the General Fund for eligible personnel costs in the Division of Streets, Roads, and Forestry.

MAP projects for FY 2008 include \$1,551,130 for resurfacing and \$1,870,000 for the following road projects.

Project	Grant	FY 2008 Local Funds	State and Federal Grant Funds	Total Local and Grant Funds	Stage ³
Clays Mill Road, New Circle Road to MOW Blvd, Section 2B	Yes	\$600,000	\$2,400,000	\$3,000,000	c
Sidewalk Ramp Program		60,000		60,000	c
Capital Construction Project Testing		25,000		25,000	c
Fontaine Rd Turn Ln @ High Street		20,000		20,000	r, u
Bridge Repair/Reconstruction		100,000		100,000	c
Intersection Pavement Reconst.		250,000		250,000	c
Small Projects- Roadway		200,000		200,000	c
Small Projects- Bike/Ped		100,000		100,000	c
Mt. Tabor Road Improvements		125,000		125,000	r
Turn Lane Improvements		200,000		200,000	c
Citation Boulevard through Newtown Springs + Winburn Drive		70,000		70,000	d
Coldstream Research Bike Paths		70,000		70,000	d
Contingency		50,000		50,000	
Total		\$1,870,000	\$2,400,000	\$4,270,000	

³ Key of project stages: d = design; r = right-of-way; u = utilities; c = construction; re = resident engineer.

Budget Summary

County Road Aid **\$569,590**

Use of these state gasoline tax revenues is restricted to expenditures related to **county roads**. Projects include resurfacing, crack sealing, culvert and bridge repairs, guardrail installation, and other road repairs. FY 2008 includes \$386,850 for resurfacing and shouldering, \$173,160 for culvert repair, and \$9,580 for emergencies.

Public Safety **\$290,000**

Kentucky House Bill 413 authorized the collection of a fee on each court case for the purposes of providing money for “public safety related items.” This budget is the estimation of the accumulated money from this fee for both FY 2007 and FY 2008. The transfer is to the General Fund for use by the police department to purchase needed equipment for the police officers.

Spay and Neuter **\$33,000**

The Spay and Neuter Fund was established to account for revenues and expenses per updated animal ordinances that require all Lexington-Fayette County dogs and cats to be licensed annually. Also, the fund accounts for grants that allow qualified no- or low-income Lexington-Fayette County residents to have access to pet spay and neuter services. Requiring that all dogs and cats in Lexington-Fayette County be licensed assures citizens that animals are properly vaccinated for rabies. It also provides incentives to spay and neuter in order to reduce the number of homeless, unwanted, and abandoned animals in the County.

Grant Funds **\$16,060,310**

State and federal grant funds of approximately \$13 million are anticipated for FY 2008. The LFUCG will provide over \$3.0 million in matching funds for these grants. The following table lists information on some of the major grants that have been awarded to date. Additional grants will be budgeted throughout the year as they are awarded.

Budget Summary

Grant Name	Federal and State Funds	Local and Other Funds	Total Grant
Training Incentive - Police	\$2,226,420	\$ 0	\$2,226,420
Training Incentive - Fire	2,128,770	0	2,128,770
HOME/ADDI	1,420,260	601,690	2,021,950
Meadow/Northland/Arlington - Public Improvements	1,000,000	0	1,000,000
Assistance to Firefighters	560,000	140,000	700,000
Day Treatment	153,720	318,370	472,090
New Chance	328,040	123,360	451,400
Home Network	331,320	102,740	434,060
Street Sales Enforcement	300,000	100,000	400,000
Fiber Optic Cable Installation - CMAQ	320,000	80,000	400,000
FHWA Transportation Planning	319,680	56,420	376,100
Housing Rehabilitation - Loans	224,300	77,830	302,130
Housing Rehabilitation - Operations	127,830	172,170	300,000
Assistance to Firefighters/Fire Prevention	240,000	60,000	300,000
National School Lunch	39,000	205,980	244,980
Senior Citizens Center	82,600	154,120	236,720
ITS/CMS Improvements	\$184,000	\$46,000	230,000
Summer Food Service - Housing/Comm. Dev.	161,100	50,000	211,100
Justice Assistance	205,330	0	205,330
Maxwell Street Bike/Pedestrian Lane	153,000	49,000	202,000
Runaway Youth	173,460	17,340	190,800
Anti-Gang Initiative	180,030	0	180,030
South Limestone Multimodal Study	140,000	35,000	175,000
Traffic Signal Upgrades	128,000	32,000	160,000
CDBG Administration	160,000	0	160,000
Emergency Shelter	67,800	67,800	135,600
Child Care Food Program	59,000	72,900	131,900
Mobility Office (SLX)	96,000	24,000	120,000
Project Safe Neighborhood (Public Safety)	117,450	0	117,450
Other	1,389,180	457,300	1,846,480
Total	\$13,016,290	\$3,044,020	\$16,060,310

Budget Summary

Capital Projects Funds

Bond Projects

\$33,894,520

General obligation bonds will be issued for the following capital projects and equipment totaling \$33,263,520. In addition, transfers from the General, Urban Services, and Sanitary Sewer Funds of \$631,000 will continue implementation of STARS.

Description	Amount
Purchase of Development Rights	\$ 2,000,000
Replacement Vehicles	
Police Cars (69) and Equipment	966,000
Other Public Safety Cars (50)	1,165,000
Other Government Autos	420,300
Fire Lights, Sirens, Radios	36,000
Miscellaneous Equipment	48,500
Dump Trucks (3)	350,000
EMS Unit	175,100
Light Duty Trucks (22)	473,000
Medium Duty Truck	74,000
SUV's (20 Public Safety; 1 Streets and Road)	588,000
Police Motorcycles (14)	98,000
Coroner Vans (3)	84,000
Other Government Vans (10)	237,000
Bus	63,000
Off Road Construction Equip	116,000
Mowers (2)	19,200
Public Safety	
Community Corrections - Computer Equipment	19,500
DEEM - Radio and Siren Equipment	122,000
Police - Building Repairs	355,000
Police - Communications Technical Facility	1,645,000
Police - Mobile Data Communications	358,000
Police - Cars and Equipment for New Officers (50)	2,137,500
Fire - New Fire Station	750,000
Fire - ATV with Medical Bed	15,000
Fire - Building and Grounds Maintenance	558,000
Fire - Communications Equipment	287,000
Fire - Computer Equipment	97,100
Fire - EMS Unit	240,000
Fire - Ladder Truck	900,000
Fire - Protective Clothing	117,500
Fire - Rescue Equipment	125,000
Copier - Fire	7,000
Code Enforcement - Portable Computers	25,000
Coroner	
Coroner - Equipment	12,500
Coroner - Generator	140,000
Public Works	
Engineering - Mapping and Survey Equipment	36,050
Wayfinding Signs	375,000
Streets, Roads, Forestry - Small Projects	450,000

Budget Summary

Description	Amount
Resurfacing	3,000,000
Salt Barn	2,000,000
Snow Removal Equipment	30,000
Traffic Engineering - Signals	230,000
Infill and Development	2,000,000
Building Inspection - Portable Computers	90,000
Copier - Building Inspection	11,000
Social Services	
Family Services - HVAC	30,000
Senior Citizens' Center - Architectural Design	400,000
General Services	
Energy Saving Equipment	45,000
Building Maintenance - Maintenance	75,000
Versailles Road Building	125,000
Annex - Building and Garage Repairs	140,000
HVAC Filters	18,000
Fleet Services - Equipment	11,800
Masterson Station Indoor Arena	60,000
McConnell Springs Wetland Pond	250,000
Gainesway Pond and Trail	300,000
Park Trails	2,000,000
Parks - Golf Carts	365,000
Parks - HVAC	30,000
Parks - Other Projects	330,000
Parks - Paint Sprayer	5,000
Parks - Safety Projects	1,200,000
Parks - Tractors and Mowers	205,970
Raven Run	750,000
Environmental Quality	
Stormwater - Design and Construction	2,177,000
Stormwater - Software	7,000
Water and Air Quality - Dogwood Trace Project	90,000
Water and Air Quality - Small Projects	25,000
CIO	
Computer Replacements	400,000
Servers	100,000
Other	
STARS - Operating Costs	631,000
Opera House Renovations	425,000
Telephone Systems	70,000
Security Equipment	32,500
Fiber Optic Cable	550,000
Total Capital Projects	\$33,894,520

Budget Summary

Enterprise Funds

Enterprise funds are those funds in which operations are supported primarily by charges for services.

Sanitary Sewers Operating and Construction Funds

\$34,883,350 151.0 FTE

The Sanitary Sewer Fund accounts for the expenses associated with collecting, transporting, and treating all sanitary sewage in Fayette County and the Industrial Pre-treatment Program. The fund is supported primarily by sewer user fees. Sewer user fees based on water consumption were initiated in July 1982 to replace property tax funding of the sanitary sewer system, as mandated by the Environmental Protection Agency. Since July 1, 1995, the Kentucky-American Water Company has billed and collected sewer user fees for the government.

Summary of Revenue and Appropriations ⁴

	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Difference	% Change
Revenue					
Services	\$ 27,263,683	\$ 26,360,000	\$ 26,202,000	\$ (158,000)	-0.6%
Property Sales	17,819	60,000	60,000	-	
Investments	2,019,000	1,130,000	1,200,000	70,000	6.2%
Other Financing Sources	309,854	-	-	-	
Other Income	393,530	-	-	-	
Total Revenues	\$ 30,003,885	\$ 27,550,000	\$ 27,462,000	\$ (88,000)	-0.3%
July 1 Estimated Reserves	\$ 15,308,580	\$ 13,367,560	\$ 7,500,000	\$ (5,867,560)	-43.9%
Total Available	\$ 45,312,465	\$ 40,917,560	\$ 34,962,000	\$ (5,955,560)	-14.6%
Appropriations					
Operating Expenditures					
Personnel	\$ 8,080,285	\$ 9,563,470	\$ 9,192,740	\$ (370,730)	-3.9%
Debt Service	5,803,725	5,590,820	5,504,060	(86,760)	-1.6%
Insurance	540,000	1,170,000	1,097,200	(72,800)	-6.2%
Operating	7,934,134	7,217,620	12,113,710	4,896,090	67.8%
Transfers To\ (From) Other Funds	1,352,060	532,070	479,170	(52,900)	-9.9%
Total Operating	\$ 23,710,203	\$ 24,073,980	\$ 28,386,880	\$ 4,312,900	17.9%
Capital Expenditures					
CIP Capital	\$ 7,051,729	\$ 11,287,300	\$ 4,855,500	\$ (6,431,800)	-57.0%
Operating Capital	513,756	1,296,250	1,640,970	344,720	26.6%
Total Capital	\$ 7,565,486	\$ 12,583,550	\$ 6,496,470	\$ (6,087,080)	-48.4%
Total Operating and Capital	\$ 31,275,689	\$ 36,657,530	\$ 34,883,350	\$ (1,774,180)	-4.8%
June 30 Estimated Capital Improvement Reserves	14,036,776	4,260,030	78,650	(4,181,380)	-98.2%
Total Appropriations and Reserves	\$ 45,312,465	\$ 40,917,560	\$ 34,962,000	\$ (5,955,560)	-14.6%

During FY 2001, \$25.2 million in bonds were issued for rehabilitation projects outlined in the 20-year Sanitary Sewer Capital Improvement Plan. The capital plan includes two components: the 201 Plan and the Sanitary Sewer Overflow Plan.

⁴ Includes the operating and construction funds.

Budget Summary

Sanitary sewer user fees provide the funding for the debt service on the bonds and provide funding for any non-bond funded sewer projects. In addition, the fees pay for the staff, maintenance, and operations of the two wastewater treatment plants and other facilities and services required to support the LFUCG sanitary sewer system.

The 201 Plan is a federally-mandated/state-enforced capital improvement program for the LFUCG sanitary sewer system. The Sanitary Sewer Overflow Plan (SSO Plan) is a comprehensive sanitary sewer line/watershed rehabilitation program to address major sanitary sewer overflow problems. The SSO Plan requires the identification of all overflow locations within the collection system.

The FY 2008 budget includes \$450,000 to continue the implementation of the SSO Plan (inflow and infiltration prevention), \$7.2 million to expand the South Elkhorn pump station and construct a second parallel force main, \$2.0 million to design and construct improvements at the West Hickman Treatment Plant, and \$200,000 for improvements in the expansion area.

Sanitary Sewer Fund revenue is projected at \$27,462,000 for FY 2008 and will come from the following sources:

- \$24,702,000 from User Fees
- \$1,500,000 from Tap-On Fees
- \$1,200,000 from Interest Earnings
- \$60,000 from Other Revenue

Sanitary Sewer Fund revenues are restricted to current year operating and capital expenses. All funds remaining at year-end are placed into a restricted reserve for capital improvements.

Landfill **\$6,726,640 4.0 FTE**

The Landfill Fund was established in 1995 to account for the revenues and expenses associated with the capping and closure of the landfills in Fayette County and the on-going costs of refuse disposal. State and federal regulations have mandated significant changes in the requirements for designing, constructing, operating, managing, maintaining, and closing landfills. The revised requirements have imposed extraordinary expenses on the government. A solid waste disposal fee was established to fund the increased cost of capping and closing the government's landfill and for the expense of a solid waste disposal contract. FY 2008 total Landfill Fund revenues are projected at approximately \$8.6 million.

Budget Summary

Landfill Fund Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Difference	% Change
Revenue					
Services	\$ 7,987,323	\$ 7,615,000	\$ 7,846,000	\$ 231,000	3.0%
Investments	587,488	550,000	750,000	200,000	36.4%
Other Income	1,012,232	9,000	9,000	-	
Total Revenue	\$ 9,587,044	\$ 8,174,000	\$ 8,605,000	\$ 431,000	5.3%
Fund Balance, July 1 (Reserve)	\$ 14,466,115	\$ 14,466,115	\$ 14,466,115	\$ -	
Total Funds Available	\$ 24,053,159	\$ 22,640,115	\$ 23,071,115	\$ 431,000	1.9%
Appropriations					
Operating Expenditures					
Personnel	\$ 240,878	\$ 321,880	\$ 266,170	\$ (55,710)	-17.3%
Operating	1,316,146	5,765,800	5,944,320	178,520	3.1%
Transfers To\From) Other Funds	1,003,633	3,560	3,740	180	5.1%
Total Operating	\$ 2,560,657	\$ 6,091,240	\$ 6,214,230	\$ 122,990	2.0%
Capital Expenditures					
CIP Capital	\$ 669,574	\$ 526,860	\$ 512,410	\$ (14,450)	-2.7%
Operating Capital	40	-	-	-	
Total Capital	\$ 669,614	\$ 526,860	\$ 512,410	\$ (14,450)	-2.7%
Total Appropriations	\$ 3,230,270	\$ 6,618,100	\$ 6,726,640	\$ 108,540	1.6%
Fund Balance, June 30 (Reserve)	\$ 20,822,889	\$ 16,022,015	\$ 16,344,475	\$ 322,460	2.0%

The landfill closure reserve consists of the fund balance as of June 30, 1997, and is increased annually based on excess revenues over expenses. The reserve was \$20.1 million at the end of FY 2006, and can only be used to pay the costs of landfill closure or extraordinary operating expenses that exceed available revenues.

Right of Way Program **\$361,530 5.0 FTE**

The Right of Way Program Fund was established in FY 2004 to account for the revenues and expenses associated with the adoption of the Right of Way ordinance.

Fees are projected to provide approximately \$408,000 in FY 2008 for the operation of the program.

Budget Summary

Right of Way Fund Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Difference	% Change
Revenue					
Licenses and Permits	\$ 412,292	\$ 310,000	\$ 408,000	\$ 98,000	31.6%
Investments	3,311	-	-	-	
Total Revenue	\$ 415,604	\$ 310,000	\$ 408,000	\$ 98,000	31.6%
Fund Balance, July 1	16,752	82,270	-	(82,270)	-100.0%
Total Funds Available	\$ 432,355	\$ 392,270	\$ 408,000	\$ 15,730	4.0%
Appropriations					
Operating Expenditures					
Personnel	\$ 295,768	\$ 300,770	\$ 320,530	\$ 19,760	6.6%
Operating	4,184	28,500	30,000	1,500	5.3%
Total Operating	\$ 299,953	\$ 329,270	\$ 350,530	\$ 21,260	6.5%
Capital Expenditures					
Operating Capital	\$ -	\$ 63,000	\$ 11,000	\$ (52,000)	-82.5%
Total Capital	\$ -	\$ 63,000	\$ 11,000	\$ (52,000)	-82.5%
Total Appropriations	\$ 299,953	\$ 392,270	\$ 361,530	\$ (30,740)	-7.8%
Fund Balance, June 30	\$ 132,403	\$ -	\$ 46,470	\$ 46,470	

Extended School Program

\$2,794,140 47.2 FTE

The Extended School Program Fund was created in FY 1994 to account for the revenues and expenses of an after-school program administered by the Division of Parks and Recreation in various Fayette County Public Schools.

Extended School Program Fund Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Difference	% Change
Revenue					
Services	\$ 1,494,930	\$ 2,155,200	\$ 2,414,130	\$ 258,930	12.0%
Investments	20,646	-	28,000	28,000	
Other Income	25	-	-	-	
Total Revenue	\$ 1,515,600	\$ 2,155,200	\$ 2,442,130	\$ 286,930	13.3%
Fund Balance, July 1	640,690	480,570	352,010	(128,560)	-26.8%
Total Funds Available	\$ 2,156,290	\$ 2,635,770	\$ 2,794,140	\$ 158,370	6.0%
Appropriations					
Operating Expenditures					
Personnel	\$ 1,219,141	\$ 1,799,540	\$ 2,046,410	\$ 246,870	13.7%
Operating	359,807	661,380	747,730	86,350	13.1%
Total Operating	\$ 1,578,948	\$ 2,460,920	\$ 2,794,140	\$ 333,220	13.5%
Capital Expenditures					
Operating Capital	\$ 6,130	\$ -	\$ -	\$ -	
Total Capital	\$ 6,130	\$ -	\$ -	\$ -	
Total Appropriations	\$ 1,585,078	\$ 2,460,920	\$ 2,794,140	\$ 333,220	13.5%
Fund Balance, June 30	\$ 571,212	\$ 174,850	\$ -	\$ (174,850)	-100.0%

Budget Summary

Fees are projected to provide approximately \$2,414,130 in FY 2008 for the operation of the program.

Participating schools include: Stonewall Elementary, Deep Springs Elementary, Dixie Elementary, Meadowthorpe Elementary, Julia R. Ewan Elementary, Yates Elementary, Athens Chilesburg Elementary, Jessie Clark Middle, Northern Elementary, Linlee Elementary, Veterans Park Elementary, Edythe J. Hayes Middle, Breckinridge Elementary, Crawford Middle, Booker T. Washington Elementary, and Maxwell Elementary.

Enhanced 911 **\$2,992,080 5.0 FTE**

On January 1, 1996, a monthly fee of 95 cents per phone line was applied to Fayette County residents' phone bills in order to provide funding for an ***Enhanced 911 (E-911) system***. The fee was increased for the first time during FY 2005 to \$1.31 where it remains today.

This system saves time and communicates information even when a caller cannot – by providing a resident's name, telephone number, and address. A major improvement to the system was the linking of ***E-911*** to the GIS system. When an ***E-911*** call is received, the calltaker automatically sees a map, pinpointing the location of the caller.

This fund pays for 34 percent of the personnel costs for 911 emergency calltakers and dispatchers (the balance of the personnel cost is paid by the General Services District Fund). The General Services District Fund must transfer \$655,010 to support this fund, as receipts from land line phones continue to decline.

Total fund resources are \$2,992,010, with \$2,307,000 projected to come from ***E-911*** fees, \$30,000 from interest income, and \$655,010 from the General Fund.

LexVan **\$36,200**

The LexVan Fund was established to account for revenues and expenses of the Lexington Bluegrass Mobility Office. This office manages a commuter vanpool program that aims to reduce air pollution, traffic congestion, and gasoline consumption. Vans are leased to groups of people who vanpool to work. All operating costs, fuel, and insurance is funded by the monthly fare paid by riders.

Public Corporations **\$10,498,170**

Due to prior state constitutional restrictions, the government did not issue general obligation bonds until FY 2000. Instead, mortgage revenue bonds were issued through various public corporations in order to finance public projects. "Lease payments" from the General Services District and Urban Services Districts Funds are combined with revenues generated by the operation of the projects in order to make debt service payments on these prior bond issues.

The ***Public Facilities Corporation*** (\$8,963,990) financed various projects through bank and mortgage notes and the issuance of revenue bonds. Projects included government buildings, parks, swimming pools, fire stations, and other public buildings.

Budget Summary

The ***Public Parking Corporation*** (\$793,130) issued bonds to finance the construction of a downtown transit center, parking garage, and the Martin Luther King Boulevard construction project; and for the construction of the Victorian Square parking structure. Obligations are paid from operations of the public parking facilities and from General Fund appropriations.

The ***Fayette County Detention Center Corporation Fund*** (\$73,450) accounts for the revenues and expenses associated with a note issued to finance the land purchase for the new detention facility. Construction of the current adult detention facility was financed through general obligation bonds and is not included in the Public Facilities Fund.

The ***Parks Projects Fund*** (\$667,600) accounts for the use of dedicated fees for acquisition of park land and golf course improvements.

A dedicated building permit fee was passed in 1983, and in 1995 the ordinance imposing this fee was clarified to restrict its use to park land acquisition. For FY 2008 this revenue source is estimated to provide \$566,000 for this purpose.

Dedicated revenues from golf fees are estimated at \$101,600 for FY 2008. These revenues are restricted to golf course improvements.

Internal Service Funds

Internal Service funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the government on a cost reimbursement basis. The LFUCG operates two internal service funds.

Health, Dental, Vision **\$28,903,620**

The government offers health, dental, and vision care insurance options to LFUCG employees under self-insurance plans administered by various third parties. The FY 2008 budget of \$28.9 million is funded through premiums paid by the government for all full-time employees; premiums paid by employees with family coverage; and premiums paid by certain non-employee groups that are allowed to participate in this plan. This includes City Employees' Pension Fund retirees, Policemen's and Firefighters' Retirement Fund retirees, and employees of other affiliated agencies.

The Human Resources budget in the General Fund includes funding for a position that is responsible for coordinating and designing LFUCG health care plans, managing major medical claims, providing information for the prevention and control of healthcare costs, and managing all wellness issues.

Budget Summary

Workers' Compensation/Liability **\$8,440,000**

The government's Division of Risk Management administers the workers' compensation, property and casualty, and general liability insurance programs. The government reduces financial risks by purchasing reinsurance when feasible. Administration of these programs is combined with a risk management program designed to identify potential exposures to loss and reduce or eliminate risk and losses. The FY 2008 budget of \$8.4 million is funded through premiums paid from the General Services Fund, Urban Services Fund, and Sanitary Sewer Fund in proportion to risk exposure associated with the personnel and physical assets of each fund.

The administrative costs and positions formerly budgeted in this fund were moved to the General Fund starting in FY 2007. The costs continue to be shared among the participating funds.

Fiduciary Funds

Fiduciary funds account for assets held by a governmental unit in a trustee capacity. The LFUCG operates three fiduciary funds.

City Employees' Pension **\$2,080,600**

The City Employees' Pension Fund (CEPF) was the retirement system of the city of Lexington covering civil service employees prior to merger with Fayette County. The plan was organized in 1939 and closed to new members in 1973. Members of the CEPF completed the process for transferring to the County Employees Retirement System in November 1992. The fund is administered by a self-governing board of trustees and funded by government and employee contributions of 17.5 percent and 8.5 percent of salary, respectively. Only one current employee remains with the CEPF.

The FY 2008 budget includes the cost for 100 percent of the premium for single health care coverage for eligible retirees (\$76,600). The government also pays certain other administrative costs.

Policemen's and Firefighters' Retirement **\$35,565,260 1.0 FTE**

The Policemen's and Firefighters' Retirement Fund is a defined benefit pension plan covering all sworn personnel of the Urban County Government's police and fire divisions. The fund is administered by a self-governing board of trustees and funded by government and employee contributions. For FY 2008 the government's contribution rate increases from 25 to 26 percent of salary in July and from 26 to 27 percent of salary in January, while the employee contribution remains at 11 percent.

The FY 2008 budget includes the cost for 100 percent of the premium for single health care coverage for eligible retirees (\$2,380,000). The government also pays certain other administrative costs.

Public Library Corporation

Budget Summary

\$292,190

The Public Library Corporation was formed in 1985 to manage funds provided to the Lexington Public Library from the government as a result of an increased assessment (the government is required by law to provide a funding level of 5 cents per \$100 assessed valuation of taxable property). The Library Corporation's long-range financial plan includes retirement of bonds issued to finance construction of the Central Library, expansion of library materials, and construction of additional branches.

The FY 2008 budget provides for payment on the bonds issued to finance the construction of a replacement of the Bates Creek Library branch.

Budget Summary

Critical Budget Planning Processes

Goals and Long-Range Planning

One of the major goals of the government is to improve the quality of life in Lexington-Fayette County. In order to achieve this goal, the government has undertaken several long-range planning processes which address the future needs of the community, specifically community infrastructure needs.

• Comprehensive Plan	• Greenway Master Plan
• Twenty-Year Capital Needs Outlook	• Storm Water Management Plan
• Purchase of Development Rights (PDR)	• Sanitary Sewer Facilities Master Plan
• Infill and Redevelopment Study	• Downtown Revitalization Plan
• Regional Bicycle/Pedestrian Plan	

Comprehensive Plan

The Comprehensive Plan is an overview of how Lexington-Fayette County will use its land resources over the next twenty years. This planning process brings people and plans together to provide a common framework for a wide variety of community efforts. After a two-year effort involving extensive formal and informal public input, the Planning Commission completed the adoption process for all updated plan elements on April 16, 2007. The plan includes an ambitious implementation element addressing many critical projects, planning efforts, programs, studies, and potential regulatory changes. The process of addressing these items has begun.

Twenty-Year Capital Needs Outlook

An update was last completed in FY 2003 to develop an inventory of capital improvement needs that extends beyond the time frame of the six-year Capital Improvement Plan (CIP). The two primary goals of the Capital Needs Outlook program (CNO) are: (1) to estimate the long-term maintenance needs of existing infrastructure and facilities, and (2) to implement the Lexington-Fayette Urban County Government's Comprehensive Plan. This effort, originally envisioned to be updated every two years, was suspended during the previous administration. Discussions are underway to consider whether the program will be revived in upcoming years. Regardless, the 2003 document shows the breadth of needed/desired capital projects, and the wide funding gap between the projected cost and the government's ability to pay for those projects.

Purchase of Development Rights Program (PDR)

PDR is now in its 7th successful year of conservation easement acquisition and has become an award winning and nationally recognized farmland preservation program. Lexington-Fayette County's Purchase of Development Rights (PDR) Program is the first agricultural conservation easement program by a local government in the Commonwealth of Kentucky. In 2000, an ordinance was passed creating the Purchase of Development Rights Program and the Fayette County Rural Land Management Board, Inc. The LFUCG's long-range plan includes providing \$2 million dollars as a match for local, state, and federal grants for conservation easement acquisition. To date, LFUCG has provided \$21.6 million dollars in funds and PDR has received \$26.8 million in local, state, and federal grants. Currently, there are closed, donated, and accepted offers for conservation easements on 165 farms, totaling over 19,089 acres. The goal of the PDR program is to purchase conservation

Budget Summary

easements on 50,000 acres of Fayette County farms in the Rural Service Area to protect the ‘factory floor’ of the agriculture, tourism, and horse industries and their related economic impacts for future generations and to retain Lexington’s international brand identity as the ‘Horse Capital of the World’.

Infill and Redevelopment Study

The government has a special amendment to its Comprehensive Plan to improve infill and redevelopment of the city, principally the oldest areas surrounding downtown. The study proposed a redevelopment framework for the city and residential design standards. Implementation of the plan’s key regulatory recommendations was accomplished, and is routinely updated through regular review with key stakeholders. The results of these efforts can be seen due to the many new urban scale and mixed-use projects developed in and near the downtown area. The LFUCG created a position of infill facilitator within the Division of Planning, and a new Task Force based project is about to commence, which is expected to produce recommendations for an even more dynamic program.

Regional Bicycle/Pedestrian Plan

In 2007, the Division of Planning completed a regional bicycle and pedestrian plan for Lexington-Fayette County. The document was approved by the two-county Metropolitan Planning Organization’s Policy Committee. The plan was developed in conjunction with PB Consultants and the National Center for Bicycling and Walking. The plan is a blueprint for developing our communities and transportation system over the next twenty years in a way that makes bicycling and walking a safe and convenient way to travel to school, to work, to shop, to play, and to stay fit.

Greenway Master Plan

Another recently adopted special Comprehensive Plan amendment is the Greenway Master Plan for Fayette County. This plan aims to improve the quality of life for Fayette County residents by creating an environmentally sensitive approach to stream corridors and air and water quality, and by offering an alternative multi-modal transportation system and passive recreational opportunities.

Storm Water Management Plan

After several storms resulted in flooding in many areas of the city, the Council gave approval to a \$10.6 million general obligation bond issue on December 5, 2000. A prioritized list was created based on previous storm water studies, and these funds were used to start addressing the most critical needs in the area. This year’s budget includes funds for the payment on this debt, a \$2 million issue in FY 2002, and a \$3 million issue for FY 2008. Additional funds are included for broken infrastructure, improvements on the published priority list, flood proofing grants, and water quality improvements.

Sanitary Sewer Facilities Master Plan

A long-term sewer plan was approved in May 1999 that calls for spending \$176 million over 20 years to expand the West Hickman Wastewater Treatment Plant and rehabilitate existing neighborhood sewer lines. The FY 2008 budget includes approximately \$21.6 million for the 201 and SSO (Sanitary Sewer Overflow) Plans. The 201 Plan is the state-required capital improvement plan for the LFUCG sanitary sewer system that will meet the needs of population growth in Fayette County through the year 2020. The SSO Plan is a comprehensive sanitary sewer line/watershed rehabilitation program to address major sanitary sewer overflow problems countywide.

Downtown Revitalization

Budget Summary

In recent years, one the most important efforts to revitalizing the downtown area was the creation of a Downtown Development Authority (DDA). The DDA assists in facilitating development and redevelopment in the downtown area; acquire, construct, maintain, and improve any “public project”; develop and coordinate implementation of LFUCG’s downtown, neighborhood, area-wide and corridor plans and policies; establish design and related standards for development and redevelopment; and coordinate activities of other Urban County Government supported departments, offices, and public corporations involved in development and redevelopment related activities. In the past two years, the DDA conducted a downtown master planning process in close cooperation with the LFUCG Division of Planning and the University of Kentucky. Downtown business interests and neighborhoods were an integral part of the process. The resulting plan principles and major recommendations were accepted by the Planning Commission and adopted as an official part of the Comprehensive Plan Update, thus ensuring that the recommendations have official plan status. Implementation efforts are underway.

Consolidated Debt Service Budgets

Debt Management

Legal restrictions precluded the issuance of *general obligation* (GO) debt by the Lexington-Fayette Urban County Government prior to FY 1999. The legal restrictions were lifted after passage of a constitutional amendment by Kentucky voters, enactment of enabling statutes by the Kentucky legislature, and the ultimate determination that the process was valid by the Kentucky Court of Appeals. The government issued general obligation (GO) bonds for the first time in FY 2000, when \$67.1 million in GO bonds were issued for the new detention center. Because GO bonds are backed by the full faith and credit of the government, they carry a higher credit rating than other forms of debt and have lower interest rates. Consequently, future debt issuance of the government will be primarily GO debt.

Prior to the issuance of GO bonds, *mortgage revenue bonds* were issued through various public entities in order to finance public projects. For this type of debt issuance, the government enters into automatically renewable lease agreements each year with the entities whereby lease payments, *combined* with revenues generated by the operation of the facilities, are sufficient to meet debt service obligations. *Revenue bonds*, where only the revenues from the operation of the facilities are pledged as security for the bonds, are issued to finance improvements to the sanitary sewer system.

Outstanding Debt

For FY 2008, there is total direct government-supported debt outstanding of \$265 million. Of this, \$39.4 million is sewer system debt supported by sewer revenues (sewer user fees). The remaining debt is supported by revenues generated through the operation of the projects, such as golf course and parking fees, and annual General Fund appropriations.

Total Bonds and Notes Payable by Debt Issuing Entity, July 1, 2007

Debt-Issuing Entity	Principal Amount Outstanding
General Obligation Debt	\$ 153,604,370
Urban Services Fund	335,690
Public Facilities Corporation	66,725,000
Public Parking Corporation	2,160,000
Public Library Corporation	2,710,000
Sanitary Sewers	39,400,000
Total Bonds and Notes Payable	\$ 264,935,060

Explanation of Outstanding Debt

General Obligation Debt

The government issued general obligation (GO) bonds in 1999 to finance the construction and equipping of a new adult detention facility on Old Frankfort Pike. The Detention Series 1999 bonds were issued for 25 years in the amount of \$67.1 million.

Consolidated Debt Service Budgets

The following additional debt was incurred in FY 2000 and still remains outstanding:

- \$8.5 million in bonds for the purchase of and improvements to the Picadome golf course (formerly Campbell House) and improvements to existing municipal courses.
- \$10.7 million for storm water management projects.
- \$9.3 million to purchase and improve an additional government office building and to replace Tates Creek and Douglass swimming pools.
- \$0.6 million in bonds for Kentucky League of Cities.

The following debt was incurred in 2001 and still is outstanding:

- \$7.6 million in bonds for the Purchase of Development Rights (PDR) program.

The following debt was issued during FY 2002 and is still outstanding:

- \$2.3 million for improvements to the Government Center building (HVAC and elevators).
- \$4.6 million in bonds for Storm Water Facilities and Expansion Area Master Plan boulevard construction.

Fiscal year 2003 general obligation debt included Fire Truck Notes (\$1,455,000) and a Refunding Issue (\$18,307,390).

The following debt was incurred in FY 2004:

- \$9.6 million for three projects, Bluegrass Aspendale Boulevard, Versailles Road Multi-purpose building renovation, and the new Day Treatment Facility of the Department of Social Services.
- \$4.2 million in equipment notes.

In FY 2005 the following debt was issued:

- \$5.4 million for Equipment and Fiber Network.
- \$2.8 million to replace fire trucks.
- \$1.5 million for a parking garage and building renovation.
- \$3 million in a second set of bonds for the Purchase of Development Rights Program.

Fiscal year 2006 saw bonds issued for:

- Park improvements for \$2.3 million.
- Police vehicles and other equipment for \$0.7 million.
- Money for the replacement of the accounting and computer system in the amount of \$6.3 million.
- A storm water project and the building of a fire station created a bond issue of \$4.6 million.
- Vehicles and the replacement of election equipment for \$5.8 million was the final bond issue of the year.

Consolidated Debt Service Budgets

In Fiscal Year 2007 the following debt was issued:

- Refinance of detention and pool bond issues in the amount of \$56.9 million.
- Third series of Purchase of Development Rights Program for \$2.1 million.

The bonds issued for FY 2008 will provide money for:

- Construction of the Bluegrass Aspendale School expansion
- Computers and vehicles replacements
- Parks projects, garage repairs, Government Center improvements
- Fourth series for the Purchase of Development Rights Program
- Modernization of the Animal Control Building

Public Facilities Corporation (PFC)

The 1998 bonds were refinanced in FY 2007 in the amount of \$66,725,000, which financed the construction of a new court facility and parking garage. The facility includes a Circuit Court building, a District Court building, and an adjoining parking garage. The Administrative Office of the Courts (AOC) is responsible for paying its share of debt service based on the percentage of space occupied by AOC functions in the courthouse and its share of space in the parking garage. The AOC payments will account for approximately 90 percent of the debt service payments; the remainder will be paid by the LFUCG. For FY 2008, the LFUCG will gain \$505,690 because the debt service is interest only in the amount of \$3,494,310 and the AOC payment is fixed at \$4,000,000.

Detention Center Corporations

This debt was paid off in FY 2007. The adopted budget contained \$73,450 for payment of debt that was removed.

Public Parking Corporation

Obligations are paid from operations of the public parking facilities and from General Fund appropriations. *The 1998 Transit Center Refunding issue (\$7,260,000) refunded bonds originally issued to finance the construction of a downtown transit center, parking garage, and the Martin Luther King Boulevard realignment project.*

Public Library Corporation

The Bates Creek Library Refunding of 1999B (\$3,570,000) issued bonds to finance the construction of that library branch.

Sanitary Sewer System

The sanitary sewer system issues revenue bonds to finance improvements to and expansions of the sanitary sewer system operated by the government. *The 1996 refunding (\$14,860,000) issue refunded the principal remaining on the 1986 and 1988 bonds. The refunded bonds were issued to provide local share funding for upgrading and expanding the Town Branch Treatment Plant. The FY 2001A series bonds (\$25,150,000) were issued to provide funding for various sanitary sewer capital projects. The FY 2001B series bonds (\$16,860,000) were issued to refinance the 1992 series bonds (\$18,000,000). These bonds provided funds for expansion of the West Hickman Creek wastewater treatment plant.*

Consolidated Debt Service Budgets

Bond proceeds were also used to finance the installation of the Lower Cane Run system, which was required for the development of the research park at Coldstream Farm.

Debt Amortization

The following table lists the total annual debt service requirements to maturity for the government's currently outstanding general obligation bonds, revenue bonds, and notes payable. These amounts represent the cash obligations to be paid during the respective fiscal years.

Annual Requirements to Amortize Outstanding Debt:

Fiscal Year	Principal Payable	Interest Payable	Total Payable
2008	\$22,345,060	\$11,826,050	\$34,171,110
2009	20,530,000	10,259,835	30,789,835
2010	19,205,000	9,374,198	28,579,198
2011	19,040,000	8,549,432	27,589,432
2012	14,950,000	7,758,904	22,708,904
2013 – 2017	62,955,000	30,129,812	93,084,812
2018 – 2022	56,570,000	17,196,365	73,766,365
2023 – 2027	30,640,000	6,791,085	37,431,085
2028 – 2032	18,700,000	1,979,012	20,679,012
Total	\$264,935,060	\$103,864,693	\$368,799,753

Legal Debt Margin

Despite the recent legal changes that provided for the issuance of general obligation (GO) debt, legal limits remain on the total amount of GO debt that may be incurred. Under the Kentucky Constitution, Section 158, GO debt is limited to 10 percent of the value of taxable property in the county. This limit is further defined by state statute, KRS 66.041, which provides that the limitation applies to “net indebtedness”. Net indebtedness excludes self-supporting obligations, revenue bonds, and special assessment debt. Based upon the 2006 equalized property assessment for Fayette County of \$26.9 billion, the LFUCG is limited to general obligation indebtedness in the amount of over \$2.7 billion. The LFUCG has \$176.1 million of general obligation debt outstanding as of June 30, 2006.

Computation of Legal Debt Margin As of June 30, 2006

Assessed value of taxable property	\$26,883,680,000
Debt limitation = 10 percent of total assessed value	\$ 2,688,368,000
Amount of debt applicable to debt limit	176,110,000
Legal debt margin	\$ 2,512,258,000

Source: LFUCG Department of Finance

Economic Contingency Designation

Consolidated Debt Service Budgets

The Economic Contingency Designation was established by ordinance in 1996 with an initial deposit of \$4,000,000. The Urban County Council, on March 23, 2007, adopted Ordinance 78-2007, making changes that allow structured deposits, emergency uses, and withdrawals to stabilize the flow of the major revenue sources within the General Services District Fund. This ordinance change has increased the designation balance to \$11,894,147, up from \$8,272,087 in FY 2006.

Bond Ratings

In April 1999, the LFUCG received an upgrade in its bond rating from *Moody's Investors Service* from A1 to Aa3 on lease revenue debt and received an Aa2 rating on general obligation debt. *Standard and Poor's* rated the LFUCG for the first time in 1998 – giving an AA- for lease revenue debt and AA+ for general obligation debt. Such rankings enable the LFUCG to borrow money at lower interest rates. *Moody's* cited the government's conservative fiscal policies, such as its economic contingency fund, and savings for future capital projects, as reasons for the upgrade. LFUCG's bond ratings have remained the same over the past years. In addition to undesignated fund balance, the LFUCG has fund balance reserves for economic contingency of about \$11.9 million.

Bond Ratings

Moody's	Aa2	General Obligation Debt
	Aa3	Lease Revenue Debt
Standard & Poor's	AA+	General Obligation Debt
	AA-	Lease Revenue Debt

Operational Policy for Debt Management

The objective of the LFUCG's debt management policy is to maintain the LFUCG's ability to incur present and future debt at the most beneficial interest rates in amounts needed for financing the long-range capital improvement and operational goals without adversely affecting the LFUCG's ability to finance essential services. The following operational policies guide the government in debt management:

A six-year Capital Improvements Plan will be developed and updated annually along with corresponding anticipated funding sources.

Long-range financial forecasts are developed and updated periodically for the General Fund and enterprise funds.

Capital projects financed through the issuance of bonded debt will be financed for a period not to exceed the useful life of the project. The LFUCG issues short-term notes (3-5 years) for purchase of equipment and vehicles. The LFUCG issues long-term debt (20-30 years) for the purchase and construction of buildings, land, and major capital facilities and infrastructure.

General obligation debt is limited to bond and note issues that are secured solely by general governmental revenues. Lease (mortgage) revenue debt is issued when the debt will be secured in part by revenue pledged from other governmental entities or enterprises. Revenue debt is issued for all LFUCG enterprise fund activities.

Efforts will be made to maintain or improve the LFUCG's bond rating. Effective communication will continue with bond-rating agencies concerning the LFUCG's overall financial condition.

Consolidated Debt Service Budgets

In addition to the statutory legal debt limit, annual debt service for general debt should not exceed 10 percent of expenditures. Financial advisors and bond counsel are selected through a Request for Proposal process. All debt issued is sold on a competitive basis.

Each project financed with bond proceeds is evaluated with respect to projected cash flow and bond fund draws to determine the proper arbitrage treatment for each bond issue. In the event the cash draws are projected to exceed the spend-down provisions established by the Internal Revenue Service, bond proceeds are invested in a manner not to exceed arbitrage limits. In all cases, bond proceeds are invested per the provisions of the investment policy adopted by the LFUCG.

Outstanding debt will be considered for refunding if the net present value of debt service savings is at least four percent of the refunded principal.

The following list shows the cash obligations for debt service in FY 2008. Principal and interest payable is accrued monthly for Sanitary Sewers, which creates a difference between cash outlays during a fiscal year and the budgeted expense. (Additional information is available in the Comprehensive Annual Financial Report.)

Consolidated Debt Service Budgets

Debt Description	Original Issue	Principal July 1, 2007	Direct Principal	Direct Interest	FY 2008 Requirements
Anticipated Debt Issues	\$ 13,715,000	\$ 13,715,000	\$ 1,145,000	\$ 562,520	\$ 1,707,520
Aspendale RD/Neighborhood 2006B	4,982,455	4,812,304	170,757	205,754	376,511
Campbell House Series 2000A	8,460,000	6,410,000	355,000	354,790	709,790
Detention Center, Series 1999A	14,230,000	4,660,000	2,275,000	221,350	2,496,350
Detention/Pools Refinance 2006D	56,850,000	56,815,000	415,000	2,306,080	2,721,080
Equipment Notes 2004B	4,235,000	1,400,000	335,000	50,950	385,950
Equipment/Fiber 2005A	5,365,000	1,840,000	1,840,000	55,200	1,895,200
Fire Truck Notes 2003B	1,455,000	645,000	210,000	17,230	227,230
Fire Truck Notes 2005B	2,830,000	2,080,000	390,000	65,640	455,640
Garage/Phoenix Bldg 2005C	1,455,000	1,200,000	135,000	42,270	177,270
Government Center Imp. 2002B	2,330,000	1,255,000	235,000	48,350	283,350
Ky League Cities Series 2000	360,000	225,000	40,000	10,540	50,540
Multi-Purpose Series 2004C	9,640,000	8,960,000	355,000	363,360	718,360
Park Improvements 2006A	2,280,000	1,865,000	440,000	74,600	514,600
Phoneix Building/Pools Series 2000E	9,335,000	7,385,000	380,000	357,830	737,830
Police Vehicles/Other 2006B	700,727	476,250	233,456	19,050	252,506
Purchase Dev. Rights Series 2001B	7,635,000	6,265,000	310,000	253,890	563,890
Purchase Dev. Rights Series 2005C	3,035,000	2,820,000	115,000	109,250	224,250
Purchase Dev. Rights Series 2006C	2,055,000	2,055,000	70,000	77,190	147,190
Refunding Series 2003A	18,307,390	6,944,310	3,124,270	186,880	3,311,150
STARS Project 2006A	6,340,000	5,185,000	1,220,000	207,400	1,427,400
Storm Water & EAMP Blvd 2002C	4,570,000	3,465,000	300,000	129,600	429,600
Storm Water Projects Series 2000D	10,675,000	4,865,000	1,130,000	212,180	1,342,180
Stormwater/Fire Station 2006B	4,626,818	4,241,446	400,787	170,346	571,133
Vehicles/Election Equipment 2006A	5,770,000	3,935,000	1,930,000	157,400	2,087,400
Vine Center Parking Garage	-	85,060	-	85,060	85,060
Total GO Debt	\$ 201,237,390	\$ 153,604,370	\$ 17,554,270	\$ 6,344,710	\$ 23,898,980
Urban Service Fund Refunding 2003A	\$ 877,610	\$ 335,690	\$ 180,730	\$ 10,810	\$ 191,540
Total Public Facilities Corporation	\$ 66,725,000	\$ 66,725,000	\$ -	\$ 3,495,310	\$ 3,495,310
Detention Center, Series 1999A(1)	\$ -	\$ -	\$ -	\$ 73,450	\$ 73,450
Transit Center Refunding, 1998	\$ 7,260,000	\$ 2,160,000	\$ 690,000	\$ 100,030	\$ 790,030
Tates Creek Library Series 1999B	\$ 3,570,000	\$ 2,710,000	\$ 150,000	\$ 141,190	\$ 291,190
1996 Refunding	\$ 14,860,000	\$ 1,565,000	\$ 760,000	\$ 40,250	\$ 800,250
2001A Series	25,150,000	23,025,000	1,385,000	1,057,030	2,442,030
2001B Series	16,860,000	14,810,000	1,540,000	721,780	2,261,780
Total Sanitary Sewer System	\$ 56,870,000	\$ 39,400,000	\$ 3,685,000	\$ 1,819,060	\$ 5,504,060
Total All Existing Issues	\$ 336,540,000	\$ 264,935,060	\$ 22,260,000	\$ 11,984,560	\$ 34,244,560

Debt Service Budgets

	<u>FY 2007 Budget</u>	<u>FY 2008 Budget</u>	<u>Difference</u>
Aspendale RD/Neighborhoods 2006B	\$ 382,710	\$ 376,510	\$ (6,200)
Campbell House Series 2000A	707,050	709,790	2,740
Detention Center, Series 1999A	5,011,490	2,496,350	(2,515,140)
Equipment Notes 2004A	1,488,350	-	(1,488,350)
Equipment Notes 2004B	385,700	385,950	250
Detention/Pools Refinance 2006D	-	2,721,080	2,721,080
Equipment/Fiber 2005A	1,898,900	1,895,200	(3,700)
Fire Truck Notes 2003B	226,330	227,230	900
Fire Truck Notes 2005B	457,040	455,640	(1,400)
Garage/Phoenix Bldg. Repair 2005C	176,180	177,270	1,090
Government Center Improvements 2002B	280,940	283,350	2,410
Phoenix Building/Pools Series 2000E	739,590	737,830	(1,760)
Kentucky League Cities Series 2000	45,510	50,540	5,030
Multi-Purpose Series 2004C	717,110	718,360	1,250
Park Improvements 2006A	513,800	514,600	800
Purchase Development Rights 2001B	563,650	563,890	240
Purchase Development Rights 2005C	222,550	224,250	1,700
Purchase Development Rights 2006C	-	147,190	147,190
Planned Bonds	-	1,707,520	1,707,520
Police Vehicles/Other 2006B	358,800	252,510	(106,290)
Refunding Series 2003A	4,160,440	3,311,150	(849,290)
STARS Project 2006A	1,429,730	1,427,400	(2,330)
Storm Water & EAMP Blvd 2002C	428,450	429,600	1,150
Storm Water Projects Series 2000D	1,341,900	1,342,180	280
Stormwater/Fire Station 2006B	571,130	571,130	-
Vehicles/Election Equipment 2006A	2,085,030	2,087,400	2,370
Vine Center Parking Garage	114,380	85,060	(29,320)
Total General Services District Fund	\$ 24,306,760	\$ 23,898,980	\$ (407,780)
Urban Services Fund Refunding 2003A	\$ 198,830	\$ 191,540	\$ (7,290)
Public Facilities Corporation	\$ 4,833,140	\$ 3,495,310	\$ (1,337,830)
Detention Center 1996 Notes	\$ 73,250	\$ 73,450	\$ 200
Public Parking Corporation	\$ 783,680	\$ 790,030	\$ 6,350
1996 Refunding Issue	\$ 826,500	\$ 800,250	\$ (26,250)
2001 Construction Series A and B	4,764,320	4,703,810	(60,510)
Total Sanitary Sewer Fund	\$ 5,590,820	\$ 5,504,060	\$ (86,760)
Public Library Corporation	\$ 288,440	\$ 291,190	\$ 2,750
Total Debt Service Budgets	\$ 36,074,920	\$ 34,244,560	\$ (1,830,360)

Consolidated Budget Summary

FY 2007 - 2008

Fund Name	Estimated Beginning Balance	Revenues	Appropriations	Estimated Ending Balance
General Services District	\$ 13,588,490	\$ 269,343,290	\$ 282,700,500	\$ 231,280
Urban Services District	\$ 16,450,000	\$ 34,890,000	\$ 34,108,540	\$ 17,231,460
Special Revenue Funds				
Municipal Aid Program	\$ -	\$ 4,061,000	\$ 4,377,000	\$ (316,000)
County Road Aid Program	-	569,590	569,590	-
Public Safety Program	-	290,000	290,000	-
Spay and Neuter	-	33,000	33,000	-
Grants	-	16,060,310	16,060,310	-
Total	\$ -	\$ 21,013,900	\$ 21,329,900	\$ (316,000)
Capital Projects Fund				
Bond Projects	\$ -	\$ 33,894,520	\$ 33,894,520	\$ -
Total	\$ -	\$ 33,894,520	\$ 33,894,520	\$ -
OTHER FUNDS				
Enterprise Funds				
Sanitary Sewers ⁵	\$ 7,500,000	\$ 27,462,000	\$ 34,883,350	\$ 78,650
Landfill ⁵	-	8,605,000	6,726,640	1,878,360
Right of Way	-	408,000	361,530	46,470
Extended School Program	352,010	2,442,130	2,794,140	-
Enhanced 911	130,080	2,992,010	2,992,080	130,010
LexVan	139,868	33,300	36,200	136,968
Public Facilities Corporations	-	9,100,460	8,963,990	136,470
Parks Projects	-	667,600	667,600	-
Public Parking Corporation	256,930	586,360	793,130	50,160
Total	\$ 8,378,888	\$ 52,296,860	\$ 58,218,660	\$ 2,457,088
Debt Service Funds				
Detention Center Refunding	\$ -	\$ 73,450	\$ 73,450	\$ -
Total	\$ -	\$ 73,450	\$ 73,450	\$ -
Internal Service Funds				
Health and Dental Insurance	\$ -	\$ 28,903,620	\$ 28,903,620	\$ -
Insurance and Risk Management	-	8,440,000	8,440,000	-
Total	\$ -	\$ 37,343,620	\$ 37,343,620	\$ -
Fiduciary Funds				
City Employees' Pension	\$ 192,790	\$ 1,887,810	\$ 2,080,600	\$ -
Policemen's and Firefighters' Pension	-	50,951,800	35,565,260	15,386,540
Public Library Corporation	-	311,590	292,190	19,400
Total	\$ 192,790	\$ 53,151,200	\$ 37,938,050	\$ 15,405,940
Total All Funds	\$ 38,610,168	\$ 502,006,840	\$ 505,607,240	\$ 35,009,768

⁵ Sanitary Sewer Fund revenues are restricted to current year operating and capital. All funds remaining at year-end are placed into a restricted reserve for capital improvements. Per ordinance #126-97, a similar policy has been adopted for the Landfill Fund. All funds remaining at year-end are placed in a landfill closure reserve.

Summary of Revenue

FY 2007 - 2008

Fund Name	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Dollar Change FY 07 to FY 08	Percent Change FY 07 to FY 08
General Services District ⁶	\$ 244,270,059	\$ 251,896,680	\$ 269,343,290	\$ 17,446,610	6.9%
Urban Services District	\$ 31,693,848	\$ 31,850,400	\$ 34,890,000	\$ 3,039,600	9.5%
Municipal Aid Program	\$ 4,195,423	\$ 4,528,000	\$ 4,377,000	\$ (151,000)	(3.3)%
County Road Aid Program	893,834	547,520	569,590	22,070	4.0%
Public Safety	275,782	350,000	290,000	(60,000)	(17.1)%
Spay and Neuter	29,870	-	33,000	33,000	--
State/Federal Grants ⁷	17,439,340	16,870,340	16,060,310	(810,030)	(4.8)%
Subtotal - Special Revenue Funds	\$ 22,834,249	\$ 22,295,860	\$ 21,329,900	\$ (965,960)	(4.3)%
Bond Projects	\$ 27,802,767	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%
Subtotal - Capital Projects Funds	\$ 27,802,767	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%
Sanitary Sewer Revenue/Operating	\$ 30,003,885	\$ 27,550,000	\$ 27,462,000	\$ (88,000)	(0.3)%
Landfill	9,587,044	8,174,000	8,605,000	431,000	5.3%
Right of Way	415,604	310,000	408,000	98,000	31.6%
Extended School Program	1,515,600	2,155,200	2,442,130	286,930	13.3%
Enhanced 911	2,365,263	3,024,350	2,992,010	(32,340)	(1.1)%
LexVan	33,193	-	33,300	33,300	--
Public Facilities Corporations	7,276,930	6,937,640	9,100,460	2,162,820	31.2%
Parks Projects	1,503,912	691,600	667,600	(24,000)	(3.5)%
Public Parking Corporation	1,303,996	792,680	586,360	(206,320)	(26.0)%
Subtotal - Enterprise Funds	\$ 54,005,427	\$ 49,635,470	\$ 52,296,860	\$ 2,661,390	5.4%
Detention Center Refunding	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
Subtotal - Debt Service Funds	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
Health and Dental Insurance	\$ 24,402,106	\$ 27,862,110	\$ 28,903,620	\$ 1,041,510	3.7%
Insurance and Risk Management	5,780,062	6,000,000	8,440,000	2,440,000	40.7%
Subtotal - Internal Service Funds	\$ 30,182,168	\$ 33,862,110	\$ 37,343,620	\$ 3,481,510	10.3%
City Employees' Pension	\$ 1,317,564	\$ 1,941,370	\$ 1,887,810	\$ (53,560)	(2.8)%
Policemen's and Firefighters' Pension	47,665,448	47,932,320	50,951,800	3,019,480	6.3%
Public Library Corporation	349,726	295,440	311,590	16,150	5.5%
Subtotal - Fiduciary Funds	\$ 49,332,738	\$ 50,169,130	\$ 53,151,200	\$ 2,982,070	5.9%
TOTAL ALL FUNDS	\$ 460,315,393	\$ 448,105,990	\$ 502,322,840	\$ 57,698,500	12.9%

⁶ Includes Family Care Center

⁷ Original Budget

Summary of Appropriations

FY 2007 - 2008

Fund Name	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	Dollar Change FY 07 to FY 08	Percent Change FY 07 to FY 08
General Services District ⁸	\$ 245,756,317	\$ 258,774,340	\$ 282,700,500	\$ 23,926,160	9.2%
Urban Services District	\$ 29,085,774	\$ 34,393,430	\$ 34,108,540	\$ (284,890)	(0.8)%
Municipal Aid Program	\$ 4,419,802	\$ 4,523,150	\$ 4,377,000	\$ (146,150)	(3.2)%
County Road Aid Program	878,384	547,520	569,590	22,070	4.0%
Public Safety Program	574,000	490,000	290,000	(200,000)	(40.8)%
Spay and Neuter	50,476	-	33,000	33,000	--
State/Federal Grants ⁹	17,439,340	16,870,340	16,060,310	(810,030)	(4.8)%
Subtotal - Special Revenue Funds	\$ 23,362,002	\$ 22,431,010	\$ 21,329,900	\$ (1,101,110)	(4.9)%
Bond Projects	\$ 20,050,801	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%
Subtotal - Capital Projects Funds	\$ 20,050,801	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%
Sanitary Sewer Revenue/Operating	\$ 31,275,689	\$ 36,657,530	\$ 34,883,350	\$ (1,774,180)	(4.8)%
Landfill	3,230,270	6,618,100	6,726,640	108,540	1.6%
Right of Way	299,953	392,270	361,530	(30,740)	(7.8)%
Extended School Program	1,585,078	2,460,920	2,794,140	333,220	13.5%
Enhanced 911	2,372,281	3,024,350	2,992,080	(32,270)	(1.1)%
LexVan	35,121	-	36,200	36,200	--
Public Facilities Corporations	7,367,014	7,112,510	8,963,990	1,851,480	26.0%
Parks Projects	367,703	691,600	667,600	(24,000)	(3.5)%
Public Parking Corporation	1,210,466	786,480	793,130	6,650	0.8%
Subtotal - Enterprise Funds	\$ 47,743,575	\$ 57,743,760	\$ 58,218,660	\$ 474,900	0.8%
Detention Center Refunding	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
Subtotal - Debt Service Funds	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
Health and Dental Insurance	\$ 24,507,434	\$ 27,791,950	\$ 28,903,620	\$ 1,111,670	4.0%
Insurance and Risk Management	3,992,100	6,000,000	8,440,000	2,440,000	40.7%
Subtotal - Internal Service Funds	\$ 28,499,535	\$ 33,791,950	\$ 37,343,620	\$ 3,551,670	10.5%
City Employees' Pension	\$ 2,077,776	\$ 2,117,730	\$ 2,080,600	\$ (37,130)	(1.8)%
Policemen's and Firefighters' Pension	32,085,884	33,926,530	35,565,260	1,638,730	4.8%
Public Library Corporation	290,351	289,440	292,190	2,750	1.0%
Subtotal - Fiduciary Funds	\$ 34,454,012	\$ 36,333,700	\$ 37,938,050	\$ 1,604,350	4.4%
TOTAL ALL FUNDS	\$ 429,146,154	\$ 451,864,530	\$ 505,607,240	\$ 57,294,520	12.7%

⁸ Includes Family Care Center

⁹ Original Budget

Sources and Uses of Funds

FY 2005 - 2006 Actual

The General Services Fund ended FY 2005 with a significant fund balance. The FY 2006 budget included using \$10 million of these funds. Revenue collections for FY 2006 were strong and only \$1.5 million of the prior year's fund balance was required to balance the fund.

The FY 2006 budget assumed that the fund balance in the Urban Services Fund would be needed to offset the impact on revenues from the property tax reductions that took place in FY 2004 and FY 2005. Strong property assessment growth prevented this from happening.

The deficit in the Internal Service Funds was reduced from almost \$2 million to \$270,748. This was the result of additional subsidies for the Health and Dental Fund. The subsidies were continued in FY 2007 and FY 2008 to cover the rising medical costs of the Health and Dental Fund.

	Governmental Funds			Other Funds					Total
	General Services	Urban Services	Special Revenue	Capital Projects	Enterprise	Debt Service	Internal Service	Fiduciary	
Revenue									
Ad Valorem Taxes	\$ 17,156,667	\$ 27,733,295							\$ 44,889,962
Licenses and Permits	200,141,857	970,821			\$ 412,292				201,524,971
Services	19,205,610	9,500	\$ 27,250		47,627,569	\$ 194,138			67,064,066
Fines and Forfeitures	80,570								80,570
Intergovernmental	2,465,624		5,042,447	\$ 1,292,257					8,800,328
Premiums							\$ 26,172,821		26,172,821
Property Sales	349,715	606,625			17,819		-		974,159
Investments	1,481,463	992,332	268,502	148,324	2,758,262		295,734	\$ 29,024,238	34,968,854
Other Financing Sources	1,699,752		56,710	26,357,003	1,773,877		3,701,300	2,417,732	36,006,374
Pension Revenue							-	17,483,324	17,483,324
Other Income	1,688,801	1,381,275	17,439,340	5,183	1,415,608		12,313	407,444	22,349,964
Total Revenue	\$ 244,270,059	\$ 31,693,848	\$ 22,834,249	\$ 27,802,767	\$ 54,005,427	\$ 194,138	\$ 30,182,168	\$ 49,332,738	\$ 460,315,393
Estimated Fund Balance, July 1	19,945,798	18,516,850	4,595,090	5,179,620	33,799,580	-	(1,953,382)	384,399,744	\$464,483,300
Total Available	\$ 264,215,857	\$ 50,210,698	\$ 27,429,339	\$ 32,982,387	\$ 87,805,007	\$ 194,138	\$ 28,228,786	\$ 433,732,482	\$ 924,798,694
Appropriations									
Personnel	\$ 163,903,834	\$ 11,494,556	\$ 19,190		\$ 11,109,107		\$ 24,507,434	\$ 31,579,933	\$ 242,614,054
Partner Agencies	14,331,443								14,331,443
Debt Service	21,635,349	198,671		\$ 6,639	11,427,570	\$ 194,138		1,221,349	34,683,715
Insurance	3,870,000	540,000			540,000				4,950,000
Operating	34,475,596	10,499,848	19,064,655	5,570,901	13,287,698		3,992,100	1,652,730	88,543,528
Transfers To(From) Other Funds	4,186,622	1,415,730	433,158	590,939	2,350,692				8,977,141
Total Operating	\$ 242,402,844	\$ 24,148,804	\$ 19,517,003	\$ 6,168,479	\$ 38,715,067	\$ 194,138	\$ 28,499,535	\$ 34,454,012	\$ 394,099,881
CIP Capital	\$ 1,713,030	\$ 750,218	\$ 3,844,999	\$ 4,144,629	\$ 8,335,821				\$ 18,788,697
Operating Capital	1,640,443	4,186,752		9,737,694	692,687				16,257,575
Total Capital	\$ 3,353,473	\$ 4,936,970	\$ 3,844,999	\$ 13,882,323	\$ 9,028,508				\$ 35,046,273
Total Appropriations	\$ 245,756,317	\$ 29,085,774	\$ 23,362,002	\$ 20,050,801	\$ 47,743,575	\$ 194,138	\$ 28,499,535	\$ 34,454,012	\$ 429,146,154
Estimated Fund Balance, June 30	\$ 18,459,540	\$ 21,124,924	\$ 4,067,337	\$ 12,931,586	\$ 40,061,432	\$ -	\$ (270,748)	\$ 399,278,470	\$ 495,652,540

Sources and Uses of Funds

FY 2006 - 2007 Budget

	Governmental Funds			Other Funds					Total
	General Services	Urban Services	Special Revenue	Capital Projects	Enterprise	Debt Service	Internal Service	Fiduciary	
Revenue									
Ad Valorem Taxes	\$ 17,918,540	\$ 29,104,400							\$ 47,022,940
Licenses and Permits	209,129,970	950,000			\$ 310,000				210,389,970
Services	17,625,270	4,000			46,002,520	\$ 73,310			63,705,100
Fines and Forfeitures	70,000								70,000
Intergovernmental	2,592,560		\$ 5,185,520						7,778,080
Premiums							\$ 33,862,110		33,862,110
Property Sales	1,100,000	142,000			60,000				1,302,000
Investments	920,000	770,000	240,000		1,719,000			\$ 26,667,000	30,316,000
Other Financing Sources	786,140			8,323,030	1,534,950			2,727,550	13,371,670
Pension Revenue								20,476,140	20,476,140
Other Income	1,754,200	880,000	16,870,340		9,000			298,440	19,811,980
Total Revenue	\$ 251,896,680	\$ 31,850,400	\$ 22,295,860	\$ 8,323,030	\$ 49,635,470	\$ 73,310	\$ 33,862,110	\$ 50,169,130	\$ 448,105,990
Estimated Fund Balance, July 1	7,000,000	12,089,750	364,560	-	20,431,340	-	826,820	176,360	\$40,888,830
Total Available	\$ 258,896,680	\$ 43,940,150	\$ 22,660,420	\$ 8,323,030	\$ 70,066,810	\$ 73,310	\$ 34,688,930	\$ 50,345,490	\$ 488,994,820
Appropriations									
Personnel	\$ 173,536,290	\$ 15,126,240	\$ 24,650	\$ 51,520	\$ 13,778,010		\$ 27,791,950	\$ 33,831,560	\$ 264,140,220
Partner Agencies	15,186,440				-				15,186,440
Debt Service	25,392,740	198,830			11,207,640	\$ 73,310		778,440	37,650,960
Insurance	3,750,000	1,080,000			1,170,000				6,000,000
Operating	35,547,770	12,557,700	16,886,710	788,580	17,136,470		6,000,000	1,721,730	90,638,960
Transfers To/(From) Other Funds	3,908,670	674,440	1,370,000		535,630				6,488,740
Total Operating	\$ 257,321,910	\$ 29,637,210	\$ 18,281,360	\$ 840,100	\$ 43,827,750	\$ 73,310	\$ 33,791,950	\$ 36,331,730	\$ 420,105,320
CIP Capital	\$ 1,201,550	\$ 2,671,500	\$ 4,149,650	\$ 7,182,930	\$ 12,505,760				\$ 27,711,390
Operating Capital	250,880	2,084,720	-	300,000	1,410,250			\$ 1,970	4,047,820
Total Capital	\$ 1,452,430	\$ 4,756,220	\$ 4,149,650	\$ 7,482,930	\$ 13,916,010			\$ 1,970	\$ 31,759,210
Total Appropriations	\$ 258,774,340	\$ 34,393,430	\$ 22,431,010	\$ 8,323,030	\$ 57,743,760	\$ 73,310	\$ 33,791,950	\$ 36,333,700	\$ 451,864,530
Estimated Fund Balance, June 30	\$ 122,340	\$ 9,546,720	\$ 229,410	\$ -	\$ 12,323,050	\$ -	\$ 896,980	\$ 14,011,790	\$ 37,130,290

Sources and Uses of Funds

FY 2007 - 2008 Budget

	Governmental Funds			Other Funds					Total
	General Services	Urban Services	Special Revenue	Capital Projects	Enterprise	Debt Service	Internal Service	Fiduciary	
Revenue									
Ad Valorem Taxes	\$ 18,795,000	\$ 31,291,000							\$ 50,086,000
Licenses and Permits	224,319,970	1,160,000	\$ 30,380		\$ 408,000				225,918,350
Services	18,908,000	6,000			45,452,550	\$ 73,450			64,440,000
Fines and Forfeitures	382,000								382,000
Intergovernmental	2,624,790		4,908,090						7,532,880
Premiums							\$ 37,343,620		37,343,620
Property Sales	420,000	120,000			60,000				600,000
Investments	2,023,000	1,333,000	331,120		2,044,700			\$ 27,320,400	33,052,220
Other Financing Sources	727,330			\$ 33,894,520	4,322,610				2,456,600
Pension Revenue									23,033,010
Other Income	1,143,200	980,000	16,060,310		9,000				23,033,010
								341,190	18,533,700
Total Revenue	\$ 269,343,290	\$ 34,890,000	\$ 21,329,900	\$ 33,894,520	\$ 52,296,860	\$ 73,450	\$ 37,343,620	\$ 53,151,200	\$ 502,322,840
Estimated Fund Balance, July 1	13,588,490	16,450,000	-	-	8,378,888	-	-	192,790	\$38,610,168
Total Available	\$ 282,931,780	\$ 51,340,000	\$ 21,329,900	\$ 33,894,520	\$ 60,675,748	\$ 73,450	\$ 37,343,620	\$ 53,343,990	\$ 540,933,008
Appropriations									
Personnel	\$ 189,335,210	\$ 13,495,920	\$ 21,540		\$ 13,625,170		\$ 28,903,620	\$ 35,246,420	\$ 280,627,880
Partner Agencies	16,487,650			\$ 425,000					16,912,650
Debt Service	24,815,980	191,540			9,789,400	\$ 73,450		791,190	35,661,560
Insurance	6,330,000	1,012,800			1,097,200				8,440,000
Operating	42,608,010	14,201,950	16,098,610	631,000	22,435,500		8,440,000	1,898,440	106,313,510
Transfers To(From) Other Funds	2,499,250	612,420	1,170,000		482,910				4,764,580
Total Operating	\$ 282,076,100	\$ 29,514,630	\$ 17,290,150	\$ 1,056,000	\$ 47,430,180	\$ 73,450	\$ 37,343,620	\$ 37,936,050	\$ 452,720,180
CIP Capital	\$ 430,570	\$ 1,010,000	\$ 4,039,750	\$ 21,895,000	\$ 9,035,510				\$ 36,410,830
Operating Capital	193,830	3,583,910		10,943,520	1,752,970			\$ 2,000	16,476,230
Total Capital	\$ 624,400	\$ 4,593,910	\$ 4,039,750	\$ 32,838,520	\$ 10,788,480			\$ 2,000	\$ 52,887,060
Total Appropriations	\$ 282,700,500	\$ 34,108,540	\$ 21,329,900	\$ 33,894,520	\$ 58,218,660	\$ 73,450	\$ 37,343,620	\$ 37,938,050	\$ 505,607,240
Estimated Fund Balance, June 30	\$ 231,280	\$ 17,231,460	\$ -	\$ -	\$ 2,457,088	\$ -	\$ -	\$ 15,405,940	\$ 35,325,768

Summary of Interfund Transactions

FY 2008

Most costs associated with the operations of a fund are identified and accounted for within the fund. However, there are a number of transactions between the individual funds of the Urban County Government. Some are established by policy, by contract, or by law. In order to clearly identify these transactions and avoid overstating accounts, these transactions are summarized below.

		TRANSFER FROM							
FUND		General Services	Urban Services	Sanitary Sewers	Landfill	Extended School	Enhanced 911	Policemen's and Firefighters' Pension	Total In:
TRANSFER TO	General Services		347,450	347,450					\$ 694,900
	Public Facilities Corporation	1,523,560							\$ 1,523,560
	Health and Dental Insurance	15,958,540	1,434,320	764,040	14,780	48,760	132,150	1,971,980	\$20,324,570
	Workers' Compensation/Risk Management	6,330,000	1,012,800	1,097,200					\$ 8,440,000
	City Employees' Pension	83,170							\$ 83,170
	Policemen's and Firefighters' Pension	17,854,480							\$17,854,480
Total Out:		\$ 41,749,750	\$ 2,794,570	\$2,208,690	\$14,780	\$ 48,760	\$ 132,150	\$ 1,971,980	\$48,920,680

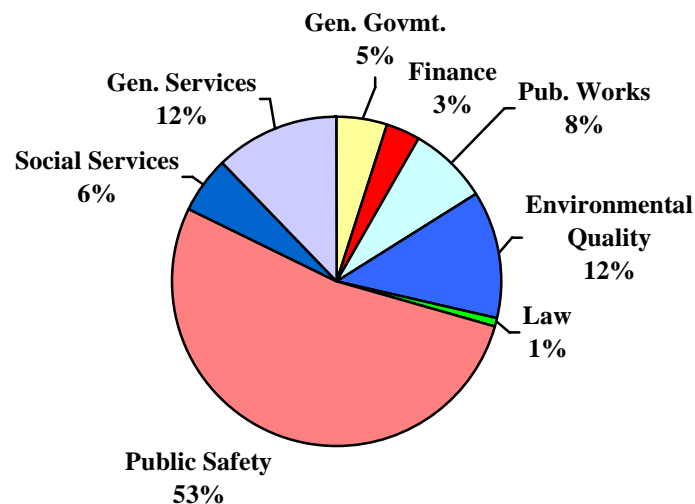
Total Expenditures by Department

FY 2007 - 2008

Department	Governmental Funds			Other Funds					Total
	General Services	Urban Services	Special Revenue	Capital Projects	Enterprise	Debt Service	Internal Service	Fiduciary	
Council	\$ 3,211,610	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,080,600	\$ 5,292,210
Office of the Mayor	3,396,690	-	-	-	-	-	-	-	3,396,690
Office of the Sr. Advisor	403,380	-	-	-	-	-	-	-	403,380
Office of the CIO	3,164,250	468,320	-	631,000	22,290	-	-	-	4,285,860
Internal Audit Office	667,790	-	-	-	-	-	-	-	667,790
Policy and Budget	523,640	-	-	-	-	-	-	-	523,640
Non-Departmental									
Contract Debt	23,880,650	191,540	-	-	9,789,400	73,450	-	291,190	34,226,230
Contingency	(16,604,690)	1,963,300	-	-	1,037,460	-	-	-	(13,603,930)
Constitutional Officers and Judicial	3,434,560	-	-	152,500	-	-	-	-	3,587,060
Finance and Administration	13,421,480	122,150	-	550,000	1,762,180	-	28,903,620	63,370	44,822,800
Public Works and Development	20,464,560	4,879,230	4,946,590	10,712,050	2,358,570	-	-	-	43,361,000
Environmental Quality	1,061,260	22,614,420	-	2,859,000	29,224,690	-	-	-	55,759,370
Law	11,649,820	1,361,760	-	-	1,510,210	-	8,440,000	-	22,961,790
Public Safety	153,484,850	-	323,000	8,780,600	2,992,080	-	-	35,502,890	201,083,420
Social Services	11,386,910	-	-	430,000	55,000	-	-	-	11,871,910
General Services	32,666,090	2,507,820	-	9,354,370	8,706,780	-	-	-	53,235,060
Partner Agencies	16,487,650	-	16,060,310	425,000	760,000	-	-	-	33,732,960
Fund Total - Gross	\$ 282,700,500	\$ 34,108,540	\$ 21,329,900	\$ 33,894,520	\$ 58,218,660	\$ 73,450	\$ 37,343,620	\$ 37,938,050	\$ 505,607,240
Lexx Interfund Transfers In	\$ 694,900				\$ 1,523,560		\$ 28,764,570	\$ 17,937,650	\$ 48,920,680
Fund Total - Net	\$ 282,005,600	\$ 34,108,540	\$ 21,329,900	\$ 33,894,520	\$ 56,695,100	\$ 73,450	\$ 8,579,050	\$ 20,000,400	\$ 456,686,560

Net authorized full-time equivalent positions have increased by 51.8 since last year: 2.3 positions were added during FY 2007, and 49.5 positions are added in the FY 2008 budget. The following graph identifies full-time equivalent positions by department.

FY 2008 Staffing by Department Percent of Total



Staffing Comparison by Department In Full-Time Equivalents (FTEs)

Departments	FY 2006 Adopted	FY 2007 Adopted	FY 2007 Current	Difference FY 2007 Adopted – FY 2007 Current	FY 2008 Proposed	Difference FY 2008 Proposed – FY 2007 Current	Difference FY 2008 Proposed – FY 2007 Adopted
General Government ¹⁰	173.8	175.9	172.9	-3.0	174.9	2.0	-1.0
Finance and Admin.	121.5	118.5	117.5	-1.0	118.5	1.0	.0
Public Works and Development	290.0	293.0	291.0	-2.0	272.0	-19.0	-21.0
Environmental Quality	412.2	412.0	414.0	2.0	437.0	23.0	25.0
Law	38.7	40.7	39.7	-1.0	38.7	-1.0	-2.0
Public Safety	1,791.5	1,795.3	1,797.3	2.0	1,858.3	61.0	63.0
Social Services	203.7	209.1	214.4	5.3	193.9	-20.5	-15.2
General Services	419.0	424.3	424.3	0.0	427.3	3.0	3.0
Total FTEs	3,450.4	3,468.8	3,471.1	2.3	3,520.6	49.5	51.8

¹⁰ General Government includes Council Office, Office of the Mayor, Office of the Senior Advisor, Office of the Chief Administrative Officer (the one authorized position is not funded), Internal Audit, Office of Policy and Budget, Office of the Chief Information Officer, and Constitutional and Judicial.

General Government Changes

FY 2007

- The Council office abolished on position of Staff to Council I in order to fund various other position reclassifications.
- Government Communications added one new position of Webmaster, and two additional positions were reallocated from other divisions.
- Computer Services added one position that was reallocated from Risk Management.
- Six positions were funded in the Office of the Chief Administrative Officer for the ERP project to backfill for LFUCG employees working on STARS. None of these positions were created, and will not now be needed.

FY 2008

- The position of Budget Analyst Senior is again funded in the Council office.
- The Office of the Mayor added two positions reallocated from the Office of the Chief Administrative Officer (CAO), and reallocated two other positions to the new Office of the Senior Advisor.
- Six positions in the Office of the CAO are reallocated to other divisions in an LFUCG reorganization.
- A new position of Senior Advisor is created for the Office of the Senior Advisor, and two positions are reallocated to this office from the Office of the Mayor, in an LFUCG reorganization.
- The Office of Internal Audit will add three positions during FY 2008—a Deputy Director and two additional Internal Auditors.
- A new position of Senior Advisor is created for the Office of the Chief Information Officer in an LFUCG reorganization.

Department of Finance and Administration Changes

FY 2007

- Human Resources abolished one position in order to fund part of an ongoing reorganization of the division.

FY 2008

- One position from the Office of the CAO is reallocated to Human Resources with LFUCG reorganization.

Department of Public Works and Development Changes

FY 2007

- Streets, Roads, and Forestry abolished one position to fund the reclassification of various other positions.
- One position of Crosstown Traffic Host was reallocated from Traffic Engineering to Government Communications.

FY 2008

- Two positions are reallocated from the Commissioner of Public Works and Development's office to the new Department of Environmental Quality.
- Fifteen positions are reallocated from Engineering to the new Storm Water Management section of Water and Air Quality in the Department of Environmental Quality.
- This book shows that two Planning positions are reallocated to the Department of Environmental Quality. However, one air quality position will remain in Planning.

Department of Environmental Quality Changes

FY 2007

- Water and Air Quality gained two positions—one due to reorganization and another to manage US EPA compliance related projects and programs.

FY 2008

- One position is reallocated to the new Commissioner of Environmental Quality's office from the Commissioner of Public Works and Development's office. Two additional positions are created, but are not currently funded, for this office.
- Four positions are reallocated to the new Office of Compliance, Department of Environmental Quality, from other divisions.
- Fifteen positions are reallocated from Engineering to the new Storm Water Management section of Water and Air Quality in the Department of Environmental Quality. This book shows that an air quality position will be reallocated to Water and Air Quality from Planning, but that position will remain in Planning.

Department of Law Changes

FY 2007

- One Risk Management Computer Analyst position was reallocated to Computer Services.

FY 2008

- One Risk Management position is reallocated to the new Office of Compliance, Department of Environmental Quality.

Department of Public Safety Changes**FY 2007**

- Police added two positions of Victim's Advocate funded by the Office on Violence Against Women.
- Fire added one position of Community Service Program Manager.
- One Code Enforcement position was reallocated to Government Communications for LexCall.

FY 2008

- One Environmental and Emergency Management position is reallocated to the new Department of Environmental Quality, Office of Compliance.
- Police will add fifty new positions of Police Officer.
- Fire will add twelve positions for a new emergency care unit.

Department of Social Services Changes**FY 2007**

- Family Services added one full-time and 1.5 FTE part-time positions to provide custodial services, as well as a 0.8 FTE Life Skills Program Coordinator – Part-Time.
- Two positions in Youth Services that were to be abolished in FY 2006 were not abolished.

FY 2008

- The Mayor's Training Center is closed effective with FY 2008, and the 22.5 FTE positions are abolished.
- Adult and Tenant Services gains two positions funded by the Hope VI grant that were formerly included in the Mayor's Training Center.

Department of General Services Changes**FY 2008**

- Three positions are reallocated to the Commissioner of General Services office from the closed Chief Administrative Officer's office.

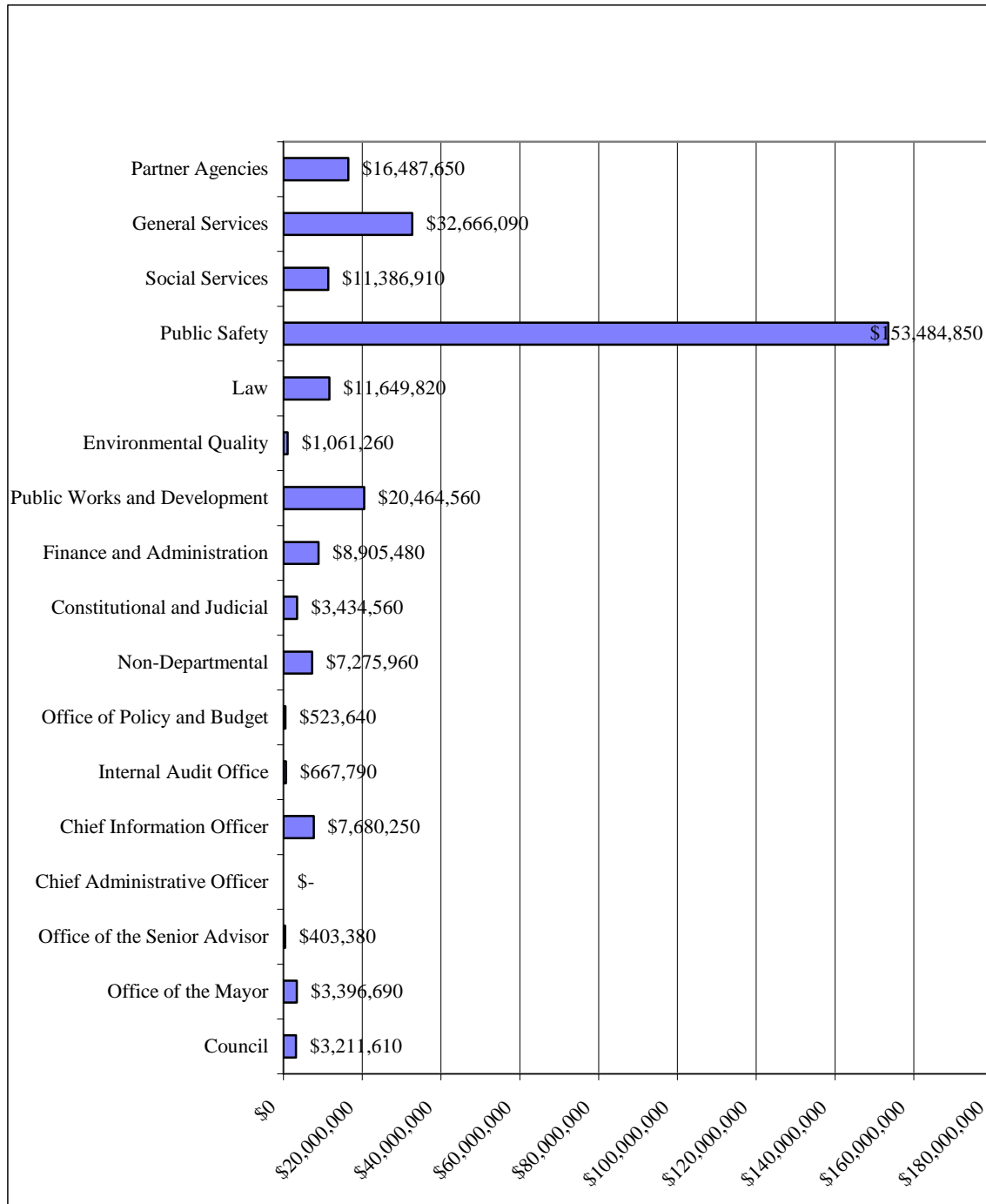
General Services District Fund

The General Services District covers the entire county and encompasses most of the basic services provided to residents (police, fire, parks, housing, etc.).

Departmental Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Council	\$ 2,647,353	\$ 2,887,500	\$ 3,211,610	\$ 324,110	11.2%
Office of the Mayor	2,289,066	2,507,350	3,396,690	889,340	35.5%
Office of the Senior Advisor	166,376	340,630	403,380	62,750	18.4%
Chief Administrative Officer	792,873	871,390	-	(871,390)	(100.0)%
Chief Information Officer	5,433,682	6,545,520	7,680,250	1,134,730	17.3%
Internal Audit Office	329,740	383,750	667,790	284,040	74.0%
Office of Policy and Budget	448,858	541,940	523,640	(18,300)	(3.4)%
Non-Departmental	18,086,641	10,689,800	7,275,960	(3,413,840)	(31.9)%
Constitutional and Judicial	2,126,653	2,606,500	3,434,560	828,060	31.8%
Finance and Administration	7,651,791	8,114,430	8,905,480	791,050	9.7%
Public Works and Development	17,310,551	18,417,270	20,464,560	2,047,290	11.1%
Environmental Quality	1,021,768	502,990	1,061,260	558,270	111.0%
Law	8,483,226	8,846,360	11,649,820	2,803,460	31.7%
Public Safety	128,007,653	139,045,110	153,484,850	14,439,740	10.4%
Social Services	9,274,658	12,284,740	11,386,910	(897,830)	(7.3)%
General Services	27,353,983	29,002,620	32,666,090	3,663,470	12.6%
Partner Agencies	14,331,443	15,186,440	16,487,650	1,301,210	8.6%
Total	\$ 245,756,317	\$ 258,774,340	\$ 282,700,500	\$ 23,926,160	9.2%
Staffing	2,968.5	2,974.4	3,024.2	49.8	1.7%

General Services District Fund

FY 2008 Budget by Department



Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	% Change
Revenue					
Ad Valorem Taxes	\$ 17,156,667	\$ 17,918,540	\$ 18,795,000	\$ 876,460	4.9%
Licenses and Permits	200,141,857	209,129,970	224,319,970	15,190,000	7.3%
Services	19,205,610	17,625,270	18,908,000	1,282,730	7.3%
Fines and Forfeitures	80,570	70,000	382,000	312,000	445.7%
Intergovernmental	2,465,624	2,592,560	2,624,790	32,230	1.2%
Property Sales	349,715	1,100,000	420,000	(680,000)	-61.8%
Investments	1,481,463	920,000	2,023,000	1,103,000	119.9%
Other Financing Sources	1,699,752	786,140	727,330	(58,810)	-7.5%
Other Income	1,688,801	1,754,200	1,143,200	(611,000)	-34.8%
Total Revenue	\$ 244,270,059	\$ 251,896,680	\$ 269,343,290	\$ 17,446,610	6.9%
Release of 27th Pay Reserve	4,260,723	-	-	-	0.0%
Fund Balance, July 1	15,685,075	7,000,000	13,588,490	6,588,490	94.1%
Total Funds Available	\$ 264,215,857	\$ 258,896,680	\$ 282,931,780	\$ 24,035,100	9.3%
Appropriations					
Operating Expenditures					
Personnel	\$ 163,903,834	\$ 173,536,290	\$ 189,335,210	\$ 15,798,920	9.1%
Partner Agencies	14,331,443	15,186,440	16,487,650	1,301,210	8.6%
Debt Service	21,635,349	25,392,740	24,815,980	(576,760)	-2.3%
Insurance	3,870,000	3,750,000	6,330,000	2,580,000	68.8%
Operating	34,475,596	35,547,770	42,608,010	7,060,240	19.9%
Transfers To\From Other Funds	4,186,622	3,908,670	2,499,250	(1,409,420)	-36.1%
Total Operating	\$ 242,402,844	\$ 257,321,910	\$ 282,076,100	\$ 24,754,190	9.6%
Capital Expenditures					
CIP Capital	\$ 1,713,030	\$ 1,201,550	\$ 430,570	\$ (770,980)	-64.2%
Operating Capital	1,640,443	250,880	193,830	(57,050)	-22.7%
Total Capital	\$ 3,353,473	\$ 1,452,430	\$ 624,400	\$ (828,030)	-57.0%
Total Appropriations	\$ 245,756,317	\$ 258,774,340	\$ 282,700,500	\$ 23,926,160	9.2%
Fund Balance, June 30	\$ 18,459,540	\$ 122,340	\$ 231,280	\$ 108,940	89.0%

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	2007-2008	
				Dollar Change	Percent Change
Realty Taxes	\$ 14,381,874	\$ 15,060,000	\$ 16,119,000	\$ 1,059,000	7.0%
Personalty Taxes	1,349,328	1,374,000	1,466,000	92,000	6.7%
PSC Taxes	826,306	918,000	653,000	(265,000)	(28.9)%
Property Tax Discount	(263,540)	(279,000)	(299,000)	(20,000)	7.2%
Property Tax Commission	(697,345)	(699,000)	(748,000)	(49,000)	7.0%
Delinquent - Realty & Personal	138,515	50,000	50,000	-	0.0%
Motor Vehicle Ad Valorem Tax	1,413,402	1,477,000	1,536,000	59,000	4.0%
County Clerk Com - Mtr Veh	(50,229)	(61,460)	(64,000)	(2,540)	4.1%
Supplementary Tax Bills	11,154	9,000	7,000	(2,000)	(22.2)%
Omitted Tax	47,200	70,000	75,000	5,000	7.1%
Total Ad Valorem Tax	\$ 17,156,667	\$ 17,918,540	\$ 18,795,000	\$ 876,460	4.9%
Employee Withholdings	\$132,816,810	\$142,160,000	\$149,705,920	\$ 7,545,920	5.3%
Business Returns	27,589,253	27,000,000	32,044,080	5,044,080	18.7%
Individual Returns	114,065	135,000	95,000	(40,000)	(29.6)%
Insurance	20,496,690	21,500,000	22,500,000	1,000,000	4.7%
Bond Deposits	5,000	2,000	2,000	-	0.0%
Regulated License Fee	823,162	838,300	1,358,600	520,300	62.1%
Franchise Fee	14,431,561	14,164,670	14,510,370	345,700	2.4%
Bank Franchise Fee	970,821	950,000	1,160,000	210,000	22.1%
Vehicle License	238,938	220,000	230,000	10,000	4.5%
Deed Tax Fee	2,055,275	1,700,000	1,500,000	(200,000)	(11.8)%
Contractor Registration Fee	313,200	180,000	944,000	764,000	424.4%
Filing Fee - Planning & Zoning	213,584	240,000	200,000	(40,000)	(16.7)%
Animal License	24,133	40,000	70,000	30,000	75.0%
Hotel - Motel License Fee	49,365	-	-	-	0.0%
Total License and Permits	\$200,141,857	\$209,129,970	\$224,319,970	\$ 15,190,000	7.3%

Note: Contra-revenue accounts are reflected as negative budgets. These accounts are used to record discounts taken on property taxes or commission payments for collecting property taxes.

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	2007-2008	
				Dollar Change	Percent Change
Detention Work Release Fees	\$ 114,452	\$ 134,000	\$ 134,000	\$ -	0.0%
Detention Center Bed Fees	2,423,156	2,008,000	2,208,000	200,000	10.0%
Detention Center Prisoner Fees	1,658,602	1,201,500	2,528,000	1,326,500	110.4%
Detention Center Medical Reimb	340,670	180,000	136,000	(44,000)	(24.4)%
Detention Center Other	745,536	175,000	80,000	(95,000)	(54.3)%
Building Permits	1,198,280	1,208,000	1,160,000	(48,000)	(4.0)%
Park Land Acquisition	598,354	590,000	566,000	(24,000)	(4.1)%
EMS Fees	3,546,209	3,615,000	4,125,000	510,000	14.1%
EMS Mileage	415,166	-	-	-	0.0%
Golf Course Collections	3,241,009	3,285,000	3,364,000	79,000	2.4%
Parks & Recreation Programs	1,497,428	1,311,000	1,372,000	61,000	4.7%
Misc Programs/Workshops	9,845	-	-	-	0.0%
District Court Jail Fees	644,054	500,000	600,000	100,000	20.0%
Rent Or Lease Income	143,556	121,900	112,000	(9,900)	(8.1)%
Animal Shelter Collections	32,911	25,000	25,000	-	0.0%
Accident Report Sales	12,090	12,000	12,000	-	0.0%
Developer Landscape Fees	35,920	30,000	34,000	4,000	13.3%
Administrative Collection Fees	17,032	114,000	100,000	(14,000)	(12.3)%
Computer Services Fees	40,347	50,000	45,000	(5,000)	(10.0)%
Domestic Relations Collection	26,132	26,000	26,000	-	0.0%
Adult Probation Fees	66,321	60,000	75,000	15,000	25.0%
Lexington Store	2,149	99,000	6,000	(93,000)	(93.9)%
Excess Fees And Collections	1,892,116	2,800,000	2,200,000	(600,000)	(21.4)%
Parking - Monthly Rental	27,678	-	-	-	0.0%
Parking - Retail Space	3,696	-	-	-	0.0%
Parking - Meter Collections	227,312	-	-	-	0.0%
Parking - Fines	245,588	79,870	-	(79,870)	(100.0)%
Total Charges for Services	\$ 19,205,610	\$ 17,625,270	\$ 18,908,000	\$ 2,055,600	7.3%

Note: Revenue associated with parking has been moved to Lexington Parking Authority Fund for FY 2008.

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	2007-2008	
				Dollar Change	Percent Change
Fines And Forfeitures	\$ 14,920	\$ 10,000	\$ 316,000	\$ 306,000	0.0%
ABC Fines	65,650	60,000	66,000	6,000	3060.0%
Total Fines	\$ 80,570	\$ 70,000	\$ 382,000	\$ 312,000	445.7%
Intergovernmental - State/Oth	\$ 2,465,624	\$ 2,592,560	\$ 2,624,790	\$ 32,230	1.2%
Total Intergovernmental	\$ 2,465,624	\$ 2,592,560	\$ 2,624,790	\$ 32,230	1.2%
Sales Of Real Property	\$ 82,300	\$ 700,000	\$ -	\$ (700,000)	(100.0)%
Sales Of Surplus Equipment	267,415	400,000	420,000	20,000	5.0%
Total Property Sales	\$ 349,715	\$ 1,100,000	\$ 420,000	\$ (680,000)	(61.8)%
Interest	\$ 1,027,221	\$ 920,000	\$ 1,343,000	\$ 423,000	46.0%
Interest - Restricted 27 Pay	178,866	-	-	-	0.0%
Interest - Restricted, Eco Con	275,376	-	-	-	0.0%
Interest Income - Restricted	-	-	680,000	680,000	--
Total Investments	\$ 1,481,463	\$ 920,000	\$ 2,023,000	\$ 1,103,000	119.9%
Transfer From General Service	\$ -	\$ -	\$ -	\$ -	0.0%
Transfer From Full Urban	347,450	377,350	349,120	(28,230)	(7.5)%
Transfer From Sanitary Sewer	347,450	408,790	378,210	(30,580)	(7.5)%
Transfer From Landfill	1,000,000	-	-	-	0.0%
Transfer From Other Funds	4,852	-	-	-	0.0%
Total Other Financing Sources	\$ 1,699,752	\$ 786,140	\$ 727,330	\$ (58,810)	(7.5)%
Contributions	\$ 139,574	\$ -	\$ -	\$ -	0.0%
Penalties And Interest	1,151,238	900,000	900,000	-	0.0%
School Board Tax Fee	-	12,000	12,000	-	0.0%
Tourist Commission Fee	23,340	25,000	25,000	-	0.0%
Payment in Lieu of Taxes	44,871	45,000	45,000	-	0.0%
Miscellaneous	329,778	772,200	161,200	(611,000)	(79.1)%
Total Miscellaneous	\$ 1,688,801	\$ 1,754,200	\$ 1,143,200	\$ (611,000)	(34.8)%
Total Revenue	\$244,270,059	\$251,896,680	\$269,343,290	\$ 17,446,610	6.9%

Council

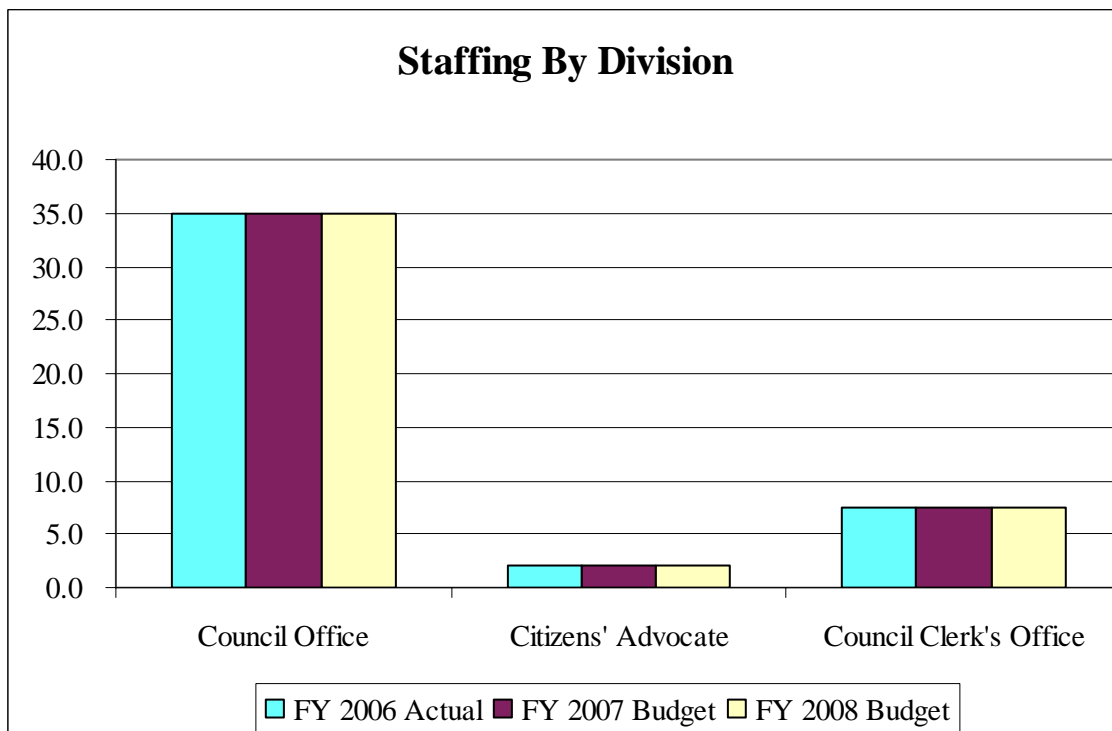
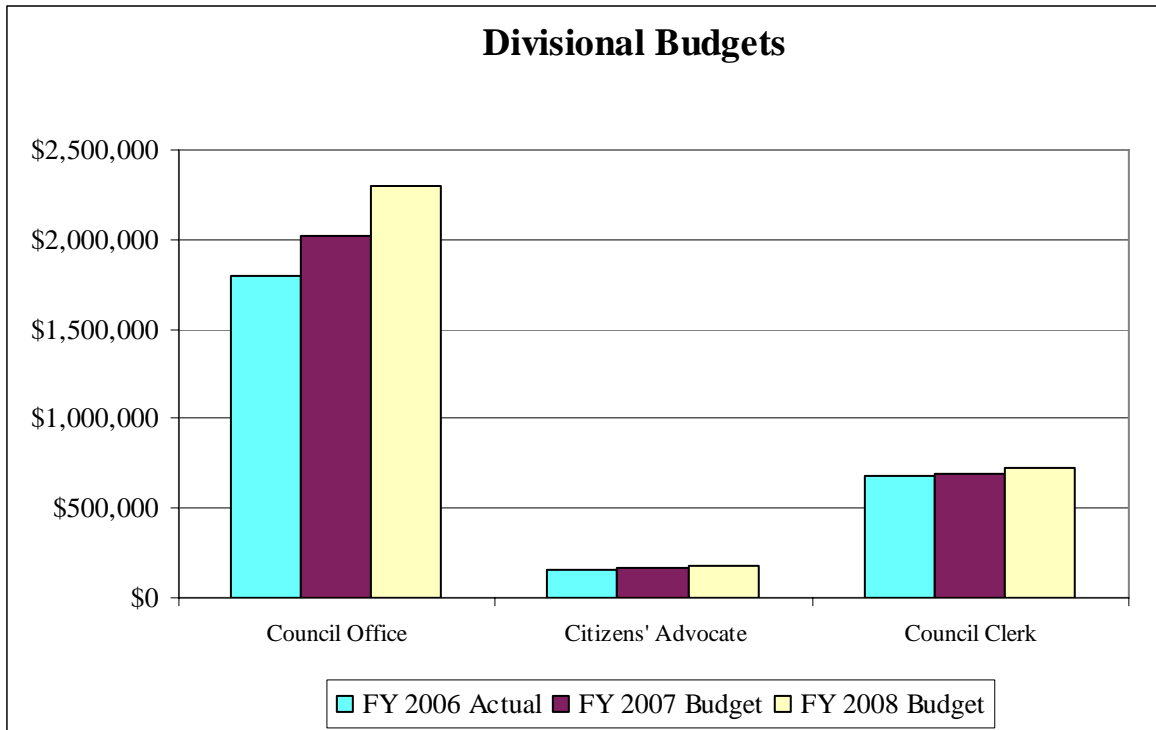
The Urban County Council is the legislative authority of the Lexington-Fayette Urban County Government, with the power to establish budgets, set policy, and levy taxes, subject to limits set by the Charter and by state laws.

The fifteen members of the Urban County Council provide supervision for the Council office, Citizens' Advocate office, and Council Clerk's office. These offices represent one percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Council Office	\$ 1,802,245	\$ 2,019,650	\$ 2,303,670	\$ 284,020	14.1%
Citizens' Advocate	159,576	172,000	178,500	6,500	3.8%
Council Clerk	685,531	695,850	729,440	33,590	4.8%
Total	\$ 2,647,353	\$ 2,887,500	\$ 3,211,610	\$ 324,110	11.2%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Council Office	35.0	35.0	35.0	0.0	0.0%
Citizens' Advocate	2.0	2.0	2.0	0.0	0.0%
Council Clerk's Office	7.5	7.5	7.5	0.0	0.0%
Total	44.5	44.5	44.5	0.0	0.0%

Council



Council Office

Division Description

The Urban County Council is the legislative branch of the government with powers of legislating through ordinance or resolution, setting the policy direction of the government, and appropriating funds for the operation of the various divisions of the government. The Council office staff provides financial, analytical, research, and support services to the fifteen-member Council. The staff assists Councilmembers in the development of program concepts, analysis of policy, provision of constituent services, and conducting management audits. The staff also provides support services for the Council's sessions.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,299,558	\$ 1,725,920	\$ 2,005,740	\$ 279,820	16.2%
Operating Expenditures	459,383	282,630	286,830	4,200	1.5%
Transfers	26,150	-	-	-	0.0%
Capital Expenditures	17,155	11,100	11,100	-	0.0%
Total Expenditures	\$ 1,802,245	\$ 2,019,650	\$ 2,303,670	\$ 284,020	14.1%
Total Staffing	35.0	35.0	35.0	0.0	0.0%
Budget by Program					
Council Office Administration	\$ 1,627,243	\$ 1,723,800	\$ 2,057,820	\$ 334,020	19.4%
Council Districts	175,002	295,850	245,850	(50,000)	(16.9)%

Budget Highlights

Funding is included for the position of Budget Analyst Senior for FY 2008. This position was authorized, but not funded for FY 2007. Fifteen positions of Aide to Council were created by abolishing other positions, with a net decrease of one position.

Operating funds are increased by \$4,200 to equip the Council's fifth floor conference room with a projector and laptop. Neighborhood Development funds (NDF) of \$150,000 are appropriated, the same as for FY 2007.

Capital funding continues the lease/purchase of two copy machines for the Council office.

Citizens' Advocate

Division Description

The Citizens' Advocate office is an independent agency (or ombudsman) from which residents of Lexington-Fayette County can seek redress of their grievances. The Citizens' Advocate listens to and investigates complaints by citizens about the LFUCG, its officers, agents, or employees, and recommends such policies and procedures as may be required to reduce or eliminate the problems of public access to the departments, divisions, agencies, and officers of the LFUCG.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 150,327	\$ 154,980	\$ 163,190	\$ 8,210	5.3%
Operating Expenditures	9,249	17,020	15,310	(1,710)	(10.0)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 159,576	\$ 172,000	\$ 178,500	\$ 6,500	3.8%
Total Staffing	2.0	2.0	2.0	0.0	0.0%
Budget by Program					
Citizens' Advocate Administration	\$ 159,576	\$ 172,000	\$ 178,500	\$ 6,500	3.8%

Budget Highlights

The Citizens' Advocate office moved to their new location on the first floor of the Government Center during FY 2007. One-time funding was provided in FY 2007 for additional equipment for the new space.

September 29 through October 3, 2008, the Citizens' Advocate (Ombudsman) office will host the 2008 United States Ombudsman Association's 29th Annual Conference here in Lexington, Kentucky.

Mission Statement

Promoting fairness and efficiency in the public administration that serves the community in which we live.

Did You Know?

The Citizens' Advocate office was included in the UCG Charter to provide citizens with an ombudsman or independent agent. Therefore, the Ombudsman's role is to do the right thing, and to ensure that our government does the right thing.

Citizens' Advocate

Goals and Objectives

Initiate an effective public relations campaign.

- ◆ Provide periodic newsletters to neighborhood association leaders and various civic groups.
- ◆ Make public service announcements.
- ◆ Participate in media talk shows related to residents' concerns.

Enhance citizen participation.

- ◆ Encourage citizen involvement with their government through quarterly speaking engagements.
- ◆ Make recommendations to the Council and administration concerning ways to enhance public participation and access.

Provide the Council and administration with constituent data and information essential for effective policy development.

- ◆ Provide quarterly bulletins/updates concerning activities underway in the Citizens' Advocate office.
- ◆ Meet regularly with Commissioners and Directors to maintain effective communication and enhance efficiency.

Expand the role of the Citizens' Advocate office to include citizen resource services.

- ◆ Assist special needs clients in obtaining valuable services from government programs and projects.
- ◆ Mediate situations concerning the public and the government.
- ◆ Build relationships with community and agency advocates, social services staff, administrators, educators, researchers, and faith-base leaders to explore the potential in partnering as a means of enhancing efforts to serve and empower our mutual constituency.

Council Clerk

Division Description

The Council Clerk's office is responsible for the official records of the Urban County Government, including ordinances, resolutions, deeds, contracts, and minutes of Council, Ethics Commission, and City Employees' Pension Fund (CEPF) meetings. The office provides staff for both the Ethics Commission and City Employees Pension Fund (CEPF) Board. The Council Clerk's office is responsible for the preparation of meeting notices, minutes, and packets/dockets for the Ethics Commission, CEPF, and official Council meetings. The office maintains, updates, and distributes the Code of Ordinances book within the government, to the public, and on the government's website. The office also provides customer service and handles research and open records requests to departments, divisions, the media, and the public. Further, the office now manages and maintains the Records Center and Archives, which includes 10,000 records boxes from throughout the UCG's divisions and departments, and administers a Records Management program for the transmittal, retention, and/or destruction of the documents.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 412,932	\$ 442,490	\$ 471,140	\$ 28,650	6.5%
Operating Expenditures	186,289	172,830	181,000	8,170	4.7%
Transfers	81,667	80,530	77,300	(3,230)	(4.0)%
Capital Expenditures	4,643	-	-	-	0.0%
Total Expenditures	\$ 685,531	\$ 695,850	\$ 729,440	\$ 33,590	4.8%
Total Staffing	7.5	7.5	7.5	0.0	0.0%
Budget by Program					
Council Clerk Administration	\$ 685,531	\$ 695,850	\$ 729,440	\$ 33,590	4.8%

Budget Highlights

Most of the operating category increase is due to the rising cost of publishing legal notices and advertisements in the newspaper.

The transfer category reflects funding of the City Employees' Pension Fund administrative costs and the premium for single health care coverage for eligible retirees of that fund. The FY 2008 budget for the health care premium is \$76,600, a decrease of \$3,230 from the FY 2007 budget of \$79,830.

Did You Know?

This office has minutes of Lexington meetings that date back to 1790.

Mission Statement

To preserve, maintain, and provide accessibility to the official, permanent records of the Urban County Government, the Ethics Commission, and the City Employees' Pension Fund, to provide information and research assistance on them to citizens and government officials, and to promote awareness of the historical significance of the records.

Council Clerk

To administer the Records Center and Archives in order to manage, preserve, and provide accessibility to the records of the Urban County Government according to the requirements of state and federal law.

Goals and Objectives

Preserve, maintain, and provide accessibility to the official, permanent records of the Urban County Government.

- ◆ Expand record retention and archival restoration programs.
- ◆ Coordinate implementation of an enhanced indexing system for better access to records.
- ◆ Prepare meeting minutes and dockets/agenda for each Council, Ethics Commission, and CEPF board meeting, record in the official journal and record books, and index for reference purposes each year.

Provide information and research assistance to the public and the government.

- ◆ Process requests for investigative research work.
- ◆ Provide an office area and a computer for research work and access to records.
- ◆ Provide free access to the Code of Ordinances book on the Internet.
- ◆ Oversee the Legislative Management System in the Council Chambers, which includes an electronic voting system and live streaming of the Council Meetings on the UCG website along with 24/7 access to archived Council Meeting tapes.

Promote awareness of the historical significance of the records.

- ◆ Hold an annual open house of the office, the records storage vault, and the Records Center and Archives.
- ◆ Continue to provide an updated brochure explaining the office and the records.

Manage, preserve, and provide accessibility to the documents of the Urban County Government at the Records Center and Archives.

- ◆ Implement and maintain the Records Management program according to the Records Retention Schedule and state and federal requirements.

Council Clerk

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of ordinance and resolution files maintained *	38,025	39,175	39,102	40,202
Number of contract files maintained *	8,317	8,667	8,695	9,045
Number of deed files maintained *	7,032	7,182	7,124	7,214
Number of financial interest statements maintained *	660	660	660	660
Number of Council meeting dockets prepared *	44	40	37	37
Number of Ethics Commission agendas/packets prepared	7	12	8	12
Number of CEPF board agendas/packets prepared	12	12	12	12
Number of legal notices for public hearings and special meetings prepared	26	25	26	25
Number of documents recorded in official books per year *	1,256	1,200	1,250	1,200
Number of ordinances and resolutions published in the newspaper *	1,193	1,100	1,077	1,100

* Approximate.

Office of the Mayor

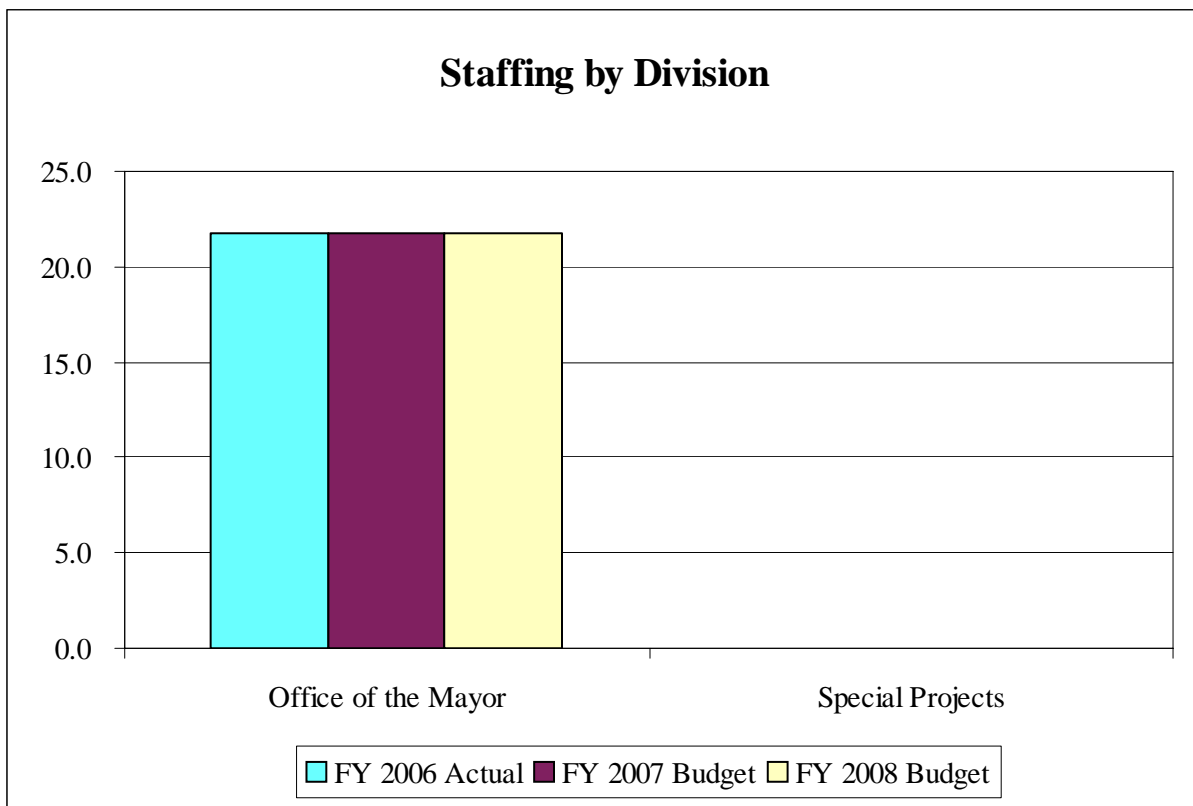
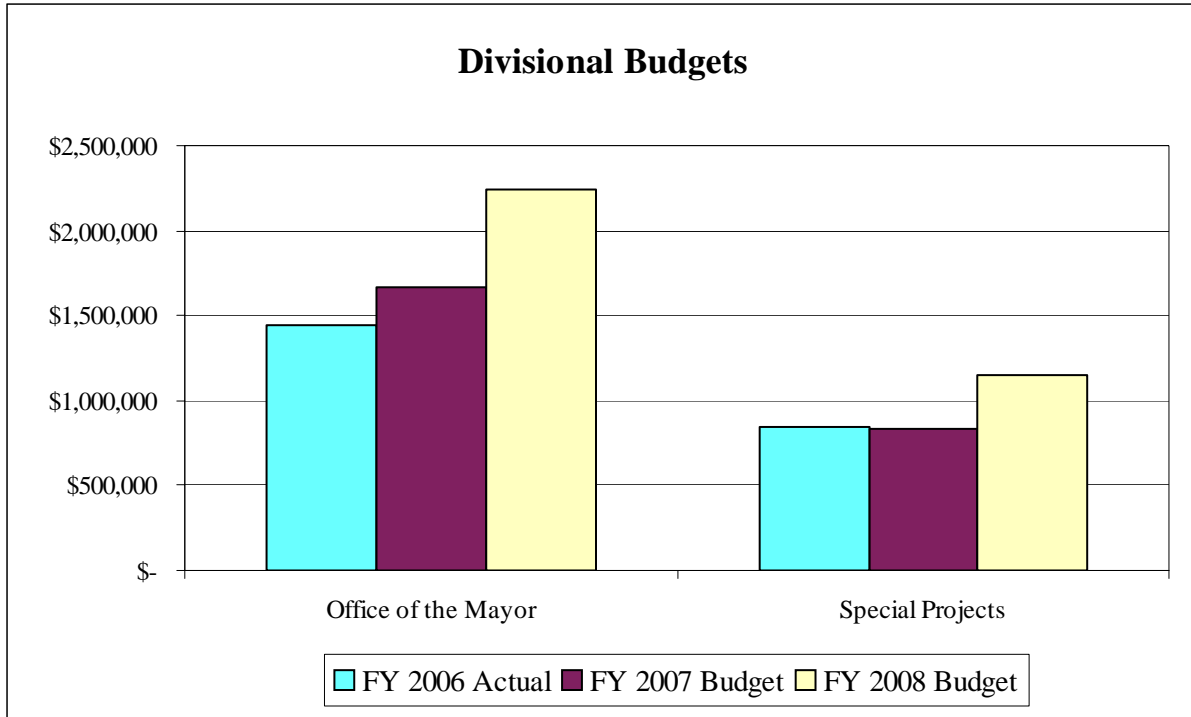
This office includes the budget for the Mayor's office and those programs which are directly under the supervision of the Mayor.

The Office of the Mayor represents one percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Office of the Mayor	\$ 1,445,831	\$ 1,670,340	\$ 2,242,550	\$ 572,210	34.3%
Special Projects	843,235	837,010	1,154,140	317,130	37.9%
Total	\$ 2,289,066	\$ 2,507,350	\$ 3,396,690	\$ 889,340	35.5%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Office of the Mayor	21.8	21.8	21.8	0.0	0.0%
Special Projects	0.0	0.0	0.0	0.0	0.0%
Total	21.8	21.8	21.8	0.0	0.0%

Office of the Mayor



Office of the Mayor

Division Description

The Office of the Mayor is responsible for all executive and administrative power of the merged government and such other departments, boards, commissions, offices, and agencies as are created or authorized by the Charter.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,132,554	\$ 1,307,230	\$ 1,736,120	\$ 428,890	32.8%
Operating Expenditures	333,504	363,110	506,430	143,320	39.5%
Transfers	(20,227)	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 1,445,831	\$ 1,670,340	\$ 2,242,550	\$ 572,210	34.3%
Total Staffing	21.8	21.8	21.8	0.0	0.0%
Budget by Program					
Mayor's Office Administration	\$ 1,302,044	\$ 1,484,910	\$ 2,053,750	\$ 568,840	38.3%
Youth Programs	143,787	185,430	188,800	3,370	1.8%

Budget Highlights

Two economic development positions and the economic development function are reallocated from the Office of the Mayor to the new Office of the Senior Advisor for Management for FY 2008. Two positions are reallocated to the Office of the Mayor from the former office of the Chief Administrative Officer.

The operating budget includes funding for projects to be conducted in collaboration with consultants. These projects include community visioning, performance measurements, and a real estate needs assessment for government facilities including the Government Center.

Office of the Mayor

Division Description

The Special Projects program includes funding for the following for FY 2008:

Program	Actual FY 2006	Adopted FY 2007	Adopted FY 2008	Difference
Arts Program	\$ 300,000	\$ 350,000	\$ 500,000	\$ 150,000
Bluegrass State Games	22,500	22,500	22,500	-
Corridor Program	150,953	51,500	110,000	58,500
Elder Craftsman Prog.	9,815	18,020	-	(18,020)
Lexington Area Sports Auth.	15,000	15,000	15,000	-
Martin Luther King Celebration	10,000	10,000	10,000	-
Neighborhood Match	126,532	25,000	60,000	35,000
Lex. Comm. On Race Relations	15,230	15,230	15,230	-
Roots & Heritage Festival	44,038	43,720	43,720	-
Shakespeare in the Park	10,260	12,500	-	(12,500)
Sister Cities	44,000	44,000	44,000	-
Sweet 16 Hospitality	17,958	-	-	-
Special Projects - Other	(73,552)	20,000	150,000	130,000
Kentucky League of Cities	-	40,000	-	(40,000)
Special Events Administration	(193)	9,540	9,690	150
Uniformed Services Events	34,998	35,000	9,000	(26,000)
Community Tree Lighting	3,500	3,500	3,500	-
Kentucky Christmas Chorus	77,196	43,500	43,500	-
Downtown Improvements	35,000	50,000	65,000	15,000
Sweet 16 Hospitality	-	18,000	18,000	-
Diversity Festival	-	10,000	10,000	-
4th of July	-	-	25,000	25,000
Total	\$ 843,235	\$ 837,010	\$ 1,154,140	\$ 317,130

Office of the Chief Administrative Officer

Due to a reorganization of the government, the Office of the Chief Administrative Officer (CAO) is inactive effective with the FY 2008 budget. The position of CAO remains authorized, but is not funded. All other positions and incumbents are reallocated to other divisions of the government.

Most of the duties of the CAO's office will be assumed by the new Office of the Senior Advisor, and about 35 percent of the operating budget is allocated to this office. About 65 percent of the operating budget is allocated to the Commissioner of General Services' office. In addition, funding to continue the STARS project is reallocated to the new Office of the Chief Information Officer.

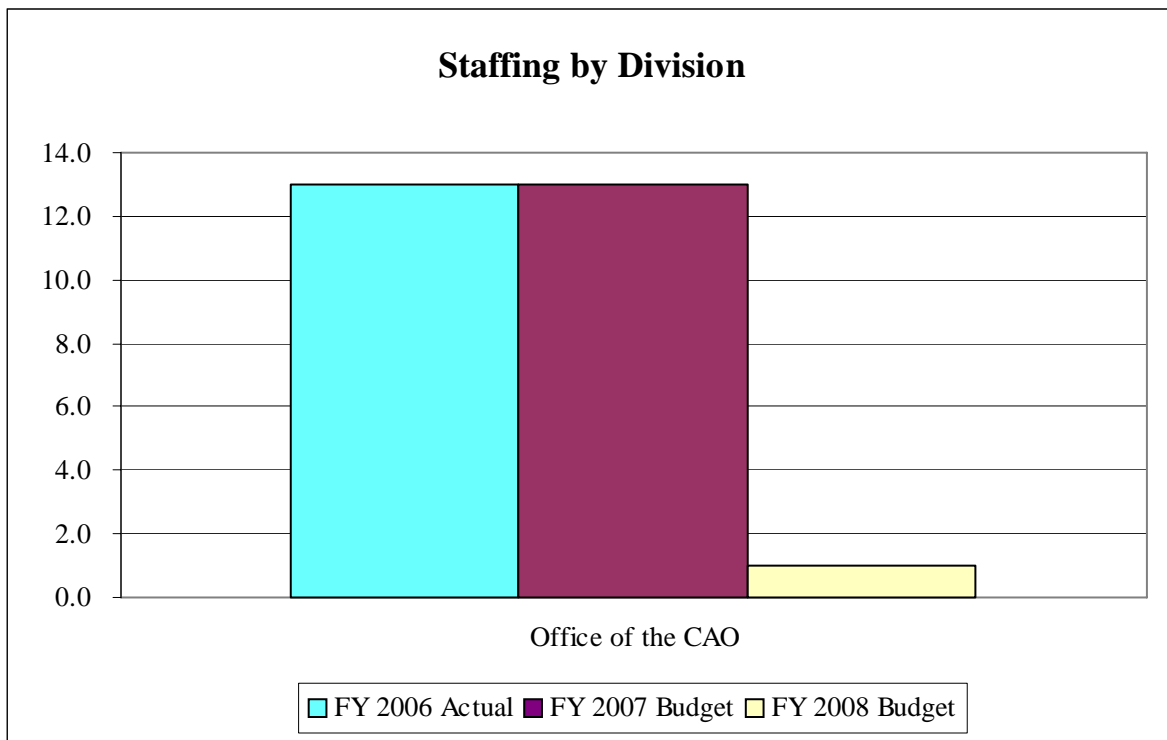
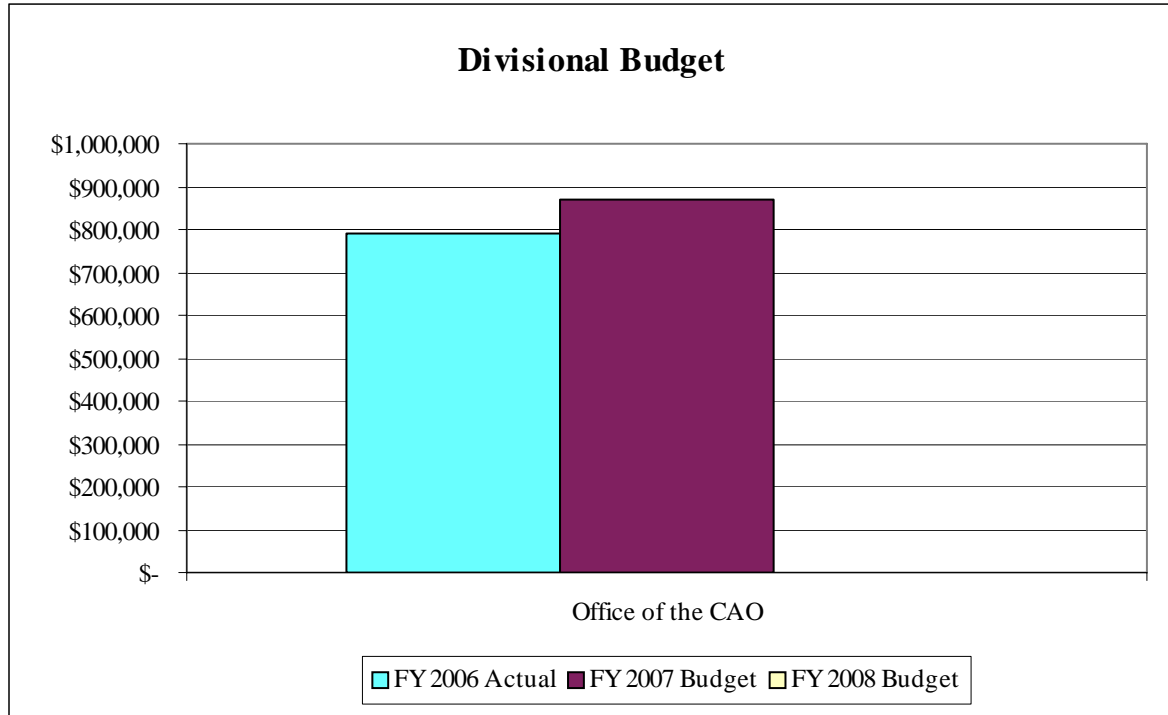
Also due to the reorganization, the divisions that comprised the Office of Administrative Services are housed in other departments effective with FY 2008.

Prior to FY 2008, the Chief Administrative Officer (CAO) reported directly to the Mayor and oversaw the Office of Administrative Services. The CAO also worked with Commissioners of other departments to supervise day-to-day government activities.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Office of the CAO	\$ 792,873	\$ 871,390	\$ -	\$ (871,390)	(100.0)%
Total	\$ 792,873	\$ 871,390	\$ -	\$ (871,390)	(100.0)%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Office of the CAO	13.0	13.0	1.0	(12.0)	(92.3)%
Total	13.0	13.0	1.0	(12.0)	(92.3)%

Office of the Chief Administrative Officer



Office of the Senior Advisor

Most of the duties of the former CAO's office have been assumed by the new Office of the Senior Advisor.

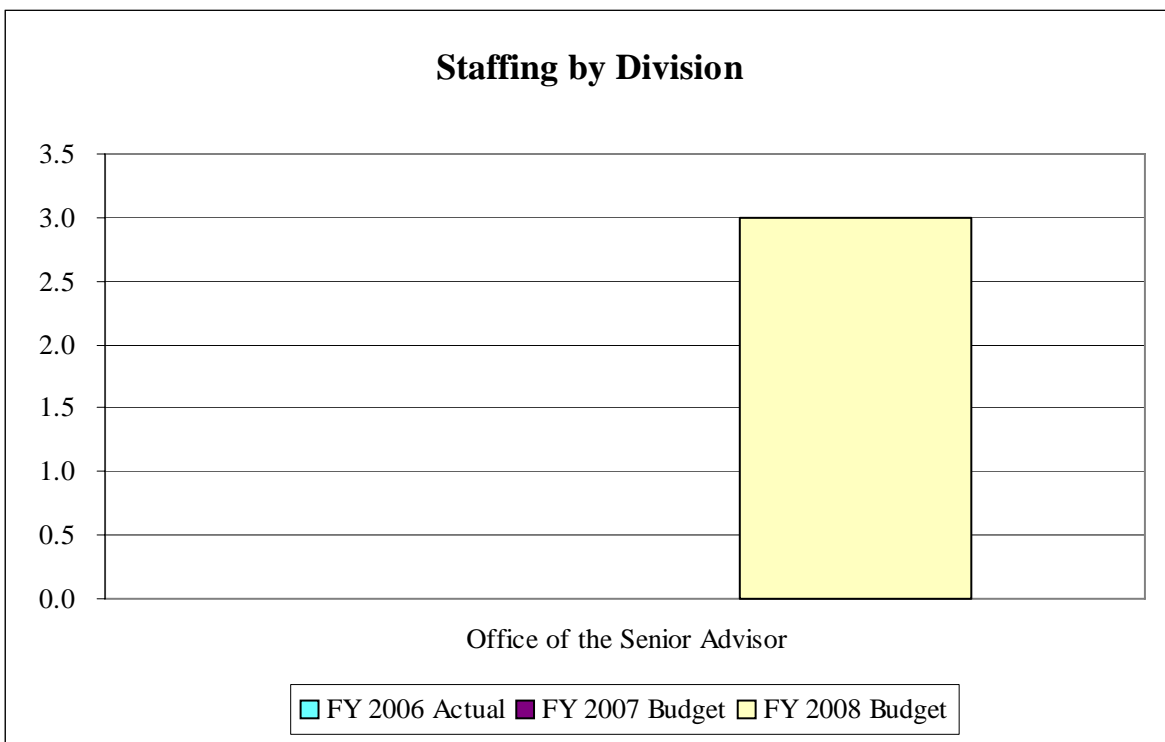
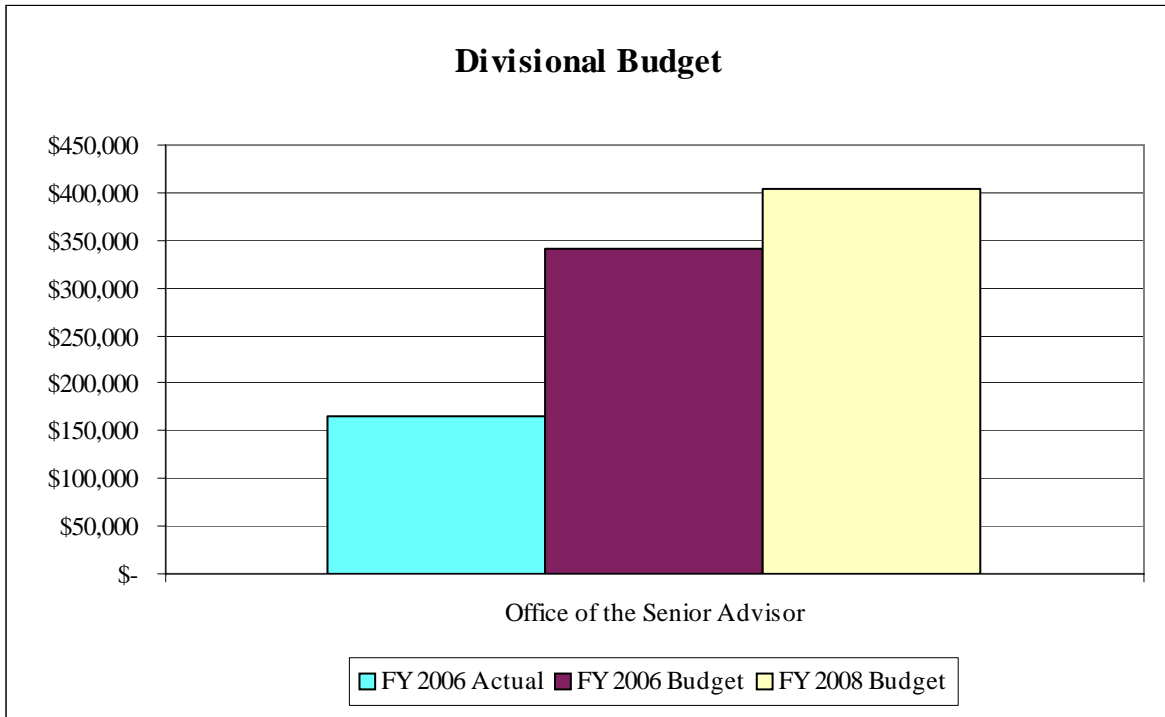
The Senior Advisor reports directly to the Mayor and oversees the Division of Economic Development. The Senior Advisor also works with Commissioners of other departments to supervise day-to-day government activities.

The Office of the Senior Advisor represents less than one percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Office of the Senior Advisor	\$ 166,376	\$ 340,630	\$ 403,380	\$ 62,750	18.4%
Total	\$ 166,376	\$ 340,630	\$ 403,380	\$ 62,750	18.4%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Office of the Senior Advisor	0.0	0.0	3.0	3.0	--
Total	0.0	0.0	3.0	3.0	--

Office of the Senior Advisor



Office of the Senior Advisor

Division Description

The Office of the Senior Advisor has the responsibility of providing supervision, direction, and management of the Urban County Government. The Senior Advisor executes the policies established by the Mayor, Council, and Charter; develops programs to meet current and future organizational and community needs; and works through department commissioners and division directors to implement services. The Office of Economic Development is housed within the Office of the Senior Advisor.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 114,228	\$ 294,490	\$ 331,770	\$ 37,280	12.7%
Operating Expenditures	52,148	46,140	71,610	25,470	55.2%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 166,376	\$ 340,630	\$ 403,380	\$ 62,750	18.4%
Total Staffing	0.0	0.0	3.0	3.0	--
Budget by Program					
Senior Advisor Administration	\$ -	\$ -	\$ 266,570	\$ 266,570	--
Office of Economic Development	166,376	340,630	136,810	(203,820)	(59.8)%

Budget Highlights

The Office of the Senior Advisor is established by An LFUCG reorganization effective with the FY 2008 budget, and the Office of Economic Development is reallocated here from the Mayor's office. About 35 percent of the operating budget of the former Office of the Chief Administrative Officer (CAO) is reallocated to the Senior Advisor's office.

Three positions are authorized in the Office of the Senior Advisor—Senior Advisor, Director of Economic Development, and Administrative Specialist Senior. The Senior Advisor is a new position funded in the FY 2008 budget in lieu of the Chief Administrative Officer, and the other two positions are reallocated from the Mayor's office.

Did You Know?

Three new offices were created as a part of reorganization – the Office of the Senior Advisor, the Office of Policy and Budget, and the Office of the Chief Information Officer.

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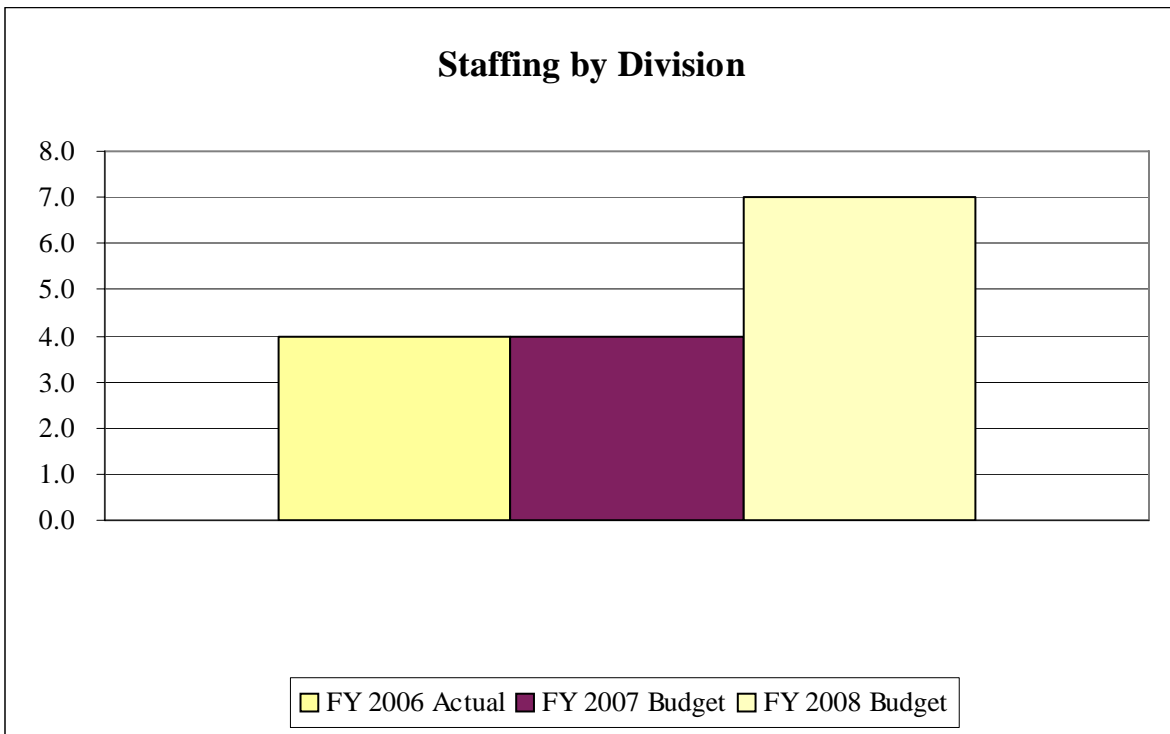
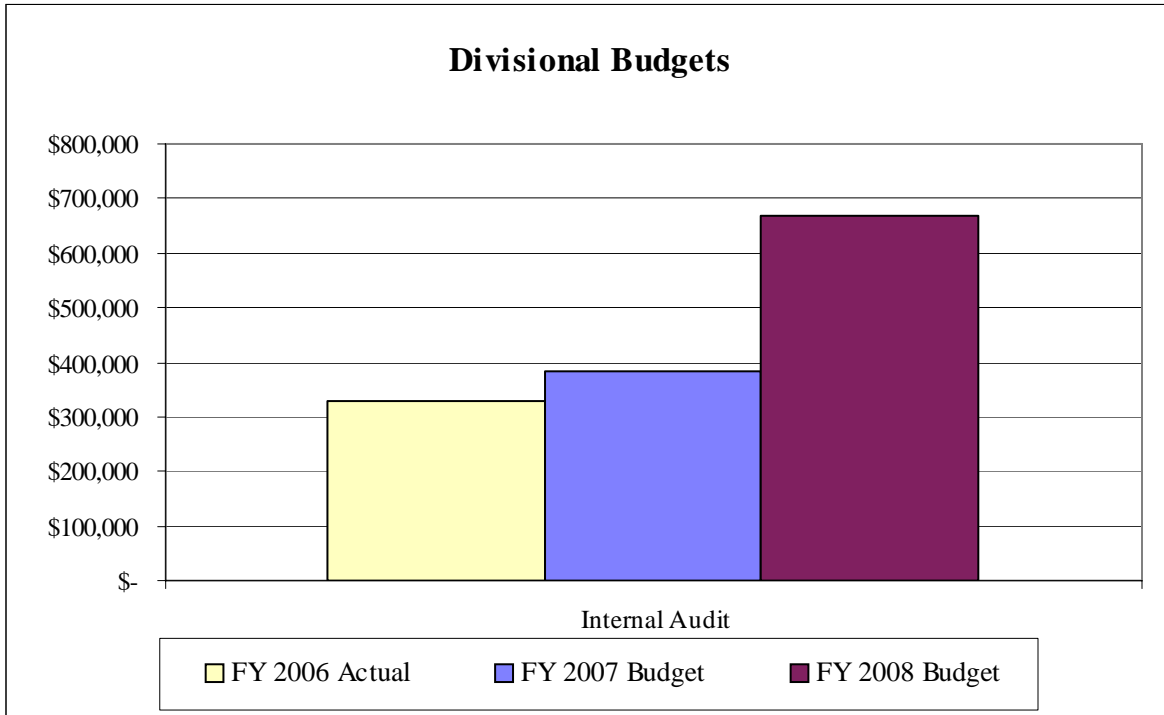
Office of Internal Audit

The Office of Internal Audit was established in FY 2003 as a result of recommendations by the government's public auditors. This office is overseen by an Internal Audit Board consisting of a designee of the Mayor, two Councilmembers, the Council Administrator, the Senior Advisor for Management, and two CPA's from the local community.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Internal Audit	\$ 329,740	\$ 383,750	\$ 667,790	\$ 284,040	74.0%
Total	\$ 329,740	\$ 383,750	\$ 667,790	\$ 284,040	74.0%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Internal Audit	4.0	4.0	7.0	3.0	75.0%
Total	4.0	4.0	7.0	3.0	75.0%

Internal Audit



Office of Internal Audit

Division Description

The Office of Internal Audit evaluates whether the Urban County Government's procedures of risk management, internal control, and governance, as designed and represented by management, are adequate and functioning in a manner to ensure:

- Risks are appropriately identified and managed;
- Significant financial, managerial, and operating information is accurate, reliable, and timely;
- Employees' actions are in compliance with policies, standards, procedures, and applicable laws and regulations;
- Resources are acquired economically, used efficiently, and adequately protected;
- Programs, plans, and objectives are achieved; and
- Quality and continuous improvements are fostered in the Urban County Government's control process.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 304,434	\$ 327,480	\$ 454,110	\$ 126,630	38.7%
Operating Expenditures	17,795	6,270	201,170	194,900	3108.5%
Transfers	-	-	-	-	0.0%
Capital Expenditures	7,510	50,000	12,510	(37,490)	(75.0)%
Total Expenditures	\$ 329,740	\$ 383,750	\$ 667,790	\$ 284,040	74.0%
Total Staffing	4.0	4.0	7.0	3.0	75.0%
Budget by Program					
Internal Audit Administration	\$ 329,740	\$ 383,750	\$ 667,790	\$ 284,040	74.0%

Budget Highlights

Three new positions are funded beginning in January 2008—a Deputy Director and two additional Internal Auditors—with a personnel cost of \$114,450.

The operating category includes \$150,000 for a consultant to conduct an information technology (IT) audit of the STARS PeopleSoft system, the first part of which was implemented in FY 2007. It is desirable to design and incorporate audit ability and effective controls into the ERP as the systems are implemented in order to provide for managerial and audit oversight.

Operating also includes funding of \$29,250 for the new positions in the areas of equipment, professional development and training, travel, operating supplies, repairs and maintenance, and dues and subscriptions.

Did You Know?

The Office of Internal Audit currently has a Certified Internal Auditor and two Certified Fraud Examiners on its staff.

Office of Internal Audit

FY 2008 capital funding of \$12,510 is for computer equipment for the three new positions. FY 2007 capital funding of \$50,000 was to renovate office and meeting space on the Government Center's tenth floor, which Internal Audit now occupies.

Mission Statement

The Division of Internal Audit provides independent, objective assurance and consulting services designed to add value and improve the Urban County Government's operations. This division assists the Urban County Government in accomplishing its objectives by bringing a systematic, disciplined approach to the evaluation and improvement of the effectiveness of risk management, control, and governance processes.

Goals and Objectives

Conduct internal audits and provide consulting services within the various departments and divisions of the LFUCG.

- ◆ Evaluate controls, noting adherences to correct practices, while pointing out weaknesses and recommending cost-effective improvements.
- ◆ Perform special projects in areas needing corrective actions.
- ◆ Follow up on prior audits to determine if agreed upon recommendations were implemented.
- ◆ Advise and consult with LFUCG management for improvements in operating efficiencies, effectiveness, and results.
- ◆ Promote continuous training and skills development, quality assurance, and adherence to independence with integrity for the internal audit staff.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Conduct scheduled audits as approved by the Internal Audit Board	Yes	Yes	Yes	Yes
Conduct special projects as approved by the Internal Audit Board	Yes	Yes	Yes	Yes
Conduct follow up for a percentage of prior audits as approved by the Internal Audit Board	Yes	Yes	Yes	Yes
Provide consulting services to LFUCG management to improve operational efficiency, effectiveness, and results	Yes	Yes	Yes	Yes
Promote continuous training, skills development, and quality assurance of the Internal Audit staff	Yes	Yes	Yes	Yes

Office of Policy and Budget

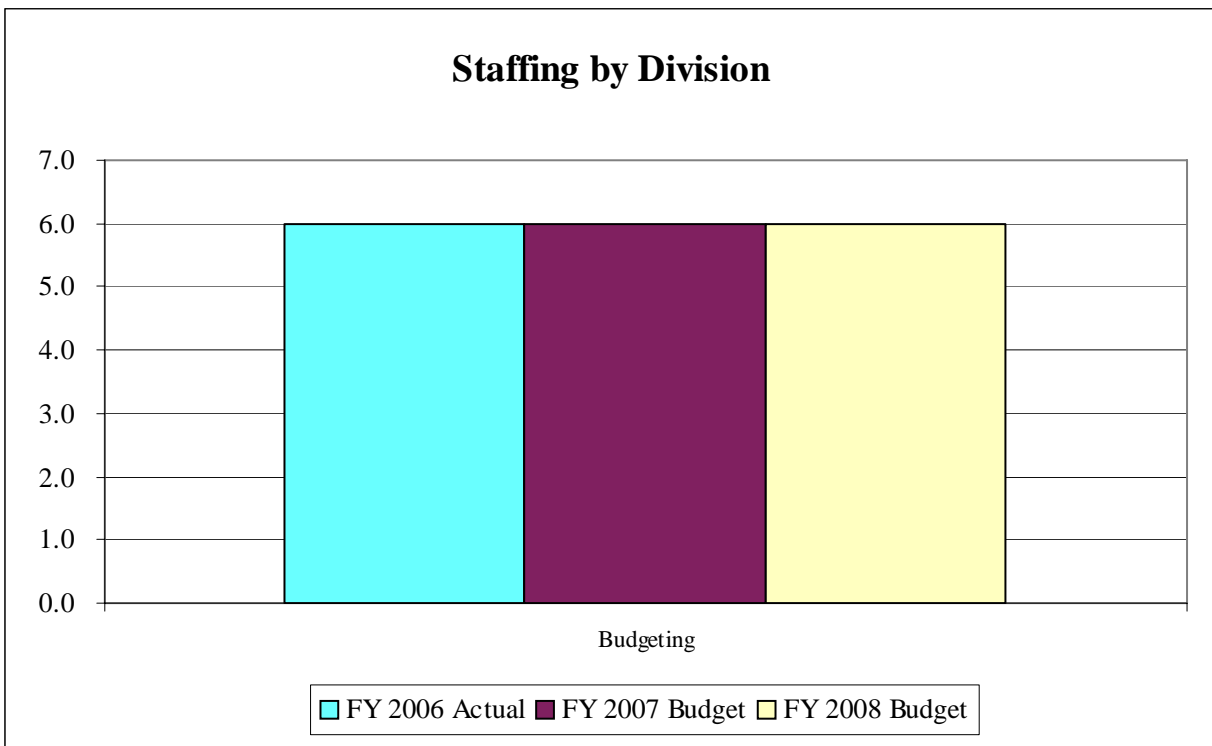
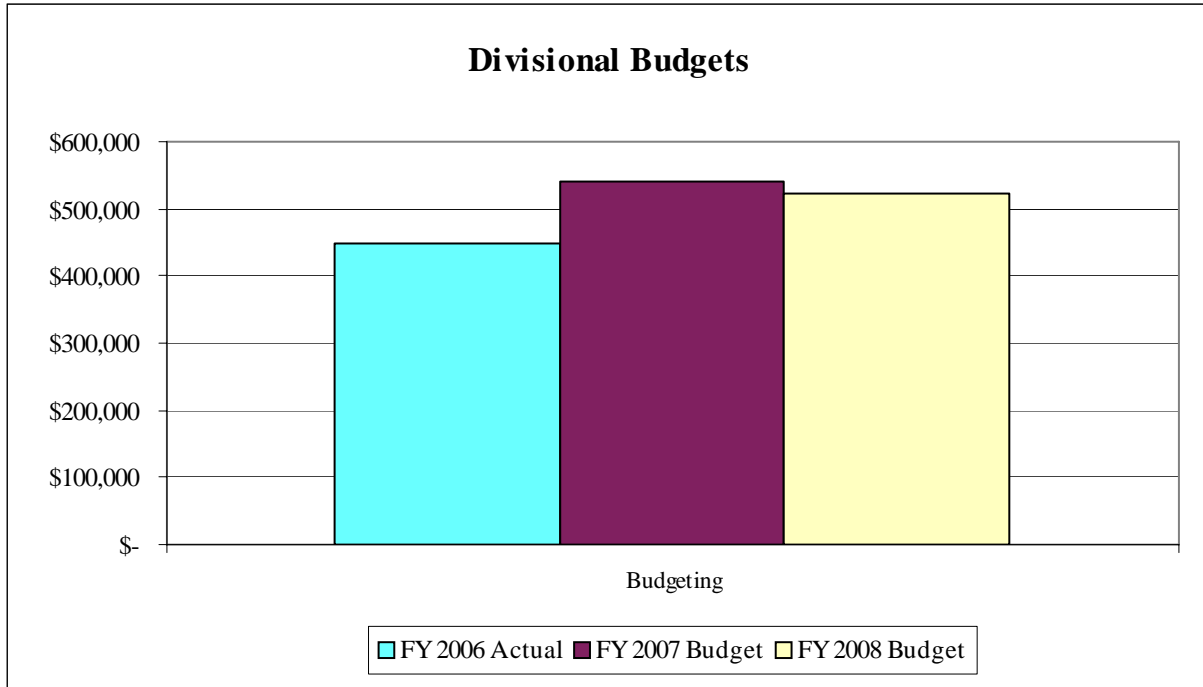
The Office of Policy and Budget is comprised of the Division of Budgeting.

The Office of Policy and Budget represents less than one percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Budgeting	\$ 448,858	\$ 541,940	\$ 523,640	\$ (18,300)	(3.4)%
Total	\$ 448,858	\$ 541,940	\$ 523,640	\$ (18,300)	(3.4)%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Budgeting	6.0	6.0	6.0	0.0	0.0%
Total	6.0	6.0	6.0	0.0	0.0%

Office of Policy and Budget



Division of Budgeting

Division Description

The Division of Budgeting is responsible for establishing and maintaining a comprehensive budget system and providing information to assist the Mayor, Senior Advisor, and Council in making sound financial decisions. The office provides assistance to the government divisions and various partner agencies in budget preparation, monitoring, and implementation. Responsibilities include long-range forecasting; developing property tax rates; monitoring and reporting budgeted fund balances; periodic reporting of budgeted versus actual revenues; developing annual personnel cost budgets for all divisions of government; reviewing and processing budget amendments; formulating studies and reports, and providing budget analysis, as needed.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 438,939	\$ 481,080	\$ 509,890	\$ 28,810	6.0%
Operating Expenditures	9,919	10,860	13,750	2,890	26.6%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	50,000	-	(50,000)	(100.0)%
Total Expenditures	\$ 448,858	\$ 541,940	\$ 523,640	\$ (18,300)	(3.4)%
Total Staffing	6.0	6.0	6.0	0.0	0.0%
Budget by Program					
Budgeting	\$ 448,858	\$ 541,940	\$ 523,640	\$ (18,300)	(3.4)%

Budget Highlights

An LFUCG reorganization effective with the FY 2008 budget reallocates the Division of Budgeting from the Office of Administrative Services to the Office of Policy and Budget.

The operating budget includes \$2,800 for professional development and training, an increase of \$2,640 over the FY 2007 budget of \$160. The operating supplies and expenditures account is also increased due to the cost of producing various budget documents.

FY 2007 capital funding of \$50,000 was to renovate office and meeting space on the Government Center's tenth floor. The Division of Budgeting moved into the new space during March of 2007.

Did You Know?

The Division of Budgeting develops the personnel budgets for all full-time employees.

Mission Statement

To help decision makers make informed choices about the provision of services and capital assets and to promote the cost-effective operation of all city programs.

Division of Budgeting

Goals and Objectives

Assure the fiscal capacity to meet the delivery of services in the community both short-term and long-term.

- ◆ Monitor revenue and expenditure budgets on a daily basis.
- ◆ Prepare and submit revenue and fund balance reports to the administration and elected officials monthly.
- ◆ Project possible General Fund deficits or surpluses in program operating accounts, and report this information to the Mayor.
- ◆ Monitor personnel budgets and actual expenditures to determine personnel lapse and report to the Mayor.
- ◆ Inform management and elected officials on a regular basis regarding economic conditions and budget status to anticipate and avoid problems.
- ◆ Refine and update multi-year revenue and expenditure forecast, and analyze historical trends in financial data to identify possible warning signs in government operations.

Be a source of reliable and accurate information in the preparation and monitoring of the annual budget and the Capital Improvements Plan.

- ◆ Prepare a budget document that meets national professional standards as a policy, financial, operations, and communications document annually; participate in the Government Finance Officers Association budget document evaluation program.
- ◆ Prepare a user-friendly popular budget document (“Budget in Brief”) annually.
- ◆ Assist all divisions in the preparation and submission of budget requests and amendments.
- ◆ Compute the cost of personnel benefit and pay programs, and develop the personnel budget for all divisions of government.
- ◆ Develop revenue estimates and calculate base level budgets.
- ◆ Develop ad valorem property tax rates in accordance with Kentucky Revised Statutes, and present information to the administration and elected officials on options and impacts of various taxing policies.

Division of Budgeting

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Government Finance Officers Association Distinguished Budget Presentation Award attained	Yes	Yes	Yes	Yes
Annual Budget document completed within GFOA-established submission dates	Yes	Yes	Yes	Yes
Budget in Brief distributed within two weeks of budget adoption	No	No	No	No
Percent of personnel lapse, revenue, and fund balance reports prepared within 10 days after receipt of budget reports	100%	100%	100%	100%
Ad valorem tax rates adopted within 45-day time frame	Yes	Yes	Yes	Yes

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Office of the Chief Information Officer

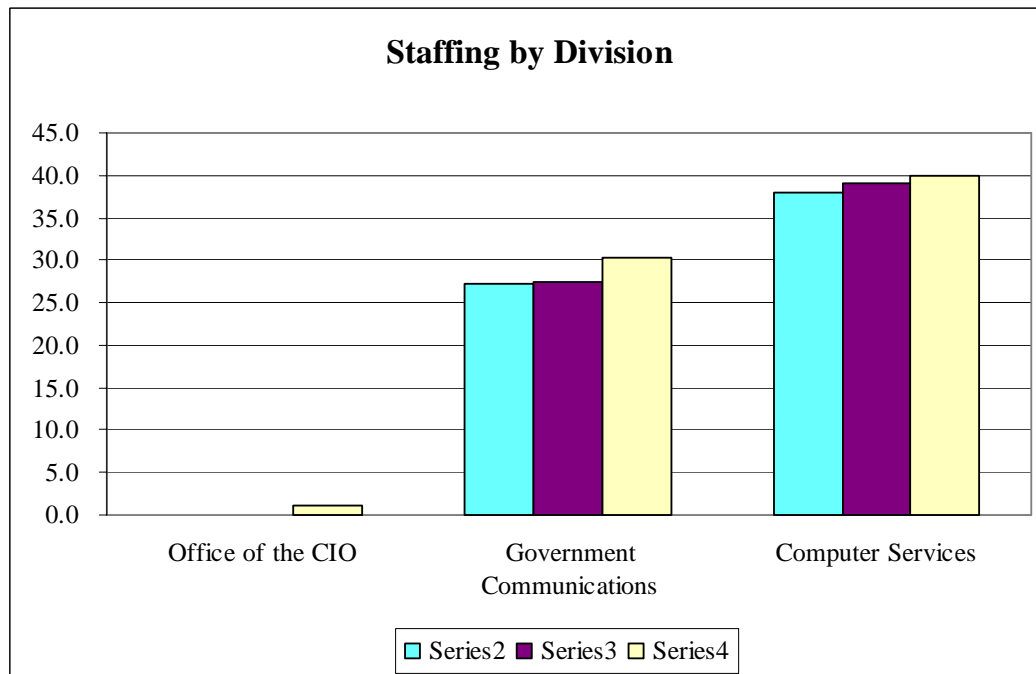
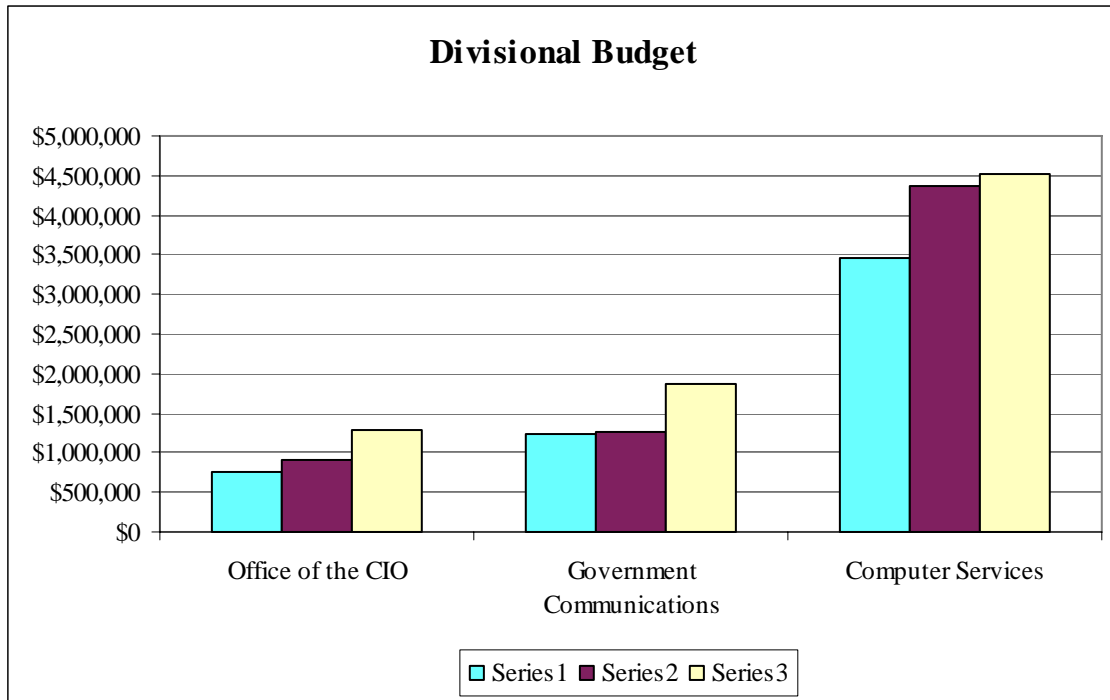
The Office of the Chief Information Officer (CIO) is comprised of the Divisions of Government Communications and Computer Services.

The Office of the CIO represents nearly three percent of General Services District Fund expenditures

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Office of the CIO	\$ 749,128	\$ 915,110	\$ 1,300,300	\$ 385,190	42.1%
Government Communications	1,233,802	1,264,580	1,863,950	599,370	47.4%
Computer Services	3,450,752	4,365,830	4,516,000	150,170	3.4%
Total	\$ 5,433,682	\$ 6,545,520	\$ 7,680,250	\$ 1,134,730	17.3%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Office of the CIO	0.0	0.0	1.0	1.0	--
Government Communications	27.3	27.4	30.4	3.0	10.9%
Computer Services	38.0	39.0	40.0	1.0	2.6%
Total	65.3	66.4	71.4	5.0	7.5%

Office of the Chief Information Officer



Office of the CIO

Division Description

The Office of the Chief Information Officer directs, coordinates, and exercises functional authority for planning, organizing, controlling, integrating, designating, implementing, and enhancing information systems and services of LFUCG's Divisions of Computer Services and Government Communications. Responsibilities include reviewing the general operation of the divisions to determine efficiency, providing direction on major projects or problem areas, and developing and implementing policies and procedures applicable to the administrative functions, as well as providing overall policy guidance in the areas of technology and communications.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ 249,030	\$ 395,000	\$ 145,970	58.6%
Operating Expenditures	(622)	-	405,000	405,000	--
Transfers	749,750	666,080	500,300	(165,780)	(24.9)%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 749,128	\$ 915,110	\$ 1,300,300	\$ 385,190	42.1%
Total Staffing	0.0	0.0	1.0	1.0	--
Budget by Program					
CIO	\$ -	\$ -	\$ 800,000	\$ 800,000	--
CIO Programs	749,128	915,110	500,300	(414,810)	(45.3)%

Budget Highlights

The Office of the CIO is established by an LFUCG reorganization effective with the FY 2008 budget, and funding is provided for the new position of Chief Information Officer. Funding is included for additional positions for FY 2008, but these will be created in the Division of Computer Services rather than in the Office of the CIO, and the funding will be reallocated to Computer Services.

Funding to continue the STARS (Superior Technology Application and Reporting System) project implementation is in the CIO's budget for FY 2008. STARS is an Enterprise Resource Plan (ERP) with funding of \$500,300 from the General Fund for FY 2008. This program provides for the consulting and operating costs of the project.

Goals and Objectives

As a new organization, goals and objectives have not been developed at this time. During the early months of the existence, an assessment of the issues will be conducted. It is anticipated goals and objectives will be established mid-year.

Office of the CIO

Performance Measures

Once goals and objectives have been established, performance measures can be developed.

Government Communications

Division Description

The Public Information office and LexCall merged to create Government Communications effective in FY 2003. Government Communications serves as a resource center for citizens, the news media, and LFUCG employees. The office gathers and distributes information about UCG services, programs, projects, and special events; produces and distributes brochures, newsletters, weekly meeting schedules, news releases, and public service announcements; and arranges and coordinates news conferences and special events. Government Communications also provides photography and graphic arts services for other divisions and manages Government TV 3 (GTV3), Channel 3 on the local cable system. LexCall is a centralized call center for the Urban County Government.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,151,606	\$ 1,224,720	\$ 1,765,060	\$ 540,340	44.1%
Operating Expenditures	102,643	80,540	119,110	38,570	47.9%
Transfers	(36,541)	(40,680)	(20,220)	20,460	(50.3)%
Capital Expenditures	16,094	-	-	-	0.0%
Total Expenditures	\$ 1,233,802	\$ 1,264,580	\$ 1,863,950	\$ 599,370	47.4%
Total Staffing	27.3	27.4	30.4	3.0	10.9%
Budget by Program					
Communications	\$ 1,102,544	\$ 1,168,900	\$ 1,678,450	\$ 509,550	43.6%
LexCall	131,258	95,680	181,500	85,820	89.7%
Lexington Store	-	-	4,000	4,000	--

Budget Highlights

An LFUCG reorganization effective with the FY 2008 budget reallocates the Division of Government Communications from the Office of Administrative Services to the Office of the CIO.

The personnel budget includes funding of \$281,060 for new initiatives in the LexCall, GTV3, and webpage areas. The funding will be reallocated to personnel, operating, and capital accounts early in FY 2008 in accordance with the division's plan.

Three positions were added in Government Communications during FY 2007. A Crosstown Traffic Host was reallocated from Traffic Engineering, and a Webmaster was created. One position was reallocated to LexCall from Code Enforcement in order for LexCall to begin answering Code Enforcement telephone calls.

Program costs for LexCall are allocated among three funds based on actual calls received. For FY 2008 and FY 2007, 69 percent is allocated to the Urban Services Fund, 27 percent to the General Services Fund, and 4 percent to the Sanitary Sewers Fund. The transfer category reflects the portion of LexCall's operating and capital costs allocated to the Urban Services Districts and Sanitary Sewers Funds.

Government Communications

Mission Statement – Government Communications

The mission of the Division of Government Communications is to proactively provide and disseminate accurate and timely information to the general public, the news media, and Urban County Government employees about Urban County Government services, events, projects, meetings, and programs in an economical, efficient, and professional manner.

Mission Statement - LexCall

The mission of LexCall is to assist citizens with their local government services by:

- Providing prompt, friendly response to their requests for service or information, and
- Providing computerized tracking of service requests from the initial call for service through its referral, investigation, and disposition.

Did You Know?

LexCall: On April 30, 2007, LexCall began taking phone calls for the Division of Code Enforcement. LexCall now tracks the progress of all citizen service requests to Code Enforcement from the initial call for service through its referral, investigation, and disposition.

LexCall will expand its hours to 7 a.m. to 8 p.m. from 8 a.m. to 5 p.m.

Public Information Office: Public Information now has responsibility for the content on the LFUCG website.

GTV3: GTV3 produces 700 hours of live programming, including nine original weekly or monthly programs.

Goals and Objectives

Actively assist residents seeking information about the Urban County Government and its activities.

- ◆ Produce special programs and cablecast important government meetings and hearings.
- ◆ Provide information on government services, events, and programs to persons with disabilities.
- ◆ Prepare and distribute government publications, including the “Citizens’ Answer Book”, “CitySource”, the LFUCG phone directory, and many other brochures and booklets.
- ◆ Distribute timely information regarding GTV3 meeting schedules.

Provide information to local, state, regional, and national news media and to special trade publications concerning the LFUCG.

- ◆ Prepare and distribute news releases, advisories, traffic reports, a weekly tip sheet, and meeting schedules to appropriate news organizations.
- ◆ Conduct meetings to discuss issues and the resolution of problems between governmental units and the news media.
- ◆ Serve as a resource center for news personnel needing information about the LFUCG, its programs, services, events, and projects.

Government Communications

Provide information to all LFUCG employees.

- ◆ Prepare and distribute the monthly employee newsletter.
- ◆ Prepare and distribute news bulletins, fliers, and other materials relevant to employees.
- ◆ Photograph and distribute prints of employees receiving service awards, and take other photos needed for internal use.
- ◆ Serve as a primary part of the severe weather notification tree.

Provide timely, accurate information to the public, news media, and LFUCG employees during local emergencies.

- ◆ Staff the Emergency Operations Center, and provide information to the news media and general public during local emergencies.
- ◆ When requested, respond to hazardous materials spills and releases, and provide important safety and traffic-related information.

Computer Services

Division Description

Computer Services provides microcomputer, mainframe, and application software support for all divisions of the government. Computer Services also provides PeopleSoft financial software support. The budget includes any funds for microcomputer replacement purchases and software maintenance for all divisions.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 2,574,338	\$ 2,826,980	\$ 3,032,340	\$ 205,360	7.3%
Operating Expenditures	865,375	1,591,250	1,536,260	(54,990)	(3.5)%
Transfers	-	(52,400)	(52,600)	(200)	0.4%
Capital Expenditures	11,040	-	-	-	0.0%
Total Expenditures	\$ 3,450,752	\$ 4,365,830	\$ 4,516,000	\$ 150,170	3.4%
Total Staffing	38.0	39.0	40.0	1.0	2.6%
Budget by Program					
Computer Services Admin	\$ 1,180,248	\$ 870,200	\$ 976,510	\$ 106,310	12.2%
Information Technology	956,204	1,334,280	1,208,420	(125,860)	(9.4)%
Applications	713,009	791,420	888,130	96,710	12.2%
Computer Services	601,291	1,369,930	1,442,940	73,010	5.3%

Budget Highlights

Did You Know?

Approximately 97 percent of all email coming into LFUCG is caught as SPAM. We block about 170 million per year.

An LFUCG reorganization effective with the FY 2008 budget reallocates the Division of Computer Services from the Department of Finance to the Office of the CIO.

One position of Computer Analyst was reallocated to Computer Services from Risk Management during FY 2007.

The operating budget includes \$263,000 for maintenance of the new PeopleSoft financial software that was implemented beginning in FY 2007 by the STARS ERP team. The Urban Services Districts and the Sanitary Sewers Funds will each pay 10 percent of this amount, as reflected in the transfers category.

LFUCG intends to issue bonds during FY 2008 to fund various computer equipment (see the *Capital Projects* tab).

Computer Services

Goals and Objectives

Provide reliable mainframe computer services to the divisions of the government.

- ◆ Limit mainframe downtime to one percent during the prime shift (8:00-5:00 Monday-Friday) and two percent during other shifts.
- ◆ Meet processing deadlines for applications such as payroll, child support checks, and daily jail reports.

Maintain an effective and reliable network for the LFUCG.

- ◆ Obtain secure LFUCG connections to home via Internet.
- ◆ Install additional routers and switches to offset the effects of continued growth.
- ◆ Install and configure an “enterprise backup solution” to allow for the backup of data stored on the mainframe and on network servers.
- ◆ Increase the network backbone speed.

Increase technical support training to division personnel.

- ◆ Provide Network Plus and A Plus certification training.
- ◆ Offer Microsoft Certified System Engineer (MCSE) training.
- ◆ Provide PeopleSoft training.

Offer new services to network users.

- ◆ Update the installed base of operating system from the current level to Windows XP.
- ◆ Develop applications to access related databases across the network or via web access.
- ◆ Update compatible personal computers (PCs) with Office 2003.
- ◆ Install and configure a “content management” application to allow LFUCG divisions to manage and update web content specific to their operations.
- ◆ Expand the use of Liberty IMS into more LFUCG divisions.
- ◆ Allow deployment of popular software distribution and installation via an easy-to-use web page (GUI Interface).

Computer Services

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Percent of prime shift mainframe availability	99%	99%	98%	98%
Percent of non-prime shift mainframe availability	98%	98%	98%	98%
Percent of new users coordinated within two workdays	95%	97%	95%	96%
Average turnaround time for PC repair work orders (in workdays)	3	3	3	3

Non-Departmental

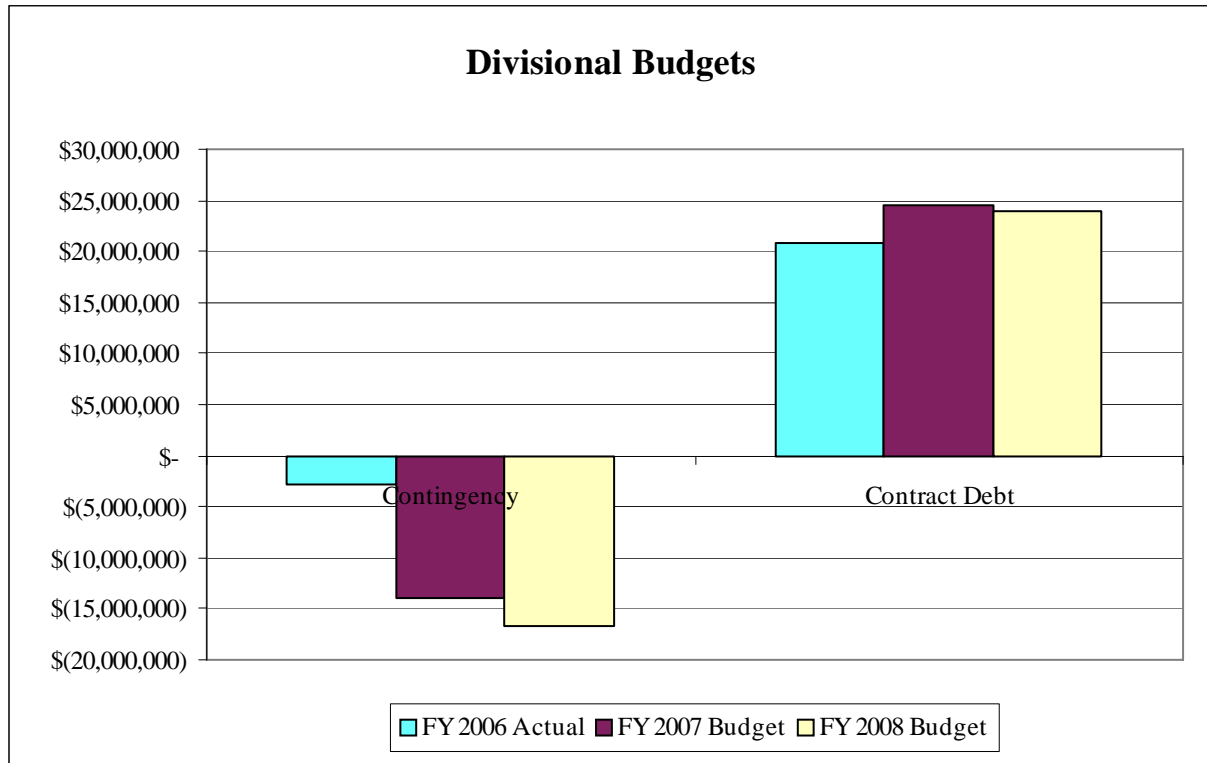
The two divisions listed here do not belong to any specific department. They were created to account for contract debt, personnel lapse, and indirect costs. Information for these budgets is compiled by the Division of Budgeting using information from the Department of Finance.

These divisions account for nearly three percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Contingency	\$ (2,765,361)	\$ (13,916,740)	\$ (16,604,690)	\$ (2,687,950)	19.3%
Contract Debt	20,852,002	24,606,540	23,880,650	(725,890)	(2.9)%
Total	\$ 18,086,641	\$ 10,689,800	\$ 7,275,960	\$ (3,413,840)	(31.9)%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Contingency	0.0	0.0	0.0	0.0	0.0%
Contract Debt	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Non-Departmental



Contract Debt

Division Description

The Contract Debt program encompasses those expenditures incurred for long-term and short-term debt of the Urban County Government. The government has issued both general obligation bonds and mortgage revenue bonds. General obligation bonds are backed by the full faith and credit of the government. Mortgage revenue bonds are issued by various public corporations and are secured by leases with the LFUCG. Both debt payments on general obligation bonds and lease payments for mortgage revenue bonds are budgeted in this program.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	20,802,072	24,606,540	23,880,650	(725,890)	(2.9)%
Transfers	49,930	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 20,852,002	\$ 24,606,540	\$ 23,880,650	\$ (725,890)	(2.9)%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Contract Debt	\$ 20,852,002	\$ 24,606,540	\$ 23,880,650	\$ (725,890)	(2.9)%

Budget Highlights

The government is contingently liable for 37.5 percent of the debt service on the Kentucky State Property and Buildings Commission Economic Development Revenue Bonds, Project No. 30, relating to the Vine Center parking garage sub-project.

Equipment notes are three-year notes issued for periodic replacement of the government's fleet of vehicles and other equipment.

The following table illustrates General Services District Fund debt payments. The table includes \$935,330 for FY 2008 debt service on bonds issued to fund the purchase of development rights (PDR), for total contract debt of \$24,815,980.

Contract Debt

General Services District Fund 1101 Debt Service Schedule - Adopted Budget Fiscal Year 2008

	FY 2006 Budget	FY 2007 Budget	FY 2008 Adopted	Difference
General Fund Lease Pmt to PFC-General	\$ 663,000	\$ 415,000	\$ 506,000	\$ 91,000
General Fund Lease Pmt to PFC-Parking	580,000	606,560	411,000	(195,560)
Aspendale RD/Storm/B Station 2006	-	953,840	1,200,150	246,310
Campbell House Series 2000A	708,450	707,050	709,790	2,740
Detention Center, Series 1999A	5,010,310	5,011,490	2,496,350	(2,515,140)
Equipment Notes 2004A	1,490,500	1,488,350	-	(1,488,350)
Equipment Notes 2004B	383,580	385,700	385,950	250
Equipment Notes Series 2003A	1,545,300	-	-	-
Equipment/Fiber 2005A	1,924,780	1,898,900	1,895,200	(3,700)
Fire Truck Notes 2003B	230,430	226,330	227,230	900
Fire Truck Notes 2005B	461,430	457,040	455,640	(1,400)
Garage/Phoenix Bldg. Repair 2005C	175,880	176,180	177,270	1,090
Government Center Improvements 2002B	282,540	280,940	283,350	2,410
Phoenix Building/Pool Series 2000E	735,570	739,590	737,830	(1,760)
Kentucky League Cities Series 2000	43,830	47,730	50,540	2,810
Multi-Purpose Series 2004C	715,610	717,110	718,360	1,250
Planned Bonds	387,080	62,200	1,707,520	1,645,320
Refunding Series 2003A	4,165,500	4,160,440	3,311,150	(849,290)
Equip/STARS/Park Imp 2006	-	1,943,530	4,029,400	2,085,870
Storm Water & EAMP Blvd 2002C	427,000	428,450	429,600	1,150
Storm Water Projects Series 2000D	1,338,860	1,341,900	1,342,180	280
Vehicles/Election Equipment 2006D	-	2,443,830	2,721,080	277,250
Vine Center Parking Garage	177,270	114,380	85,060	(29,320)
Total Contract Debt Dept Id	<u>\$ 21,446,920</u>	<u>\$ 24,606,540</u>	<u>\$ 23,880,650</u>	<u>\$ (725,890)</u>
Purchase Development Rights 2001B	562,650	563,650	563,890	240
Purchase Development Rights 2005C	237,560	222,550	224,250	1,700
Purchase Development Rights 2006	-	-	147,190	147,190
Total Purchase of Development Rights Dept Id	<u>\$ 800,210</u>	<u>\$ 786,200</u>	<u>\$ 935,330</u>	<u>\$ 149,130</u>
Total Debt Service	<u>\$ 22,247,130</u>	<u>\$ 25,392,740</u>	<u>\$ 24,815,980</u>	<u>\$ (576,760)</u>

Contingency

Division Description

Included in Contingency are budgets that cannot be associated with any particular division or budget line item at the beginning of the year (i.e., personnel lapse, termination pay, twenty-seventh pay period reserve). These budgets are periodically distributed government-wide, based on actual expenditures, with the balance in each program generally reading zero at year-end.

The Indirect Cost Allocation program was established to charge indirect costs to grant programs and to evaluate accurately the total cost of operating the Urban Services Districts Fund and certain enterprise funds by recording administrative costs not directly charged to those funds.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ (9,700,160)	\$ (11,845,140)	\$ (2,144,980)	22.1%
Operating Expenditures	(2,743,565)	(4,649,750)	(5,184,380)	(534,630)	11.5%
Transfers	(21,796)	433,170	424,830	(8,340)	(1.9)%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ (2,765,361)	\$ (13,916,740)	\$ (16,604,690)	\$ (2,687,950)	19.3%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Contingency	\$ -	\$ (9,600,160)	\$ (10,945,140)	\$ (1,344,980)	14.0%
Indirect Cost Allocation	(2,765,361)	(4,316,580)	(5,659,550)	(1,342,970)	31.1%

Budget Highlights

Personnel costs are budgeted according to total staffing levels. Each year a portion of the personnel budget is not spent. This is referred to as “personnel vacancy credit” and occurs as a result of employee turnover, vacant positions, the delay to be expected in filling new positions, etc. FY 2008 includes a credit of \$14.3 million for planned personnel vacancy credit; FY 2007 included \$11.6 million. The budgeted amount is based on historical lapse and the ongoing requirement that the attrition committee must approve the filling of each vacant position. FY 2008 includes an additional credit of \$875,000 for an estimated reduction of 20 to 25 positions in the General Fund.

The FY 2008 Contingency budget also includes \$150,000 for position reclassifications in smaller divisions, which is a \$75,000 increase over FY 2007, and \$815,000 for the next fiscal year containing a 27th pay period. The last fiscal year with 27 pay periods was 2006, and the next will be 2017.

The FY 2008 appropriation for termination pay is \$1,650,000, an increase of \$401,560 over the FY 2007 budget of \$1,248,440. Additional FY 2008 funding of \$750,000 is budgeted as a personnel contingency.

Contingency

The FY 2008 budget is based on various indirect cost rates (rates are provided by the Division of Accounting). The indirect cost recovery is computed by applying the appropriate indirect cost rate for each fund to the total personnel budget of that fund (discounted for anticipated personnel vacancies). In addition to indirect costs, certain direct costs of administrative personnel (\$175,170) are recovered here. The following table shows the indirect cost budget for FY 2008 and the relative rates for FY 2008 and FY 2007:

Fund	FY 2008 Indirect Cost	FY 2008 Indirect Cost Rate	FY 2007 Indirect Cost Rate
Family Care Center	\$ 143,120	16.65%	15.65%
Urban Services Districts	3,417,660	25.00%	15.65%
Sanitary Sewers	1,523,070	16.65%	15.65%
Landfill	66,550	25.00%	15.65%
Extended School Program	333,980	15.78%	14.78%
Grant Awards	0	9.06%	12.67%
Total	\$5,484,380		

Constitutional and Judicial

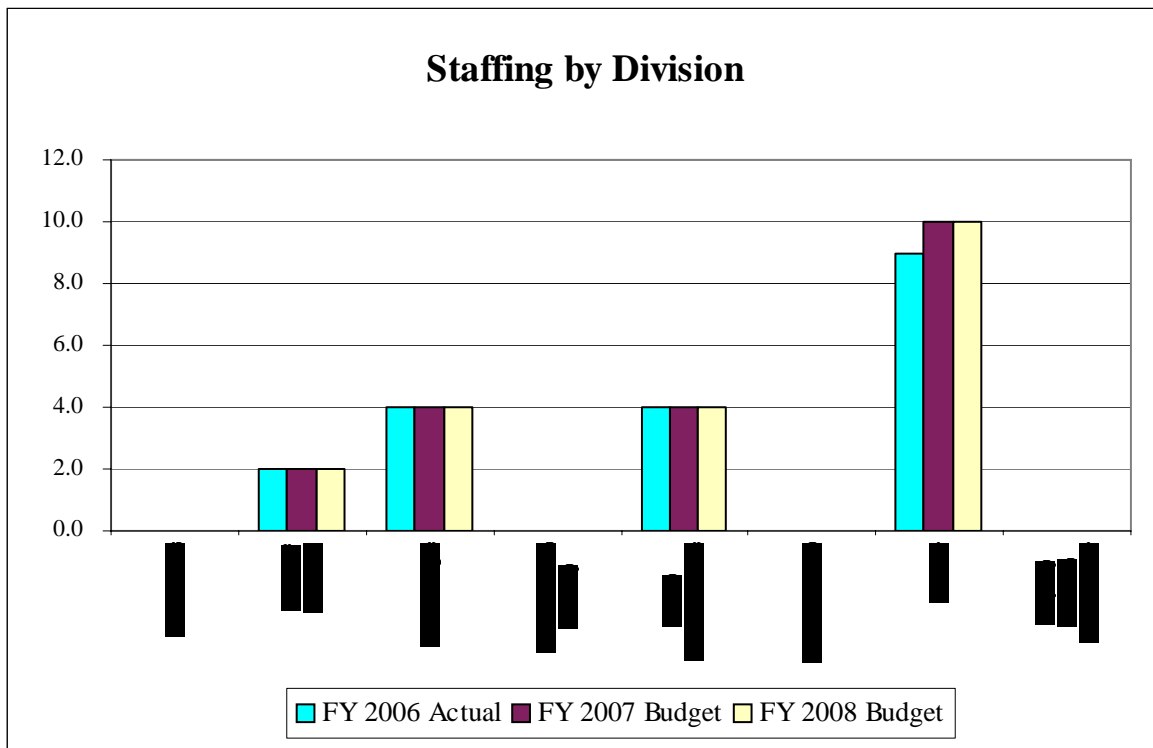
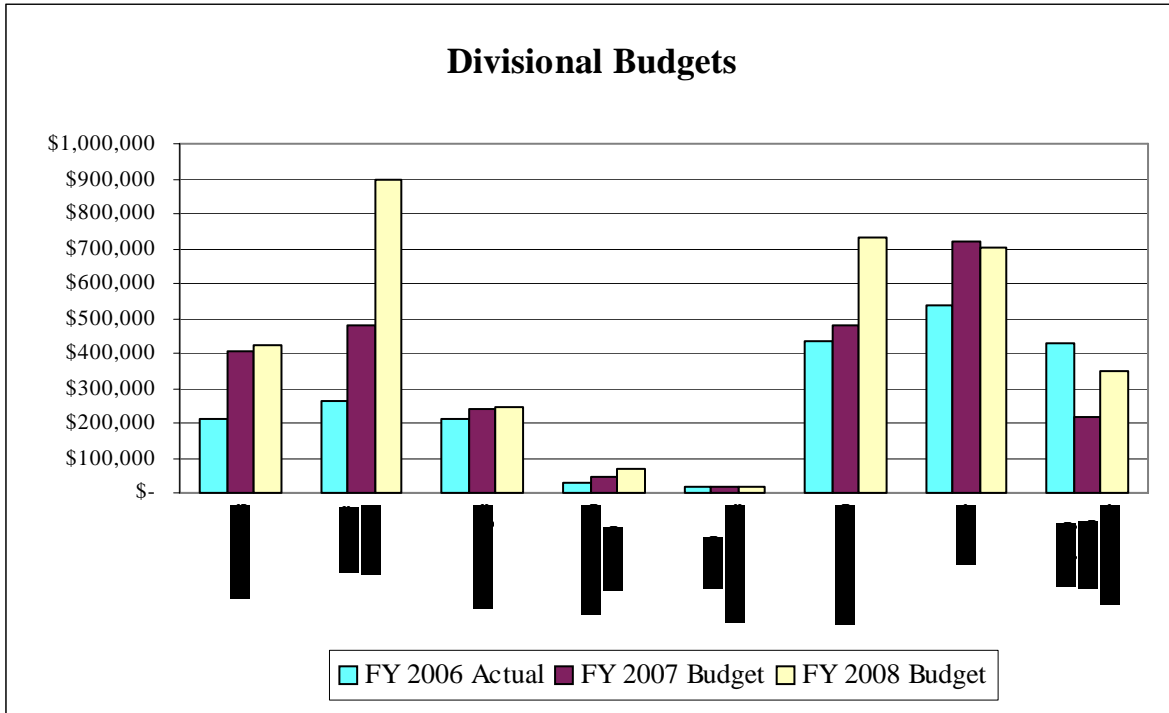
The LFUCG is obligated to provide full or partial funding for these county offices that, due to Commonwealth of Kentucky constitutional restrictions, did not become part of the Urban County Government at the time of merger.

Constitutional and judicial funding represents one percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
County Clerk	\$ 208,797	\$ 403,700	\$ 421,400	\$ 17,700	4.4%
Board of Elections	261,834	478,110	899,950	421,840	88.2%
Circuit Judges	209,177	238,660	247,130	8,470	3.5%
Commonwealth Attorney	29,076	47,710	68,960	21,250	44.5%
County Judge/Executive	16,739	17,810	18,090	280	1.6%
County Attorney	433,510	478,010	728,760	250,750	52.5%
Coroner	539,166	722,500	700,270	(22,230)	(3.1)%
Property Valuation Administrator	428,354	220,000	350,000	130,000	59.1%
Total	\$ 2,126,653	\$ 2,606,500	\$ 3,434,560	\$ 828,060	31.8%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
County Clerk	0.0	0.0	0.0	0.0	0.0%
Board of Elections	2.0	2.0	2.0	0.0	0.0%
Circuit Judges	4.0	4.0	4.0	0.0	0.0%
Commonwealth Attorney	0.0	0.0	0.0	0.0	0.0%
County Judge/Executive	4.0	4.0	4.0	0.0	0.0%
County Attorney	0.0	0.0	0.0	0.0	0.0%
Coroner	9.0	10.0	10.0	0.0	0.0%
Property Valuation Administrator	0.0	0.0	0.0	0.0	0.0%
Total	19.0	20.0	20.0	0.0	0.0%

Constitutional and Judicial



County Clerk

Division Description

The County Clerk budget provides funds for the County Board of Real Estate Assessment Appeals, the permanent binders and acid-free paper for the permanent storage of land records, and the operating costs of micrographic devices to view the permanent land record documents. This is a minor portion of the overall funding of the County Clerk's office, which is supported primarily by fees authorized by state statutes.

The County Clerk also has an Elections program that provides funds for storage, maintenance, and repair of all voting machines, as well as the set up of each election ballot, advertisement, and pickup and delivery to the precincts.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	208,797	403,700	421,400	17,700	4.4%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 208,797	\$ 403,700	\$ 421,400	\$ 17,700	4.4%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
County Clerk	\$ 114,689	\$ 146,300	\$ 174,500	\$ 28,200	19.3%
Elections - County Court Clerk	94,108	257,400	246,900	(10,500)	(4.1)%

Budget Highlights

Additional election funding is included in the Board of Elections program, which follows this program.

LFUCG provides election funding that is offset by revenue provided by the state for each precinct. Revenue from the state for election costs is budgeted at \$165,000 for FY 2008.

Funding is required for two elections during FY 2008 (November 2007 and May 2008), as it was for FY 2007.

Board of Elections

Division Description

The Board of Elections is responsible for protecting the integrity of the electoral process and conducting elections in Fayette County. This program also oversees the division of the county into precincts that conform to Kentucky statute requirements, as well as the division of all political jurisdictions.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 194,518	\$ 407,760	\$ 823,600	\$ 415,840	102.0%
Operating Expenditures	67,316	70,350	76,350	6,000	8.5%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 261,834	\$ 478,110	\$ 899,950	\$ 421,840	88.2%
Total Staffing	2.0	2.0	2.0	0.0	0.0%
Budget by Program					
Elections - Board Of Elections	\$ 261,834	\$ 478,110	\$ 899,950	\$ 421,840	88.2%

Budget Highlights

LFUCG provides election funding that is offset by revenue provided by the state per precinct. Revenue from the state for election costs is budgeted at \$165,000 for FY 2008. Additional election funding is included in the County Clerk's election program, which precedes this program.

Funding is required for two scheduled elections during FY 2008, as it was for FY 2007.

Most of the increase in the personnel category is due to a pay increase for election workers for FY 2008. Election officer pay will double to \$200 per election, and training pay will rise to \$50 rather than \$10 (judges and sheriffs) or \$35 (clerks). Funding of \$16,000 is included for an estimated 40 additional election officers for new precincts.

Did You Know?

Two elections are scheduled during FY 2008—in November 2007 and May 2008.

Goals and Objectives

Protect the integrity of the electoral process and efficiently conduct the regular elections in November 2007 and May 2008.

- ♦ Select, train, compensate, and maintain records for 1,180 election officers that will serve in each election.

Board of Elections

- ◆ Secure a suitable, accessible voting location for each precinct, and make provisions for all locations to be open on time on Election Day.
- ◆ Have each voting machine inspected and verified by election commissioners before delivery to precincts.

Provide extensive information and map work for political jurisdictions in all Fayette County precincts.

- ◆ Make and keep official maps and records for all political jurisdictions, including state senate and house, magisterial, school board, and Urban County Government.
- ◆ Secure and detail maps showing exact precinct lines to assign voters to correct precincts.
- ◆ Maintain written descriptions of all precinct boundary lines.
- ◆ Provide extensive information to the public concerning political jurisdictions and precincts.

Provide information, statute changes, and support for the county Board of Elections.

- ◆ Keep all commissioners updated on staff preparations pertaining to election officer selection and training, voting location selection, and election.
- ◆ Set up monthly meetings for county Board of Elections for updates on election process.
- ◆ Compensate commissioners for organizing and conducting the electoral process; reimburse mileage and expenses for attending workshops and meetings.

Board of Elections

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of precincts with four trained elections officers serving on election day	265	250	250	274
Number of precincts with a secure, accessible location open and ready on election day	265	250	250	274
Percent of voting machines inspected and verified by an election commissioner before delivery to precincts	100%	100%	100%	100%
Percent of training materials updated to reflect changes in laws	100%	100%	100%	100%
Official records and maps for all political jurisdictions made and kept	Yes	Yes	Yes	Yes
Notices mailed to all voters who have a change in any political jurisdiction or precinct voting location	Yes	Yes	Yes	Yes
Number of board meetings held	12	12	12	12

Circuit Judges

Division Description

The Circuit Court is the court of general jurisdiction and hears all civil matters involving more than \$4,000. It has jurisdiction over capital offenses, felonies, divorces, adoptions, termination of parental rights, land title problems, and contested probate of will cases. The Circuit Court also has power to issue injunctions, writs of prohibition, and writs of mandamus, and hears appeals from District Court and administrative agencies.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 197,107	\$ 228,660	\$ 237,130	\$ 8,470	3.7%
Operating Expenditures	12,070	10,000	10,000	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 209,177	\$ 238,660	\$ 247,130	\$ 8,470	3.5%
Total Staffing	4.0	4.0	4.0	0.0	0.0%
Budget by Program					
Circuit Judges	\$ 209,177	\$ 238,660	\$ 247,130	\$ 8,470	3.5%

Budget Highlights

In addition to funding provided for personnel costs for the Friend of the Court program, FY 2008 includes \$10,000 for the Mediation program. The FY 2007 budget provided funding for the same.

Commonwealth Attorney

Division Description

The primary responsibility of the Commonwealth Attorney's office is to prosecute in Circuit Court all felony violations of Kentucky's criminal law that occur in Fayette County. A felony is the most serious violation of Kentucky's criminal law, punishable by imprisonment of one year or more. The innocent victims of crime possess certain basic rights in Kentucky. The victim of a violent crime is entitled to receive information and assistance from the Commonwealth Attorney once the case is referred to the Fayette County Grand Jury. Victim services provided by this office are referral for financial assistance and counseling; case information and notification; accompanying victims and family members to court; explanation of the judicial system; and assistance in filing the Victim Impact Statement and in applying for financial aid through the Crime Victim Compensation Board.

Did You Know?

The Fayette Commonwealth Attorney's office prosecutes over 1,500 felony crimes annually.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	29,076	47,710	68,960	21,250	44.5%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 29,076	\$ 47,710	\$ 68,960	\$ 21,250	44.5%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Commonwealth Attorney	\$ 29,076	\$ 47,710	\$ 68,960	\$ 21,250	44.5%

Budget Highlights

FY 2008 funding is provided to the Commonwealth Attorney's office for professional services, rent, utilities, operating supplies, food and household supplies, repairs and maintenance, dues, and grant match.

The budget increase includes \$11,000 for general utilities and \$10,250 for match for the Project Safe Neighborhood grant. This grant will fund an Assistant Commonwealth's Attorney position for the office.

County Judge/Executive

Division Description

The County Judge/Executive is the head of the Fiscal Court, which handles the County Road Fund budget. The County Judge/Executive is also responsible for appointments to the Board of Assessment Appeals, appointment of persons to fill vacancies in county offices, and various other functions.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 15,999	\$ 16,410	\$ 16,690	\$ 280	1.7%
Operating Expenditures	740	1,400	1,400	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 16,739	\$ 17,810	\$ 18,090	\$ 280	1.6%
Total Staffing	4.0	4.0	4.0	0.0	0.0%
Budget by Program					
County Judge Executive	\$ 16,739	\$ 17,810	\$ 18,090	\$ 280	1.6%

Budget Highlights

Staffing includes the County Judge Executive and three Fiscal Court Commissioners.

The personnel budget includes pay for the County Judge Executive.

The operating budget includes pay for the Fiscal Court Commissioners, and funds for telephone service and dues and subscriptions.

County Attorney

Division Description

The Fayette County Attorney prosecutes all misdemeanor, traffic, domestic violence, and juvenile cases in Fayette District Court. This office provides legal representation for elected county officials, and provides legal assistance for Fayette County residents in establishing and collecting child support. This office also collects unpaid taxes.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	433,510	478,010	728,760	250,750	52.5%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 433,510	\$ 478,010	\$ 728,760	\$ 250,750	52.5%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
County Attorney	\$ 433,510	\$ 478,010	\$ 728,760	\$ 250,750	52.5%

Budget Highlights

The FY 2007 budget includes \$546,260 for professional services, \$178,000 for rent or lease expenditures, and \$4,500 for operating supplies and expenditures.

Funding increases include \$150,000 for the hiring of two new attorneys and \$100,750 for rent or lease expenditures. The rent increase is due to the office's move to space in the new courthouse complex.

Coroner

Division Description

The Coroner's office oversees and manages operations of the Lexington-Fayette County Forensic Center, including investigating Fayette County deaths by determining the cause and manner. The Coroner's office makes official notification of deaths to nearest relatives; certifies death certificates; processes reports with the local registrar and the State Department of Vital Statistics; authorizes autopsies with the State Medical Examiner; and takes possession of evidence, valuables, and medical specimens in determining death. The office also authorizes cremations, releases decedents to funeral homes chosen by families, and orders and presides over Coroner's Inquests.

Did You Know?

At the scene of a death, the Coroner is the highest ranking peace officer present.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 434,424	\$ 539,640	\$ 560,650	\$ 21,010	3.9%
Operating Expenditures	89,451	103,560	139,620	36,060	34.8%
Transfers	-	-	-	-	0.0%
Capital Expenditures	15,290	79,300	-	(79,300)	(100.0)%
Total Expenditures	\$ 539,166	\$ 722,500	\$ 700,270	\$ (22,230)	(3.1)%
Total Staffing	9.0	10.0	10.0	0.0	0.0%
Budget by Program					
Coroner	\$ 539,166	\$ 722,500	\$ 700,270	\$ (22,230)	(3.1)%

Budget Highlights

The operating budget includes increases for professional and contract services, utilities, professional development, operating supplies and expenditures, clothing supplies, and equipment under \$5,000. The largest increase is \$17,550 for professional development, for a total budget of \$18,000. The operating supplies and expenditures account is increased by \$4,690, for a total budget of \$15,500, due to price increases and to replenish the supply of body bags. The equipment under \$5,000 account is increased by \$4,000 (total budget of \$5,600) to purchase digital cameras for crime scene investigation, replace worn out office furniture, and detail new vans.

LFUCG intends to issue bonds totaling \$152,500 during FY 2008 to fund a generator, stretchers, and computer equipment for the Coroner's office (see the *Capital Projects* tab).

Goals and Objectives

Coroner

Fulfill the requirements of the Office of the Coroner pursuant to Kentucky Revised Statutes (KRS) 72.010 through 72.992.

- ◆ Respond to death scenes in a timely and safe manner, and perform responsibilities professionally and courteously.
- ◆ Identify decedents and document relevant information, working closely with other law enforcement agencies, as well as Division of Fire/EMS personnel.
- ◆ Perform post-mortem examinations to aid in determining cause and manner of death.
- ◆ Obtain bodily fluids for toxicology screening to aid in determining cause and manner of death.
- ◆ Request autopsies through the Medical Examiner's office.
- ◆ Notify next-of-kin of decedents, interview witnesses and family members, and schedule and hold Coroner's Inquests when necessary.

Maintain an educated, professional, and experienced staff.

- ◆ Provide continued education and mandatory in-service training of 18 hours per year per employee.
- ◆ Attend seminars and lectures with applicable topics.
- ◆ Hold staff meetings regularly to keep staff apprised of all case investigations.
- ◆ Keep the computer database updated with the constant incoming information (test results, reports, etc.).
- ◆ Maintain an open line of communication with other law enforcement agencies, county and commonwealth attorneys, families, media, and the general public.

Provide public service.

- ◆ Continue to participate in civic, governmental, and educational functions.
- ◆ Provide referral to area support groups (e.g. Survivors of Suicide, Compassionate Friends, Comprehensive Care Center).
- ◆ Conduct tours of the Coroner's facility.
- ◆ Perform lectures and slide presentations at area schools.
- ◆ Participate in orientations of Divisions of Police and Fire recruits and in the University of Kentucky (UK) College of Medicine resident programs.

Operate the Coroner's office efficiently and effectively.

Coroner

- ◆ Provide a prompt response time and constant availability (24 hours a day, 7 days a week).
- ◆ Prepare the annual budget and work within allocated funds.
- ◆ Maintain the database of permanent records of all investigations.

Performance Measures

Activity	Actual 2006	Estimate 2007	Actual * 2007	Estimate 2008
Number of deaths investigated where incident originated in Fayette County	402	350	243 YTD	410
Number of deaths investigated where incident originated outside of, but death occurred in, Fayette County	188	175	122 YTD	190
Number of cremations authorized	588	550	439 YTD	590
Number of autopsies authorized/ordered by the Coroner	159	130	69 YTD	135

* Coroner's office data is presented on a calendar year basis; Actual FY 2007 data is for a partial year (January 2007 to present).

YTD – Year to date.

Property Valuation Administrator

Division Description

The Kentucky Constitution requires the Property Valuation Administrator (PVA) to assess all property at fair cash value unless specifically exempted. Some of the other duties include listing and assessing all intangible and tangible property and maintaining tax maps, property records, and tax rolls. Funding from the Urban County Government is approximately 25 percent of the PVA's total budget, including salaries.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	428,354	220,000	350,000	130,000	59.1%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 428,354	\$ 220,000	\$ 350,000	\$ 130,000	59.1%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Property Valuation Admin	\$ 428,354	\$ 220,000	\$ 350,000	\$ 130,000	59.1%

Budget Highlights

A statutory contribution of \$200,000 is required for the PVA's office for FY 2008. Funding of \$150,000 is provided in addition to the statutory requirement.

Finance and Administration

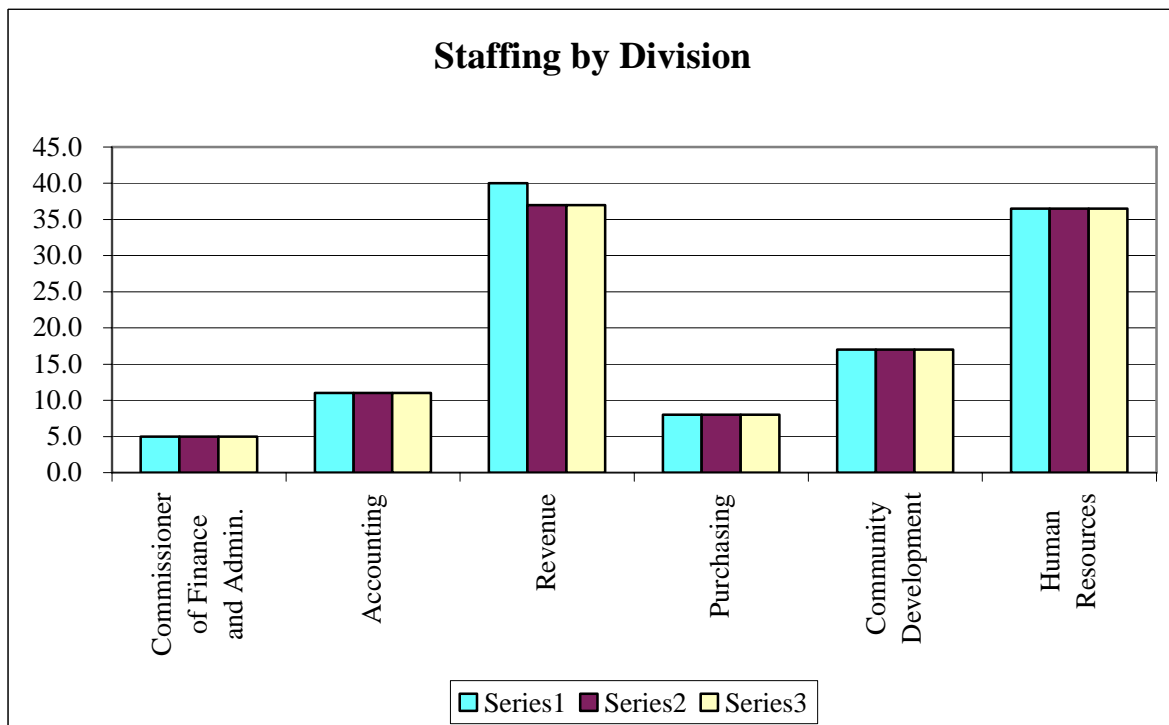
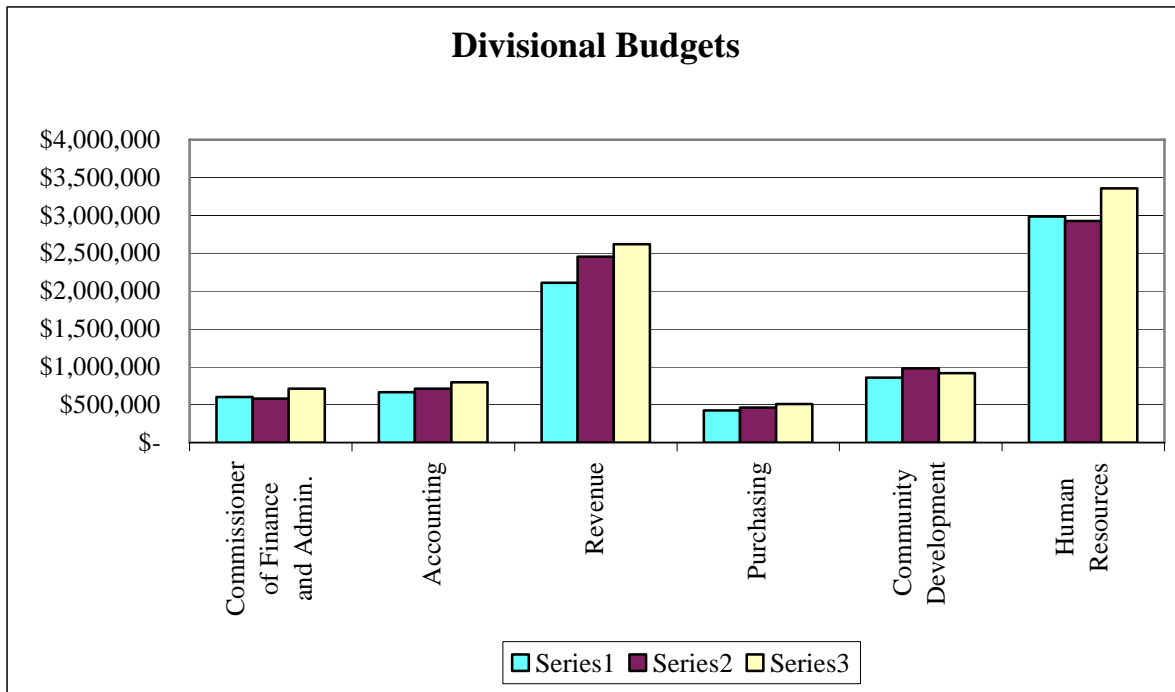
The Department of Finance and Administration consists of the five divisions listed below. The department manages cash and investments, debt, audits, fixed assets, long-term financial planning, and special projects.

The Department of Finance and Administration represents three percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Finance and Admin.	\$ 603,808	\$ 579,300	\$ 711,000	\$ 131,700	22.7%
Accounting	664,228	711,260	794,020	82,760	11.6%
Revenue	2,110,920	2,456,390	2,619,050	162,660	6.6%
Purchasing	426,759	463,560	508,650	45,090	9.7%
Community Development	859,002	979,290	917,330	(61,960)	(6.3)%
Human Resources	2,987,074	2,924,630	3,355,430	430,800	14.7%
Total	\$ 7,651,791	\$ 8,114,430	\$ 8,905,480	\$ 791,050	9.7%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Finance and Admin.	5.0	5.0	5.0	0.0	0.0%
Accounting	11.0	11.0	11.0	0.0	0.0%
Revenue	40.0	37.0	37.0	0.0	0.0%
Purchasing	8.0	8.0	8.0	0.0	0.0%
Community Development	17.0	17.0	17.0	0.0	0.0%
Human Resources	36.5	36.5	36.5	0.0	0.0%
Total	117.5	114.5	114.5	0.0	0.0%

Finance and Administration



Commissioner of Finance and Administration

Division Description

The Commissioner of Finance and Administration oversees the divisions within the Department of Finance and Administration. In addition, the office is responsible for cash management and investments, debt management, administration of the Policemen's and Firefighters' Retirement Fund and the City Employees' Pension Fund, preparation of financial reports, and conducting financial analysis of special projects.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 444,352	\$ 457,500	\$ 472,590	\$ 15,090	3.3%
Operating Expenditures	124,937	121,800	238,410	116,610	95.7%
Transfers	-	-	-	-	0.0%
Capital Expenditures	34,519	-	-	-	0.0%
Total Expenditures	\$ 603,808	\$ 579,300	\$ 711,000	\$ 131,700	22.7%
Total Staffing	5.0	5.0	5.0	0.0	0.0%
Budget by Program					
Finance Commissioners Office	\$ 603,808	\$ 579,300	\$ 711,000	\$ 131,700	22.7%

Budget Highlights

The Commissioner's office budget includes funding for the General Fund's portion of the annual financial and property tax audits.

Did You Know?

This office managed investments at June 30, 2007, of \$124,835,133.

The operating category includes an increase of \$112,010 for professional development/training. These funds are for training for the entire Department of Finance and Administration.

FY 2006 capital was to remodel part of the Switow building breakroom into two offices, one for the Commissioner's office and one for Accounting, in order to accommodate the existing workforce.

Goals and Objectives

Prepare financial reports in a manner that complies with financial reporting requirements and to provide information necessary to understand the financial operations of the LFUCG.

- ◆ Coordinate the annual financial audit and preparation of the Comprehensive Annual Financial Report (CAFR) in accordance with appropriate standard-setting bodies, and submit the CAFR to the Mayor and the Council by November 30 of each year.
- ◆ Prepare revenue and expenditure forecasts and financial statements for use in long-term financial planning.

Commissioner of Finance and Administration

Maximize investment income while maintaining security of principal and meeting the daily cash flow demand of the LFUCG.

- ◆ Prepare cash flow forecasts.
- ◆ Invest all available cash not immediately required to meet expenditures in accordance with investment policy.
- ◆ Prepare quarterly investment reports for submission to the Mayor and the Council.

Manage the outstanding indebtedness of the debt issuing entities of the LFUCG.

- ◆ Coordinate debt issuance as needed to meet the needs of the government.
- ◆ Ensure timely debt service payments, maintain various bond reserve requirements, review compliance with arbitrage rules, and evaluate performance of escrow and bond-paying agents.
- ◆ Submit annual financial information required for continuing disclosure to the Nationally Recognized Municipal Securities Information Repositories (NRMSIR).
- ◆ Maximize investment earnings of bond proceeds within arbitrage limits.
- ◆ Evaluate debt capacity in relationship to the capital improvement plan and projected revenues.
- ◆ Evaluate outstanding indebtedness to identify savings opportunities due to interest rate changes.

Administer retirement systems for the Policemen's and Firefighters' Retirement Fund (PFRF) and the City Employees' Pension Fund (CEPF).

- ◆ Administer retirement systems to maintain pension records, ensure proper payments to retirees, and provide related support services to retirees.
- ◆ Maintain, evaluate, and record the investment activities of the retirement systems by investment performance reviews, and monitoring investment transactions.
- ◆ Coordinate actuarial evaluations.

Commissioner of Finance and Administration

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting attained	Yes	Yes	NA	Yes
Comprehensive Annual Financial Report delivered to the Mayor and Council by November 30 (within 152 days of end of fiscal year)	Yes	Yes	NA	Yes
Average rate of return on investments	4.14%	90-Day T-Bill	5.12%	4.50%
Lease revenue debt rating				
Standard and Poor's	AA-	AA-	AA-	AA-
Moody's Investor Services	Aa3	Aa3	Aa3	Aa3
General obligation bonds rating				
Standard and Poor's	AA+	AA+	AA+	AA+
Moody's Investor Services	Aa2	Aa2	Aa2	Aa2

T-Bill – Treasury bill

NA – Not Available

Accounting

Division Description

Accounting is responsible for maintaining a centralized accounting system in accordance with generally accepted accounting principles (GAAP). The division is also responsible for processing the payment of all invoices and the distribution of payroll.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 638,430	\$ 685,850	\$ 762,900	\$ 77,050	11.2%
Operating Expenditures	25,798	25,410	31,120	5,710	22.5%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 664,228	\$ 711,260	\$ 794,020	\$ 82,760	11.6%
Total Staffing	11.0	11.0	11.0	0.0	0.0%
Budget by Program					
Accounting Administration	\$ 664,228	\$ 711,260	\$ 794,020	\$ 82,760	11.6%

Budget Highlights

Overtime is funded at \$3,000 for FY 2008, an increase of \$2,340 over FY 2007. An Accounts Payable Supervisor was created and an Administrative Specialist Senior abolished during FY 2007, with an annual cost of \$13,320. The scope and complexity of the Accounts Payable staff duties expanded with the implementation of the STARS ERP system in FY 2007.

The operating category includes increases of \$4,300 for operating supplies and expenditures and \$900 for repairs and maintenance. The additional funds for operating supplies and expenditures are for postage and paper cost increases and for check stock.

Mission Statement

To provide accurate and timely financial accounting information and maintain records in compliance with federal, state, and local regulations to support the overall fiscal management of the Lexington-Fayette Urban County Government.

Accounting

Goals and Objectives

Prepare and/or assist in the preparation of the Comprehensive Annual Financial Report (CAFR) that complies with financial reporting requirements.

- ◆ Prepare the generally accepted accounting principles (GAAP) financial statements for the CAFR in accordance with the standards set by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).
- ◆ Implement new accounting statements issued by the GASB.
- ◆ Prepare budgetary statements and schedules that demonstrate compliance with budgets adopted by the Council, disclose available fund balances, and provide information necessary for making management decisions.
- ◆ Write and/or assist in writing the notes to the financial statements, providing information required by GAAP and meaningful to readers about the accounting policies and the financial condition of the various funds and account groups.

Provide printed and on-line budget reports to the administration and division directors to facilitate financial management of Urban County Government divisions and programs.

- ◆ Issue monthly reports that compare year-to-date actual revenues, expenditures and expenses, and encumbrances against the amended budget.
- ◆ Process vouchers, receipts, and journal entries timely so that on-line budget versus actual information is current.
- ◆ Provide training to managers and purchasing coordinators to enhance their understanding of the budget reports.
- ◆ Work with managers to identify their reporting needs; work with Computer Services to revise and/or develop programs that are understandable, meaningful, and meet those needs.
- ◆ Prepare quarterly interim budgetary financial statements for the General and Urban Services Funds.

Process payments of withheld payroll taxes, complete quarterly payroll reports to the various taxing agencies, and issue annual W-2 forms by required due dates.

- ◆ Transmit withheld federal and social security taxes to the federal government by the next banking day.
- ◆ Transmit withheld state taxes to the state treasurer by the next banking day.
- ◆ Complete federal Form 941 and state Form K-1 by the last day of the month following the quarter.
- ◆ Transmit withheld school board tax by the last day of the month following the quarter.
- ◆ Transmit withheld city license fees by the 15th of the following month.
- ◆ Complete the unemployment form and remit unemployment insurance premiums by the 15th of the month following the quarter.

Accounting

- ◆ Issue W-2 forms to employees by January 31.

Facilitate the government's purchasing power and maximize investment earnings by processing payments to LFUCG vendors in a timely manner.

- ◆ Work with purchasing coordinators and vendors to pay delinquent invoices and clear account balances.
- ◆ Monitor invoice due dates to process payments as late as possible within 30 days in order to maximize investment earnings.
- ◆ Issue federal Form 1099 – Misc. to applicable vendors annually by the due date.

Provide training to the Division of Accounting staff.

- ◆ Cross train employees so that all tasks may be performed by more than one employee to ensure continued operations of the division in case of absences and vacancies.
- ◆ Participate and ensure participation of supervisory staff in the LFUCG management/supervisory training classes.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Percentage of payroll taxes and reports transmitted by the due date	100%	100%	100%	100%
Receipt of "clean" opinion from independent auditors	Yes	Yes	*	Yes
Receipt of GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	No	Yes
Number of accounts payable invoices processed	72,916	73,500	70,553	70,600
Number of vendor checks issued	32,166	33,500	33,387	33,400

*Not filed as of this date.

Revenue

Division Description

The Division of Revenue is responsible for the collection, audit, evaluation, and examination of all income due the Urban County Government. The major sources of these revenues are license fees, property taxes, assessments, fines, franchise fees, and charges for services. The office also oversees and collects revenue generated from the county's parking meters.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,619,091	\$ 1,974,650	\$ 2,181,200	\$ 206,550	10.5%
Operating Expenditures	490,192	481,740	437,850	(43,890)	(9.1)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	1,636	-	-	-	0.0%
Total Expenditures	\$ 2,110,920	\$ 2,456,390	\$ 2,619,050	\$ 162,660	6.6%
Total Staffing	40.0	37.0	37.0	0.0	0.0%
Budget by Program					
Revenue Administration	\$ 2,024,051	\$ 2,376,520	\$ 2,619,050	\$ 242,530	10.2%
Parking Authority	86,869	79,870	-	(79,870)	(100.0)%

Budget Highlights

The FY 2008 personnel budget includes \$120,000 in the contingency account to reclassify three auditor positions and to correct anticipated inversions in supervisor positions in order to address market realities.

The net decrease in the operating category is due to reduced imaging needs (professional and contract services account) for FY 2008. The repairs and maintenance account is increased by \$1,200 due to higher maintenance fees for the check processing machine.

A new parking authority is being established, which will be a partner agency of LFUCG. Two parking meter positions remained authorized in the Division of Revenue at the time of budget adoption, but have since been abolished. Their duties will eventually be assumed by the new parking authority.

Did You Know?

The Division of Revenue began participating in the IRS information sharing program in 2006. The division uses the information obtained for occupational license fee compliance efforts.

Additional revenue collected as a result of this program exceeds \$250,000.

Revenue

Mission Statement

The mission of the LFUCG Division of Revenue is to:

- provide courteous, accurate, and efficient services for the benefit of LFUCG and its citizens,
- process and deposit all revenues timely,
- and administer the occupational license fee in a fair and impartial manner.

Goals and Objectives

Process all deposits of the LFUCG in an accurate, timely manner to ensure the government access to funds for programs and services.

- ◆ Coordinate the processing and deposit of all LFUCG receipts received through the mail within three workdays.

Stay abreast of the changes in Medicare and Medicaid billing requirements to ensure compliance and maximize reimbursement revenue from Emergency Medical Services.

- ◆ Obtain all government pronouncements on ambulance billing and apply to the billing process.
- ◆ Supervise the third-party billing contract and ensure that billing practices conform to Medicare and Medicaid requirements.
- ◆ Issue a request for proposal for billing services, and coordinate the selection and implementation of the new contract.

Audit occupational license fee filings to ensure fair and consistent compliance of ordinances and regulations.

- ◆ Issue updates to the occupational license fee regulations to address current tax issues.
- ◆ Achieve a full staffing level, and complete training of new employees.
- ◆ Track historical data for use in analyzing selected revenues.
- ◆ Develop the information sharing agreement with the IRS and a program to identify non-filing taxpayers.
- ◆ Assist with the transfer of parking meter management to the new Parking Authority Board.

Revenue

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Average number of days to deposit monies into the appropriate bank account	1.2	1.5	1.3	1.5
Division of Revenue expense as a percentage of total revenues processed	.8%	.8%	.8%	.8%
Average dollar amount of delinquent revenue collected per division staff	\$300,251	\$200,000	\$239,259	\$200,000

Purchasing

Division Description

Purchasing is responsible for all procurement functions of the LFUCG and storage and disposal of all LFUCG surplus equipment and property.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 385,654	\$ 445,220	\$ 490,310	\$ 45,090	10.1%
Operating Expenditures	35,141	18,340	18,340	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	5,964	-	-	-	0.0%
Total Expenditures	\$ 426,759	\$ 463,560	\$ 508,650	\$ 45,090	9.7%
Total Staffing	8.0	8.0	8.0	0.0	0.0%
Budget by Program					
Purchasing Administration	\$ 426,759	\$ 463,560	\$ 508,650	\$ 45,090	9.7%

Budget Highlights

One position of Buyer was created and one position of Staff Assistant abolished during FY 2007.

The FY 2008 operating budget includes no increases, and Purchasing continues to explore ways to reduce the budget through the reduction of postage costs.

Did You Know?

During FY 2007, Purchasing issued 258 invitations to bid, quotes, and requests for proposals and 21,201 purchase orders/vouchers.

Goals and Objectives

Maintain an open line of communication with all division directors to provide procurement functions in a timely, economical manner consistent with LFUCG ordinances and state statutes, without adversely affecting the operation of any LFUCG division.

- ◆ Provide assistance in acquiring informal and formal quotes.
- ◆ Assist divisions in drafting specifications for formal bid requests, requests for proposals, and quotes.
- ◆ Track division budgets, and advise directors on making purchases within budgeted balances.
- ◆ Coordinate with Human Resources to provide on-going training for all employees that will be using STARS for purchasing.
- ◆ Require buyers to learn the operations of divisions to facilitate effective procurement decisions.

Purchasing

Convey to vendors the proper method of providing goods and services to the LFUCG.

- ◆ Require authorized purchasing documents for all purchases.
- ◆ Educate vendors on proper invoicing and payment requests, emphasizing that the LFUCG will not accept poor quality goods and services.
- ◆ Operate a purchasing system that is based on open and fair competition for all vendors.
- ◆ Maintain a web-based vendor registration site that allows vendors to register their businesses and download bid documents.
- ◆ Participate in locally-sponsored business seminars that will provide local businesses with information on products and services procured by the LFUCG.

Provide procurement guidance to outside agencies and elected officials.

- ◆ Encourage vendors to extend LFUCG contract pricing to outside agencies and elected officials.
- ◆ Provide training as requested.
- ◆ Allow outside agencies and elected officials to include surplus equipment in LFUCG-sponsored auctions and sealed bid sales.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of bids and quotes generated	282	267	230	245
Number of requests for proposals/qualifications	34	27	28	35
Number of purchasing documents processed	21,067	20,346	21,201	21,500
Number of LFUCG employees trained in purchasing methods and STARS	400	100	50	30
Number of new vendors added to vendor lists	693	460	1,988	1,500

Community Development

Division Description

Community Development has four prime functions:

- 1) Planning and administration of all state and federal grants received by the Urban County Government;
- 2) Implementation of the Community Development Block Grant (CDBG), HOME, Emergency Shelter, and other Housing and Urban Development (HUD) programs;
- 3) Operation of the government's Housing Rehabilitation Loan program;
- 4) Planning, development, administration, and implementation of neighborhood-related and housing-related programs, activities, and studies.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 453,388	\$ 624,990	\$ 658,510	\$ 33,520	5.4%
Operating Expenditures	291,310	354,300	258,820	(95,480)	(26.9)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	114,304	-	-	-	0.0%
Total Expenditures	\$ 859,002	\$ 979,290	\$ 917,330	\$ (61,960)	(6.3)%
Total Staffing	17.0	17.0	17.0	0.0	0.0%
Budget by Program					
Community Development	\$ 859,002	\$ 979,290	\$ 917,330	\$ (61,960)	(6.3)%

Budget Highlights

An LFUCG reorganization effective with the FY 2008 budget reallocates Community Development from the Office of Administrative Services to the Department of Finance and Administration.

The FY 2008 operating budget is \$95,980 less in the grant match account than for FY 2007 due to the Hope VI project. The budget includes grant match of \$166,210 for HOME and \$50,000 for Summer Lunch.

Operating funds of \$14,000 are for financial assistance to employees for the Live Where You Work program. This is LFUCG's first employer-assisted housing initiative; it provides funds toward down payments for eligible home purchases.

Did You Know?

The Lexington-Fayette Urban County Government has assisted 2,212 eligible homeowners with housing repair.

Community Development

Goals and Objectives

Plan, administer, and implement programs of the Community Development and Planning branch of the U. S. Department of Housing and Urban Development, the CDBG, the HOME Investment Partnership, and the Emergency Shelter grant.

- ◆ Prepare a consolidated plan for Housing and Community Development programs consistent with the needs of low- and moderate-income residents and neighborhoods of Lexington-Fayette County.
- ◆ Implement and administer the HOME, CDBG, and Emergency Shelter grant programs, addressing the needs of Lexington-Fayette County's low-income residents and neighborhoods in a timely manner.

Plan, administer, and procure state and federal grants made available to the LFUCG.

- ◆ Procure state and federal grant funds for the LFUCG, and assist divisions of the LFUCG and outside agencies in developing grant applications.
- ◆ Administer state and federal grant funds made available to the LFUCG consistent with local, state, and federal requirements.

Administer the LFUCG Housing Rehabilitation program.

- ◆ Provide financial and technical assistance to low-income homeowners in Lexington-Fayette County to renovate their homes.

Coordinate, plan, develop, administer, and implement neighborhood- and housing-related programs, activities, and studies.

- ◆ Administer the Neighborhood Action Match program.
- ◆ Prepare necessary plans and studies related to Housing and Community Development issues and projects.
- ◆ Coordinate with neighborhood and housing-related non-profit groups.

Administer the LFUCG “Live Where You Work” program.

- ◆ Provide financial and technical assistance to eligible LFUCG employees for homeownership opportunities in the downtown area.

Community Development

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Housing rehabilitation loans				
Number of loans closed	33	35	43	45
Number of loans made per staff person	8	9	11	11
HUD (CDBG, HOME, and Emergency Shelter grant funds received [in millions])	\$4.606	\$4.142	\$4.606	\$4.482
Active grant projects				
Number at end of fiscal year	142	145	137	140
Amount at end of fiscal year (in millions)	\$74	\$75	\$65	\$70
Consolidated Plan submitted in April	Yes	Yes	Yes	Yes
Number of grant applications submitted	142	145	105	110

Human Resources

Division Description

This division operates in much the same manner as the human resources division of any large company or organization. It administers hiring, benefits, insurance, awards to employees, the classification and compensation system, employee training, uniform disciplinary codes, payroll, pertinent records, and student internships. One difference is that the division also administers many civil service programs established by the UCG Charter.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,938,440	\$ 2,208,750	\$ 2,570,310	\$ 361,560	16.4%
Operating Expenditures	1,032,663	715,880	785,120	69,240	9.7%
Transfers	-	-	-	-	0.0%
Capital Expenditures	15,971	-	-	-	0.0%
Total Expenditures	\$ 2,987,074	\$ 2,924,630	\$ 3,355,430	\$ 430,800	14.7%
Total Staffing	36.5	36.5	36.5	0.0	0.0%
Budget by Program					
Human Resources Administration	\$ 2,001,975	\$ 2,411,365	\$ 2,716,070	\$ 304,705	12.6%
Gov't Wide Personnel Program	372,422	204,235	242,700	38,465	18.8%
Training	612,677	309,030	179,500	(129,530)	(41.9)%
Employee Insurance Programs	-	-	204,160	204,160	--
Employee Insurance Programs	-	-	13,000	13,000	--

Budget Highlights

Did You Know?

- ◆ Employment applications are on-line.
The website address is:
<http://www.lfucg.com/jobs/>
- ◆ Human Resources' e-mail address is:
jobs@lfucg.com
- ◆ Training's e-mail address is:
training@lfucg.com

An LFUCG reorganization effective with the FY 2008 budget reallocates Human Resources from the Office of Administrative Services to the Department of Finance and Administration. One position of Administrative Officer was reallocated to Human Resources from the Office of the Chief Administrative Officer.

As part of an on-going reorganization of the division, \$57,680 is included in personnel contingency for position reclassifications. Several positions were reclassified during FY 2007, funded in part by the appropriation for the position of Deputy Director, which will not be

created. The FY 2008 personnel budget also includes \$45,000 plus benefits to pay interns throughout the government.

FY 2008 operating includes \$73,120 for dues and subscriptions, which includes \$70,000 for YMCA employee membership assistance.

Human Resources

Mission Statement

- To continuously improve service in the areas of payroll and benefits administration, always striving to meet needs as defined by our customers – the employees.
- To create and maintain an equitable work environment for all employees by providing high quality service in administering the following programs—classification, compensation, and special projects.
- To provide the best qualified individuals for employment selection through effective and efficient employment services.
- To provide life-long learning opportunities in order to ensure quality of work life and facilitate effective employee performance.

Goals and Objectives

Provide leadership and management to meet the needs of our customers and to meet divisional goals.

- ◆ Improve the quality (timeliness, consistency, and accuracy) of Human Resources' services.

Provide high-quality service in administering LFUCG programs relating to classification, compensation, and special projects.

- ◆ Monitor internal pay equity (identify potential inversions for LFUCG classified and unclassified civil service employees).
- ◆ Begin the process of creating and developing a new classification and compensation system for LFUCG classified and unclassified civil service employees.
- ◆ Review and document existing work processes in preparation for the implementation of LFUCG's new STARS system.
- ◆ Research pay structures to assist LFUCG in being competitive in the labor market from which it recruits employees.
- ◆ Continue to provide accurate and timely reports to the Urban County Council concerning the fiscal impact of personnel, position, and structure changes.

Attract and retain a competitive workforce of exceptionally well-qualified, motivated, and diverse individuals.

- ◆ Transition into a new applicant-tracking (App-Track) program with STARS.
- ◆ Transition to easy on-line access to LFUCG job information and applications.
- ◆ Provide guidance and outreach to provide LFUCG with a diverse and well-skilled workforce.

Human Resources

- ◆ Review and document existing work processes in preparation for the implementation of LFUCG's STARS system.

Meet employees' benefits, payroll, and other needs in an efficient, accurate, and timely manner.

- ◆ Provide training sessions for all payroll coordinators with regularly scheduled meetings.
- ◆ Complete the development of standard operating procedures.
- ◆ Administer the Service and Retirement Award program to recognize longevity of service.
- ◆ Continue to create a work environment that is more conducive to employee confidentiality and controlled privacy to comply with the Health Insurance Portability and Accountability Act (HIPAA).
- ◆ Continue to pursue on-line enrollment for new employees at open enrollment and for qualifying changes through the STARS program.
- ◆ Streamline workflow processes in the benefits/payroll office.
- ◆ Begin scanning benefits and payroll files for easy access.
- ◆ Provide comprehensive wellness and disease management programs for all employees.
- ◆ Maintain and update the current disability leave and family medical leave computerized programs.

Provide training and employee relations services to meet the needs of LFUCG employees.

- ◆ Provide training sessions and materials for LFUCG employees in the areas of new employee orientation; management and supervisory training; computer training; and training workshops designed for all government employees to meet specific, identified training needs.
- ◆ Maintain a comprehensive database to track employees' training progress, and distribute annual employee course hour reports to employees with training histories.
- ◆ Continue to facilitate the resolution of employee grievances.
- ◆ Investigate all disciplinary action appeals, and attempt to seek resolution before referring appeals to the Civil Service Commission.
- ◆ Maintain a database of all disciplinary actions that are administered throughout the LFUCG, provide Commissioners and Directors with quarterly reports of discipline that has been issued in their departments/divisions, and provide assistance with any areas identified as problematic.
- ◆ Begin developing a new Performance Evaluation tool for all LFUCG employees.
- ◆ Continue to administer LFUCG's drug and alcohol testing program in accordance with the procedures outlined in CAO Policy 7, "Drug-Free Workplace", and the collective bargaining agreements.

Human Resources

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of jobs advertised	198	218	187	200
Number of applications received	3,866	4,253	*2,708	4,200
Number of tests administered	336	369	599	350
Number of walk-ins assisted	5,000	5,500	4,115	4,000
Number of career and recruitment fairs held	2	3	1	2
Number of employees participating in training and development activities	8,577	6,000	6,000	6,000
Percentage of employees rating overall class as above average or higher	Data Not Available	95%	95%	95%
Percentage learning gain (i.e. increased knowledge) of employees participating in management/supervisory classes	52%	55%	55%	55%
Percentage learning gain (i.e. increased knowledge) of employees participating in computer classes	Data Not Available	55%	55%	55%
Number of requested changes to authorized positions	506	300	300	300
Number of salary recommendations calculated	426	450	450	450
Number of disciplinary action appeals submitted	33	30	50	40
Number of grievances submitted	46	45	23	25
Number of new hires informed of benefits at orientation	480	525	251	260
Number of family medical leaves processed	547	624	258	300
Number of disability leaves processed	505	575	105	120
Number of ID badges processed	553	575	266	300
Number of early retirement notices processed	55	63	58	150
Number of investigations conducted involving violation of CAO policy concerning workplace harassment or workplace violence	**	**	25	16

* The decrease is due to no Police or Fire hiring process in FY 2007.

** New Performance Measure for FY 2008.

Public Works and Development

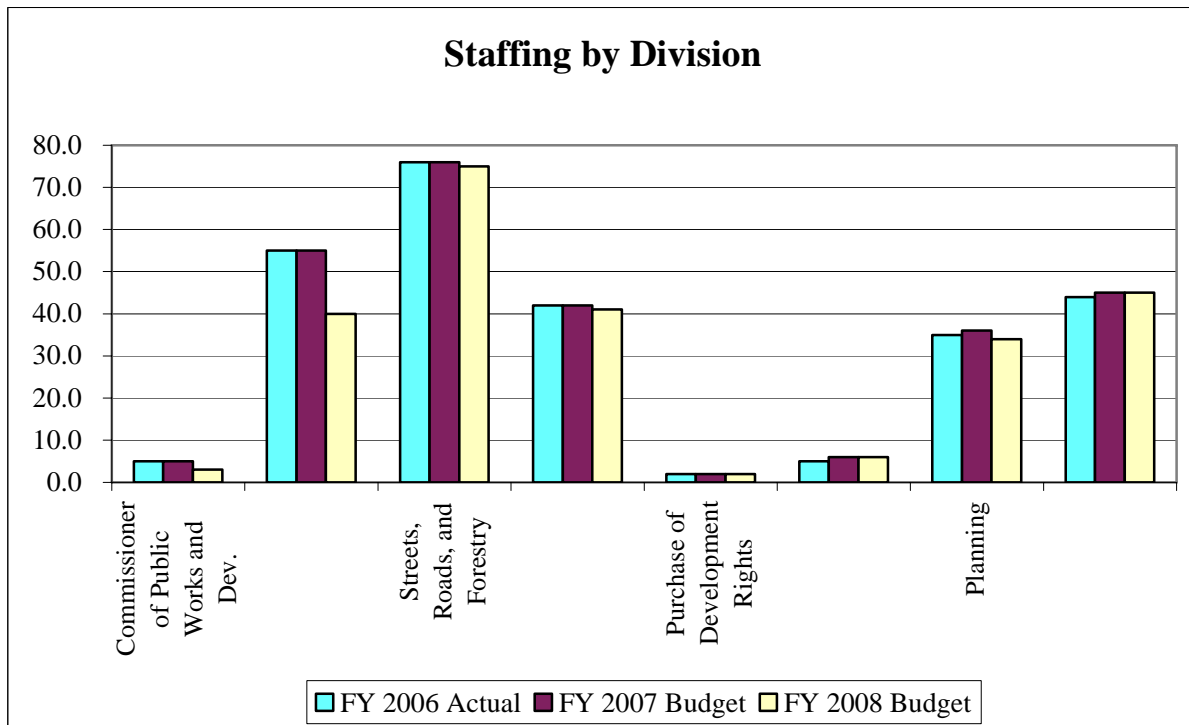
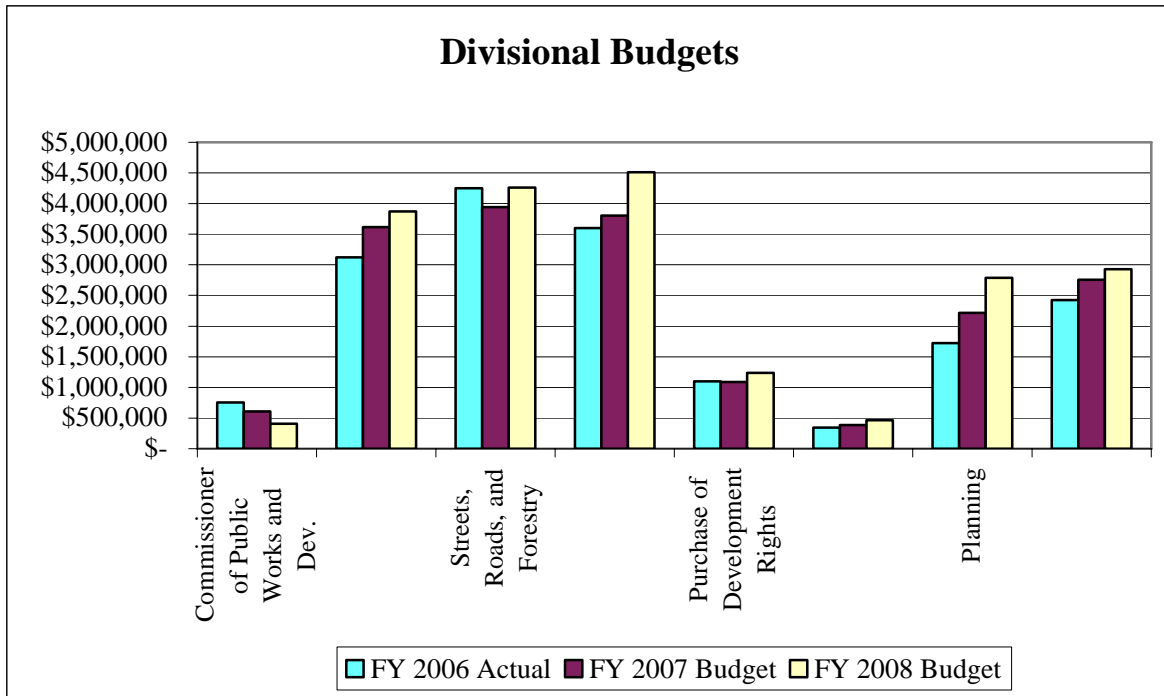
The Department of Public Works and Development is one of the largest departments of the Urban County Government. Included here are divisions that provide construction plan review, street maintenance and repair, snow removal, and computerized traffic control.

This department accounts for seven percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Public Works and Dev.	\$ 755,700	\$ 610,590	\$ 403,630	\$ (206,960)	(33.9)%
Engineering	3,123,369	3,618,590	3,871,380	252,790	7.0%
Streets, Roads, and Forestry	4,250,823	3,941,540	4,259,470	317,930	8.1%
Traffic Engineering	3,599,010	3,802,080	4,510,610	708,530	18.6%
Purchase of Development Rights	1,096,921	1,084,940	1,237,880	152,940	14.1%
Historic Preservation	342,146	386,020	463,070	77,050	20.0%
Planning	1,719,894	2,214,740	2,788,140	573,400	25.9%
Building Inspection	2,422,688	2,758,770	2,930,380	171,610	6.2%
Total	\$ 17,310,551	\$ 18,417,270	\$ 20,464,560	\$ 2,047,290	11.1%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Public Works and Dev.	5.0	5.0	3.0	(2.0)	(40.0)%
Engineering	55.0	55.0	40.0	(15.0)	(27.3)%
Streets, Roads, and Forestry	76.0	76.0	75.0	(1.0)	(1.3)%
Traffic Engineering	42.0	42.0	41.0	(1.0)	(2.4)%
Purchase of Development Rights	2.0	2.0	2.0	0	0.0%
Historic Preservation	5.0	6.0	6.0	0	0.0%
Planning	35.0	36.0	34.0	(2)	(5.6)%
Building Inspection	44.0	45.0	45.0	0	0.0%
Total	264.0	267.0	246.0	(21.0)	(7.9)%

Public Works and Development



Commissioner of Public Works and Development

Division Description

The Commissioner of Public Works and Development provides administrative support to the divisions within the Department of Public Works and Development. The office also operates the Valley View Ferry in conjunction with two other counties.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 422,500	\$ 444,860	\$ 298,580	\$ (146,280)	(32.9)%
Operating Expenditures	333,199	165,730	105,050	(60,680)	(36.6)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 755,700	\$ 610,590	\$ 403,630	\$ (206,960)	(33.9)%
Total Staffing	5.0	5.0	3.0	(2.0)	(40.0)%
Budget by Program					
Public Works Comm Office	\$ 755,700	\$ 610,590	\$ 403,630	\$ (206,960)	(33.9)%

Budget Highlights

Two positions are reallocated from the Public Works and Development office to the new Department of Environmental Quality. An Administrative Officer Senior is reallocated to the Compliance office, and an Administrative Officer is reallocated to the Commissioner of Environmental Quality's office.

LFUCG's share of funding for Valley View Ferry is \$15,000 for FY 2008, the same amount required for FY 2007. Another \$18,000 is appropriated for the ferry in the vehicle repair and maintenance account to meet emergency maintenance needs.

The net operating budget decrease is because FY 2007 included one-time funding of \$130,000 for the 2010 World Equestrian Games. The professional development appropriation is \$54,500 for the department's General Fund units, compared to \$5,000 for FY 2007.

Goals and Objectives

Direct, support, and monitor the seven divisions within the Department of Public Works and Development as they provide services to the customers of the Urban County Government.

- ◆ Perform long- and short-term planning for the Department of Public Works and Development.
- ◆ Use resident feedback and information to improve services and develop alternatives.

Commissioner of Public Works and Development

- ◆ Increase the office's knowledge of the various divisions' activities through meetings and effective communication. (Liaisons meet with their respective divisions a minimum of six times per year.)

Provide innovative and proactive approaches to problem solving and information requests.

- ◆ Provide conflict resolution between customers and divisions regarding services provided.
- ◆ Work with Public Works and Development divisions to compile quarterly reports to update the Mayor, Council, Senior Advisor, and various other government sections on departmental activities.
- ◆ Improve communications with Councilmembers by attending Council committee meetings that involve Public Works and Development issues.
- ◆ Work with Councilmembers and their staff to satisfy the Council's requests to divisions.

Promote the professional development of Public Works and Development employees.

- ◆ Encourage supervisory training through memoranda, divisional meetings, and one-on-one discussions.
- ◆ Provide training on all new equipment, technologies, and software.
- ◆ Provide training opportunities for career advancement.
- ◆ Expand literacy training to all Public Works and Development divisions.

Increase public education for present and new department services.

- ◆ Develop campaigns to promote new and existing services.
- ◆ Find better ways to inform people of services and helpful procedures.
- ◆ Identify and target hard-to-reach groups to use available services.

Engineering

Division Description

The Division of Engineering is responsible for reviewing plans for subdivisions, commercial buildings, development sites, and Urban County Government public works projects. The division provides engineering support services in such areas as surveying, drafting, and on-site inspection of storm sewers, streets, bridges, sidewalks, subdivisions, commercial developments, drainage, detention basins, retention basins, and other construction projects. Engineering is also responsible for the administration and preparation of contractual services, performance bonds, and letters of credit, and for receiving and monitoring the investigation of residents' requests.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 2,767,231	\$ 3,419,070	\$ 3,681,490	\$ 262,420	7.7%
Operating Expenditures	291,908	199,520	189,890	(9,630)	(4.8)%
Transfers	6,710	-	-	-	0.0%
Capital Expenditures	57,520	-	-	-	0.0%
Total Expenditures	\$ 3,123,369	\$ 3,618,590	\$ 3,871,380	\$ 252,790	7.0%
Total Staffing	55.0	55.0	40.0	(15.0)	(27.3)%
Budget by Program					
Engineering Administration	\$ 3,123,369	\$ 3,522,630	\$ 3,796,170	\$ 273,540	7.8%
Design and Engineering Service	-	47,210	75,210	28,000	59.3%
New Development	-	48,750	-	(48,750)	(100.0)%

Budget Highlights

The Storm Water Management section of Engineering is reallocated to the new Department of Environmental Quality, Division of Water and Air Quality, effective with the FY 2008 budget. Fifteen positions are reallocated for the Storm Water unit.

Certain Engineering positions are assigned full-time to the Sanitary Sewer Fund. Others are assigned to the General Fund, but perform some functions for the Sanitary Sewer Fund. For FY 2008, 5.3 FTE General Fund positions are charged to the Sanitary Sewer Fund.

The personnel budget includes contingency funds of \$80,000 for possible position reclassifications during FY 2008.

Did You Know?

- ◆ The Division of Engineering will manage \$150,000,000 in transportation projects over the next six years.
- ◆ The division manages more than 300 irrevocable letters of credit totaling over \$20 million.
- ◆ There are more than 1,200 detention and retention basins in Fayette County.

Mission Statement

Engineering

To provide for the public works infrastructure needs of Fayette County through the design, review, construction, and inspection of wastewater and roadway facilities; to provide a timely response to requests for service; and to adapt our services to meet the changing needs of the community.

Goals and Objectives

Conduct administrative reviews of construction plans for subdivisions and commercial developments, pavement designs for new roads, and development plans, final record plats, and amended plats for compliance with LFUCG standards.

- ◆ Review construction plans to ensure compliance with LFUCG standards within ten workdays.
- ◆ Review final record plats for compliance with LFUCG standards within five workdays.
- ◆ Review pavement designs for new roads.
- ◆ Keep abreast of “best management practices” so that plans are sensitive to erosion and drainage controls.
- ◆ Keep records to track the progress of each project and provide timely information to residents and the development community.
- ◆ Maintain record drawings of public infrastructure designed and constructed by the private sector.

Monitor both public infrastructure (roads, storm sewers, sanitary sewers, etc.) and private construction to ensure compliance.

- ◆ Provide inspection services of construction sites for sediment and erosion control based on “best management practices.”
- ◆ Provide construction inspection oversight for public infrastructure that is built by the private sector.
- ◆ Provide inspection services of public infrastructure, lot drainage, and sediment/erosion controls while homes are being constructed.

Manage performance and warranty sureties associated with public infrastructure that is constructed by the private sector.

- ◆ Administer and prepare contractual services, performance bonds, and letters of credit.

Respond to inquiries and complaints by the public, Administration, Council, and other departments in a timely matter.

- ◆ Participate in the LexCall program, which allows tracking of complaints/requests from beginning to completion.

Engineering

- ◆ Continue to develop a comprehensive GIS to provide extensive mapping services.
- ◆ Provide educational materials to the public regarding services.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
New development				
Percent of plans reviewed within 10 workdays	100%	100%	100%	100%
Percent of plats reviewed within 5 workdays	100%	100%	100%	100%
Percent of bonding process completed within 5 workdays	100%	100%	100%	100%
Number of preliminary plans approved	104	105	52	55
Number of final development plans approved	40	40	77	80
Number of construction plans approved	40	40	19	25
Number of plats requiring bonding approved	70	70	64	65
Number of pavement requests approved	35	40	13	25
Number of display house plats approved	3	3	2	3
Number of commercial team inspections	1,250	1,250	2,141	2,200
Number of commercial development projects approved	105	105	90	100

Streets, Roads, and Forestry

Division Description

The Division of Streets, Roads, and Forestry is responsible for pothole and asphalt repairs, snow removal, tree maintenance in medians, and limb removal from storms that block roadways. Storm Sewer Construction and Maintenance is responsible for the installation, cleaning, and repair of catch basins, manholes, pipes, ditches, culverts, curbs, gutters, erosion control efforts, and handicap ramps, as well as other concrete repairs.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 3,101,473	\$ 3,740,290	\$ 4,015,280	\$ 274,990	7.4%
Operating Expenditures	932,361	1,071,250	1,113,840	42,590	4.0%
Transfers	110,000	(870,000)	(869,650)	350	(0.0)%
Capital Expenditures	106,990	-	-	-	0.0%
Total Expenditures	\$ 4,250,823	\$ 3,941,540	\$ 4,259,470	\$ 317,930	8.1%
Total Staffing	76.0	76.0	75.0	(1.0)	(1.3)%
Budget by Program					
Street Maintenance & Construction	\$ 3,666,832	\$ 2,918,490	\$ 3,258,880	\$ 340,390	11.7%
Storm Sewer Construct & Maintenance	583,991	909,140	908,170	(970)	(0.1)%
Forestry	-	113,910	92,420	(21,490)	(18.9)%

Budget Highlights

One position of Project Manager was abolished during FY 2007 in order to fund the reclassification of various positions within the division.

The operating budget includes \$262,000 for vehicle repairs and maintenance, which is an increase of \$62,000 over the FY 2007 budget. Budgets needed for this account are developed by the Division of Fleet Services for all LFUCG divisions.

FY 2007 operating included \$30,520 match for the Urban Forestry grant, which was not available for FY 2008.

A transfer of \$880,000 is budgeted from the Municipal Aid Program (MAP) Fund for FY 2008 to offset eligible labor costs in the General Fund. A transfer of \$10,350 is provided to reimburse the Sanitary Sewer Fund for assistance with snow removal.

LFUCG intends to issue bonds totaling \$5,480,000 during FY 2008 to fund additional street resurfacing, a salt storage facility, and vehicle equipment (see the *Capital Projects* tab).

Did You Know?

Streets, Roads, and Forestry removed 806 dead trees from easements during FY 2007.

Streets, Roads, and Forestry

Mission Statement

To maintain city streets and county roads for commercial, emergency, and private use and to maintain storm sewer systems to protect infrastructures and the environment of Lexington-Fayette County in a safe and efficient manner.

Goals and Objectives

Maintain city streets and county roads to design standards through routine maintenance and capital improvements.

- ◆ Respond to requests to repair potholes within two working days.
- ◆ Install 40 handicap ramps at intersections to meet Americans with Disabilities Act (ADA) requirements.

Respond to emergency requests with appropriate action.

- ◆ Remove snow and ice on priority streets in accordance with LFUCG's Snow Emergency Plan.
- ◆ Respond to road blockages due to downed trees, limbs, high water, asphalt damage, or hazardous material spills within one hour of being contacted by emergency response personnel.
- ◆ Provide assistance by pumping flooded areas in accordance with established standard operating procedures.
- ◆ Standardize snow removal equipment by FY 2008 to increase efficiency and reduce costs.
- ◆ Build a second salt storage facility to improve response time and increase storage capability.

Maintain the storm sewer system to design standards through routine maintenance and capital improvements.

- ◆ Complete small projects to improve storm water drainage.
- ◆ Upgrade older storm sewer drainage systems to meet future demands.
- ◆ Clean all catch basins on a biennial basis (currently 14,000), and the 66 catch basins that have been identified as priorities monthly.
- ◆ Inspect and maintain bridges and major culverts after each major rainfall event, and perform routine maintenance as needed.

Streets, Roads, and Forestry

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Pothole repair:				
Number of repairs completed	15,781	20,000	17,842	15,000
Number of requests received	2,957	3,100	1,403	2,500
Percent responded to within 2 workdays	85%	90%	90%	90%
Number of after-hours emergency calls received	159	200	238	200
Percent of emergency calls responded to within 1 hour of initial call	100%	100%	100%	100%
Number of catch basins cleaned	1,384	1,500	2,297	1,500
Number of handicap ramps (ADA) installed	42	70	14	50
Number of service requests completed	26,182	28,000	36,128	37,000

Traffic Engineering

Division Description

Traffic Engineering is responsible for the design, installation, and maintenance of roadway signs, pavement markings, traffic signal systems, fiber optic communication cable, and the Neighborhood Traffic Management program. The division oversees the design and installation of street lights, and reviews all subdivision, commercial development, and roadway plans. The division also coordinates the Traffic Information Network (TIN) and the Government TV 3 (GTV3) Morning Traffic Update program. The Operations program is responsible for the installation and maintenance of pavement markings, as well as traffic signs and signals. Traffic Engineering's budget includes the utility expenditure for the lighting of major thoroughfares and rural intersections outside the Urban Services boundary, as well as any underground street lighting costs within the Urban Services boundary.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 2,290,927	\$ 2,656,370	\$ 2,861,460	\$ 205,090	7.7%
Operating Expenditures	1,109,134	1,145,710	1,344,580	198,870	17.4%
Transfers	-	-	-	-	0.0%
Capital Expenditures	198,949	-	304,570	304,570	--
Total Expenditures	\$ 3,599,010	\$ 3,802,080	\$ 4,510,610	\$ 708,530	18.6%
Total Staffing	42.0	42.0	41.0	(1.0)	(2.4)%
Budget by Program					
Traffic Engineering Administration	\$ 1,925,145	\$ 2,041,710	\$ 2,515,240	\$ 473,530	23.2%
Traffic Engineering Operations	1,343,740	1,440,370	1,650,370	210,000	14.6%
Street Lights	330,125	320,000	345,000	25,000	7.8%

Did You Know?

- ◆ Nearly 2,400 new roadway signs were installed during FY 2007.
- ◆ Traffic Engineering operates and maintains 355 traffic control signals in Lexington.
- ◆ Over 81,000 linear feet of fiber optic cable was installed during FY 2007.

Budget Highlights

One position of Crosstown Traffic Host was reallocated to the Division of Government Communications during FY 2007.

LFUCG and the Commonwealth of Kentucky have entered into a memorandum of understanding whereby LFUCG will operate and maintain traffic signals and electrical control devices on the state primary road system with payment from the state for up to \$300,000 of costs. The FY 2008 budget includes \$300,000 in revenue projections and \$300,000 in additional appropriations for

this agreement.

Traffic Engineering

Appropriations pertaining to the memorandum of understanding with the state are shown in the following table:

Engineering Aide Senior (temporary, with benefits)	\$ 20,000
Professional and contract services	100,000
Professional development and training	15,000
Equipment less than \$5,000	20,000
Repairs and maintenance	30,000
Traffic signal equipment	75,000
Computer equipment	10,000
Computer software	30,000
Total	\$300,000

The budget for other utilities is \$700,000, an increase of \$38,570 over FY 2007. The costs of electricity for traffic control signals and adding street lights to newly developed areas that are not in the Urban Services district are paid from this account.

In addition to the \$115,000 appropriated for capital under the memorandum of understanding, \$98,570 is a reimbursement to the state for the LED retro-fit of traffic signals and \$91,000 is for enhanced street name signs.

LFUCG intends to issue bonds totaling \$730,000 during FY 2008 to fund additional traffic control and marking devices and traffic signal equipment (see the *Capital Projects* tab).

Mission Statement

To provide for the safe and efficient flow of people, vehicles, goods, and services within the Lexington-Fayette County transportation system.

Goals and Objectives

Provide for transportation management.

- ◆ Provide for the safe and efficient flow of people, vehicles, goods, and services.
- ◆ Improve roadway safety, capacity, and air quality by reducing traffic congestion through roadway and intersection improvement recommendations, video surveillance of arterials, and optimization of signal timing coordination.
- ◆ Improve public safety through a yearly comprehensive analysis of high incident intersections and recommend viable traffic improvements.
- ◆ Improve the quality of life in neighborhoods by implementing street lighting standards and traffic mitigation measures.

Traffic Engineering

Provide integrated traffic management that maximizes the use of the existing transportation system and meets the needs of the traveling public in the Lexington-Fayette County area.

- ◆ Operate and maintain the computerized traffic control signal system with a minimum interruption to service.
- ◆ Optimize traffic signal coordination based on traffic volumes and roadway incidents.
- ◆ Provide traffic information and educate motorists through the CrossTown Traffic program, web site, and hotline updates, educational tours, and training.
- ◆ Conduct comprehensive traffic studies on all locally maintained roads and assist the state, if necessary, with projects on state routes and roads into and out of Lexington-Fayette County area; while also integrating with other adjacent counties.
- ◆ Provide design, installation, and inspection services for all electronic traffic control signal devices on city streets and state routes.

Provide comprehensive traffic regulations on city-maintained streets and highways to encourage their efficient use.

- ◆ Use guidelines provided by the Manual on Uniform Traffic Control Devices (MUTCD).
- ◆ Maintain, fabricate, install, and repair traffic signs.
- ◆ Conduct traffic engineering investigations annually for neighborhood and school traffic issues.
- ◆ Maintain digital (GIS) databases for all traffic control devices.

Provide a safe and efficient roadway system by ensuring that all development proposals meet LFUCG subdivision regulations and street lighting meets national lighting standards.

- ◆ Provide engineering and technical assistance review of new and redevelopment plans and plats to insure that standards are met to minimize traffic flow impacts.
- ◆ Provide technical and design assistance, as needed, for street lighting projects.
- ◆ Review lane blockage permit requests on public roadways to ensure that MUTCD guidelines are met for traffic control and work zone safety.

Implement traffic calming measures to mitigate the adverse impacts of automobile traffic on residents, pedestrians, and bicyclists.

- ◆ Promote safety for pedestrians, bicyclists, and motorists by reducing speeding problems and promoting the 25-mph speed limit on residential neighborhood roadways.
- ◆ Mitigate the negative impacts of cut-through traffic on residential neighborhood streets.
- ◆ Design traffic calming strategies that provide for a safe environment for pedestrians, bicyclists, and motorists, while preserving emergency response routes.
- ◆ Encourage citizen participation in the neighborhood traffic management process to promote a sense of community and consensus for traffic calming strategies.
- ◆ Maintain a digital GIS database and inventory for all traffic calming devices.

Traffic Engineering

- ◆ Educate the public on safe driving behaviors by making presentations to schools and other organizations.

Provide coordinated traffic engineering services to other governmental divisions and agencies, as well as outside governmental and non-governmental agencies.

- ◆ Investigate, analyze, design, install, and maintain all traffic control devices on LFUCG controlled properties.
- ◆ Coordinate the installation of traffic signals, signs, and pavement markings, as needed, on public roadways in Fayette County.
- ◆ Participate on various inter-divisional and inter-agency committees on transportation related issues.
- ◆ Assist in the submission of various grant proposals regarding congestion management and traffic safety.

Traffic Engineering

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of public roadway lane blockage permit requests reviewed	913	900	930	950
Number of residents' inquiries, requests, and comments concerning permits, street lighting, and development issues addressed	2,350	2,100	520	500
Number of neighborhood and school traffic issue investigations conducted	725	750	630	650
Traffic signs and pavement markings				
Number maintained (approximate)	57,000	59,000	58,000	60,000
Number fabricated	3,722	3,900	2,450	3,000
Number installed or repaired	3,911	4,100	1,418	1,500
Number of linear feet of center, lane, and edge lines installed (in millions)	1.51	2.60	2.70	2.80
Number of street lights installed	728	700	618	700
Linear feet of fiber optic cable installed	46,080	65,000	81,380	70,000
Development and redevelopment plans				
Number reviewed/provided engineering and technical assistance	608	620	420	500
Number approved	502	510	368	400
Traffic signals				
Number operated and maintained	353	358	355	360
Number of timing plans developed	412	400	646	700
Number of new city signals installed	5	5	4	4
Number of flashing beacons maintained	90	100	93	100
Number of signal controllers upgraded	4	6	9	10
Number of loop detectors installed	18	30	47	70
Number of traffic surveillance cameras maintained	53	70	59	65
Computerized traffic signal system				
Downtime hours	5	5	5	5
Percent of total operating time down	<1%	<1%	<1%	<1%
Number of Neighborhood Traffic Management program studies conducted	31	30	28	30

Purchase of Development Rights

Division Description

Fayette County's Purchase of Development Rights (PDR) program is the first agricultural conservation easement program by a local government in the Commonwealth of Kentucky. Protecting this world-famous landscape from urban sprawl has been a community goal for decades. Three major actions are accomplishing this, as follows:

- In 1958, Lexington-Fayette County initiated an Urban Service Boundary as a tool to limit development to urban areas served by sanitary sewers.
- In 1999, the minimum lot size in the Rural Service Area of Fayette County was increased from ten to 40 acres.
- In 2000, an ordinance was passed by the Urban County Council creating the Purchase of Development Rights program and the Fayette County Rural Land Management Board, Inc.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 167,754	\$ 177,860	\$ 170,830	\$ (7,030)	(4.0)%
Operating Expenditures	929,167	907,080	1,067,050	159,970	17.6%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 1,096,921	\$ 1,084,940	\$ 1,237,880	\$ 152,940	14.1%
Total Staffing	2.0	2.0	2.0	0.0	0.0%
Budget by Program					
Purchase of Development Rights	\$ 1,096,921	\$ 1,084,940	\$ 1,237,880	\$ 152,940	14.1%

Did You Know?

To date, PDR conservation easements are protecting 165 farms with a total of 19,089 acres of farmland in the Rural Service Area of Fayette County. This leaves 30,911 acres of conservation easements to be purchased over the next 13 years to reach the goal of 50,000 acres of permanently protected farmland, as outlined in the PDR Ordinance adopted in January 2000. A total of 22 farms with 1,028 acres have donated their conservation easements to the PDR program. To date, the PDR program has received \$26,868,924 in match grants, and the LFUCG investment has been \$21,606,638. Grant funds exceed the LFUCG investment by \$5,262,286!

Budget Highlights

An LFUCG reorganization effective with the FY 2008 budget reallocates the Purchase of Development Rights program from Administrative Services to the Department of Public Works and Development.

The personnel budget decrease is due to turnover in the position of PDR Program Manager.

A \$2 million bond issue is proposed for FY 2008 to access the next round of match money at the state and federal levels (see the *Capital Projects* section of this document).

Funding of \$935,330 for debt service on bonds issued to purchase development rights is budgeted within this

Purchase of Development Rights

office for FY 2008. The FY 2007 debt service budget was \$786,200, and the FY 2006 was \$800,210.

Mission Statement

To purchase conservation easements on 50,000 acres of farmland in the Rural Service Area in order to protect and enhance the #2 ranked county in the Commonwealth of Kentucky for agriculture, based on cash farm receipts of over \$354 million dollars in 2005, which also perpetuates our unique brand identities, *Horse Capital of the World* and *The Bluegrass State*, which are the base of Fayette County's \$1.4 billion-a-year tourism industry (2005). By protecting the 'factory floor' of the horse industry, PDR is protecting the \$1.1 billion dollars in thoroughbred sales at Keeneland and Fasig-Tipton (2006), two of the largest thoroughbred sales agencies in the world.

Goals and Objectives

Concentrate growth in the urban center to reduce the cost of public services to local government--in accordance with the Urban County Government Charter and the Rural Service Area Land Management Plan (adopted in 1999), the PDR program supports the integrity of the Full Urban Services District.

Support the purpose of the Urban Service Boundary (adopted in 1958) as described in the Rural Service Area Land Management Plan.

Protect the agricultural, equine, and tourism economies of Fayette County by conserving large areas of farm land in the Rural Service Area.

Conserve and protect the natural, scenic, open space, historic, and agricultural resources of rural Fayette County.

Purchase conservation easements on 50,000 acres of farmland, out of 128,000 acres, in the Rural Service Area of Fayette County over the next 20 years. This is only 27 percent of the land in Fayette County.

- ◆ Provide an annual application cycle for all eligible farms in the Rural Service Area to request to participate on a voluntary basis.
- ◆ Use state and federal matching grants of at least \$2 million annually to purchase conservation easements.
- ◆ Purchase conservation easements on a minimum of 2,500 acres of rural farmland annually.

Purchase of Development Rights

Match funds available from state and federal sources.

- ◆ Bond enough local dollars annually to match available state and federal grant dollars.
- ◆ Seek matching grants totaling a minimum of \$2 million annually to match with local funds.
- ◆ Use a minimum of \$4 million per year in local, state, and federal funds to purchase conservation easements.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Amount of state match grant funding received at 1:1 with local dollar spent	\$607,343	\$250,000	\$350,000	\$500,000
Amount of federal match grant funding received at 2:1 federal and state match with local dollar spent	\$607,343	\$250,000	\$350,000	\$500,000
Amount of federal match grant funding received at 1:1 with local dollar spent	\$1,997,473	\$2,150,858	\$2,245,884	\$2,384,470

Historic Preservation

Division Description

The Division of Historic Preservation is responsible for administering and implementing the historic preservation program for the LFUCG. This includes a wide range of programs and efforts, many of which are outlined in Article 13 of the zoning ordinance. These include administering the H-1 design review process, serving as staff to the Board of Architectural Review and the Historic Preservation Commission, reviewing projects of historic structures that involve federal funds, reviewing all demolition permit applications, and other functions. As a "Certified Local Government" with the National Park Service, LFUCG is eligible for state and federal grants to further the cause of historic preservation within the community.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 297,181	\$ 351,760	\$ 388,310	\$ 36,550	10.4%
Operating Expenditures	42,218	33,060	74,760	41,700	126.1%
Transfers	-	-	-	-	0.0%
Capital Expenditures	2,747	1,200	-	(1,200)	(100.0)%
Total Expenditures	\$ 342,146	\$ 386,020	\$ 463,070	\$ 77,050	20.0%
Total Staffing	5.0	6.0	6.0	0.0	0.0%
Budget by Program					
Historic Preservation	\$ 342,146	\$ 386,020	\$ 463,070	\$ 77,050	20.0%

Budget Highlights

Did You Know?

Lexington-Fayette County has over 28 historic areas designated as National Register and/or Local Historic Districts.

An LFUCG reorganization effective with the FY 2008 budget reallocates the Division of Historic Preservation from Administrative Services to the Department of Public Works and Development.

The operating category includes \$25,000 and \$10,000 in the professional and contract services account for design review guidelines and Board of Architectural Review minutes, respectively. Funding for operating supplies and expenditures is \$17,180, an increase of \$4,500 over FY 2007, and funding for professional development and training is \$6,000, an increase of \$2,100.

Mission Statement

The mission of the Division of Historic Preservation is to facilitate the appropriate maintenance, conservation, renovation, and revitalization of the historic structures, districts and resources of Lexington/Fayette County as outline in Article 13 of the Lexington/Fayette County Zoning Ordinance and additional programs.

Historic Preservation

Goals and Objectives

Encourage the appropriate maintenance, conservation, and renovation of historic structures, districts, sites, and landmarks.

- ◆ Serve as staff to the Board of Architectural Review and administer the H-1 design review process.
- ◆ Work with historic neighborhoods and property owners to encourage the protection of those structures and areas by designation of H-1 districts and other means.
- ◆ Hold education seminars to teach property owners and craftsmen how to do appropriate renovation work.

Promote awareness of Lexington-Fayette County's rich and diverse historic and cultural resources.

- ◆ Inventory, research, and document urban and rural historic sites, districts, and landmarks.
- ◆ Serve as staff to the Historic Preservation Commission.
- ◆ Include preservation information and concepts in planning documents such as the Comprehensive Plan.
- ◆ Develop and administer programs and special events during Historic Preservation Week and at other times that focus on Lexington's heritage and historic environment.
- ◆ Encourage programs to enhance the availability of historic structures for housing and other uses for individuals of all income levels and race.

Be a resource for preservation information and education within the community and the LFUCG.

- ◆ Provide technical assistance and research information on urban and rural historic properties to the public, government officials, and others.
- ◆ Work with other divisions of the LFUCG, such as Planning, Building Inspection, and Code Enforcement, in efforts that include preservation issues.
- ◆ Review applications for demolition permits, and document those buildings that are historic before they are demolished.

Historic Preservation

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of applications for Certificates of Appropriateness (part of the H-1 design review process) reviewed and processed	433	450	450	460
Number of rehabilitation project reviews for eligibility to the National Register of Historic Places	69	80	144	120
Structures with demolition permits				
Number of structures with permits	172	185	148	150
Percent documented prior to demolition	15%	17%	11%	12%
Number of groups addressed to focus attention on Lexington's historic resources	31	35	33	35

Planning

Division Description

Planning provides the overall management framework to guide and shape the community's growth and development. The division has five primary functions.

- **Planning Administration** develops, oversees, and coordinates the work program activities of all sections of the Division of Planning as well as representing and advocating for quality planning and planning principles with elected and appointed officials, citizen groups, business interests, and others.
- **Long-Range Planning** is responsible for the Comprehensive Plan and related activities.
- **Planning Services** is the plan implementation staff for the Planning Commission and Board of Adjustment.
- **Transportation Planning** is charged with all aspects of highway and transit planning as part of the Metropolitan Planning Organization.
- **Strategic Planning** bridges the gap between long-range planning and day-to-day development regulation, with activities such as the Capital Improvements Plan (CIP), Greenspace program, Infill and Redevelopment initiatives, Newtown Pike Extension Corridor Plan, and Southend Park Neighborhood Redevelopment Plan.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,526,156	\$ 1,900,080	\$ 1,988,220	\$ 88,140	4.6%
Operating Expenditures	171,930	164,660	799,920	635,260	385.8%
Transfers	-	-	-	-	0.0%
Capital Expenditures	21,808	150,000	-	(150,000)	(100.0)%
Total Expenditures	\$ 1,719,894	\$ 2,214,740	\$ 2,788,140	\$ 573,400	25.9%
Total Staffing	35.0	36.0	34.0	(2.0)	(5.6)%
Budget by Program					
Planning Administration	\$ 1,719,894	\$ 1,926,900	\$ 2,788,140	\$ 861,240	44.7%
Planning Services	-	10,390	-	(10,390)	(100.0)%
Strategic Planning	-	171,240	-	(171,240)	(100.0)%
Long Range Planning	-	10,390	-	(10,390)	(100.0)%
Transportation Planning	-	95,820	-	(95,820)	(100.0)%

Budget Highlights

An LFUCG reorganization effective with the FY 2008 budget reallocates the Division of Planning from Administrative Services to the Department of Public Works and Development.

Planning

One position of Planner Senior is reallocated to the Compliance Office of the new Department of Environmental Quality for FY 2008.

The operating category includes funding of \$600,000 in the professional and contract services account for innovative planning initiatives.

A \$2 million bond issue is proposed for FY 2008 for infill and redevelopment projects (see the *Capital Projects* section of this document). The FY 2007 budget included \$150,000 earmarked for capital projects for infill and redevelopment.

Mission Statement

To provide a vision or strategy that will allow Lexington and Fayette County to grow and prosper while preserving, protecting, and enhancing existing neighborhoods, downtown, and the rural bluegrass cultural landscape.

Goals and Objectives

Implement the recommendations of the recently adopted Comprehensive Plan Update and related growth management activities for guiding Fayette County's public and private development.

- ◆ Render the document for publication in its final form.
- ◆ Initiate the implementation of projects, plans, studies, programs, and possible regulatory changes recommended by the adopted plan in a logical and organized manner.

Coordinate area and neighborhood planning activities.

- ◆ Assist in the pursuit of workable water supply provision strategies for the future.
- ◆ Update land use planning maps, and expand the planning capabilities of the Geographic Information System.
- ◆ Enhance ongoing regional planning efforts with the Regional Planning Council, Bluegrass Tomorrow, and all surrounding counties.
- ◆ Assist Fayette County Public Schools in the completion of their short- and long-range facilities improvement programs.
- ◆ Coordinate planning activities near the University of Kentucky with the university to facilitate coordination, minimize disruption to adjoining neighborhoods, and realize objectives of the "Collegetown" study.

Did You Know?

More than 570 cases of various types (zoning, subdivision, etc.) were processed in FY 2007.

Planning relocated to Suite 700 of the Phoenix Center at the end of FY 2006. The move allows all sections to be located on one floor and completes LFUCG's efforts to have most development-related divisions in one building to better serve its citizens.

In FY 2007, the Division of Planning completed the adoption of all elements of the 2006-2007 Comprehensive Plan Update. Highlights of the plan include new strategies for land use, environment and green infrastructure, housing and neighborhoods, community facilities, and specific actions needed to put the plan into action.

Planning

- ◆ Partner with the Downtown Development Authority, the University of Kentucky, and selected consultants in the development of an updated Master Plan for downtown.
- ◆ Provide information and assistance to the public on potential overlay zoning and other neighborhood-based initiatives, furthering goals of community planning.
- ◆ Ensure environmental issues are thoroughly considered in planning decisions.
- ◆ Maintain zoning and property address maps, inputting new development in a timely manner.
- ◆ Continue in-depth analysis of 2000 Census data to identify demographic and land absorption trends to be a basis for further planning efforts.
- ◆ Initiate and execute small area plans (Comprehensive Plan amendments) for the East End Neighborhood, the Central Sector Area, the South Limestone Corridor (Waller to Southland), and US 27 Corridor Area (Wilson-Downing to the Jessamine County line).

Provide high quality professional service as the "implementation" activity aimed at making plans happen.

- ◆ In conjunction with the Department of Finance and Administration, the Department of Law, and the Division of Engineering, administer activities related to the Expansion Area Master Plan (EAMP) exaction assessment districts.
- ◆ Assist the Administration and Budgeting in preparation of the annual Capital Improvements Plan and the biennial Capital Needs Assessment, as directed.
- ◆ Administer aspects of the National Flood Insurance Program (NFIP), including the Community Rating System (CRS), and Storm Water Master Plan Update elements.
- ◆ Administer local ordinances for wireless towers as authorized by state statute.
- ◆ Serve as coordinating staff for the Greenspace Commission, and coordinate LFUCG greenspace activities.
- ◆ Assist the Division of Engineering and other LFUCG agencies in the implementation of the adopted Greenway Plan, annual Reforest the Bluegrass event, and the Bike/Ped Master Plan.
- ◆ Develop zoning implementation and commercial design guidelines in the Newtown Pike Extension Corridor and the Southend park redevelopment.

Provide high quality professional staff review functions as private development regulators/coordinators and providers of information services to the community.

- ◆ Administer the review process for all zone changes, Board of Adjustment cases, subdivision plans, development plans, text amendments, Board of Architectural Review appeals, and public facility reviews.
- ◆ Administer and monitor the effectiveness of implementation ordinances for the infill/redevelopment strategy.
- ◆ Provide accurate information on floodplains, approved subdivision plans, and development plans to the public.

Planning

- ◆ Assist other planning efforts, such as the Wellhead Protection Plan, Paris Pike Corridor Plan, Congestion Management program, Newtown Extension Corridor Plan, and Southend Park redevelopment plan.
- ◆ Maintain a neighborhood association contact list.
- ◆ Continue efforts to enhance the Planning website.

Provide for all aspects of highway planning, transit planning, and non-motorized travel modes as part of the Lexington Area Metropolitan Planning Organization (MPO).

- ◆ Prepare the bi-annual update of the Transportation Improvement Program and the annual update of the Unified Planning Work Program.
- ◆ Work with the transit authority to prepare Transit Development plans and an updated Public Involvement Plan, and provide Title VI documentation as necessary under federal requirements.
- ◆ Continue to seek conformity with the Clean Air Act.
- ◆ Address any corrective actions and recommendations identified under FHWA/FTA recertification programs.
- ◆ Continue development and enhancement of a multimodal congestion management system aimed at operational management strategies and travel demand reduction.
- ◆ Provide management and technical assistance to other related transportation system functions, including maintenance, bridges, safety, public transportation, intermodal, bicycle, pedestrian, transportation, traffic operations, and freight movement.
- ◆ Provide high quality planning support for transportation-land use impact analysis, transit impact analysis, highway project travel demand forecasts, ride sharing, and van pooling.
- ◆ Continue to develop, expand, and strengthen the role of the mobility office through greater coordination efforts with other public transit and transportation service agencies, continuing the Ozone Alert program and taking steps to ensure greater public awareness of mobility issues and services.
- ◆ Continue to improve air quality through coordinated transportation planning activities, and continue to build analysis capabilities within the staff.
- ◆ Continue to improve regional bicycle and pedestrian facilities, in particular through implementation of the Jessamine-Fayette Master Bike Plan project.

Building Inspection

Division Description

The Division of Building Inspection ensures public safety to the extent that buildings, construction, and land use affect the community. This responsibility is provided by plan review, issuance of building permits, field inspections, contractor registration, and issuance of certificates of occupancy in accordance with regulations set out in the Kentucky Building Code and the zoning ordinances.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 2,272,082	\$ 2,638,920	\$ 2,810,970	\$ 172,050	6.5%
Operating Expenditures	125,087	118,370	119,410	1,040	0.9%
Transfers	-	-	-	-	0.0%
Capital Expenditures	25,519	1,480	-	(1,480)	(100.0)%
Total Expenditures	\$ 2,422,688	\$ 2,758,770	\$ 2,930,380	\$ 171,610	6.2%
Total Staffing	44.0	45.0	45.0	0.0	0.0%
Budget by Program					
Building Inspection Administration	\$ 2,422,688	\$ 2,706,520	\$ 2,872,780	\$ 166,260	6.1%
Commercial	-	27,130	26,500	(630)	(2.3)%
New Residential	-	9,680	15,550	5,870	60.6%
Existing Residential	-	15,440	15,550	110	0.7%

Budget Highlights

An LFUCG reorganization effective with the FY 2008 budget reallocates the Division of Building Inspection from the Department of Public Safety to the Department of Public Works and Development. This reallocation is an effort to more closely monitor new development projects.

One position of Building Inspector Senior was funded for FY 2007 to facilitate commercial projects.

The dedicated operating account for engineering services to enforce adequate inspection of mining and quarrying is \$5,000.

FY 2007 capital funds were for a computer system for the new commercial projects facilitator position.

LFUCG intends to issue \$101,000 in bonds during FY 2008 for Building Inspection. Of this amount, \$90,000 is for hand-held computers and software, and \$11,000 is for a copy machine (see the *Capital Projects* section).

Did You Know?

Building Inspection and the Fire Marshall's office perform joint plan review and inspections of all new commercial structures to ensure uniform compliance with building and fire codes.

Building Inspection

Mission Statement

To ensure public safety and the maintenance of community standard through consistent enforcement of building codes, zoning regulations, and the Comprehensive Plan.

Goals and Objectives

Ensure public safety and the maintenance of community standards through consistent enforcement of building codes, zoning regulations, and the Comprehensive Plan.

- ◆ Enhance computer and communications equipment for the efficient performance of inspections and data and record keeping.
- ◆ Maintain a well-trained, well-informed staff to handle technical construction problems and to provide better quality, more timely inspections.
- ◆ Maintain the division's Disaster Emergency Response program.
- ◆ Continue involvement and representation in the evaluation of national code development issues, and increase coordination between local and state agencies to maintain an efficient level of services.
- ◆ Strive to meet the operations standards set by Insurance Services Office, Inc. (ISO).

Provide the highest quality and most efficient service to the public and to the building industry.

- ◆ Enhance customer service by allowing for greater public access by computer.
- ◆ Train employees on new and more efficient ways to facilitate the public's use of archived documents.
- ◆ Provide customers with electronic access to files, and provide a "one-stop-shop" for contractors through electronic imaging and Internet capabilities.
- ◆ Continue to make changes to the plan review process to provide visitors a more user-friendly and customer-oriented atmosphere.
- ◆ Provide management training for all supervisors.

Building Inspection

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of permits issued	20,719	20,000	16,620	16,000
Number of inspections conducted	39,773	39,000	29,991	29,000
Ratio of inspections to the number of permits issued	2:1	2:1	2:1	2:1
Average daily residential inspections per inspector	5.50	5.20	5.30	5.30
Average daily commercial inspections per inspector	4.40	4.50	4.40	4.40
Percent of single-family permit submission plans approved within three workdays	97%	97%	97%	97%
Percent of non-probationary staff certifications up-to-date	100%	100%	100%	100%
Percent of documents archived	90%	90%	95%	95%

Environmental Quality

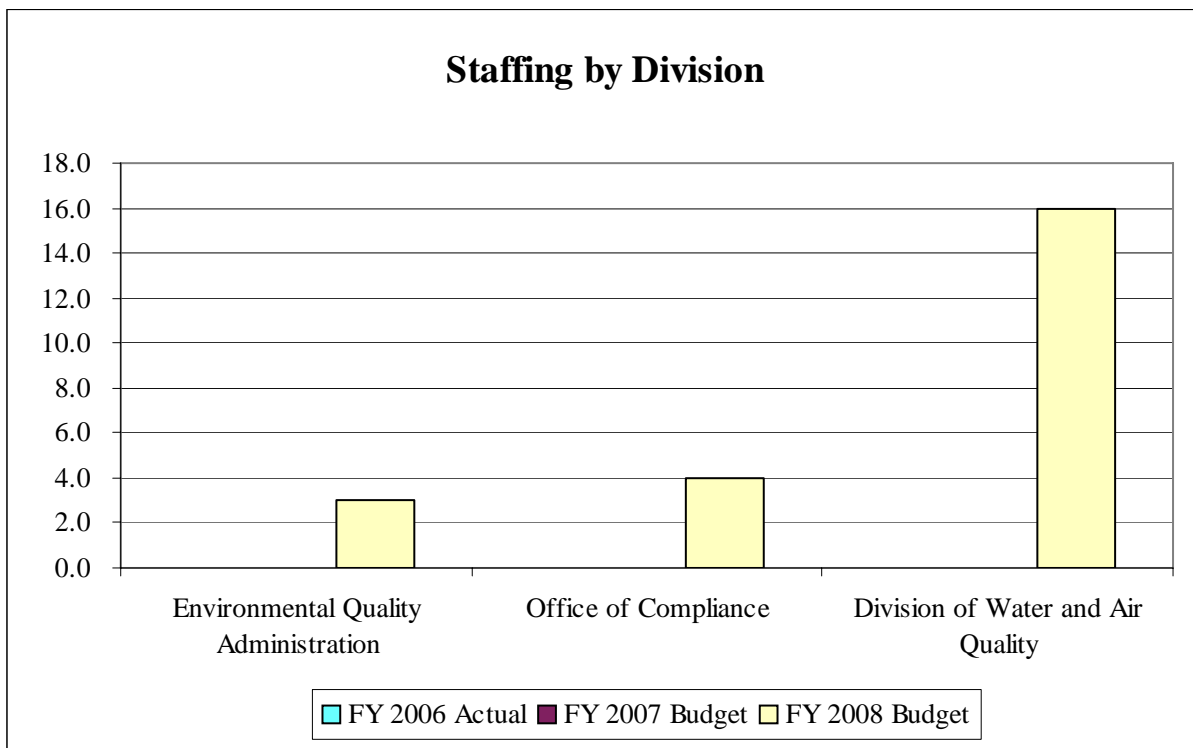
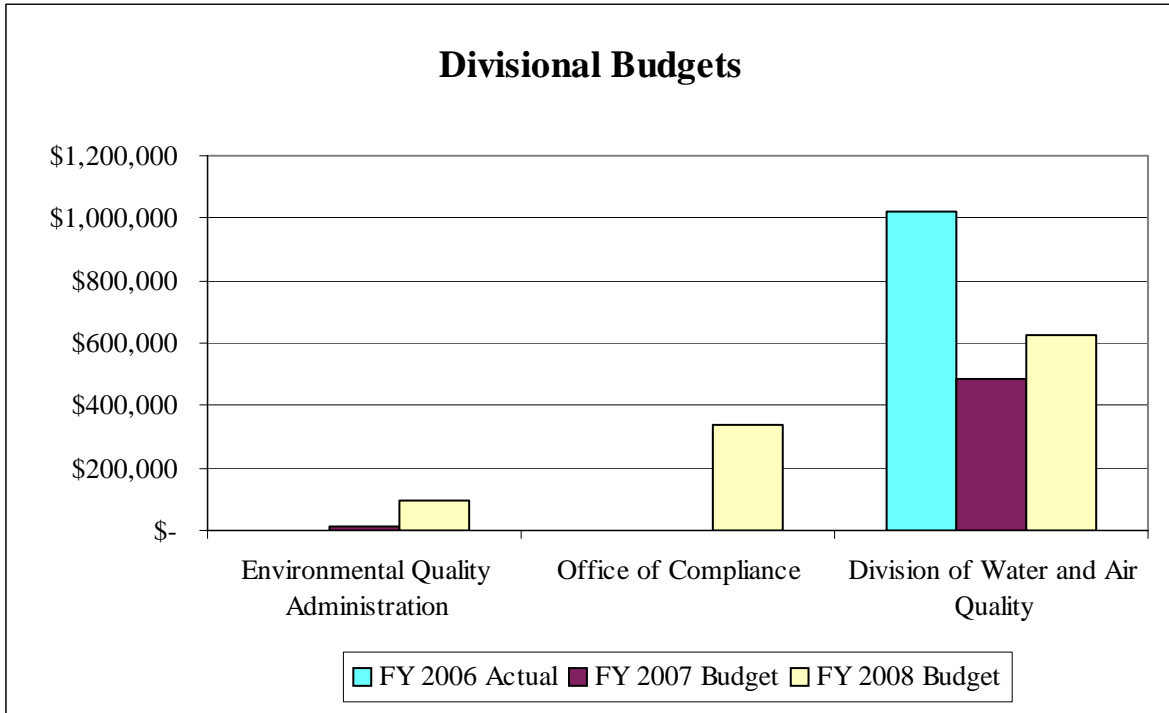
The Department of Environmental Quality includes the Office of Compliance and the Division of Water and Air Quality (renamed from the Division of Sanitary Sewers) in the General Fund. Most of the Division of Water and Air Quality funding is in the Sanitary Sewers Funds. The department also includes the Division of Waste Management (renamed from the Division of Solid Waste), with funding in the Urban Services Districts Fund and the Landfill Fund.

This department accounts for less than one percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Environmental Quality Administration	\$ -	\$ 15,330	\$ 93,280	\$ 77,950	508.5%
Office of Compliance	-	-	340,720	340,720	--
Division of Water and Air Quality	1,021,768	487,660	627,260	139,600	28.6%
Total	\$ 1,021,768	\$ 502,990	\$ 1,061,260	\$ 558,270	111.0%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Environmental Quality Administration	0.0	0.0	3.0	3.0	--
Office of Compliance	0.0	0.0	4.0	4.0	--
Division of Water and Air Quality	0.0	0.0	16.0	16.0	--
Total	0.0	0.0	23.0	23.0	--

Environmental Quality



Environmental Quality Administration

Division Description

The Department of Environmental Quality is a new department for FY 2008. It was initiated by Mayor Jim Newberry and approved by the Urban Country Council in order to provide a more streamlined, efficient approach to environmental functions. Several divisions that dealt with environmental projects were realigned under one umbrella in order to focus on common environmental goals and challenges and better address community concerns.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ 79,160	\$ 79,160	--
Operating Expenditures	-	15,330	14,120	(1,210)	(7.9)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ -	\$ 15,330	\$ 93,280	\$ 77,950	508.5%
Total Staffing	0.0	0.0	3.0	3.0	--
Budget by Program					
Environmental Quality Administration	\$ -	\$ 15,330	\$ 93,280	\$ 77,950	508.5%

Budget Highlights

The Commissioner's office has three authorized positions, but only one is funded for FY 2008 at this time. The funded position is an Administrative Officer that was reallocated from the Commissioner of Public Works and Development's office. The unfunded positions are the Commissioner of Environmental Quality and an Administrative Specialist Senior.

Did You Know?

LFUCG has become the first local government in the state to join the KY Excel Program, a voluntary environmental leadership program.

The operating budget includes \$2,130 for operating supplies and expenditures, \$2,500 for dues and subscriptions, and \$9,490 for match for the Dead Animal Disposal grant.

Goals and Objectives

Administer and coordinate the programs provided by the Department of Environmental Quality.

- ◆ Provide timely and accurate information regarding administrative details and decisions.
- ◆ Facilitate communication among and within the units of the department.
- ◆ Provide timely and accurate information regarding projects or proposals which can cause future problems if not addressed or managed properly.

Environmental Quality Administration

- ◆ Coordinate public activities from the Commissioner's office such as the River Clean Sweep and the Great American Cleanup.

Continue participation in the Leaders Level of the KY Excel Program.

- ◆ Ensure that at least three environmental projects are conducted annually.
- ◆ Encourage individuals, organizations, and businesses to conduct voluntary projects that improve Kentucky's environment.
- ◆ Submit an annual report for each environmental project accurately and timely.

Office of Compliance

Division Description

The Office of Compliance is a new office that was created effective with FY 2008 to allow the city to address the challenges posed in complying with federal, state, and local environmental laws and regulations. This change will bring a more streamlined, efficient approach to environmental compliance challenges.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ 340,720	\$ 340,720	--
Operating Expenditures	-	-	-	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ -	\$ -	\$ 340,720	\$ 340,720	--
Total Staffing	0.0	0.0	4.0	4.0	--
Budget by Program					
Office of Compliance	\$ -	\$ -	\$ 340,720	\$ 340,720	--

Budget Highlights

The Office of Compliance's four authorized positions are reallocated from other LFUCG divisions. An Administrative Officer Senior is reallocated from the Commissioner of Public Works and Development's office; an Environmental Compliance Coordinator from the Division of Risk Management; an Environmental Inspector from the Division of Environmental and Emergency Management; and a Planner Senior from the Division of Planning.

Did You Know?

The Office of Compliance is located on the 6th floor of the Government Center.

Mission Statement

To help LFUCG divisions comply with federal, state, and local environmental laws and regulations and to help conduct operations in a way that is sustainable, conserves natural resources, and protects and preserves the natural and urban environment.

Goals and Objectives

Office of Compliance

Assist the LFUCG departments and divisions in conducting operations to meet the needs of the present without compromising the ability of future generations to meet their own needs; in other words conduct operations in a way that is sustainable.

- ◆ Assist departments and divisions in complying with applicable federal, state, and local cleanup standards by establishing procedures that ensure that the environment is restored to applicable federal, state, and local cleanup standards when a release occurs.
- ◆ Assist LFUCG divisions in identifying environmental permits and planning documents required under federal, state, and local laws, and provide guidance/assistance to the individual divisions in preparing these documents.
- ◆ Assist individual divisions of LFUCG with managing hazardous, non-hazardous, and special wastes.
- ◆ When requested, review proposed acquisitions of buildings and land of significant size (including those donated to LFUCG) prior to acquisition to identify potential environmental liabilities.
- ◆ Upon request, review major construction/renovation/demolition projects with the responsible (controlling) division prior to beginning work in order to identify and address potential environmental concerns.
- ◆ Assist in evaluating purchasing procedures to ensure that the procedures being used at both the individual divisional level and government-wide are supportive of LFUCG environmental initiatives.
- ◆ Periodically survey LFUCG operations to assess compliance with federal, state, and local environmental regulations.
- ◆ Prepare a written report annually for submittal to the Mayor, Council, and the Commissioners and Directors of departments and divisions discussed in the report, that will summarize LFUCG environmental compliance efforts, identify areas where improvements may be needed, and highlight the previous year's achievements.
- ◆ Educate LFUCG employees on green issues by including *Green Space* articles for the "Employee Extra" newsletter.
- ◆ Assist in "greening-up" government operations.

Water and Air Quality

Division Description

The Stormwater Management section oversees many aspects of the Municipal Storm Sewer System. Two of its primary goals are to lessen the adverse effects of serious flooding and to reduce the pollutants in the county's waterways through the design and construction of projects that improve and repair our stormwater system. A third goal is to manage water quality and floodplain protection programs to assist in keeping waterways safe and healthful.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 16,035	\$ 45,400	\$ 61,920	\$ 16,520	36.4%
Operating Expenditures	520,534	442,260	565,340	123,080	27.8%
Transfers	-	-	-	-	0.0%
Capital Expenditures	485,200	-	-	-	0.0%
Total Expenditures	\$ 1,021,768	\$ 487,660	\$ 627,260	\$ 139,600	28.6%
Total Staffing	0.0	0.0	16.0	16.0	--
Budget by Program					
Sanitary Sewers Administration	\$ (3,457)	\$ -	\$ -	\$ -	0.0%
Stormwater	1,025,225	487,660	627,260	139,600	28.6%

Budget Highlights

In connection with the creation of the Department of Environmental Quality for FY 2008, the Division of Water and Air Quality is renamed from the Division of Sanitary Sewers. The Stormwater Management section of the Division of Engineering, along with its 15 authorized positions, is reallocated to this division. Funding for these 15 full-time positions (nearly \$1.2 million) is included with the Division of Engineering in this document; however, the positions were reallocated to the Division of Water and Air Quality by budget amendment in early FY 2008.

The FY 2008 budget includes funding to address the following storm water management issues. In addition, the Contract Debt program includes about \$1.6 million for storm water bond debt service.

Did You Know?

The average home in Lexington produces more than 70,000 gallons of storm water runoff every year.

The Division of Water and Air Quality maintains a 24-hour answering service for sanitary sewer calls, line stoppages, sewage back-ups, odor problems, etc. That number is LexCall: (859) 425-2255. After Hours, call (859) 425-2255 and enter "1."

LexCall will expand its hours to 7 a.m. to 8 p.m.

Water and Air Quality

Further, LFUCG intends to issue bonds totaling \$2,859,000 during FY 2008 for storm water management (see the *Capital Projects* section).

Water Quality Monitoring	\$ 198,750
Watershed Models	143,300
Rain Gauge Program	100,000
Rain Gauge Program Maintenance	40,000
Greenway Maintenance	40,000
Water Quality Program	105,210
Total	<u><u>\$627,260</u></u>

Mission Statement

To provide for the storm water infrastructure needs of Fayette County through the design, review, construction, and inspection of storm water facilities; to provide a timely response to requests for services; and to adapt out services to meet the changing needs of the community.

Goals and Objectives

Manage all storm water modeling programs currently being developed, and develop additional models for each of the seven watersheds in the Urban Services Area. (A watershed is the area of land where all of the water that is under it or drains off of it goes into the same place.)

- ◆ Develop storm water models for each watershed, which will be used to analyze the effects of new development activities on the existing drainage system.
- ◆ Manage the federal EPA-required Storm Water Quality Monitoring Program and the program being developed for the Expansion Area.
- ◆ Manage the stream gauge and rain gauge system, a cooperative project between the LFUCG and the U.S. Geological Survey.
- ◆ Continue to develop a comprehensive GIS to provide extensive mapping services.

Manage the storm drainage construction program, including reconstruction projects and the priority list of capital improvements.

- ◆ Utilize teams of engineers and technicians to respond to drainage issues by investigating problems, making recommendations, and completing design of solutions.
- ◆ Reconstruct or rehabilitate existing storm drainage facilities.
- ◆ Manage consultant contracts to perform related engineering services.

Water and Air Quality

Improve the maintenance of detention/retention basins on private property.

- ◆ Enforce the maintenance of storm water basins in existing neighborhoods.
- ◆ Develop relevant procedures, guidelines, and regulations, and recommend new ordinances to support activities.
- ◆ Inspect quarterly or bi-annually, as needed, all detention and retention basins to assess maintenance issues, and coordinate with property owners to remedy deficiencies.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Percent of plans reviewed within ten workdays	100%	100%	100%	100%
Percent of plats reviewed within five workdays	100%	100%	100%	100%

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Law

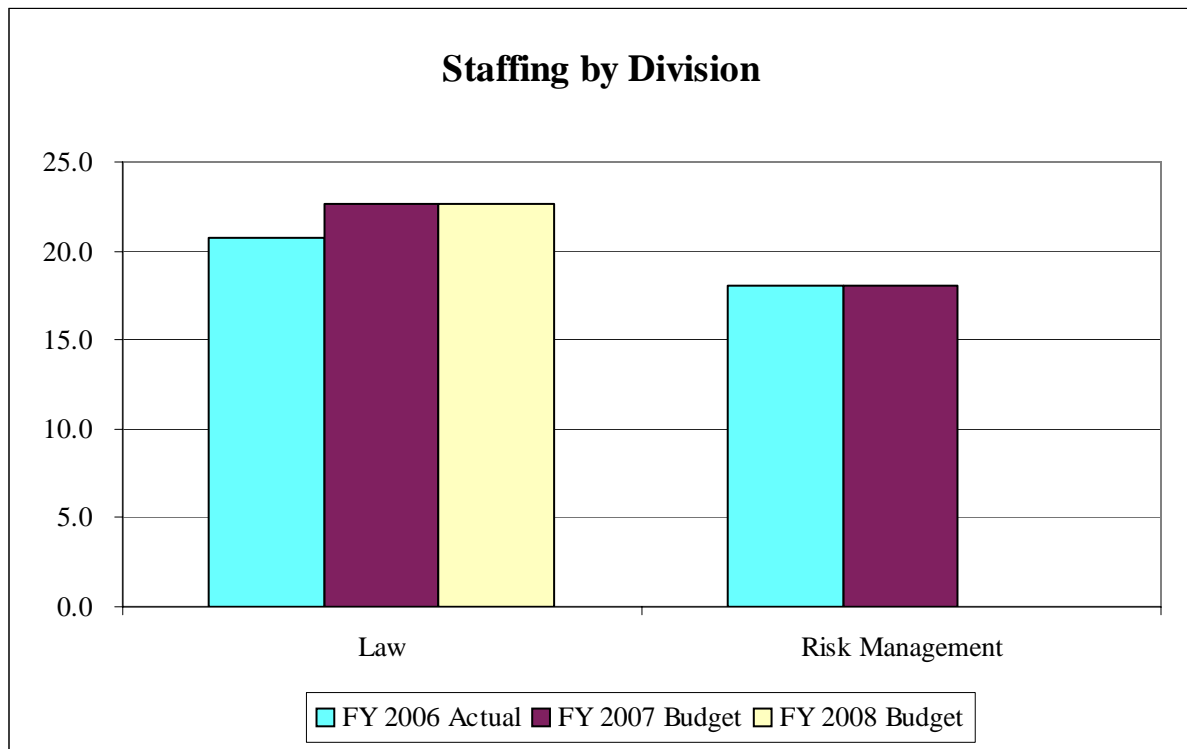
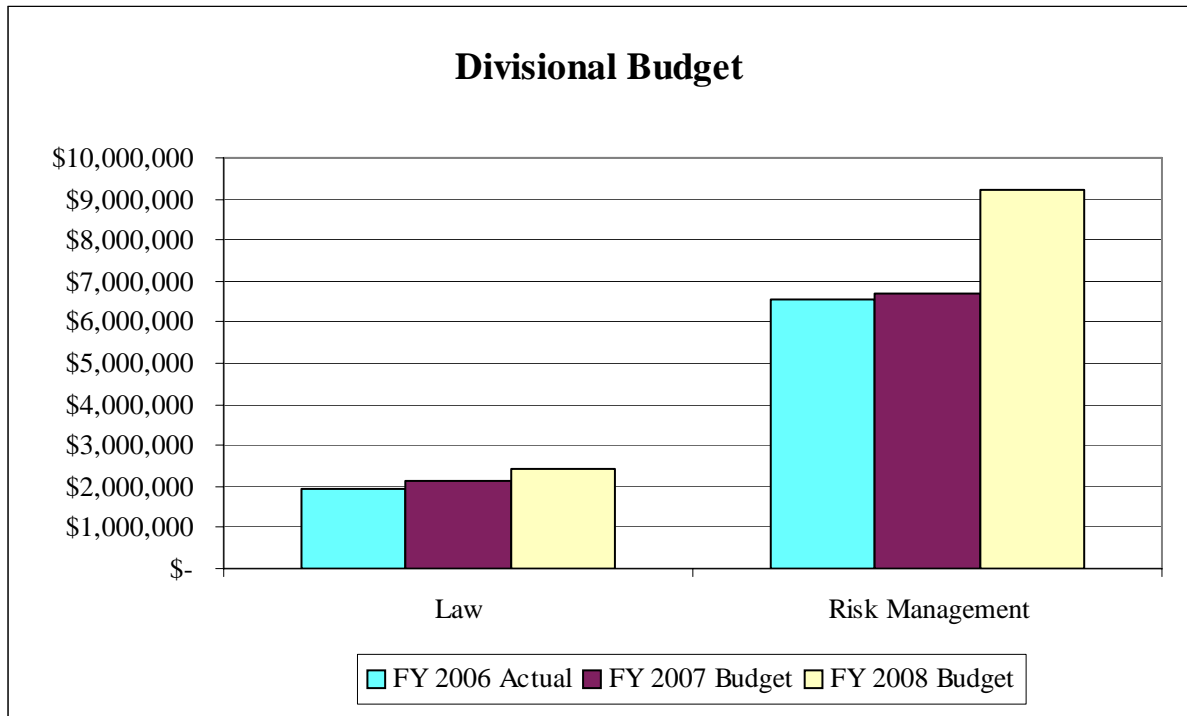
The Department of Law provides legal services for the government. The Division of Risk Management is also included in the department.

This department accounts for nearly four percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Law	\$ 1,943,328	\$ 2,141,800	\$ 2,404,260	\$ 262,460	12.3%
Risk Management	6,539,899	6,704,560	9,245,560	2,541,000	37.9%
Total	\$ 8,483,226	\$ 8,846,360	\$ 11,649,820	\$ 2,803,460	31.7%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Law	20.7	22.7	22.7	0.0	0.0%
Risk Management	18.0	18.0	16.0	(2.0)	(11.1)%
Total	38.7	40.7	38.7	(2.0)	(4.9)%

Law



Department of Law

Division Description

The Department of Law is organized into two divisions--Corporate Counsel and Litigation. The Corporate Counsel division prepares all legal instruments for the government and provides advice to its employees and agencies. Activities include managing the preparation of legal opinions, ordinances, resolutions, contracts, and other legal documents. The Litigation division represents LFUCG in civil cases and lawsuits, prepares cases for trial, coordinates representation of cases handled by insurance companies, and handles inquiries concerning legal claims against the government.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,570,344	\$ 1,794,550	\$ 1,931,980	\$ 137,430	7.7%
Operating Expenditures	319,534	345,290	472,280	126,990	36.8%
Transfers	19,400	-	-	-	0.0%
Capital Expenditures	34,050	1,960	-	(1,960)	(100.0)%
Total Expenditures	\$ 1,943,328	\$ 2,141,800	\$ 2,404,260	\$ 262,460	12.3%
Total Staffing	20.7	22.7	22.7	0.0	0.0%
Budget by Program					
Law Administration	\$ 1,943,328	\$ 2,141,800	\$ 2,404,260	\$ 262,460	12.3%

Budget Highlights

Certain Law Department positions are assigned full-time to the General Fund, but perform some functions for the Sanitary Sewer and/or Landfill Funds. For FY 2007, 0.03 FTE General Fund positions are charged to the Sanitary Sewer Fund, and 0.23 FTE are charged to the Landfill Fund.

The FY 2008 operating budget includes \$124,000 for electronic imaging services.

FY 2007 capital funds were for computer equipment.

Did You Know?

- ◆ The Department of Law drafted over 1,067 ordinances and resolutions in FY 2007.
- ◆ During FY 2007, the Department of Law collected \$4,632,066 owed to the Urban County Government for the General Fund, and \$186,619 total for the Sanitary Sewer and Landfill Funds.

Department of Law

Goals and Objectives

Provide advice concerning proposed government activity to prevent exposure to liability.

- ◆ Participate with divisions and departments in the early stages of planning and negotiating projects.
- ◆ Educate divisions and departments on potential liability issues.
- ◆ Review written documents such as contracts, bids, proposals, deeds, etc.
- ◆ Prepare formal opinions.
- ◆ Attend public hearings/meetings and provide advice.

Aggressively defend all litigation brought against the LFUCG.

- ◆ Vigorously defend all non-valid claims.
- ◆ Provide payment on only valid claims to protect the interests of taxpayers and the individual claimants.
- ◆ Review claims data from the Division of Risk Management.
- ◆ Educate divisions and departments on record keeping procedures that aid in defending and avoiding claims.

Efficiently collect all monies owed to the LFUCG.

- ◆ Collect all monies, including license fees, bad checks, liens on real property, and miscellaneous funds to provide for payment of services for the community.
- ◆ Review data from the Division of Revenue.
- ◆ Expand knowledge of collection options/tools.

Provide timely and aggressive enforcement of government ordinances and regulations.

- ◆ Assist divisions and departments in interpreting ordinances and regulations in a clear and consistent manner.
- ◆ Assist divisions and departments in providing notice to the public of legal requirements.
- ◆ Try civil actions in district courts to ensure compliance with legal requirements.
- ◆ Provide assistance to LFUCG offices involved in enforcement activities through the criminal divisions of district court.
- ◆ Assist the County Attorney in enforcement efforts.

Draft ordinances and resolutions to accurately and clearly reflect the will of a majority of the Councilmembers.

- ◆ Ensure that the public is notified of requirements established by ordinances and resolutions and can act accordingly.

Department of Law

- ◆ Ensure that local criminal laws are enacted to regulate the activities of Fayette County residents in the best interest of the community.
- ◆ Ensure that LFUCG division and department heads have direction for executing the operation of their offices.

Risk Management

Description

The Division of Risk Management administers risk and insurance programs, including the Urban County Government's self-insured property and casualty program. Risk Management analyzes exposures from both man-made and natural perils, as well as conducts safety and loss prevention surveys for the identification of potential hazards to employees and the public. The office submits recommendations to aid management and employees in loss control efforts, and provides safety orientations to all new employees of the Urban County Government. Additionally, the division is responsible for claims administration, contract reviews, placement of excess and special events insurance coverage, and maintenance of inventories for insurable properties and equipment.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,134,788	\$ 1,228,670	\$ 1,161,840	\$ (66,830)	(5.4)%
Operating Expenditures	5,398,661	5,465,890	8,083,720	2,617,830	47.9%
Transfers	-	-	-	-	0.0%
Capital Expenditures	6,450	10,000	-	(10,000)	(100.0)%
Total Expenditures	\$ 6,539,899	\$ 6,704,560	\$ 9,245,560	\$ 2,541,000	37.9%
Total Staffing	18.0	18.0	16.0	(2.0)	(11.1)%
Budget by Program					
Risk Management Administration	\$ 234,922	\$ 361,270	\$ 656,750	\$ 295,480	81.8%
Insurance	1,349,255	1,477,250	1,507,250	30,000	2.0%
Claims Administration	235,095	247,980	339,130	91,150	36.8%
Safety Health & Env Comp	407,340	464,230	412,430	(51,800)	(11.2)%
Actuarial And Underwriting	443,287	403,830	-	(403,830)	(100.0)%
Claims Fund	3,870,000	3,750,000	6,330,000	2,580,000	68.8%

Budget Highlights

An LFUCG reorganization effective with the FY 2008 budget reallocates the Division of Risk Management from Administrative Services to the Department of Law.

One position of Environmental Compliance Coordinator is reallocated to the Office of Compliance in the new Department of Environmental Quality for FY 2008. One position of Computer Analyst was reallocated to the Division of Computer Services during FY 2007.

Did You Know?

The Division of Risk Management saves Lexington-Fayette Urban County taxpayers approximately \$2 million annually by administering a self-insurance program.

Funding for Workers' Compensation and General Insurance Fund casualty losses is \$6,330,000 for FY 2008, an increase of \$2,580,000 over FY 2007 funding of \$3,750,000 (see the *Internal Service* tab).

Risk Management

The Risk Management administration budget is included in the General Fund. The portion of the administrative budget allocable to the Urban Services Districts Fund (12 percent) and Sanitary Sewers Fund (13 percent) is based on their respective exposure to risk, as determined by the Division of Risk Management, and are budgeted as revenues—transfers from other funds in the General Fund.

The hard insurance market of FY 2001 through FY 2004, along with the events of September 11, 2001, have severely impacted the insurance market and resulted in a higher cost of risk. Efforts to minimize the impact of the hard market include higher Self-Insured Retention (SIR) limits and a continuing emphasis on loss control and claims cost containment.

The FY 2008 budget for general insurance premiums is \$1,507,250, an increase of \$30,000 over the FY 2007 budget of \$1,477,250.

Mission Statement

The primary mission of the Division of Risk Management is to preserve the Lexington-Fayette Urban County Government's assets by the administration of a self-insurance program that identifies, measures, and treats property, liability, and personnel pure-risk exposures.

Goals and Objectives

Preserve the assets of the LFUCG by identifying, measuring, and treating property, liability, and personnel pure-risk exposures.

- ◆ Coordinate annually with all departments and divisions to identify and document all LFUCG loss exposures to determine if risk treatment is appropriate and cost effective.
- ◆ Prepare a stewardship report that reflects the services rendered by the insurance broker.
- ◆ Continue updating the LFUCG self-insurance claims fund to reflect administrative guidelines.
- ◆ Coordinate with Budgeting and Finance to ensure that self-insurance loss reserves are adequate to pay all recognized losses through the use of a certified actuarial analysis.
- ◆ Continue conducting insurance workshops to assist commissioners and directors with required insurance reporting knowledge.
- ◆ Design/implement/monitor special insurance programs for construction projects, 4th of July fireworks, and the asbestos/lead abatement team; assist with minority business bonding efforts.
- ◆ Participate in various LFUCG work groups to assure Risk Management best practices are utilized to prevent or control the possibility of loss from certain risk exposures.

Risk Management

Reduce the frequency and severity (cost) of accidents and injuries by LFUCG employees and the general public.

- ◆ Conduct risk analysis and loss prevention surveys to identify risk exposures, and evaluate accident reports to identify the root cause for each division, thereby assisting with the determination of the best risk treatment measures.
- ◆ Conduct safety training sessions for new and existing employees, and provide a monthly safety publication training aide for supervisors and employees.
- ◆ Perform effective claims administration by using industry best practices to increase the quality of the claims work product and the potential of cost savings.
- ◆ Prepare an annual “cost of risk” report to benchmark LFUCG risk management with other public entities of similar size and type in the areas of costs/\$1,000 of revenue, policy limits, self-insured retention limits, premiums, and risk management staffing.
- ◆ Recognize divisions during Council work sessions that have contributed to the overall safety policy of providing a safe and healthy work environment.

Participate in management/supervisory/staff training programs that will maintain, update, and prepare all Risk Management personnel for current and future trends in the risk management career field.

- ◆ Encourage Risk Management personnel to undertake self-study programs that will enhance their professional development, retention, and promotion opportunities within the division.
- ◆ Participate in, and monitor risk managers and supervisory personnel’s progress in, the LFUCG management/supervisory training and development program; ensure that each risk manager and supervisor receives a minimum of nine hours of training per quarter, providing classes are offered that will satisfy the training requirements.
- ◆ Encourage Risk Management personnel to participate in professional associations that conduct regular meetings with programs that update them on current trends/practices in their respective career fields.
- ◆ Ensure that each employee of Risk Management receives division guidelines training.

Risk Management

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Cost of risk per \$1,000 of revenue	\$24.78	\$20.50	\$18.40	\$18.46
OSHA recordable incidents per 200,000 hours worked				
Rate	7.15	6.76	9.11	8.10
Percent change	5.8%	(5.5%)	27.4%	(11.1%)
OSHA lost time injuries per 200,000 hours worked				
Rate	3.44	3.24	3.28	3.10
Percent change	7.2%	(5.8%)	(4.7%)	(5.5%)
Safety training and meeting participation rates	87%	90%	89%	90%
Number of safety meetings held	5,794	5,979	5,771	5,800
Division safety inspection participation rate	87%	90%	89%	90%
Number of safety inspections conducted	1,783	1,810	1,817	1,800
Vehicular accidents per million miles driven				
Number	26.0	25.0	33.8	25.0
Percent change	(11.3%)	(3.8%)	30.0%	(26.0%)
Number of safety, health, and environmental newsletters distributed	6,700	7,000	*4,524	*
Number of employees trained by Risk Management	1,666	1,750	1,473	1,500
Number of loss prevention/property/ergonomic surveys conducted	23	30	33	25
Percent of staff receiving training and development	100%	100%	100%	100%

* Beginning in February 2007, newsletters were sent electronically, saving time and money.

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Public Safety

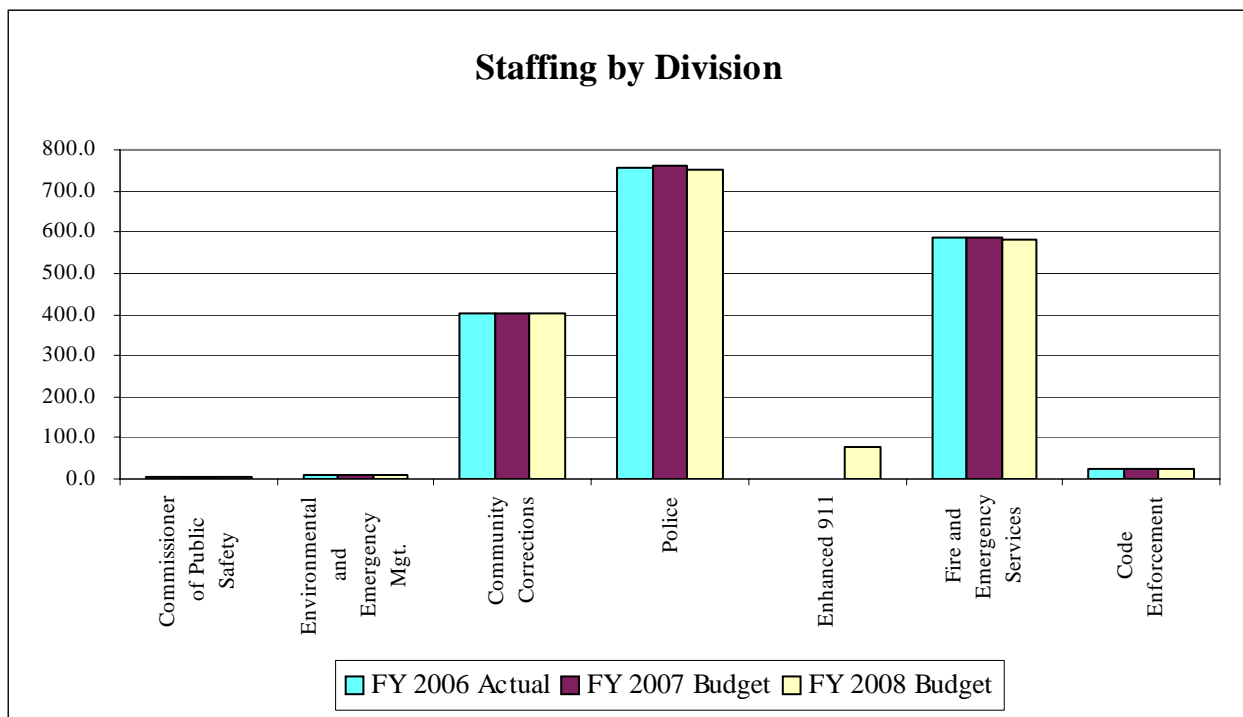
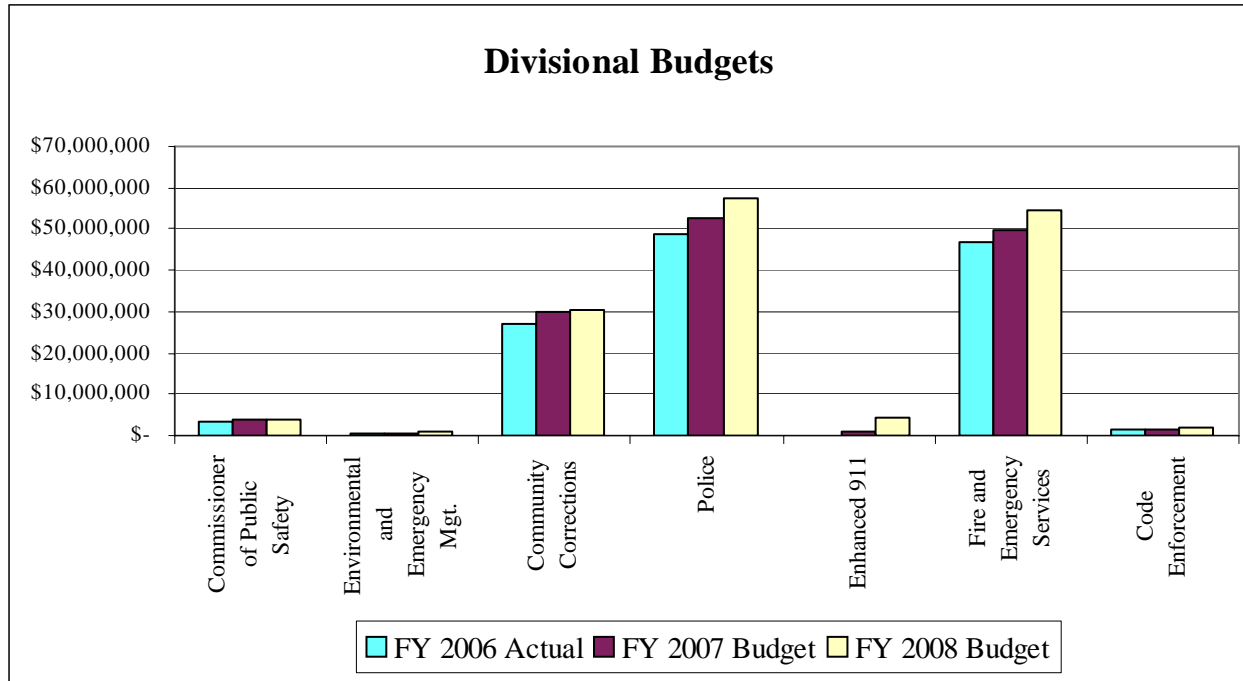
The Department of Public Safety is responsible for overseeing fire, police, community corrections, code enforcement, and emergency protection to Lexington- Fayette County residents.

This is the largest department in the General Services District Fund, accounting for more than 54 percent of expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Public Safety	\$ 3,433,888	\$ 3,853,160	\$ 3,867,220	\$ 14,060	0.4%
Environmental and Emergency Management	671,272	661,110	753,220	92,110	13.9%
Community Corrections	27,228,926	29,697,350	30,626,670	929,320	3.1%
Police	48,661,698	52,764,800	57,419,880	4,655,080	8.8%
Enhanced 911	36,190	874,550	4,461,150	3,586,600	410.1%
Fire and Emergency Services	46,626,436	49,525,340	54,579,620	5,054,280	10.2%
Code Enforcement	1,349,243	1,668,800	1,777,090	108,290	6.5%
Total	\$ 128,007,653	\$ 139,045,110	\$ 153,484,850	\$ 14,439,740	10.4%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Public Safety	3.5	3.5	3.5	0.0	0.0%
Environmental and Emergency Management	10.5	10.5	9.5	(1.0)	(9.5)%
Community Corrections	404.0	404.3	404.3	0.0	0.0%
Police	757.0	760.0	750.0	(10.0)	(1.3)%
Enhanced 911	0.0	0.0	79.0	79.0	--
Fire and Emergency Services	586.0	586.0	582.0	(4.0)	(0.7)%
Code Enforcement	25.5	26.0	25.0	(1.0)	(3.8)%
Total	1,786.5	1,790.3	1,853.3	63.0	3.5%

Public Safety



Commissioner of Public Safety

Division Description

The Commissioner of Public Safety provides administrative support to the other divisions within the Department of Public Safety.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 282,894	\$ 293,880	\$ 309,220	\$ 15,340	5.2%
Operating Expenditures	820,469	912,260	1,109,490	197,230	21.6%
Transfers	2,330,525	2,647,020	2,448,510	(198,510)	(7.5)%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 3,433,888	\$ 3,853,160	\$ 3,867,220	\$ 14,060	0.4%
Total Staffing	3.5	3.5	3.5	0.0	0.0%
Budget by Program					
Public Safety Administration	\$ 1,082,899	\$ 391,020	\$ 558,700	\$ 167,680	42.9%
Animal Control	-	800,340	842,380	42,040	5.3%
Police And Fire Pension Admin	2,336,065	2,647,020	2,448,510	(198,510)	(7.5)%
ABC Administration	14,924	14,780	17,630	2,850	19.3%

Budget Highlights

The operating category is increased by \$126,950, the amount of rent for 166 North Martin Luther King Boulevard, which is now allocated to public safety functions.

The Lexington Humane Society animal control contract is increased by \$36,340 to \$830,680 for FY 2008.

Professional development funding for all General Fund public safety divisions is \$130,000, which is \$23,730 higher than FY 2007 funding.

The transfer category reflects funding of the Policemen's and Firefighters' Retirement Fund administrative costs and the premium for single health care coverage for eligible retirees of that fund. The FY 2008 budget for the health care premium is \$2,380,000, down \$81,180 from the FY 2007 budget of \$2,461,180.

Did You Know?

The Department of Public Safety's budget comprises more than 54 percent of the total General Fund budget.

Commissioner of Public Safety

Goals and Objectives

Continuously improve the public safety of all the residents of Fayette County and visitors to the community.

- ◆ Provide the direction, coordination, and resources necessary for the divisions within the Department of Public Safety to carry out their missions.
- ◆ Upgrade communications equipment in the operating divisions.

Environmental and Emergency Management

Division Description

The Division of Environmental and Emergency Management (DEEM) has two major program areas, as follows:

- 1) ***Environmental Services*** enhances the quality of life in Fayette County by safeguarding the environment and promoting the environmental awareness of businesses, residents, and the government.
- 2) ***Emergency Management*** ensures the readiness of public entities, private agencies, and the general population to mitigate for, prepare for, respond to, and recover from the effects of a disaster or emergency.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 380,811	\$ 453,360	\$ 538,150	\$ 84,790	18.7%
Operating Expenditures	214,410	207,750	195,070	(12,680)	(6.1)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	76,051	-	20,000	20,000	--
Total Expenditures	\$ 671,272	\$ 661,110	\$ 753,220	\$ 92,110	13.9%
Total Staffing	10.5	10.5	9.5	(1.0)	(9.5)%
Budget by Program					
DEEM Administration	\$ 343,785	\$ 183,430	\$ 354,520	\$ 171,090	93.3%
Hazardous Materials	-	-	-	-	0.0%
Environmental Services	124,595	187,990	160,860	(27,130)	(14.4)%
Emergency Management	44,241	249,180	237,840	(11,340)	(4.6)%
Metropolitan Medical Response	158,652	40,510	-	(40,510)	(100.0)%

Budget Highlights

One position of Environmental Inspector is reallocated to the Office of Compliance in the Department of Environmental Quality effective with FY 2008.

One position of DEEM Program Manager was budgeted in the Division of Fire and Emergency Services for FY 2007, but is budgeted in DEEM again for FY 2008.

The operating budget decrease is primarily due to a \$42,670 decrease in the rent account and a \$10,250 decrease in the operating supplies account to meet current needs. These decreases are partially offset by an increase of \$32,000 for professional services. This account

Did You Know?

The Emergency Operations Center was activated for logistic support after the crash of Flight 5191 and for a flooding event. These two events were coordinated from the alternate EOC location, which is at 166 N. Martin Luther King Blvd. This location was outfitted with available funds from the CSEPP grant.

Environmental and Emergency Management

includes \$15,000 to draft the emergency management ordinance and the continuity of government plan, \$12,000 for software integration support, \$4,800 for dye tracing of streams, and \$200 for lab sampling analysis. Various other operating accounts are also increasing, including dues and subscriptions, vehicle fuel, and vehicle repairs and maintenance.

FY 2008 capital of \$20,000 is for a mercury analyzer.

Goals and Objectives

Enhance the quality of life in Fayette County by safeguarding the environment and promoting environmental awareness.

- ◆ Provide efficient administration of local regulations regarding installation and operation of underground storage tanks.
- ◆ Adopt and implement regulations regarding installation and operation of aboveground storage tanks.
- ◆ Develop an ordinance specific to environmental protection and management.
- ◆ Promote community environmental awareness through seminars, the media, interviews, public speaking engagements, lectures, and literature.
- ◆ Provide coordination of investigations and clean up of environmental contaminants/release, including those of surface waters.

Ensure the readiness of public and private agencies and the community to prepare for, respond to, and recover from the effects of a disaster or emergency.

- ◆ Maintain an effective emergency warning/notification system with available equipment.
- ◆ Obtain a location for the Emergency Operations Center and the administrative offices of the division.
- ◆ Continue NIMS (National Incident Management System) compliance.
- ◆ Develop an Emergency Management ordinance.
- ◆ Promote Severe Storms Preparedness and Earthquake Preparedness programs.
- ◆ Enhance health and medical preparedness by procurement of additional equipment, revision of plans, and development of regional capabilities.

Environmental and Emergency Management

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of activities related to:				
Petroleum underground storage tank inspections	31	40	58	45
Environmental responses/complaints investigated	85	120	190	65
Environmental plans reviewed	0	25	4	10
Warning system activations	*	30	33	30
Alert and Notification system used for administrative and educational purposes	*	50	0	15
Shelter surveys conducted and disaster plan development assistance provided	40	60	73	75
Metropolitan Medical Response System (MMRS) plans (meetings, review, etc.)	5,569	6,500	2,653	4,000
Above ground storage tanks	25	20	35	25
NIMS (National Incident Management System)	251	300	682	400
Homeland security	726	800	682	500
Hazard mitigation planning	125	200	144	250
Emergency management ordinance	0	20	0	20
Emergency Operations Plan (EOP)	679	500	324	300
CSEPP (Chemical Stockpile Emerg. Preparedness Prog.)	2,116	3,100	2,670	3,000
Community preparedness	1,217	3,500	4,800	4,500
Implementing Procedures (IP)	170	300	140	150
Emergency Operations Center (training/exercises)	147	160	205	200
LEPC (Local Emergency Planning Committee)	1,448	1,300	1,410	1,400
Training/education	438	800	650	700
Under ground storage tank facilities registered (new)	24	10	1	5
Under ground storage tank facilities registered (renewal)	62	80	59	75
Disaster events	199	250	650	500

* Data is not available as the City Watch notification system and Alert and Notification system was not functioning at this time.

Community Corrections

Division Description

The Division of Community Corrections provides for the incarceration of adult offenders in a manner that provides for the protection of public safety, the protection of institutional safety (staff, offenders, and visitors), the delivery of a constitutional level of services (medical, mental health, and protective custody), and programs intended to reduce the likelihood of re-incarceration.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 20,395,168	\$ 22,264,050	\$ 22,965,130	\$ 701,080	3.1%
Operating Expenditures	6,793,563	7,378,280	7,606,520	228,240	3.1%
Transfers	(69,269)	-	-	-	0.0%
Capital Expenditures	109,464	55,020	55,020	-	0.0%
Total Expenditures	\$ 27,228,926	\$ 29,697,350	\$ 30,626,670	\$ 929,320	3.1%
Total Staffing	404.0	404.3	404.3	0.0	0.0%
Budget by Program					
Administrative Services	\$ 25,779,190	\$ 23,850,120	\$ 24,709,320	\$ 859,200	3.6%
Adult Detention	-	5,403,580	5,457,750	54,170	1.0%
Programs and Community Service	283,987	443,650	459,600	15,950	3.6%
Juvenile Detention	1,165,749	-	-	-	0.0%

Budget Highlights

The FY 2008 overtime budget is \$751,200, a decrease of \$50,000 from the FY 2007 budget of \$801,200.

The operating budget includes \$5,511,000 for the professional and contract services account, which is an increase of \$85,180 over the FY 2007 budget of \$5,370,860. This account includes \$2,762,300 for medical health, \$756,410 for mental health, \$1,596,510 for inmate food, and \$150,000 for housing and medical supplies for juveniles. Increases are due to a higher inmate population and rising prices.

The general utilities account is \$1,095,000 for FY 2008, an increase of \$94,400 over FY 2007.

Capital funding of \$55,020 will continue copier lease/purchases.

Did You Know?

The Division of Community Corrections has added beds to many housing units in order to accommodate increasing population levels—from 1,280 to 1,360, and climbing (1,432 in September 2007)!

Mission Statement

Community Corrections

To provide for the incarceration of adult offenders in a fashion that provides for the protection of the public safety, the protection of institutional safety, the delivery of a constitutional level of services to those in need, and the opportunity for program participation intended to reduce the likelihood of re-incarceration.

Goals and Objectives

Utilize the necessary resources to protect the public safety through the incarceration of legally confined adult and juvenile offenders.

- ◆ Reduce the number of escapes from secure detention.
- ◆ Reduce the number of walk offs from community service programs.

Provide a safe and controlled environment for staff and offenders within the detention facilities.

- ◆ Reduce the incidence of assaultive behavior within the detention facilities by 25 percent.
- ◆ Reduce the incidence of noncompliant behavior within the detention facilities by 15 percent.
- ◆ Implement procedures to identify persons that may have ingested a potentially dangerous level of alcohol or drugs.

Provide a constitutional level of services for offenders.

- ◆ Provide a level of medical care within the detention facilities consistent with that provided by governmental entities within the community, while limiting the budgetary increases in the cost of those services to ten percent or less over the previous fiscal year.
- ◆ Provide mental health services equivalent with those provided by governmental entities within the community, while limiting the budgetary increases in the cost of those services to ten percent or less over the previous fiscal year.
- ◆ Reduce the incidence of suicide attempts within the detention facilities by 25 percent.

Provide program opportunities that are intended to reduce the likelihood of re-incarceration.

- ◆ Increase the number of offenders identified as eligible for educational programming by 15 percent.
- ◆ Add at least two community service sites.
- ◆ Increase the number of inmates participating in Life Skills and Therapeutic Community Programming by ten percent.

Strive to meet or exceed Community Correction's mission statement, goals, and objectives.

Community Corrections

- ◆ Maintain a physical plant that provides for the safety of the community, staff, and offenders, and also allows for the delivery of services and programs at constitutional levels.
- ◆ Recruit, hire, train, and retain the human resources necessary to provide for the safety of the community, staff, and offenders, and to allow for the delivery of services and programs at constitutional levels.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of assaults within the detention facilities	238	17	305	200
Number of non-compliant behaviors within the detention facilities	10,270	8,000	14,865	8,500
Protective custody				
Number of persons classified	176	150	218	150
Number of incidents involving protective custody classified persons	194	150	229	150
Number of suicidal behaviors (attempts, etc.)	4,449	4,000	5,000	6,000
Number of persons identified as having tuberculosis	393	400	302	400
Number of Community Alternatives program enrollments	58	200	352	400
Number of offenders identified as eligible for educational programming	329	500	448	600

Police

Division Description

The Division of Police consists of the Chief's Office and four bureaus, organized to enhance the delivery of quality police service to the residents of Fayette County. The *Chief's Office* oversees division operation, and also includes the Fiscal Office and Grants Management.

- 1) The Bureau of *Professional Standards* is comprised of three sections. **Planning and Analysis** includes accreditation; crime, traffic and uniform crime report analysis; and graphic arts/printing. **Internal Affairs** is responsible for internal investigations, staff inspection, and court and drug court liaison. **Training** includes recruitment, basic and in-service training, and the police firing range.
- 2) The Bureau of *Investigation* includes property crimes, personal crimes, family abuse, special investigations, narcotics enforcement, alcohol beverage control and vice unit, and investigative support.
- 3) The Bureau of *Community Services and Administration* has two sections. **Community Services** is responsible for crime prevention, Drug Abuse Resistance Education (D.A.R.E.), Safety City, the Police Athletic League (P.A.L.), the Citizen Police Academy, the Junior Citizen Police Academy, Crime-Free Multi-Housing, and the Explorer Scout program. **Administration** consists of central records, personnel, vehicle liaison, technical services, computer information systems, and the Emergency Response Unit.
- 4) The Bureau of *Operations* is comprised of three sections. **Patrol** is responsible for three sector offices. **Special Operations-Operational Support** includes bike, mounted, and canine units, neighborhood support, and school liaison units. The **Traffic** section includes selective enforcement, collision reconstruction, hit and run, and safety officers.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 45,164,125	\$ 49,682,840	\$ 52,934,570	\$ 3,251,730	6.5%
Operating Expenditures	3,516,283	3,543,860	4,729,310	1,185,450	33.5%
Transfers	(574,000)	(490,000)	(290,000)	200,000	(40.8)%
Capital Expenditures	555,291	28,100	46,000	17,900	63.7%
Total Expenditures	\$ 48,661,698	\$ 52,764,800	\$ 57,419,880	\$ 4,655,080	8.8%
Total Staffing	757.0	760.0	750.0	(10.0)	(1.3)%
Budget by Program					
Chief's Office	\$ 942,150	\$ 7,097,740	\$ 2,266,330	\$ (4,831,410)	(68.1)%
Community Services and Admin	10,636,824	11,130,020	8,926,310	(2,203,710)	(19.8)%
Operations	24,755,156	23,404,030	32,438,640	9,034,610	38.6%
Investigations	7,907,729	8,464,970	9,385,260	920,290	10.9%
Professional Standards	4,419,839	2,668,040	4,403,340	1,735,300	65.0%

Budget Highlights

Fifty new positions of Police Officer are funded for FY 2008—25 at the beginning of the fiscal year, and 25 beginning near the end of May 2008. The personnel cost of the new positions for FY 2008 is \$1,608,080. The uniform allowance for the new positions is \$250,000 (\$5,000 per Officer).

The 62 FTE Police emergency calltaker and dispatcher positions were reallocated to the Division of Enhanced 911 during FY 2007. Two positions of Victim's Advocate were created during FY 2007, funded by the Office on Violence Against Women.

This budget funds the third year of the collective bargaining contract between LFUCG and the Police Officers and Sergeants bargaining unit, as well as the contracts between LFUCG and other bargaining units.

The operating budget includes \$51,000 for 270 safety holsters and \$50,000 for 50 tasers for the new Police Officer positions. Various operating accounts are increased due to price increases for ammunition, postage, animal feed, utilities, maintenance, and other supplies. Also, costs are increased because the division now operates a helicopter.

The vehicle and equipment fuel account is increased by \$211,000, for a total budget of \$1,561,000. The fuel increase includes \$61,000 for fuel for the helicopter. The vehicle repairs and maintenance account is increased by \$161,500, for a total budget of \$664,000. Except for the helicopter fuel, these budgets are developed by the Division of Fleet Services for all LFUCG divisions.

A transfer of \$290,000 is to be made from the Public Safety Fund (a Special Revenue Fund) to pay for eligible costs of the Division of Police.

FY 2008 capital includes \$30,000 to repave and restripe the roll call center parking lot and \$16,000 to repave and restripe the police range parking lot. FY 2007 capital funding continued a Dictaphone lease/purchase.

LFUCG intends to issue \$966,000 in equipment notes and \$4,495,500 in bonds during FY 2008 for the Division of Police. The notes will fund the replacement of vehicles and equipment. The bonds will provide \$355,000 for capital repairs and maintenance, \$2,137,500 for new vehicles and equipment, \$1,645,000 for a communications/technical facility, and \$358,000 for computer equipment.

Did You Know?

Officer Brian Jared received the prestigious National Association of Police Organization's 2007 TOP COPS Award in Washington, D. C.

Officer Debbie Wagner won the International Association of Women Police's "Officer of the Year" for Community Service.

Mission Statement

As employees of the Lexington-Fayette Urban County Government Division of Police, we will continually strive to improve our knowledge, skills, and abilities in order to provide the citizens of Fayette County with the most efficient and professional law enforcement services available.

Goals and Objectives

Police

Provide effective police services throughout Fayette County.

- ◆ To fully staff and utilize the newly purchased Technical Services facility on Old Frankfort Court.
- ◆ Continue to utilize computer statistical analysis of criminal activity and disseminate information in divisional problem-solving meetings.
- ◆ Reduce Part I offenses in the area of residential burglaries and larcenies from auto by three percent overall.
- ◆ Lower the number of false alarms in Fayette County by five percent.
- ◆ Fully fund and support an Air Support Unit with the capability to respond to calls for assistance in a timely manner for Fayette and surrounding counties as requested.
- ◆ Continue the liaison function with the Fayette County School System.
- ◆ Increase the number of cases cleared over 2006, while providing accurate, timely, and thorough investigations to support the needs of the community.

Enhance the Community-Police Partnership.

- ◆ Expansion of the C.L.E.A.R. Unit to increase the presence in local neighborhoods for crime reduction and community problem solving.
- ◆ Continue increasing the number of officers proficient in communicating in Spanish.
- ◆ Offer additional sessions of the Citizen Police Academy to educate more residents about the role of the division in the community.
- ◆ Continue expansion of the Citizen Assistance Police Partnership program to other areas.

Reduce traffic accidents and related problems through the use of selective enforcement techniques.

- ◆ Reduce the accident rate by 1.5 percent through targeted enforcement efforts, response to residents' comments, and public awareness.
- ◆ Increase occupant restraint citations issued by police personnel.
- ◆ Enhance public awareness of high accident locations, causal factors, and enforcement efforts.

Performance Measures

Police

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Calls for service dispatched	317,997	317,000	370,385	400,000
Enhanced 911 calls processed	200,165	216,500	187,674	200,000
Part I crimes	12,009	12,309	11,846	12,000
Percent of crimes cleared	26%	28%	28.3%	28%
Number of traffic accidents	14,564	14,300	14,944	14,100

Enhanced 911

Division Description

This budget reflects Enhanced 911 expenditures allocable to the General Fund and the difference between revenues generated by Enhanced 911 fees and the total appropriations of the Enhanced 911 Fund. See the *Enhanced 911* section in *Enterprise Funds* for additional information.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 32,379	\$ 29,600	\$ 3,800,890	\$ 3,771,290	12740.8%
Operating Expenditures	3,811	1,600	5,250	3,650	228.1%
Transfers	-	843,350	655,010	(188,340)	(22.3)%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 36,190	\$ 874,550	\$ 4,461,150	\$ 3,586,600	410.1%
Total Staffing	0.0	0.0	79.0	79.0	--
Budget by Program					
E-911 Administration	\$ 36,190	\$ 874,550	\$ 1,303,040	\$ 428,490	49.0%
Public Safety Answering Point	-	-	3,125,800	3,125,800	--
Addressing	-	-	32,310	32,310	--

Budget Highlights

The 62 FTE Police and 17 FTE Fire emergency calltaker and dispatcher positions, totaling 79, were reallocated to the Division of Enhanced 911 during FY 2007. The Enhanced 911 Fund pays for the cost of 34 percent of these positions, or 26.9 FTE positions, for FY 2008. This is accounted for as a personnel recovery to the General Fund.

Ten percent of the cost of the other five Enhanced 911 positions, or .50 FTE position, is charged to the General Fund for FY 2008, the same as for FY 2007. This reflects the percentage of time these employees spend on General Fund activities.

The General Fund provides annual subsidies (based on projected shortfalls) to the Enhanced 911 Fund when necessary. The FY 2008 budget includes a subsidy of \$655,010. The FY 2007 budget included a subsidy of \$843,350. The FY 2006 budget included no General Fund subsidy. The FY 2008 subsidy is necessitated by reduced Enhanced 911 fee revenue and by an increase in the percentage of call center personnel's time charged to the fund (from 33 to 34 percent).

See the *Enhanced-911* section under the *Enterprise Fund* tab for the Enhanced 911 Fund's budget.

Fire and Emergency Services

Division Description

Fire and Emergency Services is divided into six programs, each focusing on a different aspect of fire safety:

- 1) ***Fire Administration*** is responsible for all personnel and maintains an aggressive grant research and development program. Within Fire Administration is Safety and Health. This section monitors the development of safety standard operating procedures and policies and the personal health and welfare of the employees.
- 2) ***Operations*** oversees the daily operations of all fire stations, as well as staffing 23 engine companies, six ladder companies, two recovery boats, four hazardous material response units, one mobile air truck, one special response unit, five district major units, and one shift commander vehicle. Within Operations is Emergency Medical Services (EMS). The EMS section delivers emergency medical care to the community through nine emergency care units and nine paramedic companies, as well as supplying and maintaining medical equipment assigned to all apparatus. Another section of Operations is Apparatus Maintenance. This section is responsible for maintaining the apparatus and vehicles in the division's fleet. The Technical Rescue and Hazardous Materials teams are also sections with operations. The Hazardous Materials team is trained in response and decontamination of hazardous chemicals. The Technical Rescue unit is trained to make specialized rescues, such as trench, swift water, and confined space.
- 3) ***Fire Training*** is responsible for training new personnel in basic firefighter and emergency medical service skills, as well as providing continuing education for all fire personnel. It also develops training and continuing education curriculum for all fire and EMS personnel.
- 4) ***Fire Prevention*** is the first line of defense for the residents of Fayette County. Fire Prevention conducts plan reviews and subsequent inspections for new construction, conducts life safety inspections on existing construction, performs fire investigations, and is directly involved with the planning for water distribution and delivery in the construction of new and existing buildings. Within Fire Prevention is Fire Facilities Maintenance. This section is responsible for the maintenance on all stations and properties/buildings operated by the Division of Fire.
- 5) ***Planning and Analysis*** is responsible for the 800 MHz public safety radio communications system, information technology distribution, and maintenance of all electronic equipment for the division for over 500 users located at more than 40 locations.
- 6) ***Community Services*** performs public information officer/media relations functions. This bureau provides basic safety presentations to residents through the Citizens' Fire Academy, churches, civic groups, businesses, and other organization. Community Services also provides customer service/victim assistance at fires or other emergency scenes.

Fire and Emergency Services

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 41,390,768	\$ 44,288,020	\$ 49,015,630	\$ 4,727,610	10.7%
Operating Expenditures	4,694,809	4,782,320	5,563,990	781,670	16.3%
Transfers	-	-	-	-	0.0%
Capital Expenditures	540,859	455,000	-	(455,000)	(100.0)%
Total Expenditures	\$ 46,626,436	\$ 49,525,340	\$ 54,579,620	\$ 5,054,280	10.2%
Total Staffing	586.0	586.0	582.0	(4.0)	(0.7)%
Budget by Program					
Fire Administration	\$ 45,235,046	\$ 47,187,590	\$ 52,596,270	\$ 5,408,680	11.5%
Operations	708,005	1,788,640	1,399,872	(388,768)	(21.7)%
Fire Training	33,592	24,260	20,490	(3,770)	(15.5)%
Fire Prevention	253,819	180,120	241,348	61,228	34.0%
Planning & Analysis	395,974	329,350	312,400	(16,950)	(5.1)%
Community Services	-	15,380	9,240	(6,140)	(39.9)%

Budget Highlights

Twelve positions are funded for a new emergency care unit for FY 2008. The positions, one Captain, two Lieutenants, and nine Firefighters, are effective January 2008, and have a partial-year personnel cost of \$540,740.

The 17 FTE Fire emergency calltaker and dispatcher positions were reallocated to the Division of Enhanced 911 during FY 2007. Also during FY 2007, one new position of Community Service Program Manager was created.

This budget funds the third year of the collective bargaining contract between LFUCG and the Firefighter, Fire Lieutenant, and Fire Captain bargaining unit, as well as the contract between LFUCG and the Major bargaining unit.

The FY 2008 overtime budget of \$2,400,000 is \$1,177,670 more than the FY 2007 budget of \$1,222,330.

Operating includes \$2,600,000 for other utilities – fire hydrants, a \$378,150 increase over the FY 2007 budget of \$2,221,850. Funds for vehicle and equipment fuel are increased by \$40,000 for a total budget of \$430,000. Funds for vehicle repairs and maintenance are \$380,000, a decrease of \$23,000 from FY 2007. Funds required for grant match are \$214,990, an increase of \$137,870 over FY 2007.

FY 2007 capital was comprised of \$440,000 for cardiac monitor upgrades and \$15,000 for safety escape stairs at Fire Station #5.

Did You Know?

The Division of Fire and Emergency Services offers free instruction on the proper installation of child safety seats. Call the Safe Seat Hotline at 455-7328 (455-SEAT) for an appointment.

Fire and Emergency Services

LFUCG intends to issue \$36,000 in equipment notes and \$3,116,600 in bonds during FY 2008 for the Division of Fire and Emergency Services. The notes will fund replacement and additional equipment. The bonds will provide \$900,000 for a ladder truck, \$240,000 for an emergency care unit, \$750,000 for land acquisition for a new station, \$558,000 for capital repairs and maintenance, \$260,100 for computer equipment, \$144,000 for telephone and communications equipment, \$125,000 for public safety specialized equipment, \$117,500 for protective clothing and equipment, \$15,000 for an off-road vehicle, and \$7,000 for a copier.

Mission Statement

The mission of the Lexington-Fayette Urban County Government Division of Fire and Emergency Services is to provide a wide range of public safety services to approximately 280,000 residents encompassing 280 square miles. The Lexington-Fayette Urban County Government Division of Fire and Emergency Services is committed to protecting lives and to the conservation of property during emergency and crisis situations.

Goals and Objectives

Protect the lives and property of the residents of Fayette County.

- ◆ Provide adequate fire equipment and training to the fire fighting forces.
- ◆ Replace Firefighters that have resigned/retired.
- ◆ Increase the number of fire stations by one in FY 2009, and continue to implement the Ten-Year Comprehensive Plan for additional fire stations to meet the requirements of our growing community.
- ◆ Continue to develop mutual aid partnerships with other agencies and organizations to maximize our ability to respond to emergency situations.
- ◆ Provide proactive fire prevention/fire code enforcement for increased fire and life safety in all buildings in Fayette County.

Educate the public regarding life safety issues and fire prevention.

- ◆ Continue educating students through the National Fire Protection Association (NFPA) Risk Watch program and gain access to students enrolled in private schools.
- ◆ Perform public information officer duties and media relations functions for the division.
- ◆ Work with University of Kentucky staff to provide smoke detectors for targeted at-risk residents.
- ◆ Provide basic safety presentations to the residents through the Citizens' Fire Academy, as well as churches, civic groups, businesses, and other organizations.
- ◆ Provide for customer service/victim assistance at fires or other emergency scenes.

Operate an efficient, modern, high-tech EMS system.

Fire and Emergency Services

- ◆ Evaluate the need for, and implement where necessary, additional semi-automatic external defibrillators (SAED).
- ◆ Work with the Division of Revenue on third-party billing procedures to increase EMS revenues to the Urban County Government.
- ◆ Evaluate the cost of EMS supplies.
- ◆ Institute a new Paramedic class.
- ◆ Provide continuing education for Emergency Medical Technician (EMT) and Paramedic recertification.

Provide first and second level echelon maintenance on all equipment.

- ◆ Maintain all fire apparatus to ensure readiness for duty.
- ◆ Coordinate maintenance efforts to provide adequate coverage during downtime.
- ◆ Ensure accountability of the Mechanical bureau parts inventory.
- ◆ Coordinate all echelon maintenance with vendors.

Provide efficient administration for Division of Fire and Emergency Services employees.

- ◆ Provide standard operating procedures and policies that ensure the safety and well being of all employees, and review and update as needed.
- ◆ Provide administrative support for payroll, insurance, reporting procedures, benefits, and family and personal issues.
- ◆ Provide equipment and trained personnel for a divisional fitness-wellness program.
- ◆ Provide a safety program for other LFUCG divisions by providing input, manpower, and equipment support.

Fire and Emergency Services

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Response time (minutes)				
Fire	4:49	4:30	4:44	4:30
EMS	5:02	4:30	5:05	4:30
ISO Fire Insurance Rating	2/9	2/9	2/9	2/9
Number of EMTs certified	532	546	532	550
Number of Paramedics licensed	182	196	203	215
Number of schools in the Risk Watch program	14	20	8	8

Code Enforcement

Division Description

Code Enforcement is responsible for enforcement of the Building Officials and Code Administrators International Property Maintenance Code. This is accomplished by three methods: 1) Inspectors investigate complaints received concerning any Fayette County property; 2) Inspectors select the worst properties in their areas and designate them for comprehensive inspections within the year; and 3) The comprehensive component inspects all properties within a specific geographical area and cites code violations.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,116,825	\$ 1,376,380	\$ 1,426,260	\$ 49,880	3.6%
Operating Expenditures	203,893	292,420	350,830	58,410	20.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	28,525	-	-	-	0.0%
Total Expenditures	\$ 1,349,243	\$ 1,668,800	\$ 1,777,090	\$ 108,290	6.5%
Total Staffing	25.5	26.0	25.0	(1.0)	(3.8)%
Budget by Program					
Code Enforcement Administration	\$ 1,349,243	\$ 1,458,480	\$ 1,528,450	\$ 69,970	4.8%
Nuisance	-	85,740	88,400	2,660	3.1%
Sidewalks	-	59,340	75,000	15,660	26.4%
Demolition	-	65,240	85,240	20,000	30.7%

Budget Highlights

One position of Staff Assistant was reallocated to the Division of Government Communications for LexCall during FY 2007. With this change, LexCall began answering and tracking telephone calls related to Code Enforcement issues.

Operating includes \$80,000 for demolitions and \$75,000 for financial assistance for forgivable sidewalk loans, which represents increases of \$20,000 and \$15,660, respectively, over FY 2007. Weed/nuisance abatement funding is \$73,400, the same as for FY 2007, and towing is increased by \$2,660, for a budget of \$15,000.

The equipment under \$5,000 account is increased by \$11,340, for a budget of \$14,000 for FY 2008, to provide small office equipment and furniture for the move to the fifth floor of the Phoenix Building.

LFUCG intends to issue bonds totaling \$25,000 during FY 2008 for handheld computer units (see the *Capital Projects* tab).

Did You Know?

- Under the NOTICE program, neighborhood individuals do the initial inspections.
- Code Enforcement has taken over the responsibility of removing signs from the public right-of-way from Building Inspection.

Code Enforcement

Goals and Objectives

Increase division efficiency.

- ◆ Utilize the Neighborhood Opportunities through Involved Code Enforcement (NOTICE) program to address minor nuisances, thus freeing up inspection personnel to concentrate on more serious code violations.
- ◆ Allow section supervisors to assign complaints based on inspectors' expertise and workload.
- ◆ Work more closely and efficiently with other divisions of government.
- ◆ Assist Police in their CLEAR program citing blighted properties in targeted neighborhoods.

Further the preservation of the community's housing stock and business structures.

- ◆ Provide prompt response to complaints and issue timely, accurate notices.
- ◆ Seek additional assistance sources for needy homeowners.

Promote neighborhood stabilization.

- ◆ Preserve the character and maintenance of neighborhoods through comprehensive inspections.
- ◆ Involve neighborhood associations in the monitoring and correction of violations in their areas through the NOTICE program.
- ◆ Explore programs developed and implemented by other communities to address housing problems that may be effective in our community.
- ◆ Implement a complaint method of inspecting sidewalks incorporating a comprehensive approach.
- ◆ Collaborate more closely with Historic Preservation on projects in historic zones.
- ◆ Educate the public on illegal signs in the right-of-way.

Provide efficient inspections.

- ◆ Develop a Code Enforcement database to assist in compiling GIS records.
- ◆ Provide sufficient training of the inspection staff to maintain certification and expand working knowledge.

Code Enforcement

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Housing complaints				
Number	2,024	3,000	2,730	3,000
Percent brought into compliance or otherwise resolved	95%	97%	93%	94%
Response time (workdays)	5	3	3	3
Weeds, trash and debris, and junk vehicle complaints				
Number	9,093	12,000	8949	13,000
Percent brought into compliance or otherwise resolved	98%	99%	94%	95%
Maximum response time (workdays)	5	3	5	3
Sidewalk repair requests				
Number	491	300*	508	300
Percent repaired within the initial notice time frame	95%	97%	96%	95%
Number of complaints about illegal signs in the public right-of-way	1,139	3,000	491**	2,000
Number of illegal signs in the public right-of-way removed	10,000+	10,000+	10,000+	15,000+

* Decrease is due to the reduction in the sidewalk assistance budget.

* Decrease is due to actual complaints coming in, inspectors pick up signs without complaints in their assigned

areas daily. The number of complaints does not reflect the number of signs picked up.

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Social Services

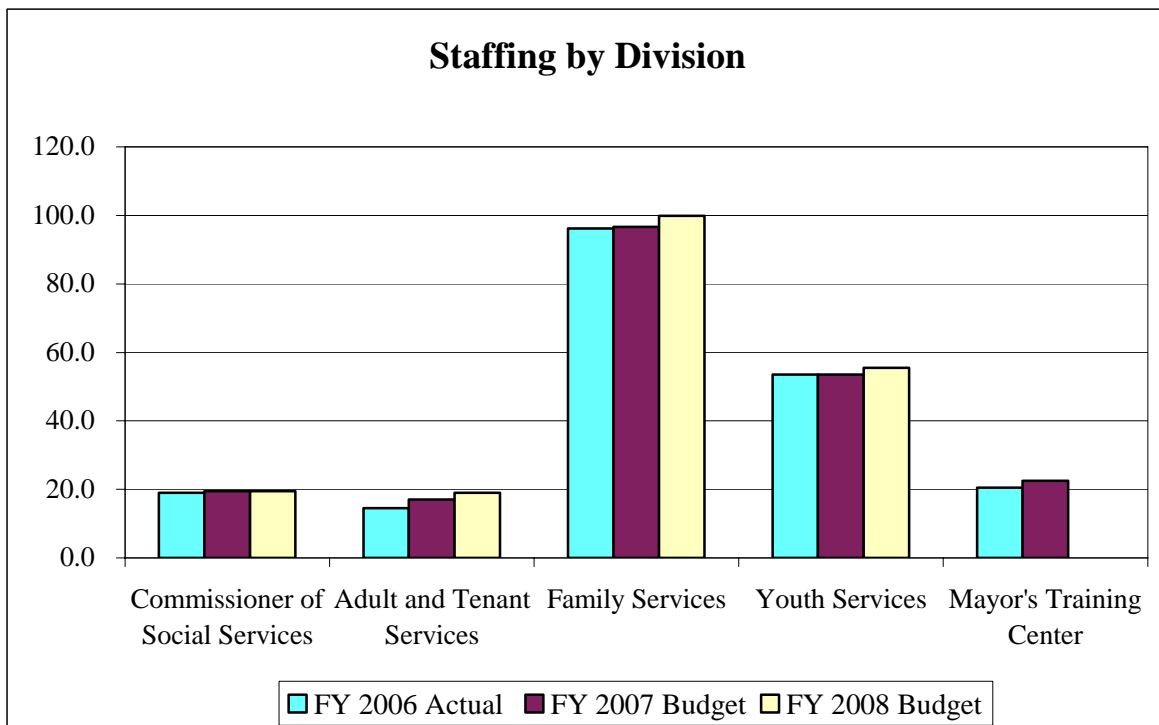
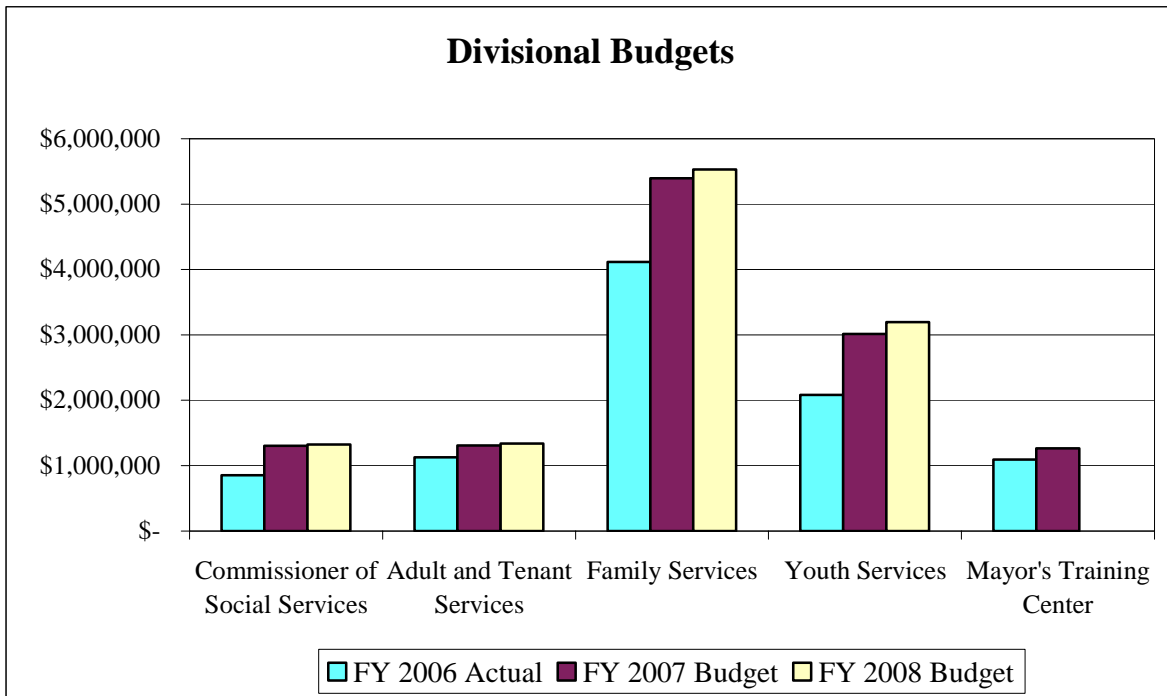
The Department of Social Services provides human resources to Fayette County residents, ranging from assistance to families and children to organizing programs for senior citizens.

This department represents four percent of General Services District Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Social Services	\$ 852,601	\$ 1,304,730	\$ 1,319,610	\$ 14,880	1.1%
Adult and Tenant Services	1,125,992	1,307,610	1,338,660	31,050	2.4%
Family Services	4,116,753	5,393,560	5,533,850	140,290	2.6%
Youth Services	2,084,627	3,013,820	3,194,790	180,970	6.0%
Mayor's Training Center	1,094,684	1,265,020	-	(1,265,020)	(100.0)%
Total	\$ 9,274,658	\$ 12,284,740	\$ 11,386,910	\$ (897,830)	(7.3)%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Social Services	19.0	19.5	19.5	0.0	0.0%
Adult and Tenant Services	14.5	17.0	19.0	2.0	11.8%
Family Services	96.2	96.6	99.9	3.3	3.4%
Youth Services	53.5	53.5	55.5	2.0	3.7%
Mayor's Training Center	20.5	22.5	0.0	(22.5)	(100.0)%
Total	203.7	209.1	193.9	(15.2)	(7.3)%

Social Services



Commissioner of Social Services

Division Description

The Commissioner of Social Services directs and provides administrative support to three social service divisions (Adult and Tenant Services, Family Services, and Youth Services) and 20 social service partner agencies receiving LFUCG funding. The office is responsible for program development and activities related to the delivery, coordination, and collaboration of community human services. The Commissioner's office supports the needs of the department's divisions, identifies needed services, and provides technical assistance in areas of planning, policy, and best practice standards. The Office of Aging Services, the Domestic Violence Prevention Board, the Multicultural Affairs Coordinator, and the Cardinal Valley Center oversight are also located within the Commissioner's office.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 628,049	\$ 822,710	\$ 920,040	\$ 97,330	11.8%
Operating Expenditures	223,477	382,020	399,570	17,550	4.6%
Transfers	-	-	-	-	0.0%
Capital Expenditures	1,075	100,000	-	(100,000)	(100.0)%
Total Expenditures	\$ 852,601	\$ 1,304,730	\$ 1,319,610	\$ 14,880	1.1%
Total Staffing	19.0	19.5	19.5	0.0	0.0%
Budget by Program					
Social Services Comm Office	\$ 650,268	\$ 873,420	\$ 942,350	\$ 68,930	7.9%
Aging Services	202,333	426,510	372,460	(54,050)	(12.7)%
Cardinal Valley Center	-	3,570	3,570	-	0.0%
Multicultural Services	-	1,230	1,230	-	0.0%

Budget Highlights

Operating includes \$120,000 to continue a youth substance abuse prevention treatment program; the same amount was included for FY 2007.

Operating also includes \$12,000 for one-half of the salary for the Executive Director of the Domestic Violence Prevention Board, a \$2,000 increase over FY 2007. The United Way of the Bluegrass funds the other half of the salary.

LFUCG intends to issue bonds totaling \$400,000 during FY 2008 for the architectural design of a new senior citizens center (see the *Capital Projects* tab).

Mission Statement

Did You Know?

- The Cardinal Valley Center employees are bilingual.
- Department service pamphlets and information are available in Spanish.
- The Office of Aging Services co-sponsors an annual Grandparents Raising Grandchildren conference.
- The Office of Aging Services publishes "Pathways", the most complete services directory for older adults in central Kentucky.
- The Lexington Senior Citizens Center provides services to approximately 6,000 seniors a month.

Commissioner of Social Services

The Mission of the Department of Social Services is to promote opportunities for individuals, families, and children to become self-sufficient, empowered, and personally responsible. We will partner with the community and other agencies to provide comprehensive quality services in an environment of mutual respect and dignity for those we serve and each other.

Goals and Objectives

Administer and coordinate the planning and service delivery provided by the Department of Social Services and other human service agencies in Lexington-Fayette County to assure quality, comprehensive, and needed social services in the community.

- ◆ Facilitate communication among and within the units of the department.
- ◆ Facilitate the development and implementation of policies and procedures to maintain accreditation standards.
- ◆ Oversee and monitor the department's budget, identify priority-funding areas, and seek additional funding sources to meet priorities.
- ◆ Coordinate the Domestic Violence Prevention Board and Office of Aging Services programs.
- ◆ Execute and monitor purchase of service agreements with 20 local outside agencies.
- ◆ Contract with the Cabinet for Health and Family Services to provide and coordinate services to "at risk" individuals receiving Kentucky Transitional Assistance Program (KTAP).

Serve as a catalyst for human service planning, coordination, and collaboration in the community.

- ◆ Foster and nurture collaboration among the department's divisions, community agencies, and consumers of services.
- ◆ Participate as a partner/facilitator in community planning efforts to reduce fragmentation and duplication of services and to reduce client barriers to service accessibility (cultural, transportation, childcare, economic, eligibility requirements, language, etc.).
- ◆ Represent the department and the LFUCG on various local, state, and national boards, committees, task forces, and initiatives.
- ◆ Encourage division directors and other employees to actively participate in community outreach efforts and to expand public information, education, and communication opportunities to the community.

Offer a wide variety of social and support services through programs at the Lexington Senior Citizens Center (LSCC).

Commissioner of Social Services

- ◆ Offer contracted Title III services to Fayette County senior citizens, both at the center and in the community through outreach efforts (Title III is the federal program that provides funds for services at LSCC).
- ◆ Provide space for a variety of additional services for senior citizens, including employment, caregiving, and advocacy.
- ◆ Begin a long-range planning process for a new and larger senior center.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of unit services per Title III contract at Lexington Senior Citizens Center (LSCC)	50,000	50,500	50,500	50,300
Number of community presentations on aging issues	11	12	12	12
Number of Off Our Rockers shows	26	26	26	24

Adult and Tenant Services

Division Description

Adult and Tenant Services provides limited financial and housing assistance, as well as crisis intervention and case management services, for residents of Fayette County age 18 and older. The merger of Tenant Services with the Division of Adult Services has allowed for more comprehensive and coordinated housing services for Fayette County residents. The Black and Williams Center is a neighborhood facility where the community receives services in a centralized location.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 677,911	\$ 871,090	\$ 910,480	\$ 39,390	4.5%
Operating Expenditures	427,502	436,520	428,180	(8,340)	(1.9)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	20,579	-	-	-	0.0%
Total Expenditures	\$ 1,125,992	\$ 1,307,610	\$ 1,338,660	\$ 31,050	2.4%
Total Staffing	14.5	17.0	19.0	2.0	11.8%
Budget by Program					
Adult & Tenant Services					
Administration	\$ 1,125,992	\$ 1,181,760	\$ 1,304,010	\$ 122,250	10.3%
Black and Williams Center	-	125,850	34,650	(91,200)	(72.5)%

Budget Highlights

Two positions of Client Assessment Counselor, which are funded by the Hope VI Bluegrass-Aspendale Revitalization Project, are reallocated from the closed Mayor's Training Center effective with FY 2008. This brings the number of Hope VI positions in Adult Services to five. The positions will continue as long as Hope VI project funding is available for them.

Did You Know?

The Adult Financial Assistance unit is the county's primary agency to assist families with rent/utility payments during crises.

The operating budget includes financial assistance funds of \$299,730, including \$75,000 for burials/cremations and \$30,000 for relocation services (increased from \$15,000 from FY 2007).

The operating budget includes a reduction of \$25,000 for general utilities, for total budget of \$80,000. Utility budgets are prepared by the Department of General Services for all LFUCG divisions.

Mission Statement

The mission of the Division of Adult Services is to provide specialized social service programs and case management for eligible adults to ensure a safe and adequate living situation. Adult Services will

Adult and Tenant Services

collaborate with other agencies and the community to empower our clients to maintain and achieve independence.

Goals and Objectives

Continue developing options for the Adult Financial Services unit, which will assist indigent Fayette Countians in emergency financial situations.

- ◆ Work with Community Centers (Gainesway and Cardinal Valley) to provide intake and financial counseling at those community locations.
- ◆ Continue to work within the Department of Social Services to develop a database that is accurate and efficient in collecting useful data related to clients served within divisions.
- ◆ Work with the Division of Code Enforcement and community agencies to relocate households with condemnation orders.
- ◆ Work with local funeral directors and cemeteries to provide indigent burial services to Fayette County residents.

Continue to develop neighborhood programs at the Black and Williams Center, emphasizing an intergenerational approach.

- ◆ Provide space for community forums and events.
- ◆ Collaborate with neighborhood schools and clubs to bring programs of interest to the center.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of families provided emergency financial assistance for rent and utilities	829	1,000	617	750
Number of indigent funerals funded	99	50	73	65
Number of client services provided by Black and Williams Center programs	18,768*	26,000	19,803*	21,000
Number of households offered relocation services	11	20	55	65
Amount spent for households offered relocation services	\$6,618	\$10,000	\$52,714	\$30,000

* Monthly reports were not consistently received from all agencies.

Family Services

Division Description

Family Services Administration coordinates the delivery of case management, childcare, health services, intensive home visitation, and adult education to young parents and their preschool children. The Parent Resource Center provides a comprehensive educational program to young parents (up to age 22) who receive KTAP (Kentucky Transitional Assistance Program) funds, lack a high school diploma or GED, and have not developed marketable skills. Services are provided through collaboration with the Kentucky Cabinet for Health and Family Services, Fayette County Public Schools, Vocational Rehabilitation, Bluegrass Community Technical College, Carnegie Center, and other local programs. Early Childcare provides developmentally appropriate childcare and education for children ages six weeks through four years. In addition to parenting classes, all parents are enrolled in education or training programs to help them become self-sufficient. The Health Clinic provides comprehensive health, dental, mental health, and home visitation services to parents and children through collaboration with Bluegrass Regional Comprehensive Care, the UK Departments of Pediatrics, Dentistry, and Nursing, the Kentucky Department for Public Health, and Cardinal Hill Hospital.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 2,788,315	\$ 3,412,980	\$ 3,622,790	\$ 209,810	6.1%
Operating Expenditures	1,207,376	1,708,030	1,865,060	157,030	9.2%
Transfers	-	-	-	-	0.0%
Capital Expenditures	121,062	272,550	46,000	(226,550)	(83.1)%
Total Expenditures	\$ 4,116,753	\$ 5,393,560	\$ 5,533,850	\$ 140,290	2.6%
Total Staffing	96.2	96.6	99.9	3.3	3.4%
Budget by Program					
Family Services Administration	\$ 883,090	\$ 1,443,490	\$ 1,498,620	\$ 55,130	3.8%
Health Care Services	1,591,158	2,062,270	2,165,280	103,010	5.0%
Parent Resource Center	138,121	217,860	140,650	(77,210)	(35.4)%
Early Child Care	1,504,384	1,669,940	1,729,300	59,360	3.6%

Budget Highlights

This division includes the Family Care Center Health Care Services budget of \$2,165,280, which is increased by \$103,010 over FY 2007. Reimbursement of nearly \$2.1 million is expected from the state Medicaid program to offset the cost of providing health and dental services. Medical contracts are increased by \$15,770 over FY 2007, with a budget of \$889,630. The indirect cost payment to the General Fund Indirect Cost program is increased by \$28,200 due to a higher rate for FY 2008.

Did You Know?

The Family Care Center health clinic provided 15,992 pediatric dental and medical visits in FY 2007.

Approximately 15% of families served are non-English speaking.

Family Services

One position of Program Coordinator and 1.5 FTE positions of Custodial Worker – Part-Time were created during FY 2007 to enable Family Services to assume the custodial function. The Division of Building Maintenance and Construction formerly contracted for custodial services. In addition, the Family Care Center Volunteer Board funded .8 FTE position of Life Skills Program Coordinator – Part-Time during FY 2007.

Operating includes \$423,710 for grant match for five grants, an increase of \$82,790 over the FY 2007 budget of \$340,920. Grants include New Chance, Home Network, National School Lunch Program, Child Care Food, and Mentoring,

FY 2008 capital includes \$45,000 for medical equipment and \$1,000 for computer equipment. FY 2007 capital included \$226,550 for a replacement heat pump system at the Family Services administration building and \$6,000 toward the purchase of a van.

LFUCG intends to issue bonds totaling \$30,000 during FY 2008 for HVAC capital repairs and maintenance (see the *Capital Projects* section).

Mission Statement

The Division of Family Services (Family Care Center) will provide opportunities and case management to young parents and children to enhance their academic and life skills, promote a healthy life style, identify strengths and support systems, and make continuous progress toward self sufficiency. We will collaborate with community partners to provide comprehensive, innovative services.

Goals and Objectives

Provide comprehensive education, employment services, social services, health care, and childcare to Fayette County families; provide health services and parenting support services to additional low-income individuals.

- ◆ Provide adult education, career skills, employment services, and social services to 300 low-income mothers between the ages of 15 and 22.
- ◆ Provide childcare for 235 children of parents who are enrolled in educational programs and/or working.
- ◆ Provide health, dental, and/or parenting skills to 2,500 low-income families.
- ◆ Provide intensive and nurturing home visitation/parent training service to 175 at-risk families based on the Hands Public Health Model.
- ◆ Maintain and update licensure requirements, utilizing the internal process established to periodically review, identify, and update these.
- ◆ Maintain a secure, comfortable, and professional environment for staff and families served.
- ◆ Inform the community of services through the Internet, other media, and informational brochures.

Family Services

- ◆ Utilize contributions and volunteers to enhance services.

Maintain the quality of patient care as the health clinic participates in Medicaid Managed Care and the Kentucky Children's Health Insurance Program (KCHIP).

- ◆ Expand the use of technology to increase the ability to assess and identify client needs, track health outcomes of children, improve reporting and analysis, and increase the efficient operation of medical/dental/mental health clinics.
- ◆ Utilize the internal clinical committee to prioritize operational issues, update and develop policies, and address quality and clinical issues.
- ◆ Monitor customer service strategies for internal and external customers to maintain and increase Medicaid/KCHIP numbers.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of low-income mothers provided adult education, employment services, and social services	318	300	287	300
Number of children, whose parents are enrolled in education and/or employed, provided with childcare	225	250	235	235
Number of health and dental visits provided	15,742	16,000	15,992	16,000
Number of parents who earned a GED or high school diploma on site	39	35	36	35
Number of families who received intensive home visitation services	181	175	172	175

Youth Services

Division Description

The Division of Youth Services includes the following major program areas:

1. **Administration** is responsible for planning, organizing, and supervising the operations of the Division of Youth Services.
2. The **Day Treatment** program provides community-based treatment through education, counseling, and social work services for youth between the ages of 13 and 17.
3. The **Social Services** program provides social services to eligible families in Fayette County who are experiencing disruptions with their children. Services are designed to support and strengthen family life and to prevent family crisis or breakdown.
4. The **Probation/Court Services** program works closely with Juvenile Court to carry out District Court Judges' orders regarding probation sentences, and provides supervision of probationers.
5. The **Court Appointed Special Advocate** (CASA) was established to ensure that the best interests of abused and neglected children are served. To meet this goal, the CASA manager recruits and trains volunteers to serve as advocates for these special children.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,654,694	\$ 2,384,570	\$ 2,526,880	\$ 142,310	6.0%
Operating Expenditures	426,800	626,730	667,910	41,180	6.6%
Transfers	-	-	-	-	0.0%
Capital Expenditures	3,133	2,520	-	(2,520)	(100.0)%
Total Expenditures	\$ 2,084,627	\$ 3,013,820	\$ 3,194,790	\$ 180,970	6.0%
Total Staffing	53.5	53.5	55.5	2.0	3.7%
Budget by Program					
Youth Services Administration	\$ 515,877	\$ 640,070	\$ 942,960	\$ 302,890	47.3%
Social Services	533,580	818,940	745,570	(73,370)	(9.0)%
Day Treatment Program	523,590	674,400	887,240	212,840	31.6%
Probation & Court Services	500,088	593,790	611,820	18,030	3.0%
Gainesway Community Empowerment	-	800	7,200	6,400	800.0%
Emergency Care Shelter	11,492	285,820	-	(285,820)	(100.0)%

Budget Highlights

FY 2008 includes funding for two positions that have not been funded since FY 2005—a Program Administrator and a Home Child Care Worker (abolished to create a Child Care Program Aide).

Operating includes \$450,570 for grant match for three grants, an increase of \$49,040 over the FY 2007 budget of \$401,530. Grants include Day Treatment, National School Lunch Program, and JAIBG (Juvenile Accountability Incentive Block Grant).

Youth Services

FY 2007 capital was to continue a copier lease/purchase agreement.

Did You Know?

CASA volunteers performed 2,257 hours of advocacy. According to National CASA, the service hours are worth \$45,140.

Goals and Objectives

Build staff morale and reduce job-related stress.

- ◆ Fill all vacant positions.
- ◆ Increase community-based volunteer support staff.
- ◆ Provide quarterly job-related training.

Provide intake services (information and referral) to Fayette County residents and other service providers.

- ◆ Maintain an information bank concerning human service providers.
- ◆ Provide crisis counseling and referral for Fayette County residents.
- ◆ Provide initial client screening and assessment, crisis intervention, and assistance with emergency needs for eligible youth and families.
- ◆ Integrate social work best practices into case management.
- ◆ Maintain data relating to each intake.

Provide an array of counseling services for Day Treatment Center youth and their families.

- ◆ Provide individual counseling to each youth a minimum of one time per week.
- ◆ Provide group counseling to youth three times a week.
- ◆ Provide parents of enrolled youth with a parent education class.
- ◆ Provide family counseling.
- ◆ Provide each youth with an Individual Treatment Plan (ITP).

Provide an individualized education plan for each Day Treatment Center youth.

- ◆ Provide each youth with an individual education plan.
- ◆ Provide each youth with instruction in math, reading, language arts, science, social skills, and life skills.
- ◆ Incorporate Title I services in all classrooms for students two grades or more below level.

Assure community safety and juvenile accountability through the Probation/Court Services program.

- ◆ Prepare a needs and risk assessment of each youth.

Youth Services

- ◆ Maintain appropriate regular contact with each youth sentenced to probation, assign an appropriate level of supervision based on their risk category, and follow the guidelines for the number of contracts required for that category.
- ◆ Establish and maintain regular contact with schools, employers, treatment agencies, police agencies, and other service providers to solicit information regarding the youth's compliance and progress, and maintain on-going contact with the youth's parent or guardian.
- ◆ Conduct testing to determine the youth's use or non-use of alcohol and other drugs, and implement sanctions for positive results and refer to appropriate treatment.
- ◆ Notify the court of violations of probation or court orders and recommend sanctions appropriate to the situation.
- ◆ Continue to develop, both departmentally and collaboratively with other agencies, appropriate resources to address identified needs.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of community-based volunteer support staff	98	110	61	80
Number of clients served at the Day Treatment Center	127	135	140	140
Number of days of direct services provided with youth present at the Day Treatment Center	210	210	210	210
Average daily attendance at the Day Treatment Center	83	85	80	85
Number of community-based service sites	3	3	2	2
Number of pre-dispositional reports prepared by Probation/Court Services staff	367	375	332	350
Number of youth serving probation sentences supervised by Probation/Court Services staff	274	300	274	274
Total hours of community service completed by the youth	1,905	2,000	1,754	1,830

Mayor's Training Center

Division Description

The Mayor's Training Center closed effective with the FY 2008 budget. Prior to its closure, the center offered employment and training services to Fayette County residents and employers. The center was established in 1983—prior to the creation of the Bluegrass Community and Technical College and the expansion of state job training programs. While LFUCG remains committed to helping individuals find employment and job skills training, the major services offered by the Mayor's Training Center are substantially provided by other agencies.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 948,502	\$ 1,106,500	\$ -	\$ (1,106,500)	(100.0)%
Operating Expenditures	145,611	158,520	-	(158,520)	(100.0)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	571	-	-	-	0.0%
Total Expenditures	\$ 1,094,684	\$ 1,265,020	\$ -	\$ (1,265,020)	(100.0)%
Total Staffing	20.5	22.5	0.0	(22.5)	(100.0)%
Budget by Program					
Administration	\$ 1,040,015	\$ 1,265,020	\$ -	\$ (1,265,020)	(100.0)%
Employment Programs	54,669	-	-	-	0.0%

General Services

The main public roles of the Department of General Services are overseeing the Division of Parks and Recreation and managing many citywide special events.

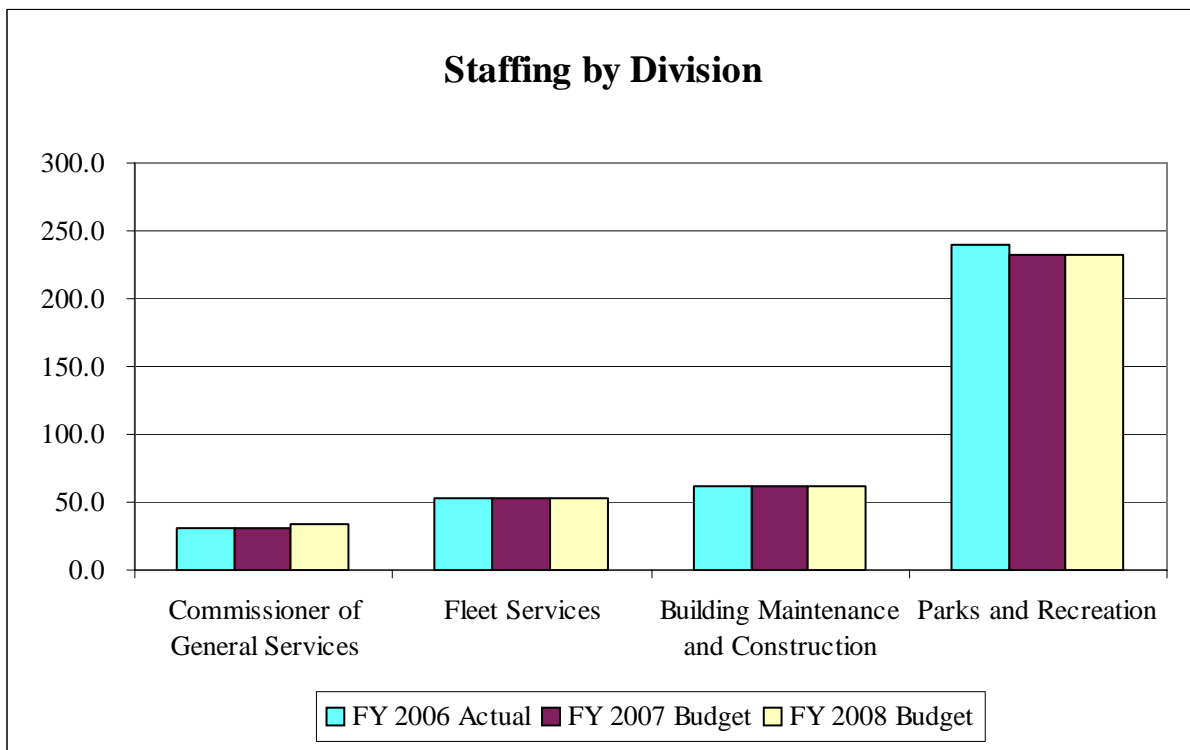
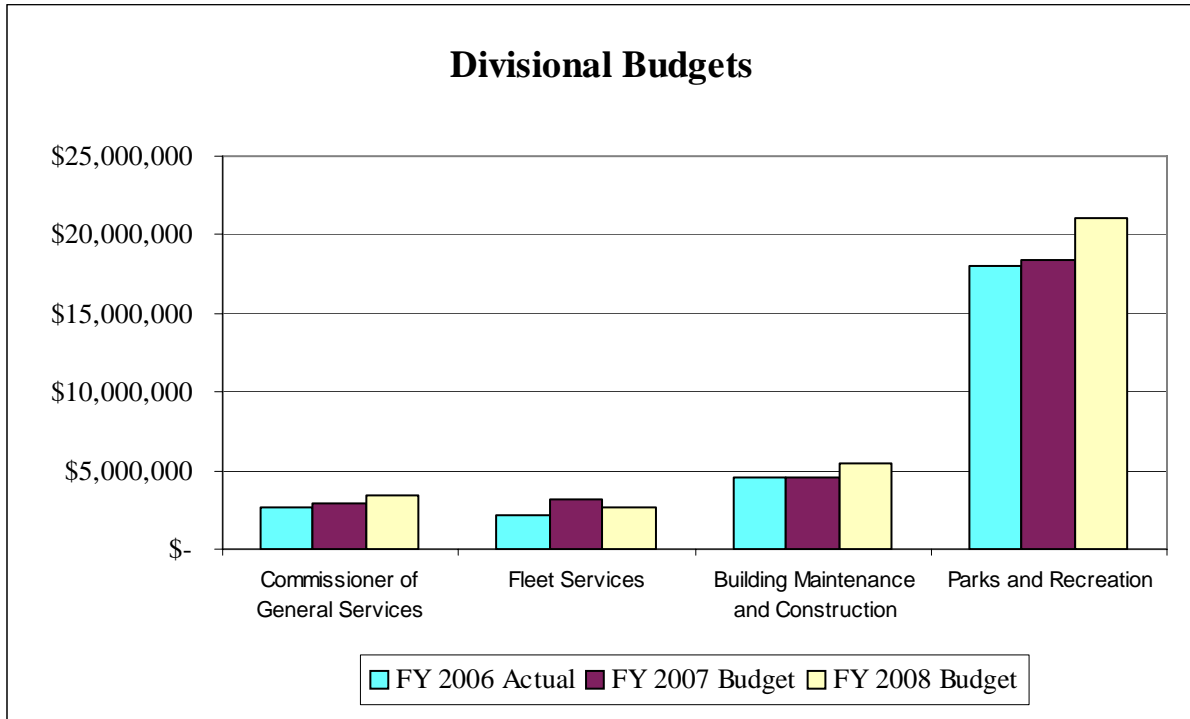
The department's other divisions, Fleet Services and Building Maintenance and Construction play an important supporting role to all other LFUCG departments and agencies.

General Services comprises more than 11 percent of General Services Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of General Services	\$ 2,647,250	\$ 2,861,770	\$ 3,470,020	\$ 608,250	21.3%
Fleet Services	2,195,741	3,119,570	2,659,020	(460,550)	(14.8)%
Building Maintenance and Construction	4,530,680	4,594,230	5,414,730	820,500	17.9%
Parks and Recreation	17,980,311	18,427,050	21,122,320	2,695,270	14.6%
Total	\$ 27,353,983	\$ 29,002,620	\$ 32,666,090	\$ 3,663,470	12.6%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of General Services	31.0	31.0	34.0	3.0	9.7%
Fleet Services	52.5	52.5	52.5	0.0	0.0%
Building Maintenance and Construction	61.5	61.5	61.5	0.0	0.0%
Parks and Recreation	239.5	232.1	232.1	0.0	0.0%
Total	384.5	377.1	380.1	3.0	0.8%

General Services



Commissioner of General Services

Division Description

The Commissioner of General Services oversees the divisions of Fleet Services, Parks and Recreation, and Building Maintenance and Construction, as well as the telephone system, utilities, mailroom, parking garages, security, and pool vehicle fleet.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,280,007	\$ 1,499,820	\$ 1,987,050	\$ 487,230	32.5%
Operating Expenditures	1,269,331	1,347,750	1,473,770	126,020	9.4%
Transfers	-	-	-	-	0.0%
Capital Expenditures	97,912	14,200	9,200	(5,000)	(35.2)%
Total Expenditures	\$ 2,647,250	\$ 2,861,770	\$ 3,470,020	\$ 608,250	21.3%
Total Staffing	31.0	31.0	34.0	3.0	9.7%
Budget by Program					
General Services Comm Office	\$ 960,125	\$ 1,025,570	\$ 1,395,290	\$ 369,720	36.1%
Governmental Programs	1,026,332	1,094,000	1,136,630	42,630	3.9%
Security	660,793	725,490	879,490	154,000	21.2%
Parking Garages	-	16,710	58,610	41,900	250.7%

Budget Highlights

An LFUCG reorganization effective with the FY 2008 budget closes the Office of the Chief Administrative Officer (CAO). Three positions from the CAO's office are reallocated to the Commissioner of General Services' office with a budget of \$259,700, as well as about 65 percent of the CAO's operating budget, which totals \$100,000.

Did You Know?

General Services manages a government-wide utility budget of over \$7.9 million.

During FY 2007, the duties of the Security Officer positions were evaluated, and the pay grade was raised at a full-year cost of \$101,920.

Utilities and rent for facilities that are not allocated to another division are budgeted here. Funds of \$740,000 are included for utilities, which is an increase of \$40,000 over FY 2007. Rental of the building at 166 North Martin Luther King Boulevard is allocated to Public Safety for FY 2008, but was budgeted here for FY 2007 at a cost of \$111,080.

Operating includes new funding of \$35,000 for an energy "watch dog" consultant to assist the energy management committee in reducing energy usage by the government, \$40,000 for bid specifications and bid phase assistance for the Government Center garage reconstruction, and \$17,650 for additional equipment for the Security function (visitor management system, additional cameras, etc.).

Commissioner of General Services

Capital funds include \$9,200 to continue the mail room mail machine lease/purchase agreement. In addition to this, FY 2007 capital included \$5,000 for a copier lease/purchase agreement.

LFUCG intends to issue bonds totaling \$218,500 during FY 2008 for General Services, including \$100,000 for Annex garage restoration, \$50,000 for telephone and communications equipment, \$45,000 for energy-saving equipment, and \$23,500 for security equipment (see the *Capital Projects* section).

Mission Statement

S E R V E

Goals

Steward government assets

Enhance available resources

Reinvent government procedures, processes, and programs

Validate others through empowerment, uniform service delivery, and equitable treatment

Evaluate results

Objectives and Activities

Develop standard operating procedures and “best practices” for the Government Center and courthouse garages to:

- ◆ Enhance cleanliness of parking structures.
- ◆ Extend the useful life of parking facilities.
- ◆ Improve parking facility safety for users by reducing accidents and increasing security.

Develop parking garage management bid specifications and re-bid to minimize future costs, while improving the user’s parking experience.

Continue to implement cost savings and efficiencies in telecommunications.

- ◆ Continue to network telephone systems to one platform (Nortel Networks).
- ◆ Continue to implement Voice over IP where feasible.
- ◆ Network all buildings in the Family Care Center complex to one system.

Work closely with the LFUCG’s new Energy Management Team to develop and implement energy management and utility saving initiatives.

- ◆ Where feasible, transition the LFUCG to electronic billing of utilities.
- ◆ For those utilities billed electronically, be able to track monthly utility usage for each LFUCG facility.

Commissioner of General Services

- ◆ Complete installation of energy-saving equipment.

Fleet Services

Division Description

Fleet Services is responsible for the acquisition, repair, and maintenance of the LFUCG's vehicles and equipment. The acquisition of vehicles and equipment for the General Fund is generally provided for by the issuance of notes (see the *Capital Projects* section for information about FY 2008 notes).

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 2,749,995	\$ 3,133,230	\$ 3,276,900	\$ 143,670	4.6%
Operating Expenditures	(557,935)	(13,660)	423,950	437,610	(3203.6)%
Transfers	-	-	(1,041,830)	(1,041,830)	--
Capital Expenditures	3,682	-	-	-	0.0%
Total Expenditures	\$ 2,195,741	\$ 3,119,570	\$ 2,659,020	\$ (460,550)	(14.8)%
Total Staffing	52.5	52.5	52.5	0.0	0.0%
Budget by Program					
Fleet Services Operations	\$ 2,195,741	\$ 3,119,570	\$ 2,659,020	\$ (460,550)	(14.8)%

Budget Highlights

Two positions in the Division of Fleet Services were reclassified during FY 2007 at an annual cost of \$3,640.

The operating budget includes \$250,000 for the vehicle and equipment repairs and maintenance account. This is an increase of \$458,000 from the credit balance of \$208,000 for FY 2007. This reflects a change in the budgeting for the recovery of Fleet Services vehicle and equipment repairs and maintenance costs from other divisions. The recovery was included in the repairs and maintenance account prior to FY 2008. Now the recovery is shown in the Transfers category, at (\$1,041,830) for FY 2008.

The vehicle and equipment fuel budget is increased by \$2,400, for a budget of \$11,900.

The general utilities budget is decreased by \$28,000, for a budget of \$87,000.

Did You Know?

- ◆ The LFUCG currently owns 1,582 licensed vehicles and 600 pieces of equipment, such as backhoes, tractors, and mowers (all funds). The General Fund accounts for 1,302 licensed vehicles and 491 pieces of equipment.
- ◆ In FY 2007, the LFUCG used over 1.7 million gallons of fuel, drove more than 13 million miles, and generated 12,427 work orders for Fleet Services (8,538 for the General Fund).

Fleet Services

Mission Statement

S E R V E

Goals

Steward government assets

Enhance available resources

Reinvent government procedures, processes, and programs

Validate others through empowerment, uniform service delivery, and equitable treatment

Evaluate results

Objectives and Activities

Repair and maintain LFUCG vehicles and equipment so that user divisions have the resources they need to accomplish their goals.

- ◆ Provide quality preventive maintenance service.
- ◆ Reduce vehicle breakdowns and unscheduled repairs.
- ◆ Develop work standards for employees and benchmarks for the division.
- ◆ Increase quality assurance checks.

Oversee the use and assignment of LFUCG vehicles.

- ◆ Monitor equipment use and care, and communicate unusual situations to division directors and commissioners.
- ◆ Verify that “take home” vehicle assignments are valid.
- ◆ Monitor vehicle repair and fuel expenditures.

Communicate with vehicle operators.

- ◆ Provide a bi-monthly newsletter to LFUCG vehicle operators.
- ◆ Consult with user divisions and operators on replacement vehicles.

Manage the LFUCG investment in vehicles and equipment.

- ◆ Replace vehicles and equipment in a timely manner to ensure minimum downtime and maximum resale.
- ◆ Encourage pooling and sharing of LFUCG vehicles and equipment between divisions.
- ◆ Work to reduce fleet size where possible and improve productivity.

Fleet Services

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Total service work				
Percent scheduled	82%	80%	81%	80%
Percent unscheduled	18%	20%	19%	20%
Service calls				
Number	795	800	835	820
% Change	9.1%	.6%	5.0%	(1.8%)
In-service rate	96%	96%	96%	96%
Number of licensed vehicles	1,248	1,300	1,302	1,350
Number of miles LFUCG vehicles driven (in millions)	10.5	11.0	11.3	11.5

Building Maintenance and Construction

Division Description

Building Maintenance and Construction performs building and facility maintenance on most government buildings, provides asbestos and lead abatement services for the government (and, through contracts, for related partner agencies), and coordinates building construction and design projects. The division also coordinates facility improvement projects with government and private agencies.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 2,705,494	\$ 3,176,570	\$ 3,403,530	\$ 226,960	7.1%
Operating Expenditures	1,454,830	1,387,660	2,011,200	623,540	44.9%
Transfers	120,230	-	-	-	0.0%
Capital Expenditures	250,126	30,000	-	(30,000)	(100.0)%
Total Expenditures	\$ 4,530,680	\$ 4,594,230	\$ 5,414,730	\$ 820,500	17.9%
Total Staffing	61.5	61.5	61.5	0.0	0.0%
Budget by Program					
Building Maintenance	\$ 4,530,680	\$ 4,594,230	\$ 5,414,730	\$ 820,500	17.9%

Did You Know?

The division received funding to do exterior stabilization and restoration to the Government Center at 200 East Main Street.

Budget Highlights

The personnel category includes \$100,000 in the contingency account for possible position reclassifications.

In the operating category, the repairs and maintenance budget is increased by \$548,800, for a budget of \$1,180,500. The increase includes \$12,500 for repairs and maintenance at the Black and Williams Center, \$10,000 for the Charles Young Center, and \$526,300 for other LFUCG properties.

The professional and contract services account is increased by \$32,910, for a budget of \$538,700. The increase includes \$10,000 for an assessment of the Charles Young Center. This account funds custodial contracts, recycling contracts, laboratory analysis of samples for lead or asbestos, engineering and architectural services, miscellaneous downtown mowing, and sidewalk snow removal.

Funds of \$23,800 for professional development and training are included in the division's budget for FY 2008. Professional development funds were formerly included in the Commissioner of General Services' office for all Department of General Services divisions.

LFUCG intends to issue bonds totaling \$258,000 during FY 2008, including \$240,000 for capital repairs and maintenance and \$18,000 for three loop filters for HVAC units (see the *Capital Projects* section). FY 2007 capital was contingency funds to complete the Government Center HVAC renovation project.

Mission Statement

Building Maintenance and Construction

S E R V E

Goals

Steward government assets

Enhance available resources

Reinvent government procedures, processes, and programs

Validate others through empowerment, uniform service delivery, and equitable treatment

Evaluate results

Objectives and Activities

Improve customer service and care to LFUCG employees and residents of the community.

- ◆ Return all telephone calls from employees and constituents within 24 hours.
- ◆ Respond in writing to all written requests for information within three workdays.
- ◆ Update changes in work order status on a daily basis (if applicable).

Execute all projects (facility, maintenance, services, construction, etc.) in the year funded unless explainable, extenuating, and/or mitigating circumstances preclude execution.

- ◆ Develop and execute plans that ensure projects for FY 2008 have been initiated by March 1, 2008.
- ◆ Execute 100 percent of all projects funded in FY 2008.

Develop measurable standards to determine the effectiveness and efficiency of each section.

- ◆ Complete 90 percent of routing work orders in 30 working days during the fiscal year they are issued.

Establish activities that will enhance employee relations and improve cooperation and communication among employees.

- ◆ Continue to provide training to keep skills current.
- ◆ Improve productivity through the interchange of trades and abilities.
- ◆ Provide activities that include employees and (if applicable) their families in a non-work setting (i.e., division picnic, holiday lunch, etc.).
- ◆ Stress the practice of giving praise or recognition when appropriate.
- ◆ Continue to hold monthly meetings with employees to keep them abreast of government programs, functions, and activities, and to provide an opportunity for employee interaction and feedback.

Building Maintenance and Construction

Reduce accidents.

- ◆ Reduce vehicle and personal injury accidents by 15 percent.
- ◆ Hold divisional workshops on health awareness on a regular basis.
- ◆ Provide required yearly re-training in all Occupational Safety and Health Administration (OSHA), Kentucky Occupational Safety and Health (KOSH), and other federal, state, or local agency-required safety training.
- ◆ Hold monthly division safety meetings and weekly team safety meetings, and achieve a 90 percent attendance rating for eligible employees.

Building Maintenance and Construction

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Customer evaluation forms				
Number of total responses (total answers in all five categories)	910	1,500	730	1,000
Number of total responses with a rating of “good” or “excellent”	778	1,300	700	950
Percentage of total responses with a rating of “good” or “excellent”	85%	87%	96%	95%
Accidents				
Number of personal injury accidents	9	8	6	4
Percentage reduction in personal injury accidents	(44%)	(11%)	(25%)	(33%)
Work orders				
Number received during the fiscal year	6,797	7,200	6,687	7,500
Number completed during the fiscal year	6,535	6,912	5,556	7,000
Percentage of those received during the fiscal year completed	96%	96%	83%	93%
Safety meetings				
Number of operational team safety meetings held	246	265	232	265
Percentage of eligible employees attending operational team safety meetings	99%	100%	99%	100%
Number of division safety meetings held	10	12	12	12
Percentage of eligible employees attending divisional safety meetings	96%	100%	99%	100%
Number of staff meetings held	10	12	10	12
Number of asbestos abatement projects completed	4	5	6	8

Parks and Recreation

Division Description

Parks and Recreation has five sections that develop, equip, and operate more than 4,200 acres of parks, playgrounds, swimming pools, and golf courses.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 11,600,923	\$ 12,684,650	\$ 14,107,630	\$ 1,422,980	11.2%
Operating Expenditures	4,724,120	4,960,800	6,337,090	1,376,290	27.7%
Transfers	1,444,023	691,600	667,600	(24,000)	(3.5)%
Capital Expenditures	211,245	90,000	10,000	(80,000)	(88.9)%
Total Expenditures	\$ 17,980,311	\$ 18,427,050	\$ 21,122,320	\$ 2,695,270	14.6%
Total Staffing	239.5	232.1	232.1	0.0	0.0%
Budget by Program					
Park Administration	\$ 2,081,986	\$ 1,562,400	\$ 2,658,500	\$ 1,096,100	70.2%
Parks Planning and Design	517,064	363,340	669,110	305,770	84.2%
Parks Maintenance	6,558,599	7,533,390	8,001,710	468,320	6.2%
Recreation Programs	2,180,281	2,363,520	2,518,430	154,910	6.6%
Special Programs	1,020,677	1,024,210	1,119,660	95,450	9.3%
Enterprise Programs	5,621,704	5,580,190	6,154,910	574,720	10.3%

Budget Highlights

The personnel category includes \$67,000 for contingency funding for possible position reclassifications or inversions during FY 2008.

Operating includes a budget of \$1,532,590 for the repairs and maintenance account, which is an increase of \$529,590 over the FY 2007 appropriation.

FY 2008 includes \$676,100 for the cost of goods sold at various swimming pool concessions and golf pro shops. This is an increase of \$246,100 over the FY 2007 budget of \$430,000.

Various other operating accounts include increases for FY 2008, including \$129,700 for vehicle and equipment repairs and maintenance (budget \$472,600), \$50,000 for vehicle and equipment fuel (budget \$284,500), \$47,500 for operating supplies and expenditures (budget \$425,750), \$18,780 for equipment under \$5,000 (budget \$71,580), and \$12,000 for professional and contract services (budget \$751,600). Contract services funding of \$25,000 continues a position at the Arboretum.

Did You Know?

Parks and Recreation anticipates generating nearly \$5 million in revenue during FY 2008 through fees and charges for programs and facility usage.

Parks and Recreation

Funds of \$12,430 for professional development and training are included in Park's FY 2008 budget. Professional development funds were formerly included in the Commissioner of General Services' office for all Department of General Services divisions.

A dedicated building permit fee was passed in 1983, and the ordinance imposing this fee was clarified in 1995 to restrict its use to park land acquisition. The transfer to the PFC Parks Projects Fund is as follows:

	FY 2007	FY 2008
Park maintenance and development (building permit fees)	\$590,000	\$566,000
Golf course improvements	101,600	101,600
Total	\$691,600	\$667,600

FY 2008 capital of \$10,000 is for a play feature at a swimming pool. FY 2007 capital included \$60,000 for Masterson Station indoor arena fire suppression and \$30,000 for HVAC projects.

LFUCG intends to issue bonds totaling \$4,954,970 during FY 2008 for Parks and Recreation, including \$2,000,000 for trails, \$750,000 for a visitors center at Raven Run, \$60,000 for completion of the indoor arena at Masterson Station, \$1,560,000 for capital repairs and maintenance (mostly safety projects), \$9,000 for a security system at North Base, \$5,000 for a paint sprayer, \$135,000 for a tractor with a boom arm, \$365,000 for golf carts, and \$70,970 for two mowers.

Mission Statement

S E R V E

Goals

Steward government assets

Enhance available resources

Reinvent government procedures, processes, and programs

Validate others through empowerment, uniform service delivery, and equitable treatment

Evaluate results

Objectives and Activities

Treat the citizen as the boss.

- ◆ Ensure that all new employees who have contact with constituents and other employees receive customer service training within one year of employment.
- ◆ Ensure that personnel are available to answer calls from constituents and other employees.

Parks and Recreation

- ◆ Return all phone calls from constituents and employees within 24 hours.
- ◆ Respond in writing to all written requests for information within three workdays.

Provide quality services/programs that enhance the quality of life for all citizens.

- ◆ Limit, when possible, services that are already provided by private and non-profit enterprises.
- ◆ Provide a variety of high-quality cultural and special event activities that attract a large segment of the community and, at the same time, draw tourism to the area.
- ◆ Provide athletic opportunities offering leagues and tournaments that meet the needs of each section of the community.
- ◆ Provide leisure opportunities for community youth that help the social, physical, and mental development of each individual.
- ◆ Strive to assist families with childcare service needs where appropriate.
- ◆ Provide quality and safe aquatic facilities that offer opportunities for instruction in leisure activities.

Insure that all areas of the community fare serviced equally.

- ◆ Map services and facilities to be able to see what services are currently being offered and to look for underserved areas.
- ◆ Continually survey neighborhoods and communities for desired programs and activities.
- ◆ Plan long-term projects in underserved areas.
- ◆ Meet with Hispanic groups to determine increased service to this community.
- ◆ Seek minority- and women-owned business for contracted services.

Consolidate LFUCG functions and services, and downsize property holdings to create a leaner, more efficient government.

- ◆ Evaluate services that are no longer essential or should have cost reimbursed.
- ◆ List all parks property for disposal that is not efficiently serving the community or has no future plans for serving the community.
- ◆ Work with other divisions to reduce/eliminate duplication of services.
- ◆ Concentrate sharing equipment between divisions rather than purchasing duplicate pieces.
- ◆ Generate a list in six months of all available equipment in the division for easier access.
- ◆ Investigate the availability of less used and more costly equipment in other divisions before making purchases.

Encourage private investment in parks.

- ◆ Develop a marketing plan in six months to address more specifically how to approach investment in parks.

Parks and Recreation

- ◆ Approach businesses and interested parties about investing in parks.
- ◆ Facilitate neighborhood associates and private groups with investment in their community parks.
- ◆ Develop better working relationships with the local media for more positive press opportunities.

Execute all projects (facility, maintenance, services, construction, etc.) in the year funded unless explainable, extenuating, and/or mitigating circumstances preclude execution.

- ◆ Complete any previously funded projects.
- ◆ Execute 100 percent of projects funded in FY 2008.

Keep safety a top priority.

- ◆ Reduce vehicle and loss-time accidents by ten percent.
- ◆ Require all areas to meet a goal of holding 100 percent of necessary safety meetings.
- ◆ Continue the Divisional Safety Team to overview SP302 claims and make recommendations for the reduction in claims.
- ◆ Review Risk Management reports monthly.

Promote a professional work environment.

- ◆ Encourage employees to embrace life-long learning.
- ◆ Challenge division of Parks and Recreation employees to produce award-winning results, and then seek external recognition for their performance.
- ◆ Interact with employees for ideas to allow the highest level of job performances.
- ◆ Investigate the perception of the division from other divisions and the public.

Parks and Recreation

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of capital projects administered	78	78	78	78
Acres of park land maintained	4,321	4,321	4,321	4,321
Number of ball fields maintained	84	84	84	84
Special events				
Number provided maintenance assistance	139	139	139	139
Number provided concessions	61	61	61	61
Revenue from the Halloween Trail of Terror	\$28,955	\$25,000	\$32,780	\$30,000
Number of new girls' basketball teams	14	14	14	14
Revenue from Ballet Under the Stars	\$8,256	\$8,200	\$6,360	\$6,500
Number of booths at Woodland Arts Fair	200	200	200	200
Number of participants in Kiddie Kapers	525	600	600	600
Swimming pools				
Number of patrons	183,078	180,000	180,000	180,000
Number of classes and programs offered	400	400	400	400
Number of class and program participants	3,000	3,000	3,000	3,000
Golf Courses				
Number of courses operated and maintained	6	6	6	6
Rounds played	152,000	152,000	150,000	150,000
Revenue generated	\$3,536,000	\$3,500,000	\$3,500,000	\$3,750,000

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Partner Agencies

Funding for partnter agencies represents nearly six percent of General Services District Fund expenditures.

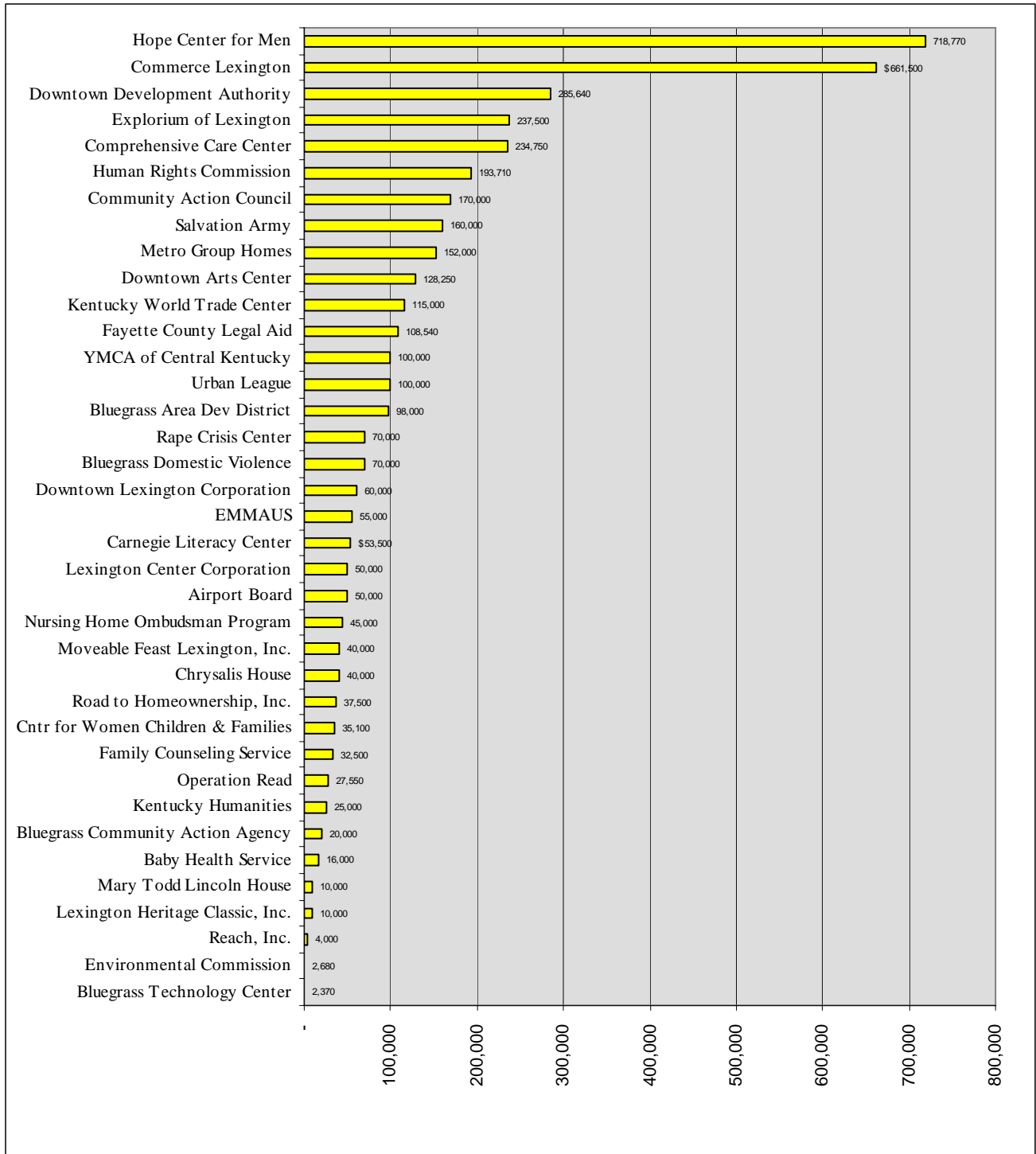
All component agencies are discretely presented entities. Discretely presented agencies have governing bodies appointed by the LFUCG, and the agencies are fiscally dependent on the LFUCG. Blended agencies are, in substance, the same as the government, despite being legally separate.

Other agencies are totally separate from the government and receive only a portion of their funding from the LFUCG. Funding is usually given to provide a specific service to the community.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Component Agencies	\$ 11,951,646	\$ 12,844,060	\$ 12,944,430	\$ 100,370	0.8%
Other Agencies	2,379,798	2,342,380	3,543,220	1,200,840	51.3%
Total	\$ 14,331,443	\$ 15,186,440	\$ 16,487,650	\$ 1,301,210	8.6%

Staffing by Division	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Component Agencies	0.0	0.0	0.0	0.0	0.0%
Other Agencies	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Partner Agencies



Component Agencies

Agency	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
<u>Finance and Administration Agencies</u>					
Carnegie Literacy Center	\$ 78,320	\$ 53,500	\$ 53,500	\$ -	0.0%
Explorium of Lexington	238,208	237,500	237,500	-	0.0%
<u>Economic Development Agencies</u>					
Airport Board	50,000	50,000	50,000	\$ -	0.0%
Lexington Center Corporation	75,000	675,000	50,000	(625,000)	(92.6)%
Downtown Development Authority	187,229	179,880	285,640	105,760	58.8%
Lexington Public Library	11,322,890	11,648,180	12,267,790	619,610	5.3%
Total Component Agencies	\$ 11,951,646	\$ 12,844,060	\$ 12,944,430	\$ 100,369	0.8%

Airport Board

The Airport Board funding is to continue efforts to recruit and promote quality airline service. It will allow the airport to continue its efforts to lure new non-stop air service and further enhance existing service options for Central Kentucky.

Carnegie Center for Literacy and Learning

The Carnegie Center was established in 1994 to promote literacy within the community for all age groups and reading levels. Programs are offered to the public on a variety of topics including reading, writing, speaking, and technology skills. The center has established a printing press and has begun publishing its own books, taken from works read at the Carnegie Center. LFUCG will provide about one-third of the center's overall support for FY 2007 and FY 2008, which includes non-monetary support in the form of financial services, computer support, and facility maintenance. The other two-thirds of the center's funding will be provided equally by the Lexington Public Library and a private citizen.

Downtown Development Authority

The Downtown Development Authority (DDA) assists in facilitating development and redevelopment in the downtown area; acquiring, constructing, maintaining, and improving any "public project"; developing and coordinating implementation of LFUCG's downtown, neighborhood, area-wide, and corridor plans and policies; establishing design and related standards for development and redevelopment; and coordinating activities of other Urban County Government supported departments, offices, and public corporations involved in development and redevelopment related activities.

Explorium of Lexington

The Explorium of Lexington (formerly named Lexington Children's Museum) provides interactive learning for children of all ages through changing exhibits and galleries. These exhibits offer a variety of opportunities for performances, programs, and education by volunteers and teachers. The LFUCG funding supports two areas of the museum, salaries and general operations.

Component Agencies

Lexington Center Corporation

A portion of the hotel/motel room tax revenues are dedicated to the Lexington Center Corporation (LCC). The revenue generated is used by LCC to assist in interest and principal payments for bonds, plus the cost of operating and insuring the facility. In addition to the hotel/motel room tax revenues, \$675,000 is appropriated for FY 2007. Of this amount, \$75,000 is to support LCC's participation in downtown economic development. The additional \$600,000 is due to a one-time anomaly in LCC's annual debt service schedule.

Lexington Public Library

The Lexington Public Library provides information, education, culture, and recreation through the organization and circulation of books, maps, magazines, government documents, films, music, videos, and various other materials. The library operates the main library and four full-service branches within the county. The LFUCG is mandated to fund the Lexington Public Library at a rate equal to five cents per \$100 assessed valuation of taxable property in Fayette County.

Other Agencies

Agency	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
<u>Economic Development Agencies</u>					
Commerce Lexington	\$ 235,490	\$ 90,490	\$ 661,500	\$ 571,010	631.0%
Downtown Arts Center	128,250	128,250	128,250	-	0.0%
Downtown Lexington Corporation	50,000	50,000	60,000	10,000	20.0%
Kentucky World Trade Center	105,014	105,000	115,000	10,000	9.5%
<u>Community Development Agencies</u>					
Tenant Services	39,583	-	-	-	0.0%
Reach, Inc.	-	4,000	4,000	-	0.0%
Community Reinvestment Alliance	15,000	40,000	-	(40,000)	(100.0)%
Urban League	-	-	100,000	100,000	--
Positive Link	10,000	-	-	-	0.0%
Fayette County Legal Aid	145,450	108,540	108,540	-	0.0%
Human Rights Commission	193,564	125,210	193,710	68,500	54.7%
Road to Homeownership, Inc.	-	-	37,500	37,500	--
<u>Public Works and Development Agencies</u>					
Environmental Commission	2,680	2,680	2,680	-	0.0%
<u>General Services Agencies</u>					
Lexington Heritage Classic, Inc.	-	-	10,000	10,000	--
Mary Todd Lincoln House	-	-	10,000	10,000	--
<u>Social Service Agencies</u>					
Baby Health Service	16,000	16,000	16,000	-	0.0%
Bluegrass Area Dev District	71,810	71,810	98,000	26,190	36.5%
Bluegrass Community Action Agency	25,984	20,000	20,000	-	0.0%
Bluegrass Domestic Violence	66,530	66,530	70,000	3,470	5.2%
Bluegrass Technology Center	2,370	2,370	2,370	-	0.0%
Cntr for Women Children & Families	20,222	35,100	35,100	-	0.0%
Chrysalis House	-	40,000	40,000	-	0.0%
Community Action Council	163,260	163,260	170,000	6,740	4.1%
Comprehensive Care Center	178,521	234,750	234,750	-	0.0%
Hope Center for Men	493,770	493,770	718,770	225,000	45.6%
Manchester Center	14,250	14,250	-	(14,250)	(100.0)%
Metro Group Homes	152,000	152,000	152,000	-	0.0%
Nursing Home Ombudsman Program	45,000	45,000	45,000	-	0.0%
Operation Read	27,550	27,550	27,550	-	0.0%
Rape Crisis Center	67,500	67,500	70,000	2,500	3.7%
Salvation Army	100,000	140,820	160,000	19,180	13.6%
YWCA - Phillis Wheatley Center	10,000	10,000	-	(10,000)	(100.0)%
Family Counseling Service	-	32,500	32,500	-	0.0%
EMMAUS	-	55,000	55,000	-	0.0%
Moveable Feast Lexington, Inc.	-	-	40,000	40,000	--
YMCA of Central Kentucky	-	-	100,000	100,000	--
Kentucky Humanities	-	-	25,000	25,000	--
Total Other Agencies	\$ 2,379,798	\$ 2,342,380	\$ 3,543,220	\$ 1,200,840	51.3%

Other Agencies

Baby Health Service

Baby Health Service has been providing free pediatric health care for over eighty years. Area physicians donate their services by providing routine immunizations and prescriptions, as well as x-rays and laboratory tests. Baby Health serves the portion of the community that cannot afford medical insurance, yet does not qualify for a medical card. LFUCG funding supports the overall agency.

Bluegrass Area Development District

As one of fifteen agencies created by state legislation, the Bluegrass Area Development District (ADD) strives to protect the natural resources within the district (seventeen counties in the Central Kentucky area), while providing for community development. The Bluegrass ADD assists communities with transportation, tourism, planning, aging services, and grants. LFUCG funds go toward the daily operation costs not covered by state or federal grants. In addition, LFUCG provides funding for the Homecare program. This program provides services to persons over sixty years of age who are at risk for nursing home placement, helping them to remain in their homes as long as possible.

Bluegrass Community Action Agency

Funds provided by LFUCG are used as grant match for the Elder Nutrition Program grant, and do not go toward the general costs of the organization. The matching funds help cover the costs of meals and transportation for persons age 60 or older and their spouses five days a week. Bluegrass Community Action Agency began providing this service in Fayette County in FY 2004.

Bluegrass Domestic Violence Program, Inc.

The Bluegrass Domestic Violence Program is a private, non-profit agency established to provide comprehensive shelter and support services to victims of domestic violence and their children residing in the Bluegrass Area Development District. Funding from LFUCG will be used as grant match for federal grants, as well as to subsidize the Fayette County shelter and outreach programming.

Bluegrass Technology Center, Inc.

The Bluegrass Technology Center helps persons with disabilities access technology and increase their understanding of how technology can enhance their abilities to participate more fully in the community. LFUCG funding is used to help people with disabilities gain employment.

Center for Women, Children and Families

The Center for Women, Children and Families provides skills to women to help them achieve self sufficiency and protects children who are thought to be abused. As a result of welfare reform, the Connections program has expanded to include a Life Skills Case Management component, which assists women to move from welfare to work more successfully. For FY 2007, the center will participate with four other agencies in a new youth substance abuse treatment program for teens' ages 11 to 17 in Fayette County. Funds provided by the LFUCG help to offset costs of the overall agency.

Other Agencies

Chrysalis House

Chrysalis House is one of five local agencies that will participate in a new youth substance abuse treatment program for teen's ages 11 to 17 in Fayette County. The other participating agencies will be the Comprehensive Care Center, Family Counseling Service, Center for Women, Children and Families, and the LFUCG Division of Youth Services.

Commerce Lexington, Inc.

Commerce Lexington, Inc. was created by the merger of the Greater Lexington Chamber of Commerce, Lexington United, and Lexington Partnership for Workforce Development. It is greater Lexington's main business organization whose goal is to promote economic development, job creation, and overall growth in Lexington and its neighboring communities.

Community Action Council

The Community Action Council, established by the state of Kentucky, serves Fayette, Nicholas, Harrison, and Bourbon Counties. The agency strives to encourage private sector participation in the community due to decreased government resources and to promote economic development, which will assist the low-income public. The council provides services such as Head Start and WinterCare. LFUCG funding provides grant match and general support for the council's administrative and support functions, Fayette County senior transportation services, and the Retired and Senior Volunteer Program (RSVP).

Community Reinvestment Alliance of Lexington, Inc.

The Community Reinvestment Alliance of Lexington, Inc. (CRAL) is a non-profit organization that focuses on providing services that eliminate the barriers to affordable home ownership for low- to moderate-income families and individuals. CRAL provides home ownership education and counseling; group financial literacy and home ownership education seminars; and partnerships with agencies and organizations that have as their goal the provision of affordable housing opportunities and services.

Comprehensive Care Center

This community-based program provides mental health and mental retardation services for the residents of Fayette County. Comprehensive Care receives LFUCG funding for the overall agency, the Domestic Violence program, and the Graham B. Dimmick Child Guidance program. The Domestic Violence program deals with both the victim and the offender; it provides an educational and therapeutic course for offenders, a support group for the graduates of that course, and a support group for victims. For FY 2007, the center will participate with four other agencies in a new youth substance abuse treatment program for teen's ages 11 to 17 in Fayette County.

Other Agencies

Downtown Arts Center

The Downtown Arts Center opened March 1, 2002. LFUCG funding is for a management contract with the Lexington Arts and Cultural Council for this facility. The arts center encourages diverse, high-quality cultural activities and events. It features a 250-seat contemporary theater, a second performance space for 50-80, a café, a 1,500-square foot rehearsal hall, gallery space, and reception and meeting rooms.

Downtown Lexington Corporation

The Downtown Lexington Corporation (DLC) promotes downtown Lexington as an excellent place to live, work, and be entertained. The DLC promotes activities in the downtown area such as Thursday Night Live and Noontime Diversions. Also, the DLC attempts to solve the problems facing downtown, such as parking and housing. LFUCG funding provides general support for DLC.

Emmaus Road Village

Emmaus Road Village seeks to break the cycle of crime by helping ex-offenders transition back into the community and become self-sufficient. LFUCG funding is for the Employment Support Center, which will select 120 nonviolent ex-offenders to participate in an 80-hour manufacturing certification program.

Environmental Commission

The Environmental Commission provides guidance for good environmental standards, thereby protecting the environment for future generations. The commission promotes the public awareness of environmental issues, as well as researches and drafts environmental policies for use in the community. The funding provided by the LFUCG supports the operations of the commission, including the salary of the Coordinator.

Family Counseling Service

Family Counseling Service is one of five local agencies that will participate in a new youth substance abuse treatment program for teen's ages 11 to 17 in Fayette County. The other participating agencies will be Chrysalis House, Comprehensive Care Center, Center for Women, Children and Families, and the LFUCG Division of Youth Services. The program will begin in FY 2007, and will be housed at the Coleman House located on Cisco Road.

Fayette County Legal Aid

Fayette County Legal Aid provides legal representation for indigent persons within Fayette County. The agency's services include offering legal assistance in juvenile court and criminal cases. The majority of funding for Fayette County Legal Aid is received from the state's Department of Public Advocacy. The LFUCG funds support the general operations of Fayette County Legal Aid.

Other Agencies

Hope Center

The Hope Center provides life-sustaining/life-rebuilding services to Lexington's homeless and at-risk persons through shelter, employment counseling, medical and detoxification programs, and mobile outreach. LFUCG funding is for general operations and the HOPEmobile, a mobile outreach program in cooperation with Central Baptist Hospital.

Human Rights Commission

The Human Rights Commission is under contract with the Equal Employment Opportunity Commission and the U. S. Department of Housing and Urban Development to conduct investigations regarding employment and housing discrimination in Fayette County. Through investigation, mediation, and negotiation, the commission strives to resolve charges. LFUCG funding supports the overall agency.

Kentucky Humanities

A portion of the LFUCG funding will be used for the Kentucky Abraham Lincoln Bicentennial that will begin in February 2008 and close in February 2010. Kentucky Humanities will match LFUCG funding. The Kentucky Humanities Council is an independent, nonprofit affiliate of the National Endowment for the Humanities in Washington, D.C.

Kentucky World Trade Center

The Kentucky World Trade Center is a non-profit organization that plays a vital role in local economic development by serving as a one-stop-shop for trade assistance to the business community. Programs and services are designed to keep local firms globally competitive. The agency has locations in Lexington and Louisville. The LFUCG provides about one-third of the funding for the overall budget of the agency.

Lexington Heritage Classic

The Lexington Heritage Classic is a joint collaboration between the Convention and Visitors Bureau, Urban League, and Lexington Sports Authority. Proceeds from the classic, a football sporting event, help support initiatives for various youth organizations. The five-year goal is to award over \$300,000 toward education and scholarships to deserving youth that desire to attend colleges and universities. The Lexington Heritage Classic will potentially inject millions into the Lexington economy via lodging accommodation, restaurants, entertainment, shopping, and transportation.

Manchester Center

The Manchester Center is a nonprofit community center located in downtown Lexington. It focuses on the neighborhoods of Irishtown, Speigle Heights, Southend (formerly Davistown), and Thompson Road Addition. Programs include preschool, youth development, social services, and community enrichment. LFUCG funding supports the overall activities of the agency, including senior citizen programs.

Other Agencies

Kentucky Mansions Preservation Foundation (KMPF) Mary Todd Lincoln House

The Mary Todd Lincoln House in Lexington promotes the unique history of Kentucky, and holds the distinction of being the first site in the nation restored in honor of a First Lady. LFUCG funding is toward the restoration of this house, which KMPF began restoring in the mid-1970s. While the Foundation has carried out other restoration projects, its primary focus at this time is the maintenance and operation of the Mary Todd Lincoln House as a museum.

Metro Group Homes

Metro Group Homes operates three facilities housing two major residential programs. M.A.S.H., a 24-hour emergency shelter, serves youth 11 to 17 years old for up to 30 days. Transitional and Independent Living serves youth 17.5 to 21 years old for up to 18 months. Additional programs include street outreach services, Safe Place services, aftercare services, and peer education. LFUCG funding supports the overall activities of Metro Group Homes, and was increased beginning with FY 2006 due to the closure of the Division of Youth Services' Coleman House Emergency Shelter.

Moveable Feast Lexington, Inc.

Moveable Feast prepares and delivers a hot, nutritious meal five days a week to people in Fayette County with HIV/AIDS or people receiving Hospice Care, their caregiver, and any dependant children in the home. The agency has three employees and relies on about 200 volunteer hours per week to deliver the meals. They currently deliver 100 meals per day at a cost of \$1.74 for food and packaging per meal and \$5.87 overall program cost per meal.

Nursing Home Ombudsman

The Nursing Home Ombudsman Agency of the Bluegrass, Inc. (NHOA) provides advocacy services to frail, vulnerable elders in Fayette County. The core service is a trained, certified, supported advocate who responds to the needs of residents. These needs are identified by the resident, by observation on the part of the Ombudsman, and through complaints expressed by family and friends. Ombudsmen are recruited from the neighborhoods of each nursing home to visit with residents and to monitor the quality of care.

Operation Read

Operation Read helps Lexingtonians improve their reading and writing abilities through community volunteers and small group tutoring sessions. By improving reading and writing skills, Operation Read helps these individuals find more stable employment to support their families. The LFUCG allocation provides the adult literacy program with funds for books and a staff person.

Other Agencies

Positive Link

Positive Link Center's program was designed to provide needed resources and supports to at-risk youth to cease the cycle of academic failure or drop-out, truancy, and detention, and to reduce the rate of recidivism among previously incarcerated youth. Positive Link provided a continuum of services and interventions which empowered at-risk youth to make positive life changes and to transition into a productive, healthy adulthood. Services included mentoring, tutoring, goal setting, family supports, and coordination among courts, schools, and social service agencies.

Rape Crisis Center

The Rape Crisis Center provides services to rape and sexual assault victims, their families, and friends, as well as public awareness and prevention programs. The center runs a 24-hour crisis line staffed by trained volunteer counselors and supports the victim during police, hospital, and court proceedings. The Rape Crisis Center also offers counseling to recent victims and adult survivors of childhood assault. LFUCG funds are used to match federal grant funds for Fayette County services.

Reach, Inc.

Reach, Inc. is a housing counseling agency. The LFUCG appropriation is to fund telephone service.

Road to Home Ownership

The Road to Home Ownership is a non-profit educational program that allows individuals to learn and attain the necessary financial requirements for and benefits of owning their own homes. The ultimate goal, upon successful completion of the program, is that the participant will begin down the path of building wealth by realizing the dream of homeownership, in buying and keeping a home.

Salvation Army

The Salvation Army offers several programs to improve the lives of the people it serves. A social worker assesses the needs of clients and may offer them lodging, food, monetary assistance, and counseling or referrals. LFUCG funding supports the Emergency Shelter for Families and Women.

Tenant Services

Tenant Services will merge with the LFUCG Division of Adult Services effective with FY 2006. This program acts as a "Housing Crisis Center", providing housing counseling to low- to moderate-income home renters and offering limited counseling to mortgage defaulters. Analysis of each client's situation enables Tenant Services to alleviate problems and to assist clients in obtaining adequate shelter and moving towards self-sufficiency. LFUCG provided the majority of funding for Tenant Services prior to the merger.

Other Agencies

Urban League

The Urban League's mission is to enable African Americans and disadvantaged citizens in the achievement of social and economic equality. The mission is achieved by conducting programs in education, employment, housing and community development, and advocacy.

YMCA of Central Kentucky

LFUCG funding is toward the building of a new facility in the Hamburg area, with the stipulation that an agreement be reached that provides equitable membership costs for LFUCG employees.

YWCA Phillis Wheatly Center

LFUCG funding is for the Children and Youth Services program, which is dedicated to providing opportunities for children and youth in a safe, learning environment, encouraging them to embrace diversity as they strive to achieve their goals. Current services are a diversion program for delinquent youth ages 11 to 17 and an after-school care program for neighborhood children between the ages of five and 12.

Urban Services Districts Fund

The Urban Services Districts Fund was established to account for refuse collection, street light, and street cleaning services. There are six special service districts within this fund. These districts are based on the combination of services provided and are funded by an ad valorem tax rate established for each service.

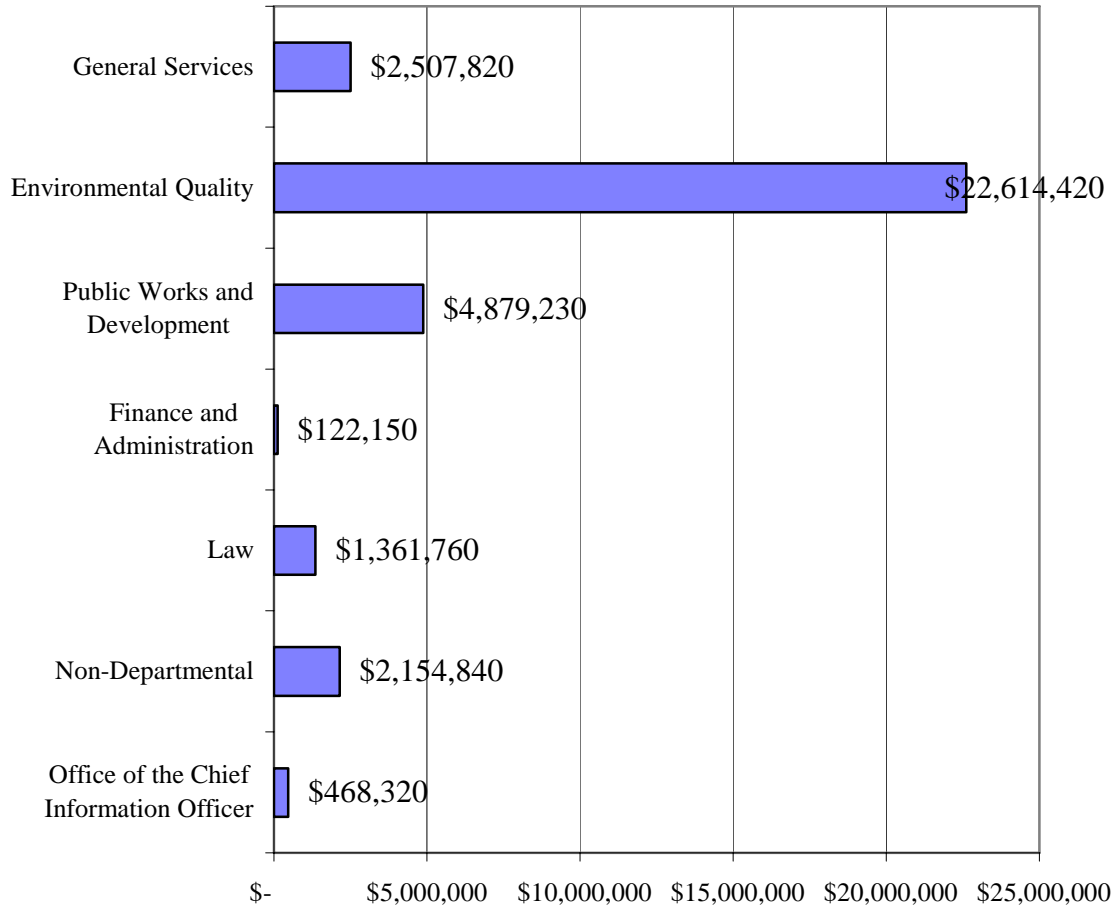
District one is the FULL URBAN SERVICES DISTRICT. Property owners in this district receive all three of the available services.

Districts three through seven are PARTIAL URBAN SERVICES DISTRICTS. Property owners in these districts receive one or two of the available services.

Departmental Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Office of the Chief Information Officer	\$ 403,367	\$ 463,900	\$ 468,320	\$ 4,420	1.0%
Non-Departmental	1,731,859	3,511,850	2,154,840	(1,357,010)	(38.6)%
Law	887,450	1,457,350	1,361,760	(95,590)	(6.6)%
Finance and Administration	822,218	143,710	122,150	(21,560)	(15.0)%
Public Works and Development	4,361,221	4,785,340	4,879,230	93,890	2.0%
Environmental Quality	17,603,711	22,925,060	22,614,420	(310,640)	(1.4)%
General Services	3,275,947	1,106,220	2,507,820	1,401,600	126.7%
Total	\$ 29,085,774	\$ 34,393,430	\$ 34,108,540	\$ (284,890)	(0.8)%
Staffing	283.2	283.2	283.2	0.0	0.0%

Urban Services Districts Fund

FY 2008 Budget by Department



Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Ad Valorem Taxes	\$ 27,733,295	\$ 29,104,400	\$ 31,291,000	\$ 2,186,600	7.5%
Licenses and Permits	970,821	950,000	1,160,000	210,000	22.1%
Services	9,500	4,000	6,000	2,000	50.0%
Property Sales	606,625	142,000	120,000	(22,000)	(15.5)%
Investments	992,332	770,000	1,333,000	563,000	73.1%
Other Income	1,381,275	880,000	980,000	100,000	11.4%
Total Revenue	\$ 31,693,848	\$ 31,850,400	\$ 34,890,000	\$ 3,039,600	9.5%
Release of 27th Pay Reserve	367,505	-	-	-	
July 1 Estimated Fund Balance	18,149,345	12,089,750	16,450,000	3,892,600	32.2%
Total Available	\$ 50,210,698	\$ 43,940,150	\$ 51,340,000	\$ 6,932,200	15.8%
Appropriations					
Operating Expenditures					
Personnel	\$ 11,494,556	\$ 15,126,240	\$ 13,495,920	\$ (1,630,320)	(10.8)%
Debt Service	198,671	198,830	191,540	(7,290)	(3.7)%
Insurance	540,000	1,080,000	1,012,800	(67,200)	(6.2)%
Operating	10,499,848	12,557,700	14,201,950	1,644,250	13.1%
Transfers To\ (From) Other Funds	1,415,730	674,440	612,420	(62,020)	(9.2)%
Total Operating	\$ 24,148,804	\$ 29,637,210	\$ 29,514,630	\$ (122,580)	(0.4)%
Capital Expenditures					
CIP Capital	\$ 750,218	\$ 2,671,500	\$ 1,010,000	\$ (1,661,500)	(62.2)%
Operating Capital	4,186,752	2,084,720	3,583,910	1,499,190	71.9%
Total Capital	\$ 4,936,970	\$ 4,756,220	\$ 4,593,910	\$ (162,310)	(3.4)%
Total Appropriations	\$ 29,085,774	\$ 34,393,430	\$ 34,108,540	\$ (284,890)	(0.8)%
June 30 Estimated Fund Balance	21,124,924	9,546,720	17,231,460	7,217,090	75.6%
Total Appropriations and Fund Balance	\$ 50,210,698	\$ 43,940,150	\$ 51,340,000	\$ 6,932,200	15.8%

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	FY 2007-2008	
				Dollar Change	Percent Change
Realty Taxes	\$ 28,381,183	\$ 29,695,000	\$ 31,922,000	\$ 2,227,000	7.5%
Insurance Companies Capital	-	2,400	-	(2,400)	(100.0)%
PSC - Current	56,717	246,000	246,000	-	0.0%
Supplemental Tax Bills	5,132	10,000	10,000	-	0.0%
Omitted Tax	19,871	-	-	-	0.0%
Discount Property Tax	(472,742)	(505,000)	(543,000)	(38,000)	7.5%
Tax Commissions	(350,000)	(350,000)	(350,000)	-	0.0%
Delinquent Collections	93,134	6,000	6,000	-	0.0%
Total Ad Valorem	\$ 27,733,295	\$ 29,104,400	\$ 31,291,000	\$ 2,186,600	7.5%
Bank Franchise Fees	\$ 970,821	\$ 950,000	\$ 1,160,000	\$ 210,000	22.1%
Total Licenses	\$ 970,821	\$ 950,000	\$ 1,160,000	\$ 210,000	22.1%
Sales of Surplus Equipment	\$ 606,625	\$ 142,000	\$ 120,000	\$ (22,000)	(15.5)%
Rent or Lease	3,750	-	-	-	0.0%
Interest Income	976,904	770,000	1,333,000	563,000	73.1%
Interest Income - Restricted	15,428	-	-	-	0.0%
Dumpster Permit Fee	5,750	4,000	6,000	2,000	50.0%
Dumpster Service Income	-	-	-	-	0.0%
Penalties and Interest	158,687	80,000	80,000	-	0.0%
Recycling & Other	1,222,588	800,000	900,000	100,000	12.5%
Total Miscellaneous	\$ 2,989,732	\$ 1,796,000	\$ 2,439,000	\$ 643,000	35.8%
Total Revenue	\$ 31,693,848	\$ 31,850,400	\$ 34,890,000	\$ 3,039,600	9.5%

Non-Departmental

The two divisions listed here do not belong to a specific department. They were created to account for contract debt; personnel lapse; and indirect costs. Information for these budgets is compiled by the Division of Budgeting, using information from the Department of Finance.

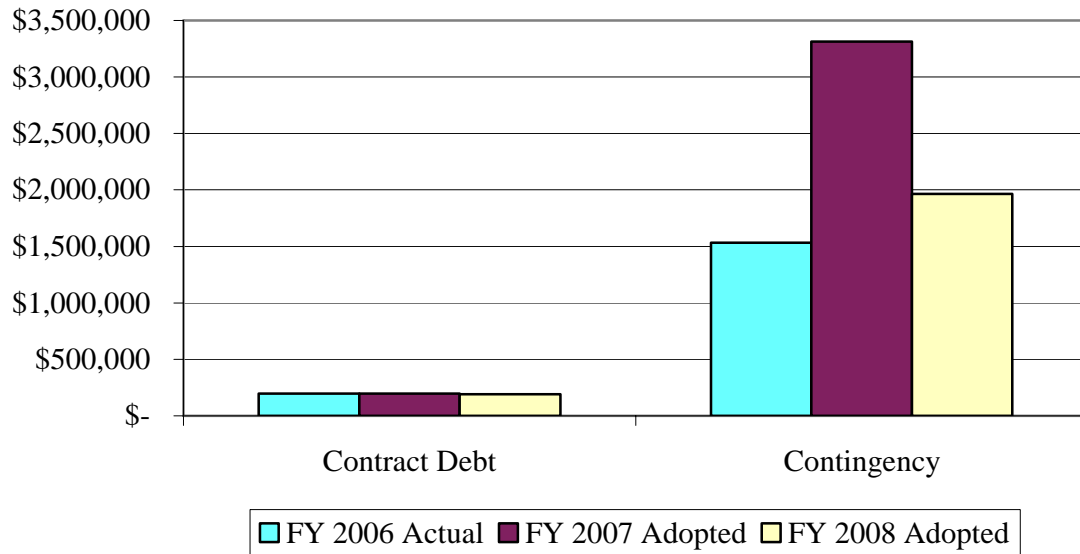
These divisions account for six percent of the Urban Services Districts Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Contract Debt	\$ 198,671	\$ 198,830	\$ 191,540	\$ (7,290)	(3.7)%
Contingency	1,533,189	3,313,020	1,963,300	(1,349,720)	(40.7)%
Total	\$ 1,731,859	\$ 3,511,850	\$ 2,154,840	\$ (1,357,010)	(38.6)%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Contract Debt	0.0	0.0	0.0	0.0	0.0%
Contingency	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Non-Departmental

Divisional Budgets



Contract Debt

Division Description

The Urban County Government has established several public corporations to issue debt to finance equipment needs of the government. The equipment notes issued by Public Facilities Corporations are secured by leases with the LFUCG, which are budgeted in this program.

See the Debt Service Schedule in the *Summary Information* section.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	198,671	198,830	191,540	(7,290)	-3.7%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 198,671	\$ 198,830	\$ 191,540	\$ (7,290)	-3.7%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Contract Debt	\$ 198,671	\$ 198,830	\$ 191,540	\$ (7,290)	-3.7%

Budget Highlights

Since FY 2001, this budget has included debt service for the sanitation building. This expense was formerly included as an indirect cost for the Urban Services Districts Fund. The following table illustrates Urban Services Districts Fund debt payments for FY 2008 and FY 2007.

Did You Know?

Since FY 1997, refuse collection vehicles have been purchased with cash rather than through short-term financing. This has resulted in a decrease in contract debt expenditures and an increase in capital costs in the Fleet Services budget.

FY 2008 Contract Debt Schedule

Maturity			
Date		FY 2007	FY 2008
<u>Revenue Bonds</u>			
2010	Public Facilities Corporation	\$ 198,830	\$ 191,540
Total		\$ 198,830	\$ 191,540

Contingency

Division Description

Contingency includes budgets that cannot be associated with a particular division or budget line item at the beginning of the year (i.e., personnel lapse, termination pay, and the twenty-seventh pay period reserve). These budgets are periodically distributed government-wide based on actual expenditures, with the balance in each program generally reading zero at year-end.

The Indirect Cost Allocation program was established to charge indirect costs to grant programs, and to evaluate accurately the total cost of operating the Urban Services Districts Fund and certain enterprise funds, by recording administrative costs not directly charged to those funds.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ 760,700	\$ (1,607,060)	\$ (2,367,760)	-311.3%
Operating Expenditures	1,385,598	2,406,890	3,417,660	1,010,770	42.0%
Transfers	147,591	145,430	152,700	7,270	5.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 1,533,189	\$ 3,313,020	\$ 1,963,300	\$ (1,349,720)	-40.7%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Contingency	\$ -	\$ 760,700	\$ (1,607,060)	\$ (2,367,760)	-311.3%
Indirect Cost Allocation	1,533,189	2,552,320	3,570,360	1,018,040	39.9%

Budget Highlights

Personnel costs are budgeted according to total staffing levels. Each year a portion of the personnel budget is not spent. This is referred to as “personnel vacancy credit” and occurs as a result of employee turnover, vacant positions, the delay to be expected in filling new positions, etc. FY 2008 includes a credit of \$3,082,060 for planned personnel vacancy credit; FY 2007 included a credit of \$500,000. The budgeted amount is based on historical lapse and the ongoing requirement that the attrition committee must approve the filling of each vacant position.

Contingency also includes funds to transfer waste management workers from non-hazardous to hazardous coverage with the County Employees Retirement System. Kentucky Retirement Systems’ Board of Trustees denied this request, and an appeal is pending in the Franklin Circuit Court.

Contingency also includes funds for the next fiscal year containing a 27th pay period. The last fiscal year with 27 pay periods was 2006, and the next will be 2017.

The FY 2008 appropriation for termination pay is \$100,000, the same as for FY 2007.

Contingency

The FY 2008 budget is based on an indirect cost rate of 25.00 percent. The FY 2007 rate was 15.65 percent. (Rates are provided by the Division of Accounting.) The indirect cost budget is computed by applying the current year's indirect cost rate to the Urban Services Districts Fund's total personnel budget (discounted for anticipated personnel vacancies).

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Law

The Department of Law has one division in the Urban Services Districts Fund. The Division of Risk Management provides for the Urban Services Districts Fund's portion of the self-insurance program.

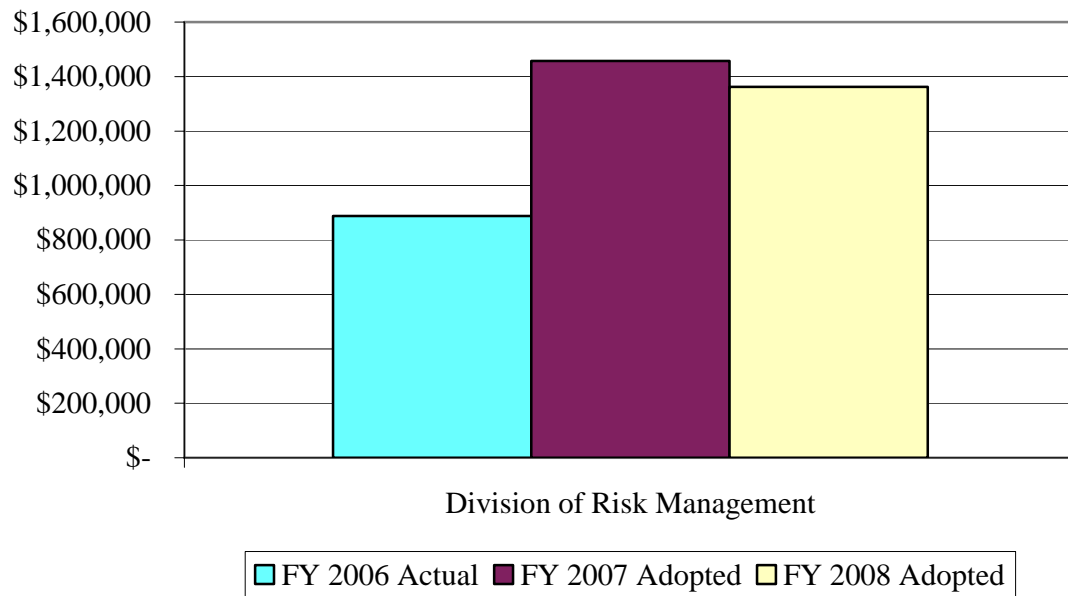
This department accounts for four percent of Urban Services Districts Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Division of Risk Management	\$ 887,450	\$ 1,457,350	\$ 1,361,760	\$ (95,590)	(6.6)%
Total	\$ 887,450	\$ 1,457,350	\$ 1,361,760	\$ (95,590)	(6.6)%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Division of Risk Management	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Law

Divisional Budget



Risk Management (Insurance)

Division Description

The Division of Risk Management provides for the Urban Services Districts Fund's portion of the self-insurance program. The self-insurance program has two funding components: 1) administrative, and 2) claims. The administrative portion is budgeted as a transfer to the General Fund, and the claims portion is budgeted as an operating expenditure. See also the *General Services Fund* and *Internal Service Funds*.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	540,000	1,080,000	1,012,800	(67,200)	-6.2%
Transfers	347,450	377,350	348,960	(28,390)	-7.5%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 887,450	\$ 1,457,350	\$ 1,361,760	\$ (95,590)	-6.6%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Claims Fund	\$ 887,450	\$ 1,457,350	\$ 1,361,760	\$ (95,590)	-6.6%

Budget Highlights

The General Services District, Urban Services Districts, and Sanitary Sewer Funds provide support to the self-insurance fund based on their respective exposure to risk. The exposure to risk provided by the Division of Risk Management for FY 2008 is 75 percent for the General Fund, 12 percent for the Urban Services Districts Fund, and 13 percent for the Sanitary Sewer Funds (the same as for FY 2007). The total actuarially determined risk for FY 2008 is estimated at \$8,440,000.

For FY 2008, the Urban Services Districts Fund's portion of the claims budget is \$1,012,800 and of the administrative budget of the Division of Risk Management is \$348,960.

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Finance and Administration

The Department of Finance and Administration has two divisions in the Urban Services Districts Fund. The Commissioner of Finance and Administration administers a budget that provides for the fund's share of the annual audit cost, and the Division of Human Resources administers personnel programs for the fund.

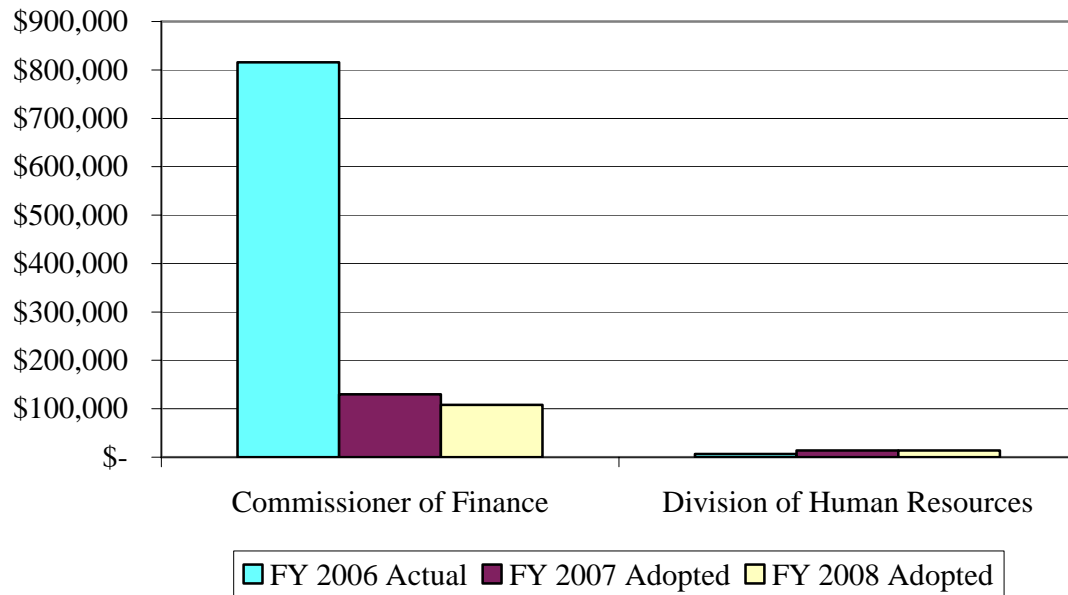
This department accounts for less than one percent of Urban Services Districts Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Finance	\$ 815,702	\$ 129,710	\$ 108,150	\$ (21,560)	(16.6)%
Division of Human Resources	6,516	14,000	14,000	-	0.0%
Total	\$ 822,218	\$ 143,710	\$ 122,150	\$ (21,560)	(15.0)%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Finance	0.0	0.0	0.0	0.0	0.0%
Division of Human Resources	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Finance and Administration

Divisional Budget



Commissioner of Finance and Administration

Division Description

This budget provides funds for the Urban Services Districts Fund's allocation of annual audit costs and for PeopleSoft financial software implementation and maintenance costs.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	15,702	16,500	16,500	-	0.0%
Transfers	800,000	113,210	91,650	(21,560)	-19.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 815,702	\$ 129,710	\$ 108,150	\$ (21,560)	-16.6%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Finance Commissioners Office	\$ 815,702	\$ 129,710	\$ 108,150	\$ (21,560)	-16.6%

Budget Highlights

A portion of the LFUCG annual audit and ad valorem (property tax) audit cost is allocated to the Urban Services Districts Fund.

The transfer category includes \$26,300 to the General Fund for the Urban Services Districts Fund's portion of the PeopleSoft financial software maintenance and \$65,350 to the Enterprise Resource Planning (ERP) Fund for continuing STARS implementation costs.

Goals and Objectives

Prepare financial reports in a manner that complies with financial reporting requirements and to provide information necessary to understand the financial operations of the LFUCG.

- ◆ Coordinate the annual financial audit and preparation of the Comprehensive Annual Financial Report (CAFR) in accordance with appropriate standard setting bodies, and submit the CAFR to the Mayor and the Council by November 30 of each year.
- ◆ Prepare and distribute Urban Services Districts Fund financial statements as needed.
- ◆ Prepare revenue and expenditure forecasts and financial statements, and update the long-term financial forecast.

Maximize investment income, while maintaining security of principal and meeting the daily cash flow demand of the LFUCG.

Commissioner of Finance and Administration

- ◆ Prepare cash flow forecasts.
- ◆ Invest all available cash not immediately required to meet expenditures.
- ◆ Prepare quarterly investment reports for submission to the Mayor and the Council.

Human Resources

Division Description

Human Resources provides commercial driver's license (CDL) training, random drug and alcohol testing of employees with CDLs and/or those in safety sensitive positions (in accordance with LFUCG's Alcohol- and Drug-Free Workplace policy), and occupational wellness programs for Urban Services Districts Fund employees.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	6,516	14,000	14,000	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 6,516	\$ 14,000	\$ 14,000	\$ -	0.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Gov't Wide Personnel Program	\$ (2,653)	\$ 14,000	\$ 14,000	\$ -	0.0%
Training	9,169	-	-	-	0.0%
Employee Insurance Programs	-	-	-	-	0.0%

Budget Highlights

Funding includes \$6,000 for the Alcohol- and Drug-Free Workplace program, \$5,500 for the CDL program, and \$2,500 for occupational wellness.

Goals and Objectives

Monitor and identify best methods for preventing identified illnesses and injuries to employees and assure compliance in accordance with applicable regulations.

- ◆ Decrease no show rates (i.e., employees not reporting for scheduled medical exams).
- ◆ Increase participation of employees in identified job classifications.

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Office of the Chief Information Officer

The Office of the Chief Information Officer (CIO) has one division in the Urban Services Districts Fund. The Division of Government Communications administers public information and LexCall services.

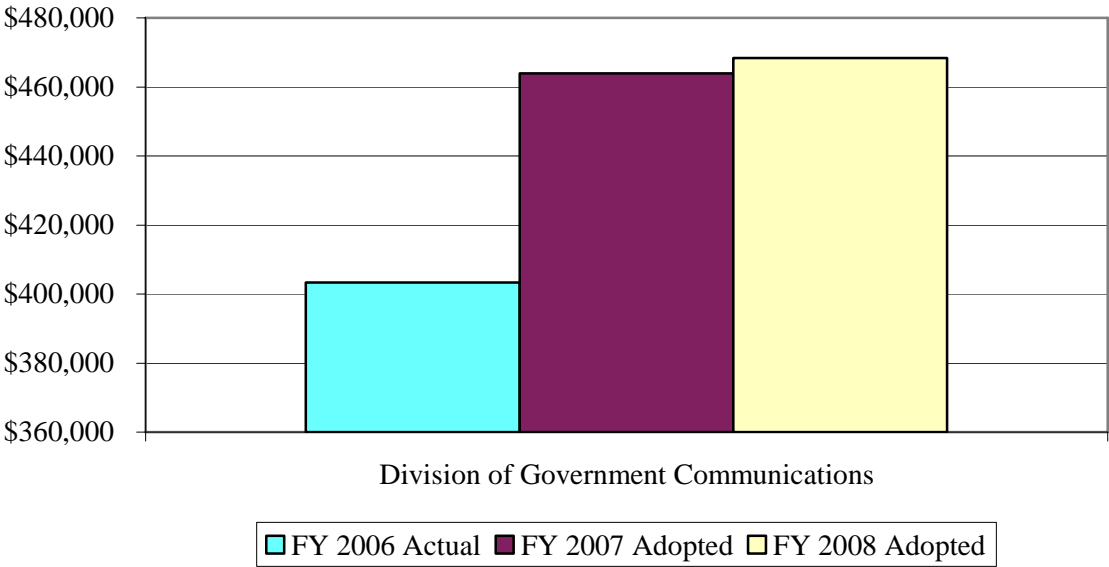
The Office of the CIO comprises nearly one and one-half percent of the Urban Services Districts Fund budget.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Division of Government Communications	\$ 403,367	\$ 463,900	\$ 468,320	\$ 4,420	1.0%
Total	\$ 403,367	\$ 463,900	\$ 468,320	\$ 4,420	1.0%

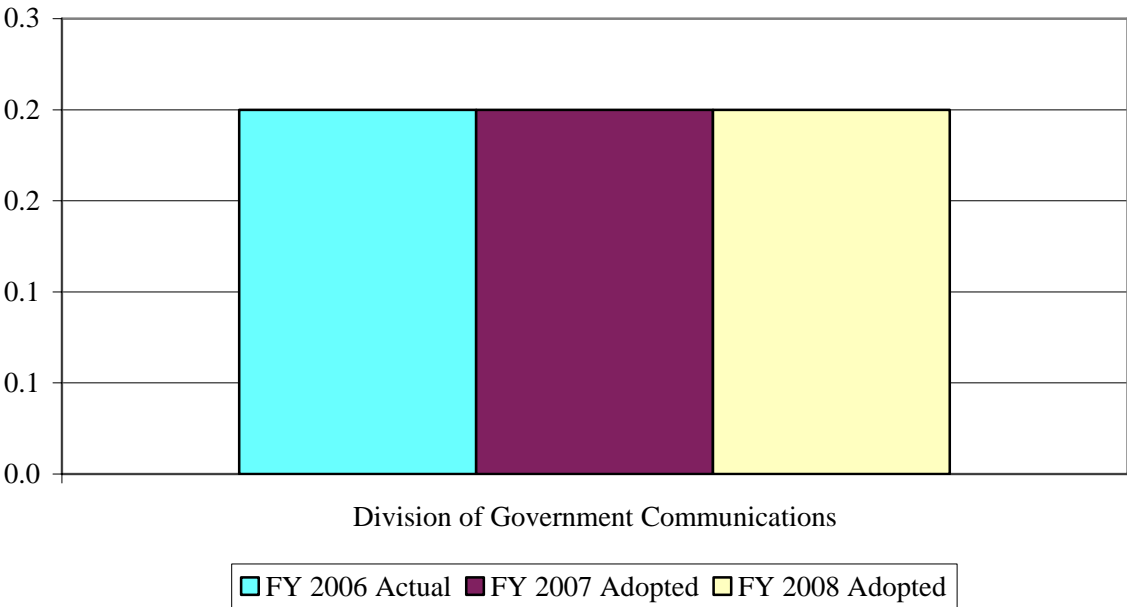
Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Division of Government Communications	0.2	0.2	0.2	0.0	0.0%
Total	0.2	0.2	0.2	0.0	0.0%

Chief Information Officer

Divisional Budgets



Staffing by Division



Government Communications

Division Description

Government Communications provides public education services for the refuse collection, street light, and street cleaning programs. Designed to improve service delivery to the public, LexCall is a centralized call center that allows residents to contact one office for assistance with solving problems or having questions answered.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 269,559	\$ 330,490	\$ 376,860	\$ 46,370	14.0%
Operating Expenditures	10,492	16,000	15,700	(300)	-1.9%
Transfers	34,714	38,450	19,110	(19,340)	-50.3%
Capital Expenditures	88,603	78,960	56,650	(22,310)	-28.3%
Total Expenditures	\$ 403,367	\$ 463,900	\$ 468,320	\$ 4,420	1.0%
Total Staffing	0.2	0.2	0.2	0.0	0.0%
Budget by Program					
Communications	\$ 101,164	\$ 118,070	\$ 83,550	\$ (34,520)	-29.2%
Lex Call	302,203	345,830	384,770	38,940	11.3%

Did You Know?

- ◆ **LexCall:** In October 2006, LexCall 3-1-1 was implemented as the non-emergency number to call when you have a problem, a question, or an idea for LFUCG. For the first time, LexCall 3-1-1 is now in the University of Kentucky and Transylvania University phone directories and is accessible to students (off-campus) and faculty.
- ◆ **GTV3:** The “At Your Service” program covered 45 different topics relating to Waste Management and Public Works issues in 12 episodes.

Budget Highlights

Government Communications produces a monthly program covering Division of Waste Management and other urban services issues. The program is called “At Your Service”, and airs several times per month on GTV3. Part-time positions totaling 0.2 FTE are assigned to this program. In addition, approximately 0.3 FTE full-time positions are charged to this program.

Program costs for LexCall are allocated among three funds based on actual requests for service. For FY 2008, 69 percent is allocated to the Urban Services Districts Fund, 27 percent to the General Services District Fund, and four percent to the Sanitary Sewer Fund, the same as for FY 2007.

FY 2008 capital funding is for cameras, a recorder, and other production equipment for Urban Services Districts Fund GTV3 programming. FY 2007 capital included \$74,000 for an editing system and \$4,960 for computer systems.

Government Communications

Mission Statement – Government Communications

The mission of the Division of Government Communications is to proactively provide and disseminate accurate and timely information to the general public, the news media, and the Urban County Government employees about Urban County Government services, events, projects, meetings, and programs in an economical, efficient, and professional manner.

Mission Statement - LexCall

The mission of LexCall is to assist citizens with their local government services by:

- Providing prompt, friendly response to their requests for service or information
- Providing computerized tracking of service requests from the initial call for service through its referral, investigation, and disposition.

Goals and Objectives

Ensure responsiveness of government to issues of citizen and community concern.

- ◆ Measure the quality of LexCall service through citizen opinion surveys.
- ◆ Provide activity reports to Commissioners and Directors to help them measure community needs and the response time of their divisions.

Public Works and Development

The Department of Public Works and Development includes the divisions listed below and is responsible for providing residents in the Urban Services areas with street light and street cleaning services.

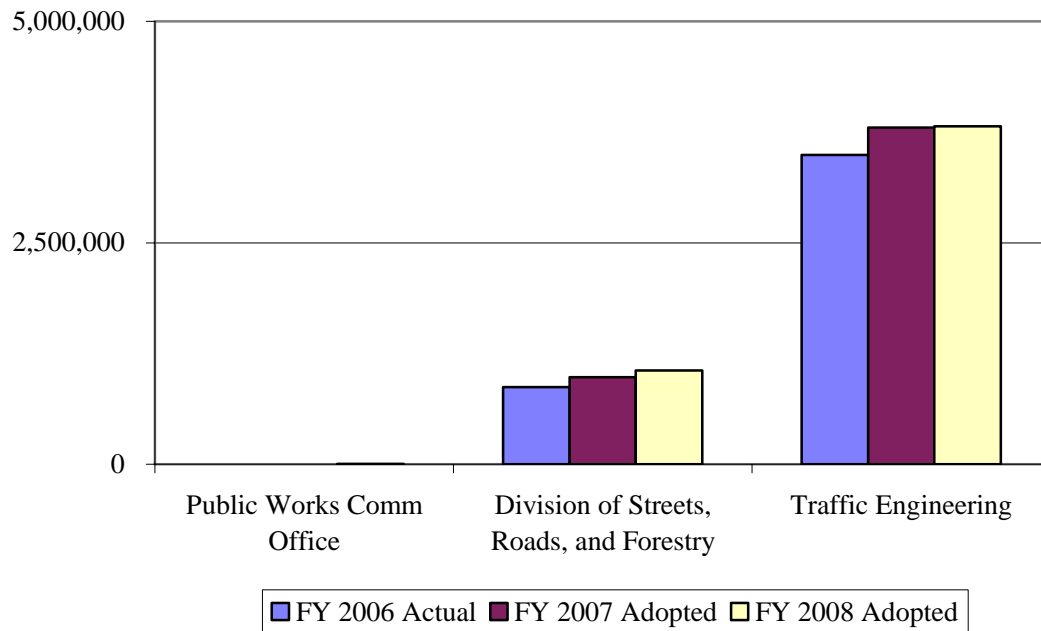
This department represents more than 14 percent of Urban Services Districts Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Public Works Comm Office	\$ -	\$ -	\$ 4,000	\$ 4,000	--
Division of Streets, Roads, and Forestry	870,866	984,340	1,059,230	74,890	7.6%
Traffic Engineering	3,490,355	3,801,000	3,816,000	15,000	0.4%
Total	\$ 4,361,221	\$ 4,785,340	\$ 4,879,230	\$ 93,890	2.0%

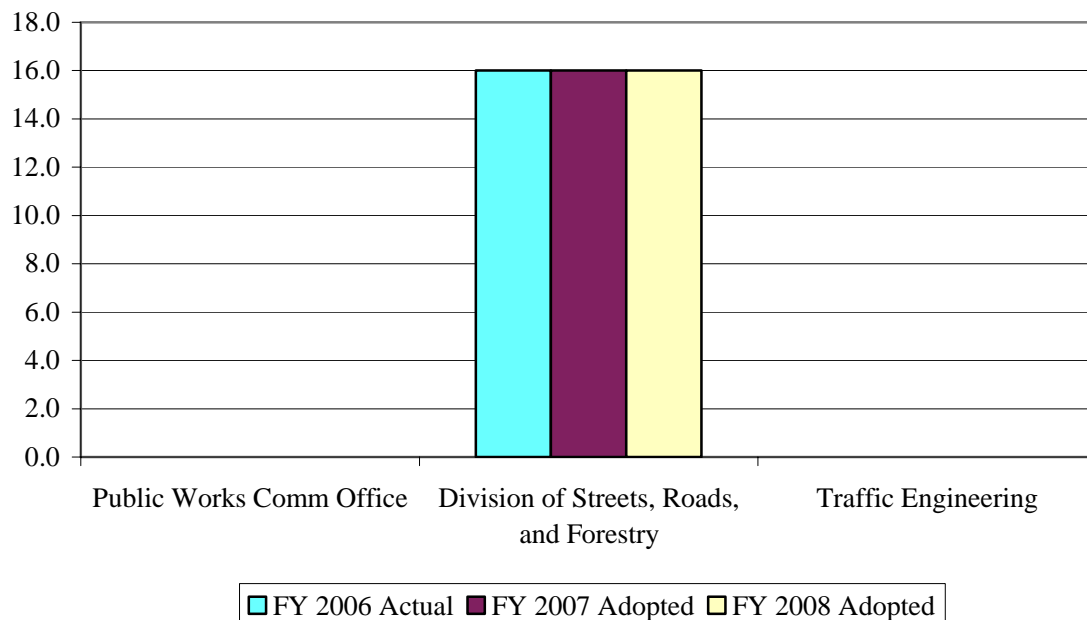
Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Public Works Comm Office	0.0	0.0	0.0	0.0	0.0%
Division of Streets, Roads, and Forestry	16.0	16.0	16.0	0.0	0.0%
Traffic Engineering	0.0	0.0	0.0	0.0	0.0%
Total	16.0	16.0	16.0	0.0	0.0%

Public Works and Development

Divisional Budgets



Staffing by Division



Commissioner of Public Works and Development

Division Description

Funds are budgeted in this program for the cost of conferences and training seminars for the Department of Public Works and Development employees assigned to street light and street cleaning services.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	-	-	4,000	4,000	--
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ -	\$ -	\$ 4,000	\$ 4,000	--
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Public Works Comm Office	\$ -	\$ -	\$ 4,000	\$ 4,000	--

Budget Highlights

An LFUCG reorganization effective with the FY 2008 budget results in the Division of Waste Management (formerly the Division of Solid Waste) being reallocated to the new Department of Environmental Quality from the Department of Public Works and Development.

Goals and Objectives

Promote the professional development of employees in the street cleaning and street light programs.

- ◆ Encourage supervisory training through memoranda, divisional meetings, and one-on-one discussions.
- ◆ Provide training on all new equipment, technologies, and software.
- ◆ Provide training opportunities for career advancement.

Streets, Roads, and Forestry

Division Description

The Division of Streets, Roads, and Forestry is responsible for street sweeping in the urban services districts. All streets in the eligible districts are swept once every five to six weeks. Employees are also responsible for cleaning up after various downtown events throughout the year.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 590,674	\$ 775,650	\$ 829,730	\$ 54,080	7.0%
Operating Expenditures	280,192	208,690	229,500	20,810	10.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 870,866	\$ 984,340	\$ 1,059,230	\$ 74,890	7.6%
Total Staffing	16.0	16.0	16.0	0.0	0.0%
Budget by Program					
Street Cleaning	\$ 870,866	\$ 984,340	\$ 1,059,230	\$ 74,890	7.6%

Budget Highlights

The vehicle and equipment fuel budget is \$84,000 for FY 2008, which is \$18,000 more than the FY 2007 budget. The vehicle repair and maintenance account is increased by \$2,000, for a total budget of \$132,000.

Did You Know?

Street sweeping provides environmental benefits by improving water quality and removing debris from our roadways. During FY 2007, 14,180 cubic yards of debris were removed from Lexington streets.

Goals and Objectives

To provide clean streets and promote water quality.

- ◆ Sweep streets in designated tax districts monthly.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Miles of streets swept	29,382	31,500	32,183	33,000

Traffic Engineering

Division Description

Traffic Engineering is responsible for street light installation and utility costs within the eligible urban services districts.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	3,082,107	3,351,000	3,416,000	65,000	1.9%
Transfers	-	-	-	-	0.0%
Capital Expenditures	408,248	450,000	400,000	(50,000)	-11.1%
Total Expenditures	\$ 3,490,355	\$ 3,801,000	\$ 3,816,000	\$ 15,000	0.4%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Street Lights	\$ 3,490,355	\$ 3,801,000	\$ 3,816,000	\$ 15,000	0.4%

Budget Highlights

The operating budget increase reflects higher utility costs due to rising rates and the annual increase in the number of street lights in eligible urban services districts.

The FY 2008 capital budget includes \$400,000 for street lights, as follows:

• Street lights—Corridor	\$100,000
• Street lights—New subdivisions	300,000
	<u>\$400,000</u>

Goals and Objectives

Provide a safe and efficient roadway system by ensuring that all development proposals meet LFUCG subdivision regulations and street lighting meets national lighting standards.

- ◆ Design, authorize, and coordinate with local utility companies and neighborhood residents for the placement of street lights.
- ◆ Provide technical and design assistance, as needed, for special street lighting projects on public roadways.
- ◆ Improve the quality of life in neighborhoods by implementing street lighting standards and traffic mitigation measures.

Traffic Engineering

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of street lights installed in subdivisions	616	550	525	540
Number of street lights installed along roadways	89	75	80	90
Number of street lights installed in sewer district areas	23	15	13	10

Environmental Quality

The Department of Environmental Quality includes the Division of Waste Management, which is responsible for providing residents in the Urban Services areas with refuse collection service.

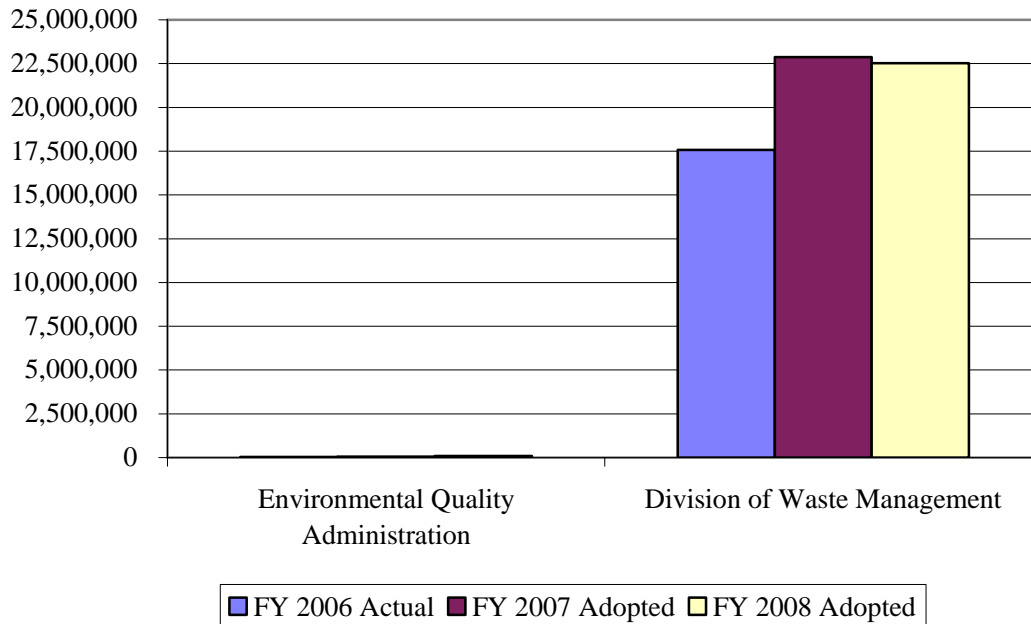
This is the largest department in the Urban Services Districts Fund, representing more than 66 percent of Urban Services Districts Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Environmental Quality Administration	\$ 29,379	\$ 55,000	\$ 83,000	\$ 28,000	50.9%
Division of Waste Management	17,574,332	22,870,060	22,531,420	(338,640)	(1.5)%
Total	\$ 17,603,711	\$ 22,925,060	\$ 22,614,420	\$ (310,640)	(1.4)%

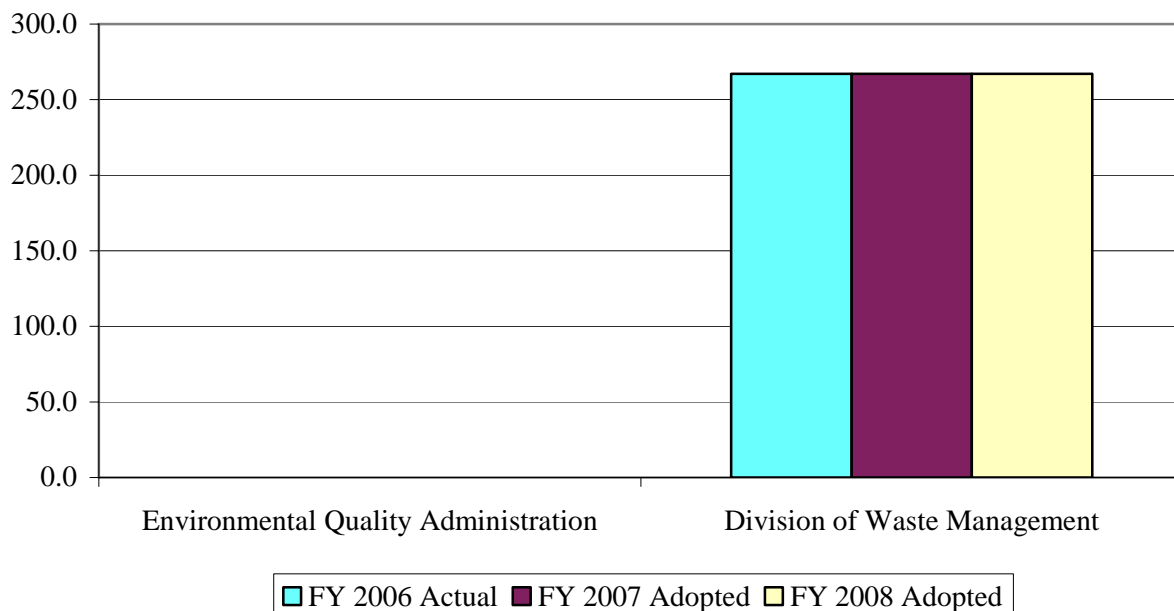
Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Environmental Quality Administration	0.0	0.0	0.0	0.0	0.0%
Division of Waste Management	267.0	267.0	267.0	0.0	0.0%
Total	267.0	267.0	267.0	0.0	0.0%

Environmental Quality

Divisional Budgets



Staffing by Division



Environmental Quality Administration

Division Description

Funds are budgeted in this program for the cost of conferences and training seminars for Environmental Quality employees assigned to refuse collection services. It also includes funds for mailings for urban services districts changes.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	29,379	55,000	83,000	28,000	50.9%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 29,379	\$ 55,000	\$ 83,000	\$ 28,000	50.9%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Environmental Quality Administration	\$ 29,379	\$ 55,000	\$ 83,000	\$ 28,000	50.9%

Budget Highlights

The FY 2008 budget includes \$68,000 for professional development and training, an increase of \$28,000 over FY 2007 budget. The budget of \$15,000 for certified mailings to residents regarding tax district changes is the same as for FY 2007.

Goals and Objectives

Promote the professional development of employees in the refuse collection program.

- ◆ Encourage supervisory training through memoranda, divisional meetings, and one-on-one discussions.
- ◆ Provide training on all new equipment, technologies, and software.
- ◆ Provide training opportunities for career advancement.

Waste Management

Division Description

Waste Management provides curbside collection of municipal waste. Residential waste is collected by means of 90-gallon roll carts called “Herbies”. The Refuse Collection program also oversees more than 3,000 dumpsters throughout the county, and provides permits for temporary dumpster placement. The Recycling program operates both within the government and the community through the use of “Rosies” and internal recycling programs. In April 1999, the yard waste recycling program was expanded to include all residential properties receiving refuse collection services from the LFUCG. Participants in the yard waste recycling program are provided with roll carts, called “Lennies”, and/or yard waste bags.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 10,388,491	\$ 12,843,480	\$ 13,359,030	\$ 515,550	4.0%
Operating Expenditures	5,617,356	6,353,320	6,828,130	474,810	7.5%
Transfers	85,975	-	-	-	0.0%
Capital Expenditures	1,482,510	3,673,260	2,344,260	(1,329,000)	-36.2%
Total Expenditures	\$ 17,574,332	\$ 22,870,060	\$ 22,531,420	\$ (338,640)	-1.5%
Total Staffing	267.0	267.0	267.0	0.0	0.0%
Budget by Program					
Solid Waste Administration	\$ -	\$ 4,515,090	\$ 5,225,740	\$ 710,650	15.7%
Refuse Collection	10,312,547	9,287,770	9,081,390	(206,380)	-2.2%
Dumpster Program	1,984,156	2,010,900	1,876,280	(134,620)	-6.7%
Recycling Program	1,470,586	2,141,850	1,695,110	(446,740)	-20.9%
Materials Recovery Facility	1,612,385	2,233,730	2,162,360	(71,370)	-3.2%
Composting Program	437,457	450,000	440,000	(10,000)	-2.2%
Yard Waste Collections	1,757,200	2,230,720	2,050,540	(180,180)	-8.1%

Budget Highlights

The overtime account budget is reduced by \$203,700 for FY 2008 to reflect the actual needs of the division. The personnel budget includes contingency funding of \$60,000 for possible position reclassifications or inversions.

The professional and contract services account includes \$1,740,000 for transportation fees to the landfill transfer station, which is an increase of \$199,500 over FY 2007. This account also includes new funding of \$100,000 to promote an increase in business and school recycling.

Other increases to the operating budget include \$100,000 for vehicle and equipment fuel (total budget \$1,015,000), \$22,160 for utilities (total budget \$127,160), and \$15,000 for vehicle repairs and maintenance (total budget \$983,500).

Did You Know?

The Division of Waste Management recouped over \$1,219,407 from the sale of processed recycling material at the MRF that was collected from residents in Fayette County.

Waste Management

The FY 2008 capital budget includes the following:

Parking lot expansion/truck shed	\$300,000
Household hazardous waste building	200,000
Recycling equipment	450,000
“Herbie” roll carts	425,000
“Rosie” roll carts	250,000
“Lenny” roll carts	228,000
Processing equipment	200,000
Mini sidewalk/street sweeper (two)	84,000
Automated data system	68,000
Litter vacuum (two)	44,000
Miscellaneous equipment	35,000
Computer equipment	23,000
Radio equipment	15,760
Loan-a-box	10,500
Pitch in containers	6,000
Dumpsters	5,000
Total	<u>\$2,344,260</u>

In FY 2008, collection of household hazardous waste was transferred from the Division of Environmental and Emergency Management to the Division of Waste Management. A permanent household hazardous waste facility is scheduled to be constructed in FY 2008 (see the *Capital Projects* section of this document).

Mission Statement

To provide safe, efficient, and reliable collection service for solid waste and to promote waste diversion through recycling and waste reduction.

Goals and Objectives

Maximize efficiency in solid waste collection services.

- ◆ Develop an equitable and efficient routing system by utilizing the Geographic Information System, Arc-View, GPS, and onboard computer units.
- ◆ Increase the number of CDL (commercial drivers’ license) certified drivers.
- ◆ Improve response time by 25 percent on special pick-ups and roll cart repairs and deliveries.
- ◆ Decrease the number of complaints about containers left on the street and materials being set on the curb out of regulation.
- ◆ Conduct a comprehensive efficiency study for all Solid Waste operations.

Provide a safer environment for employees and the general public.

Waste Management

- ◆ Enhance the in-house safety training program for all employees, and utilize improved equipment designs.
- ◆ Ensure immediate notification of Fleet Services regarding malfunctioning equipment for correction and repair.
- ◆ Conduct quarterly safety inspections of all routes.
- ◆ Decrease the number of injuries and accidents by increasing the number of automated collection vehicles.
- ◆ Expand equipment and employee parking spaces.

Increase communication regarding solid waste issues and collection regulations through public education.

- ◆ Provide annual brochures about collection schedules and regulations to residents.
- ◆ Leave tags explaining why refuse was not collected.
- ◆ Publish tri-annual newsletters from the Division of Waste Management.
- ◆ Provide information and training concerning Waste Management activities to facilitate improved telephone communication.
- ◆ Develop a newsletter designed to encourage business and school recycling and waste reduction.
- ◆ Increase the number of presentations to school and community groups.

Divert more materials from the landfill through recycling and waste reduction activities.

- ◆ Increase the tons-per-hour capacity for sorting materials at the recycling facility through the installation of new processing equipment.
- ◆ Implement the planned recycling program for apartments, schools, and businesses.
- ◆ Commission a design study for development of a household hazardous waste facility.

Waste Management

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Enforcement actions taken on non-compliant containers and materials	816	820	696	600
Tags left by drivers explaining why refuse was not collected				
Number	8,448	10,000	8,313	7,897
% Change	17.2%	18.4%	(1.6%)	(5.0%)
Residential locations with curbside recycling				
Number	57,000	59,850	57,864	57,864
% Change	9.8%	5.0%	1.5%	0.0%
Recycling program collections				
Tons	15,189	15,800	17,345	19,790
% Change	6.3%	4.0%	14.2%	14.1%
Yard waste program collections				
Tons	16,000	15,000	19,230	19,230
% Change	(25.7%)	(6.3%)	20.2%	0.0%
Refuse program collections				
Tons	153,000	150,000	153,250	153,250*
% Change	(1.9%)	(2.0%)	0.2%	0.0%
Workers' compensation and risk management claims				
Number	134	134	79	79
% Change	(6.3%)	0.0%	(41.0%)	0.0%
Safety inspections conducted of all routes	Quarterly	Quarterly	Quarterly	Quarterly

* No increase in refuse due to estimated increase in recycling and effective public education.

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General Services

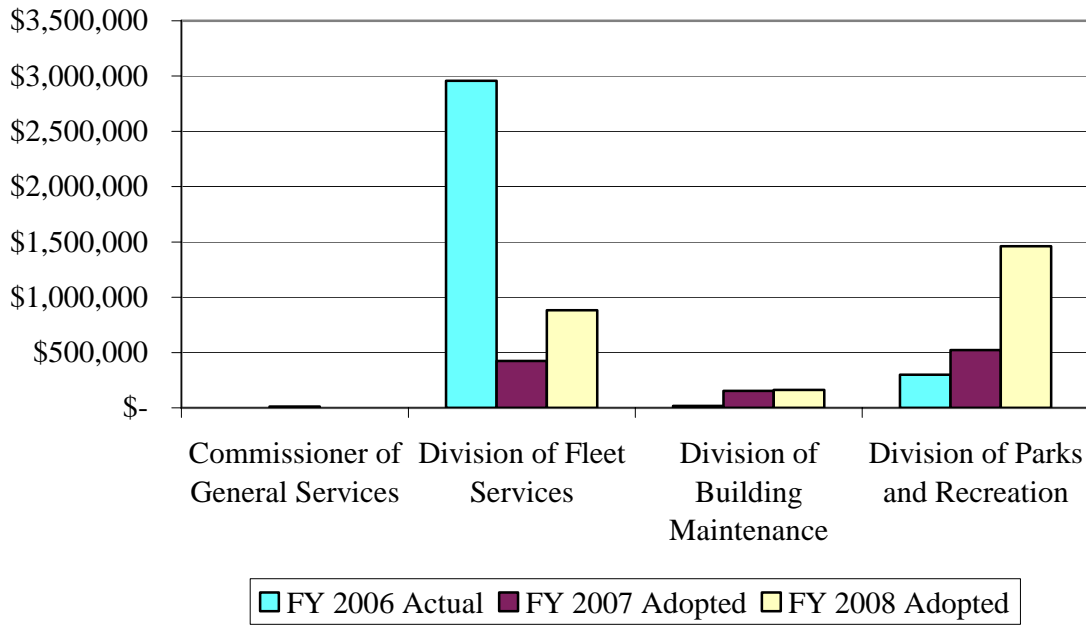
This department includes the divisions listed below and represents more than seven percent of Urban Services Districts Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of General Services	\$ 17	\$ 10,500	\$ -	\$ (10,500)	(100.0)%
Division of Fleet Services	2,957,609	422,500	883,000	460,500	109.0%
Division of Building Maintenance	18,250	151,600	162,110	10,510	6.9%
Division of Parks and Recreation	300,070	521,620	1,462,710	941,090	180.4%
Total	\$ 3,275,947	\$ 1,106,220	\$ 2,507,820	\$ 1,401,600	126.7%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of General Services	0.0	0.0	0.0	0.0	0.0%
Division of Fleet Services	0.0	0.0	0.0	0.0	0.0%
Division of Building Maintenance	0.0	0.0	0.0	0.0	0.0%
Division of Parks and Recreation	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

General Services

Divisional Budgets



Commissioner of General Services

Division Description

This program provided funds for training and certification of Fleet Services employees who work on refuse collection and street sweeping equipment prior to FY 2008. These funds are budgeted in the Division of Fleet Services for FY 2008.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	17	10,500	-	(10,500)	-100.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 17	\$ 10,500	\$ -	\$ (10,500)	-100.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
General Services Comm Office	\$ -	\$ 10,500	\$ -	\$ (10,500)	-100.0%
Governmental Programs	17	-	-	-	0.0%

Fleet Services

Division Description

This program provides for the replacement of Urban Services Districts Fund equipment and vehicles. Fleet Services is responsible for fuel for and repairs and maintenance of Urban Services Districts Fund vehicles and equipment. However, the budgets for these services have been included with the applicable divisions since FY 1999.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	-	-	20,000	20,000	--
Transfers	-	-	-	-	0.0%
Capital Expenditures	2,957,609	422,500	863,000	440,500	104.3%
Total Expenditures	\$ 2,957,609	\$ 422,500	\$ 883,000	\$ 460,500	109.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Fleet Services Operations	\$ 2,957,609	\$ 422,500	\$ 883,000	\$ 460,500	109.0%

Budget Highlights

Operating includes \$20,000 for professional development and training. The Commissioner's office included \$10,500 for this account for FY 2007.

FY 2008 capital provides funds to replace two refuse collection trucks, one street sweeper, two flat bed trucks, one wheel loader, and one hybrid automobile.

FY 2007 capital provided funds to replace three hybrid automobiles, one medium duty truck, one pickup truck, one side-loading refuse truck, and two leaf vacuums.

Did You Know?

The Urban Services Fund has 179 licensed vehicles, including 116 garbage trucks and 11 street sweepers.

Mission Statement

Fleet Services

S E R V E

Goals

Steward government assets

Enhance available resources

Reinvent government procedures, processes, and programs

Validate others through empowerment, uniform service delivery, and equitable treatment

Evaluate results

Objectives and Activities

Maintain the Urban Services Districts Fund vehicles in a safe and operable condition so they are available to user divisions when needed.

- ◆ Provide preventive maintenance service with the intent of reducing vehicle breakdowns and downtime.
- ◆ Provide quality repair service to reduce returns.

Oversee the use of the Urban Services Districts Fund vehicles.

- ◆ Monitor equipment use, repair, and fuel expenditures.
- ◆ Report unusual usage or abuse situations.
- ◆ Manage the Urban Services Districts Fund investment in vehicles and equipment.
- ◆ Replace vehicles and equipment in a timely manner to ensure minimum downtime and maximum resale price.
- ◆ Work to reduce the size of the fleet wherever possible.

Performance Measures

Fleet Services

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Service work				
Percent scheduled	80%	80%	80%	80%
Percent not scheduled	20%	20%	20%	20%
Service calls				
Number	234	240	245	245
% Change	2.2%	2.6%	4.7%	0%
In-service rate	95%	95%	95%	95%

Building Maintenance and Construction

Division Description

This program provides funding for the maintenance and repair of the Division of Waste Management buildings.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	18,250	50,100	52,110	2,010	4.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	101,500	110,000	8,500	8.4%
Total Expenditures	\$ 18,250	\$ 151,600	\$ 162,110	\$ 10,510	6.9%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Building Maintenance	\$ 18,250	\$ 151,600	\$ 162,110	\$ 10,510	6.9%

Budget Highlights

This budget provides funds for elevator maintenance; pest control; fire alarm monitoring, tests, and inspections; sprinkler system tests and inspections; and other repairs and maintenance at Division of Waste Management buildings.

Funds of \$26,000 for a custodial contract, \$20,910 for repairs and maintenance, and \$5,200 for operating supplies and expenditures are included for FY 2008.

Capital funding is for the second building at the Versailles Road campus, the back section of which will be used by Waste Management for the recycling program.

Did You Know?

The Division of Building Maintenance and Construction recovers all personnel costs for maintenance performed at the Waste Management office building and the Recycling Center from this fund.

Building Maintenance and Construction

Mission Statement

S E R V E

Goals

Steward government assets

Enhance available resources

Reinvent government procedures, processes, and programs

Validate others through empowerment, uniform service delivery, and equitable treatment

Evaluate results

Objectives and Activities

Maintain the Urban Services Districts Fund buildings to provide a safe, comfortable, and professional working environment and to protect the public's investment.

- ◆ Provide yearly alarm monitoring at the waste management and recycling center buildings.
- ◆ Provide monthly alarm testing and inspections at the waste management and recycling center buildings.
- ◆ Provide monthly exterminating services at the waste management building.
- ◆ Provide semi-annual sprinkler system tests and inspections at the waste management and recycling center buildings.
- ◆ Average less than two alarm system service calls annually.
- ◆ Have no sprinkler system failures or problems annually.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of alarm system service calls	0	0	0	0
Number of sprinkler system failures or problems	0	0	0	0

Parks and Recreation (Leaf Collection)

Division Description

This program provides vacuum leaf collection in urban services districts with refuse collection service. All streets in the eligible districts are vacuumed at least one time during the fall of the year. Approximately 64,300 households are involved in this program.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 245,832	\$ 415,920	\$ 537,360	\$ 121,440	29.2%
Operating Expenditures	54,238	75,700	105,350	29,650	39.2%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	30,000	820,000	790,000	2633.3%
Total Expenditures	\$ 300,070	\$ 521,620	\$ 1,462,710	\$ 941,090	180.4%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Parks Maintenance	\$ 300,070	\$ 521,620	\$ 1,462,710	\$ 941,090	180.4%

Budget Highlights

A number of full-time Parks and Recreation employees are allocated to the Urban Services Districts Fund for the duration of the leaf collection service. In addition, seasonal salaries of \$230,290 are funded, which is an increase of \$120,380 over the FY 2007 budget of \$109,910.

Operating budget increases include \$9,000 for vehicle repair and maintenance, \$7,700 for equipment under \$5,000, \$7,400 for clothing supplies, and \$4,000 for vehicle and equipment fuel.

FY 2008 capital includes \$720,000 for six dump trucks and \$100,000 for a leaf loader. FY 2007 capital was for two vacuum leaf machines.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of road miles vacuumed for leaf collection	900	900	900	1,000

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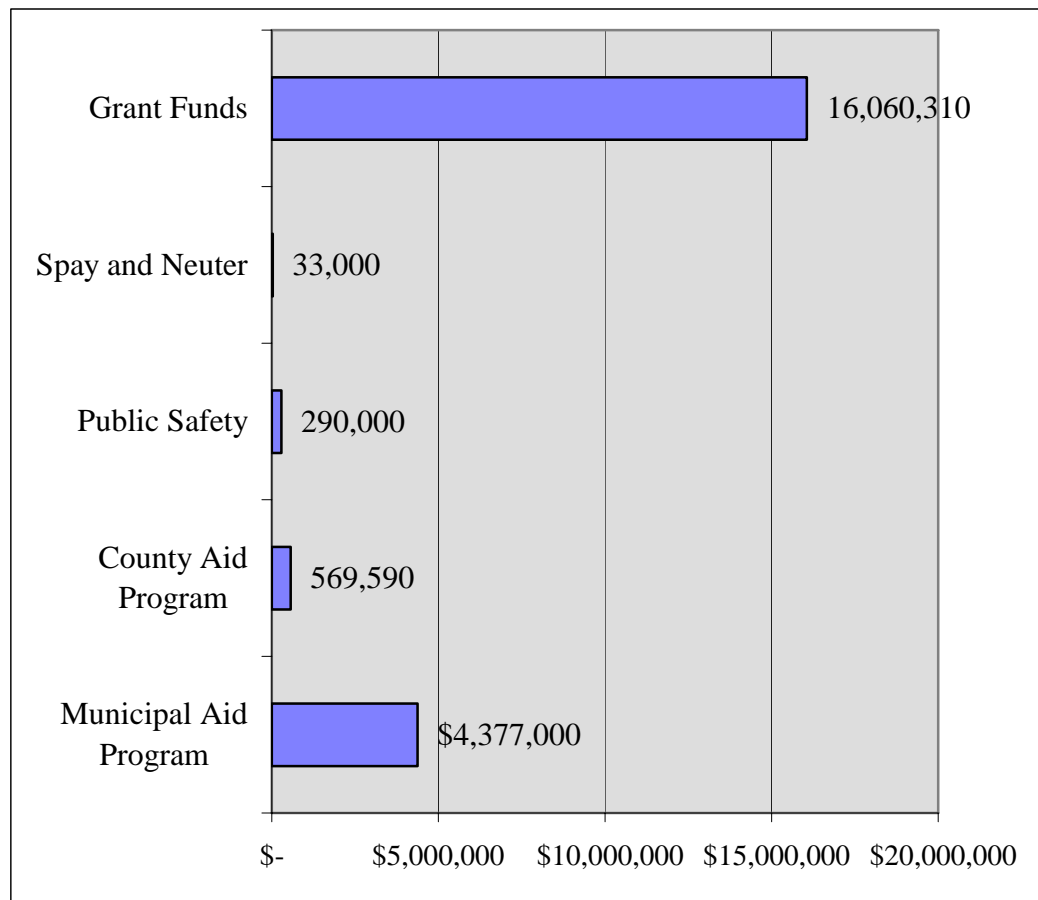
Special Revenue Funds

Special Revenue Funds account for the proceeds of specific revenue sources (other than for expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

Departmental Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Municipal Aid Program	\$ 4,419,803	\$ 4,523,150	\$ 4,377,000	\$ (146,150)	(3.2)%
County Aid Program	878,384	834,520	569,590	(264,930)	(31.7)%
Public Safety	574,000	490,000	290,000	(200,000)	(40.8)%
Spay and Neuter	50,476	-	33,000	33,000	--
Grant Funds	17,439,340	16,870,340	16,060,310	(810,030)	(4.8)%
Total	\$ 23,362,003	\$ 22,718,010	\$ 21,329,900	\$ (1,388,110)	(6.1)%
Staffing	0.0	0.0	0.0	0.0	0.0%

Special Revenue Funds

FY 2008 Budget by Fund



Summary of Revenue and Appropriations

Municipal Aid Fund

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Intergovernmental	\$ 3,913,167	\$ 4,288,000	\$ 4,061,000	\$ (227,000)	-5.3%
Other Income	282,256	-	-	-	--
Total Revenue	\$ 4,195,423	\$ 4,288,000	\$ 4,061,000	\$ (227,000)	-5.3%
July 1 Estimated Fund Balance	3,469,252	7,460	-	(7,460)	-100.0%
Total Available	\$ 7,664,675	\$ 4,295,460	\$ 4,061,000	\$ (234,460)	-5.5%
Appropriations					
Operating Expenditures					
Personnel	\$ 19,190	\$ 24,650	\$ 21,540	\$ (3,110)	-12.6%
Operating	1,574,851	16,320	5,300	(11,020)	-67.5%
Transfers To\ (From) Other Funds	(140,842)	880,000	880,000	-	0.0%
Total Operating	\$ 1,453,200	\$ 920,970	\$ 906,840	\$ (14,130)	-1.5%
Capital Expenditures					--
CIP Capital	\$ 2,966,602	\$ 3,566,930	\$ 3,434,910	\$ (132,020)	-3.7%
Operating Capital	-	35,250	35,250	-	0.0%
Total Capital	\$ 2,966,602	\$ 3,602,180	\$ 3,470,160	\$ (132,020)	-3.7%
Total Operating and Capital	\$ 4,419,802	\$ 4,523,150	\$ 4,377,000	\$ (146,150)	-3.2%
June 30 Estimated Fund Balance	3,244,873	(227,690)	(316,000)	(88,310)	38.8%
Total Appropriations and Fund Balance	\$ 7,664,675	\$ 4,295,460	\$ 4,061,000	\$ (234,460)	-5.5%

The FY 2006 ending fund balance included funds for planned road projects that were not encumbered during the fiscal year. These projects were re-appropriated into the next fiscal year. This occurs frequently in this fund because of the length of time it takes to complete the road construction process.

Summary of Revenue and Appropriations

County Road Aid Fund

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Intergovernmental	\$ 866,663	\$ 547,520	\$ 569,590	\$ 22,070	4.0%
Other Income	27,171	-	-	-	--
Total Revenue	\$ 893,834	\$ 547,520	\$ 569,590	\$ 22,070	4.0%
July 1 Estimated Fund Balance	768,739	-	-	-	--
Total Available	\$ 1,662,573	\$ 547,520	\$ 569,590	\$ 22,070	4.0%
Appropriations					
Operating Expenditures					
Personnel	\$ -	\$ -	\$ -	\$ -	--
Operating	(12)	50	-	(50)	-100.0%
Transfers To\ (From) Other Funds	-	-	-	-	--
Total Operating	\$ (12)	\$ 50	\$ -	\$ (50)	-100.0%
Capital Expenditures					--
CIP Capital	\$ 878,397	\$ 547,470	\$ 569,590	\$ 22,120	4.0%
Operating Capital	-	-	-	-	--
Total Capital	\$ 878,397	\$ 547,470	\$ 569,590	\$ 22,120	4.0%
Total Operating and Capital	\$ 878,384	\$ 547,520	\$ 569,590	\$ 22,070	4.0%
June 30 Estimated Fund Balance	784,189	-	-	-	--
Total Appropriations and Fund Balance	\$ 1,662,573	\$ 547,520	\$ 569,590	\$ 22,070	4.0%

Summary of Revenue and Appropriations

Public Safety Fund

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Intergovernmental	\$ 260,117	\$ 350,000	\$ 275,000	\$ (75,000)	-21.4%
Other Income	15,665	-	15,000	-	--
Total Revenue	\$ 275,782	\$ 350,000	\$ 290,000	\$ (75,000)	-21.4%
July 1 Estimated Fund Balance	357,099	357,100	-	(357,100)	-100.0%
Total Available	\$ 632,881	\$ 707,100	\$ 290,000	\$ (432,100)	-61.1%
Appropriations					
Operating Expenditures					
Personnel	\$ -	\$ -	\$ -	\$ -	--
Operating	-	-	-	-	--
Transfers To\ (From) Other Funds	574,000	490,000	290,000	(200,000)	-40.8%
Total Operating	\$ 574,000	\$ 490,000	\$ 290,000	\$ (200,000)	-40.8%
Capital Expenditures					
CIP Capital	\$ -	\$ -	\$ -	\$ -	--
Operating Capital	-	-	-	-	--
Total Capital	\$ -	\$ -	\$ -	\$ -	--
Total Operating and Capital	\$ 574,000	\$ 490,000	\$ 290,000	\$ (200,000)	-40.8%
June 30 Estimated Fund Balance	58,881	217,100	-	(217,100)	-100.0%
Total Appropriations and Fund Balance	\$ 632,881	\$ 707,100	\$ 290,000	\$ (417,100)	-59.0%

Summary of Revenue and Appropriations

Spay and Neuter Fund

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Services	\$ 27,250	\$ -	\$ 30,380	\$ 30,380	--
Other Income	2,620	-	2,620	2,620	--
Total Revenue	\$ 29,870	\$ -	\$ 33,000	\$ 33,000	--
July 1 Estimated Fund Balance	-	-	-	-	--
Total Available	\$ 29,870	\$ -	\$ 33,000	\$ 33,000	--
Appropriations					
Operating Expenditures					
Personnel	\$ -	\$ -	\$ -	\$ -	--
Operating	50,476	-	33,000	33,000	--
Transfers To\ (From) Other Funds	-	-	-	-	--
Total Operating	\$ 50,476	\$ -	\$ 33,000	\$ 33,000	--
Capital Expenditures					--
CIP Capital	\$ -	\$ -	\$ -	\$ -	--
Operating Capital	-	-	-	-	--
Total Capital	\$ -	\$ -	\$ -	\$ -	--
Total Operating and Capital	\$ 50,476	\$ -	\$ 33,000	\$ 33,000	--
June 30 Estimated Fund Balance	(20,606)	-	-	-	--
Total Appropriations and Fund Balance	\$ 29,870	\$ -	\$ 33,000	\$ 33,000	--

Summary of Revenue and Appropriations

Grant Funds

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Intergovernmental	\$ 13,841,050	\$ 13,536,076	\$ 13,016,290	\$ (519,786)	-3.8%
Other Income	3,598,290	3,334,264	3,044,020	(290,244)	-8.7%
Total Revenue	\$ 17,439,340	\$ 16,870,340	\$ 16,060,310	\$ (810,030)	-4.8%
July 1 Estimated Fund Balance	-	-	-	-	--
Total Available	\$ 17,439,340	\$ 16,870,340	\$ 16,060,310	\$ (810,030)	-4.8%
Appropriations					
Operating Expenditures					
Personnel	\$ 7,863,160	\$ 7,769,430	\$ 7,998,710	\$ 229,280	3.0%
Operating	5,933,440	6,797,560	5,264,840	(1,532,720)	-22.5%
Transfers To\ (From) Other Funds	-	-	-	-	--
Total Operating	\$ 13,796,600	\$ 14,566,990	\$ 13,263,550	\$ (1,303,440)	-8.9%
Capital Expenditures					--
CIP Capital	\$ 955,000	\$ 800,000	\$ 1,000,000	\$ 200,000	25.0%
Operating Capital	2,687,740	1,503,350	1,796,760	293,410	19.5%
Total Capital	\$ 3,642,740	\$ 2,303,350	\$ 2,796,760	\$ 493,410	21.4%
Total Operating and Capital	\$ 17,439,340	\$ 16,870,340	\$ 16,060,310	\$ (810,030)	-4.8%
June 30 Estimated Fund Balance	-	-	-	-	--
Total Appropriations and Fund Balance	\$ 17,439,340	\$ 16,870,340	\$ 16,060,310	\$ (810,030)	-4.8%

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	FY 2007-2008	
				Dollar Change	Percent Change
Municipal Aid Program Fund					
Intergovernmental Revenue	\$ 3,913,167	\$ 4,288,000	\$ 4,061,000	\$ (227,000)	(5.3)%
Interest Income	225,546	240,000	316,000	76,000	31.7%
Transfer From General Service	56,710	-	-	-	0.0%
Total Municipal Aid Program Fund	\$ 4,195,423	\$ 4,528,000	\$ 4,377,000	\$ (151,000)	(3.3)%
County Road Aid Program Fund					
Intergovernmental Revenue	\$ 866,663	\$ 547,520	\$ 569,590	\$ 22,070	4.0%
Interest Income	27,171	-	-	-	0.0%
Total County Road Aid Program Fund	\$ 893,834	\$ 547,520	\$ 569,590	\$ 22,070	4.0%
Public Safety Fund					
Intergovernmental Revenue	\$ 260,117	\$ 350,000	\$ 275,000	\$ (75,000)	(21.4)%
Interest Income	15,665	-	15,000	15,000	--
Total Public Safety Fund	\$ 275,782	\$ 350,000	\$ 290,000	\$ (60,000)	(17.1)%
Spay and Neuter Fund					
Services	\$ 27,250	\$ -	\$ 30,380	\$ 30,380	--
Intergovernmental Revenue	2,500	-	2,500	2,500	--
Interest Income	120	-	120	120	--
Total Spay and Neuter Fund	\$ 29,870	\$ -	\$ 33,000	\$ 33,000	--
Grant Funds					
Intergovernmental Revenue	\$ 13,841,050	\$ 13,536,076	\$ 13,016,290	\$ (519,786)	(3.8)%
Local and Other	3,598,290	3,334,264	3,044,020	(290,244)	(8.7)%

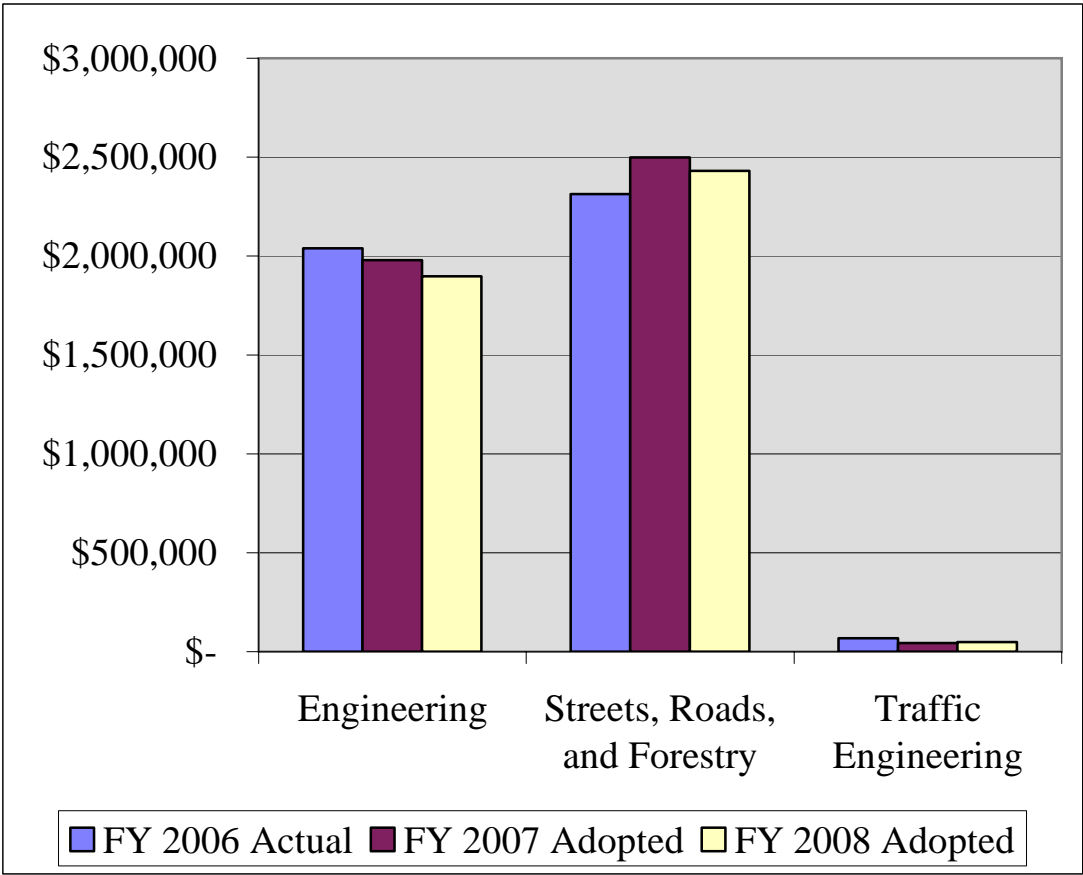
Municipal Aid Program Fund

This fund accounts for LFUCG's share of the state gasoline tax for roads within urban services limits (allocation of funds is based on population). Major projects are street resurfacing and road improvements. The use of these funds is restricted to supervising, inspecting, building, and all expenditures incidental to the construction, reconstruction, or maintenance of urban roads/streets. This includes planning, locating, surveying and mapping, preparing roadway plans, acquisition of rights-of-way, relocation of utilities, lighting, and the elimination of hazards.

Fund Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Engineering	\$ 2,038,873	\$ 1,979,950	\$ 1,896,840	\$ (83,110)	(4.2)%
Streets, Roads, and Forestry	2,312,818	2,499,130	2,431,130	(68,000)	(2.7)%
Traffic Engineering	68,111	44,070	49,030	4,960	11.3%
Total	\$ 4,419,803	\$ 4,523,150	\$ 4,377,000	\$ (146,150)	(3.2)%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Engineering	0.0	0.0	0.0	0.0	0.0%
Streets, Roads, and Forestry	0.0	0.0	0.0	0.0	0.0%
Traffic Engineering	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Municipal Aid Program Fund



Engineering

Division Description

The Division of Engineering administers design and construction contracts for major road improvement projects. The Pavement Management program inspects urban roadway pavements and ranks street conditions to determine the relative service life remaining on a block-by-block basis. This ranking is used to determine the resurfacing program for each budget year.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 19,190	\$ 24,650	\$ 21,540	\$ (3,110)	(12.6)%
Operating Expenditures	1,751,573	5,300	5,300	-	0.0%
Transfers	(90,842)	-	-	-	0.0%
Capital Expenditures	358,951	1,950,000	1,870,000	(80,000)	(4.1)%
Total Expenditures	\$ 2,038,873	\$ 1,979,950	\$ 1,896,840	\$ (83,110)	(4.2)%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Engineering Administration	\$ 2,015,241	\$ -	\$ -	\$ -	0.0%
Design and Engineering Service	23,633	1,979,950	1,896,840	(83,110)	(4.2)%

Budget Highlights

Personnel costs are for seasonal employees in the Pavement Management program.

Expenditures are limited by the amount of funding anticipated for the Municipal Aid Program Fund during FY 2008.

Did You Know?

In Fayette County's urban area, approximately 15 miles of new roadway are added each year due to new residential and commercial development.

Engineering

The following road improvement projects are budgeted for FY 2008:

Project	Grant	FY 2008 Local Funds	State and Federal Grant Funds	Total Local and Grant Funds	Stage
Clays Mill Road, New Circle Road to Man 'o War Blvd., Section 2B	Yes	\$ 600,000	\$ 2,400,000	\$3,000,000	c
Sidewalk Ramp Program		60,000		60,000	c
Capital Construction Project Testing		25,000		25,000	c
Fontaine Rd Turn Lane at High Street		20,000		20,000	r, u
Bridge Repair/Reconstruction		100,000		100,000	c
Intersection Pavement Reconst.		250,000		250,000	c
Small Projects- Roadway		200,000		200,000	c
Small Projects- Bike/Pedestrian		100,000		100,000	c
Mt. Tabor Road Improvements		125,000		125,000	r
Turn Lane Improvements		200,000		200,000	c
Citation Boulevard through Newtown Springs + Winburn Drive		70,000		70,000	d
Coldstream Research Bike Paths		70,000		70,000	d
Contingency		50,000		50,000	
Total		\$1,870,000	\$ 2,400,000	\$4,270,000	

Key of project stages: d = design; r = right-of-way; c = construction; u = utilities.

Goals and Objectives

Provide design and construction management services to ensure the successful completion of projects identified in the FY 2008 budget, while minimizing any adverse effects to the general public and maximizing the benefits received from tax dollars spent.

- ◆ Prepare the design of various major transportation projects and/or administer the contract by hiring a consultant.
- ◆ Acquire rights of way.
- ◆ Provide inspection personnel to monitor construction activities.
- ◆ Coordinate with utility companies.
- ◆ Implement unit price contracts where appropriate.

Engineering

Provide timely responses to requested service requests.

- ◆ Respond quickly to requests for service or information from external and internal customers.
- ◆ Participate in the LexCall program, which allows tracking of requests/complaints from beginning to completion.

Inspect/evaluate urban pavement and rank the streets to determine the relative service life.

- ◆ Hire temporary employees to evaluate pavement on a block-by-block basis.
- ◆ Enter the data to assign a ranking per street to be used in determining the resurfacing program for each fiscal year.

Streets, Roads, and Forestry

Division Description

The Division of Streets, Roads, and Forestry is responsible for maintaining and resurfacing city streets.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	(191,964)	-	-	-	0.0%
Transfers	(50,000)	880,000	880,000	-	0.0%
Capital Expenditures	2,554,782	1,619,130	1,551,130	(68,000)	(4.2)%
Total Expenditures	\$ 2,312,818	\$ 2,499,130	\$ 2,431,130	\$ (68,000)	(2.7)%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Street Maintenance & Construction	\$ 2,312,818	\$ 2,499,130	\$ 2,431,130	\$ (68,000)	(2.7)%

Budget Highlights

Expenditures are limited by the amount of funding anticipated for the Municipal Aid Program Fund during FY 2008.

Funds of \$1,551,130 are budgeted for FY 2008 for the street resurfacing program. Funds of \$1,619,130 were budgeted for the FY 2007 street resurfacing program.

The FY 2008 transfer of \$880,000 to the General Fund is for eligible Streets, Roads, and Forestry personnel costs. The same transfer amount was budgeted for FY 2007.

LFUCG intends to issue bonds totaling \$3,000,000 during FY 2008 to fund additional street resurfacing (see the *Capital Projects* tab). Subsequent to budget adoption, LFUCG executed a supplemental agreement with the State for up to \$7,063,231 in reimbursable funds for resurfacing various roads in Fayette County.

Did You Know?

The Division of Streets, Roads, and Forestry is responsible for maintaining 1,005 miles of roads in the metro area.

Goals and Objectives

Maintain city streets to design standards through routine maintenance and capital improvements.

- ◆ Resurface roadways that meet established criteria of the Pavement Management Rating program.
- ◆ Crack seal 15 miles of streets in the urban area.

Streets, Roads, and Forestry

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Miles of eligible roadways resurfaced	16.00	24.10	39.23	20.76
Miles of eligible roadways crack sealed	21.45	13.05	13.05	6.75
Miles of eligible roadways rejuvenated	8.50	6.96	6.96	4.00

Traffic Engineering

Division Description

The Division of Traffic Engineering is responsible for roadway markings, traffic detection devices, and signal system improvements, such as the installation of new traffic signals and signal system computer upgrades, to maintain a state-of-the-art signal system.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	15,242	11,020	-	(11,020)	(100.0)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	52,869	33,050	49,030	15,980	48.4%
Total Expenditures	\$ 68,111	\$ 44,070	\$ 49,030	\$ 4,960	11.3%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Traffic Engineering Administration	\$ (375)	\$ -	\$ -	\$ -	0.0%
Traffic Engineering Operations	68,486	44,070	49,030	4,960	11.3%

Budget Highlights

Funding is to replace vehicle detection devices following pavement resurfacing projects. Detection is necessary for proper signal operation and timing to improve travel efficiency.

Did You Know?

Seven traffic monitoring cameras were installed at seven signalized intersections during FY 2007.

Goals and Objectives

Provide a safe and efficient roadway system by ensuring that all resurfacing projects meet the Manual on Uniform Traffic Control Devices (MUTCD) pavement marking standards and vehicle detection system criteria.

- ◆ Procure, design, and install lane-lines, crosswalks, and directional arrows for resurfacing projects along arterial, collector, and local roadways as needed per the Division of Streets, Roads, and Forestry.
- ◆ Procure, design, and install vehicle detection systems for resurfacing projects along arterials, collector, and local roadways as needed per the Division of Streets, Roads, and Forestry.

Traffic Engineering

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Linear feet of lane-lines and crosswalks installed	1,534,566	1,600,000	2,700,000	2,800,000
Number of stop bars installed	75	80	72	75
Number of directional arrows installed	232	250	245	250
Number of vehicle detection devices installed	25	39	47	40

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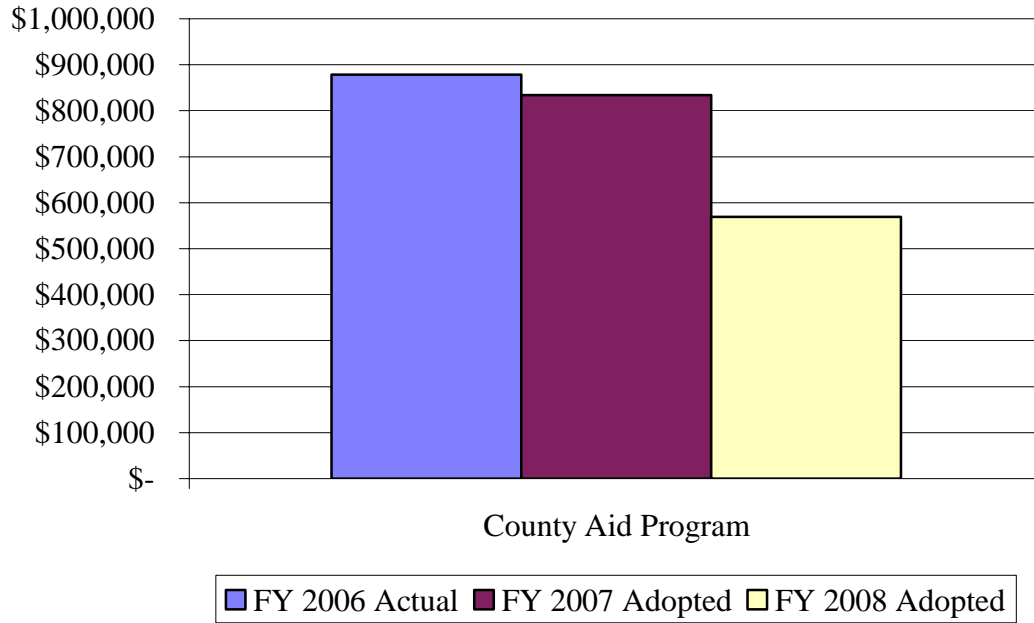
County Aid Program Fund

This fund has the same expenditure restrictions as the MAP fund, but it accounts for LFUCG's share of the state gasoline tax for roads located outside of the urban services boundary (allocation of funds is based on population). Major projects are street resurfacing and road improvements.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
County Aid Program	\$ 878,384	\$ 834,520	\$ 569,590	\$ (264,930)	(31.7)%
Total	\$ 878,384	\$ 834,520	\$ 569,590	\$ (264,930)	(31.7)%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
County Aid Program	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

County Aid Program Fund



Streets, Roads, and Forestry

Division Description

The Division of Streets, Roads, and Forestry is responsible for maintaining and resurfacing county roadways.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	(12)	50	-	(50)	(100.0)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	878,397	547,470	569,590	22,120	4.0%
Total Expenditures	\$ 878,384	\$ 547,520	\$ 569,590	\$ 22,070	4.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Street Maintenance & Construction	\$ 878,384	\$ 547,520	\$ 569,590	\$ 22,070	4.0%

Budget Highlights

Projects include \$386,850 for resurfacing and shouldering, \$173,160 for pipe/headwall extensions, and \$9,580 for emergency funds.

Mission Statement

To maintain city streets and county roads for commercial, emergency, and private use and to maintain storm sewer systems to protect infrastructures and the environment of Lexington-Fayette County in a safe and efficient manner.

Goals and Objectives

Maintain county roads to design standards through routine maintenance and capital improvements.

- ◆ Resurface roadways that meet established criteria of the Pavement Management Rating program.
- ◆ Follow guidelines established by the Fiscal Court to prevent vertical drop-offs at the edge of pavement on county roads that are being resurfaced.

Streets, Roads, and Forestry

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Miles of county roads resurfaced	8.32	2.97	.41	.41
Miles of county roads with shoulder repairs	5.60	1.78	3.70	3.70
Miles of county roads crack sealed	4.40	4.60	4.60	.19
Miles of county roads slurry sealed	*	3.68	5.17	4.28
Miles of county roads to be rejuvenated	**	.00	0.00	4.20

* New measure for FY 2007.

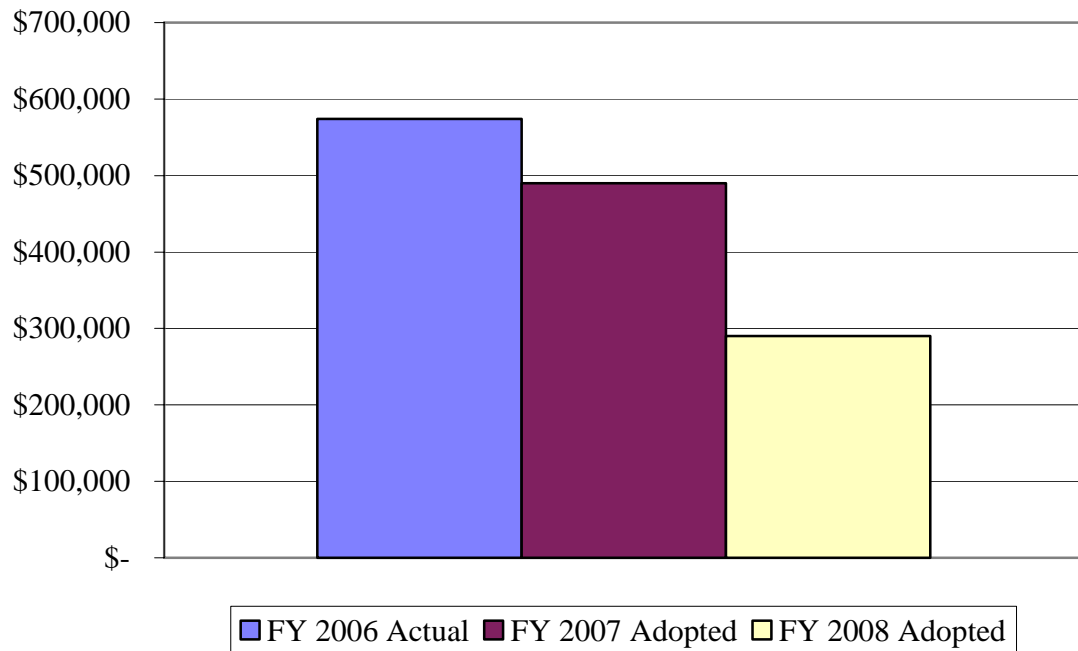
** New measure for FY 2008.

Public Safety Fund

The Public Safety Fund accounts for Fayette County's share of an additional fee of \$20 imposed by the state in criminal cases. All funds distributed to local governments must be used for payment of expenditures for operations of the police department or for housing or transporting prisoners.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Division of Police	\$ 574,000	\$ 490,000	\$ 290,000	\$ (200,000)	(40.8)%
Total	\$ 574,000	\$ 490,000	\$ 290,000	\$ (200,000)	(40.8)%

Public Safety Fund



Public Safety Fund

Division Description

The Public Safety Fund accounts for Fayette County's share of an additional fee of \$20 imposed by the state in criminal cases. All funds distributed to local governments must be used for payment of expenditures for operations of the police department or for housing or transporting prisoners.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	-	-	-	-	0.0%
Transfers	574,000	490,000	290,000	(200,000)	-40.8%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 574,000	\$ 490,000	\$ 290,000	\$ (200,000)	-40.8%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Chief's Office	\$ 574,000	\$ 490,000	\$ 290,000	\$ (200,000)	-40.8%

Budget Highlights

Funds of \$290,000 are budgeted as a transfer to the General Fund in the Division of Police. These funds will offset eligible operations costs of the division.

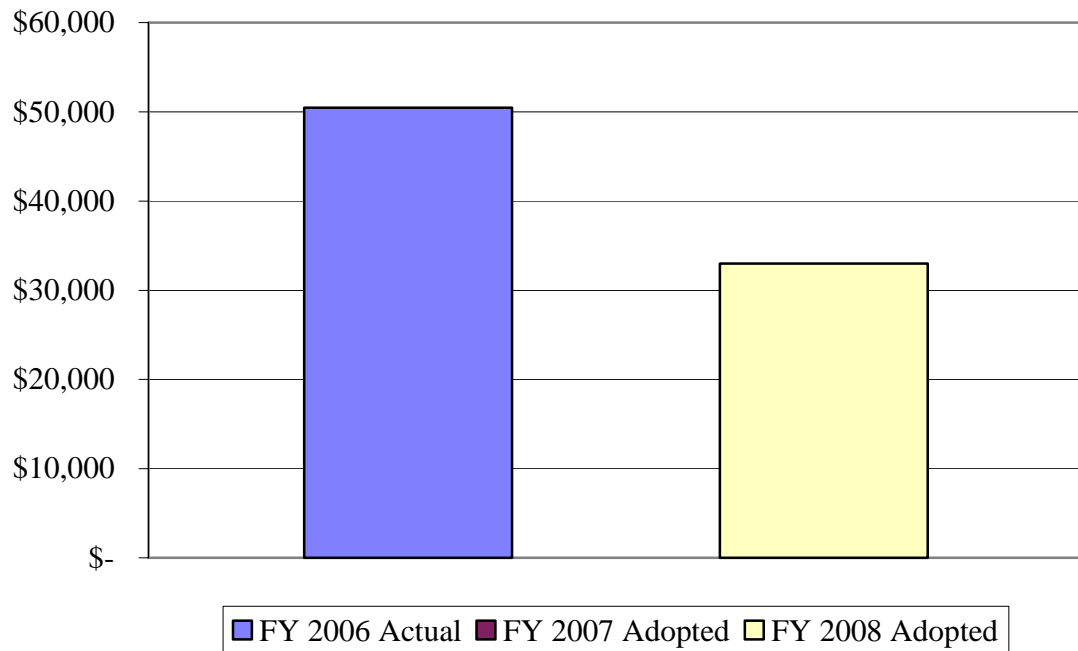
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Spay and Neuter Fund

The Spay and Neuter Fund was established to account for revenues and expenses per updated animal ordinances that require all Lexington-Fayette County dogs and cats to be licensed annually. Also, the fund accounts for grants that allow qualified no- or low-income Lexington-Fayette County residents to have access to pet spay and neuter services. Requiring that all dogs and cats in Lexington-Fayette County be licensed assures citizens that animals are properly vaccinated for rabies. It also provides incentives to spay and neuter in order to reduce the number of homeless, unwanted, and abandoned animals in the county.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Public Safety Administration	\$ 50,476	\$ -	\$ 33,000	\$ 33,000	--
Total	\$ 50,476	\$ -	\$ 33,000	\$ 33,000	--

Spay and Neuter Fund



Spay and Neuter Fund

Division Description

This program provides for funds for grants that allow qualified no- or low-income Lexington-Fayette County residents to have access to pet spay and neuter services. The funds accounted are transferred to the Lexington Humane Society.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	50,476	-	33,000	33,000	--
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 50,476	\$ -	\$ 33,000	\$ 33,000	--
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Animal Control	\$ 50,476	\$ -	\$ 33,000	\$ 33,000	--

Budget Highlights

Funding of \$33,000 is appropriated for spay or neuter grants for FY 2008.

Requiring that all dogs and cats in Lexington-Fayette County be licensed assures citizens that animals are properly vaccinated for rabies. It also provides incentives to spay and neuter in order to reduce the number of homeless, unwanted, and abandoned animals in the county.

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Grant Funds

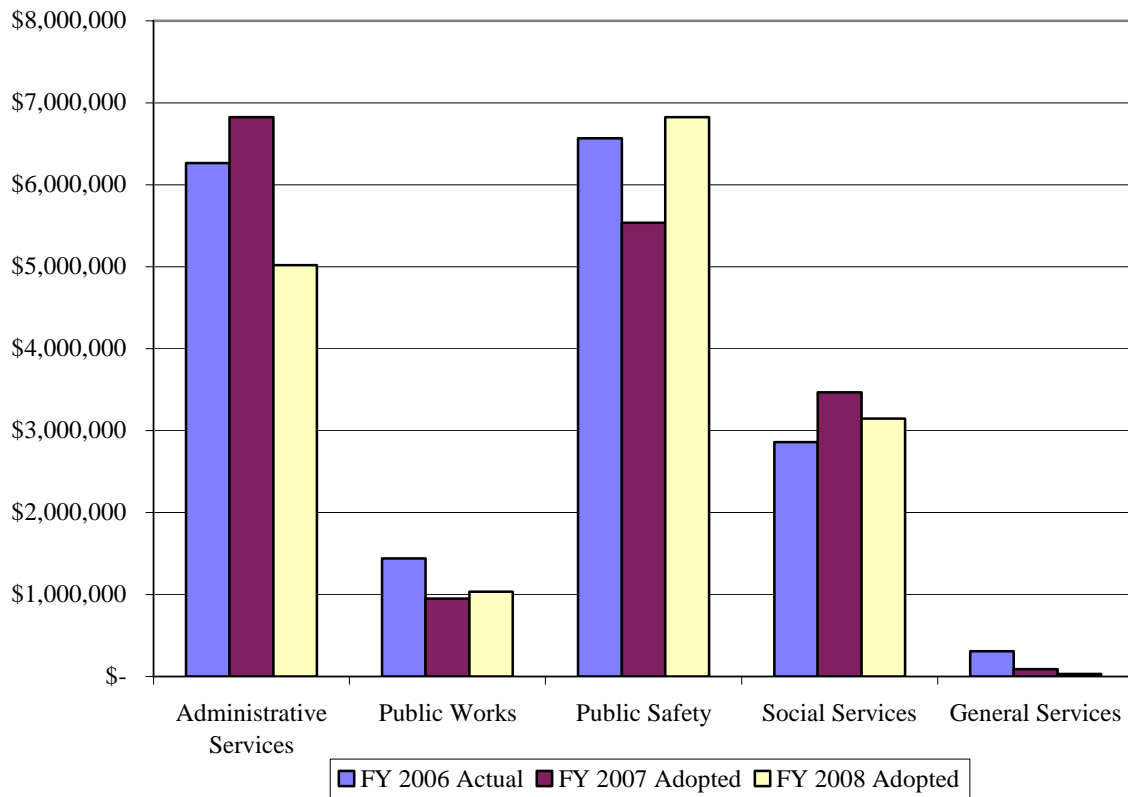
The Division of Community Development administers the planning and implementation of various state and federal grants awarded to the LFUCG. Approximately \$2.1 million is expected to be received for Community Development Block Grant (CDBG) programs, plus nearly \$14.0 million from other grants. The LFUCG will provide more than \$3.0 million in match for these funds.

For comparison purposes, the FY 2006 and FY 2007 figures listed here are based on adopted budget.

Budget By Department	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Administrative Services	\$ 6,265,750	\$ 6,826,340	\$ 5,021,090	\$ (1,805,250)	(26.4)%
Public Works and Development	1,440,000	948,800	1,035,990	87,190	9.2%
Public Safety	6,566,260	5,537,010	6,823,490	1,286,480	23.2%
Social Services	2,858,730	3,468,190	3,149,450	(318,740)	(9.2)%
General Services	308,600	90,000	30,290	(59,710)	(66.3)%
Total	\$ 17,439,340	\$ 16,870,340	\$ 16,060,310	\$ (810,030)	(4.8)%

Grant Funds

Divisional Budgets



Grant Funds

Division Description

Information on all grants that will be received in a given fiscal year is not available at budget time. Because of this, the Summary of Anticipated Grants lists only those grants for which figures were available. Additional grants will be budgeted throughout the year as they are awarded.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 7,863,160	\$ 7,769,430	\$ 7,998,710	\$ 229,280	3.0%
Operating Expenditures	5,933,440	6,797,560	5,264,840	(1,532,720)	(22.5)%
Transfers	-	-	-	-	0.0%
Capital Expenditures	3,642,740	2,303,350	2,796,760	493,410	21.4%
Total Expenditures	\$ 17,439,340	\$ 16,870,340	\$ 16,060,310	\$ (810,030)	(4.8)%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Department					
Administrative Services	\$ 6,265,750	\$ 6,826,340	\$ 5,021,090	\$ (1,805,250)	(26.4)%
Public Works	1,440,000	948,800	1,035,990	87,190	9.2%
Public Safety	6,566,260	5,537,010	6,823,490	1,286,480	23.2%
Social Services	2,858,730	3,468,190	3,149,450	(318,740)	(9.2)%
General Services	308,600	90,000	30,290	(59,710)	(66.3)%

Grant Funds

* - CDBG "E - Emergency Shelter "H - HOME & American Dream		FY 2006 Original Budget								
Department		Federal & State Funds	Local & Other Funds	Total Revenue	Personnel	Operating	Capital	Total Expenditure	Federal & State Funds	Local & Other Funds
Grant Name										
Administrative Services										
Air Quality Planning		48,000	12,000	60,000	60,000			60,000	48,000	12,000
Bicycle Coordinator Program		41,920	10,480	52,400	42,630	9,770		52,400	43,380	10,850
Bicycle Parking Program									16,000	4,000
Bicycle Plan Project		132,000	33,000	165,000		165,000		165,000		
Bluegrass Domestic Violence Program	*								300,000	
CDBG Administration	*	180,000		180,000	123,810	51,290	4,900	180,000	160,000	
Community Action Council - Community Center Study	*	30,000		30,000		30,000		30,000		
Community Action Council - Weatherization Enhancement Program	*								20,000	
Community Reinvestment Alliance	*								50,000	
Emergency Shelter	E	91,620	91,620	183,240		183,240		183,240	91,340	91,340
Fair Housing Activity - Human Rights Commission	*	25,000		25,000		25,000		25,000	22,500	
Fayette County Local Development/CHDO	H								250,000	
FHWA Transportation Planning		292,900	51,690	344,590	313,820	28,770	2,000	344,590	309,150	54,560
FTA 5310		33,040	8,260	41,300	36,500	4,800		41,300		
GAP Financing for Rental Housing Projects									238,040	
Historic Preservation		9,500	6,340	15,840	10,340	5,500		15,840	10,000	6,670
Historic Rural Settlements Study	*	25,000		25,000		25,000		25,000		
HOME/ADDI	H	1,540,590	585,890	2,126,480	84,910	2,039,570	2,000	2,126,480	1,431,886	604,304
Home Ownership Counseling for the Spanish Speaking (Community Ventures)	*	47,500		47,500		47,500		47,500		
Hope VI			96,000	96,000		96,000		96,000		
Housing Rehabilitation - Loans	*	410,510	235,250	645,760		645,760		645,760	71,340	77,830
Housing Rehabilitation - Operations	*	254,280	145,720	400,000	256,400	143,600		400,000	157,830	172,170
LFUCG Housing Rehabilitation	H								74,170	604,300
LFUCG Administration of Home Funds	H								139,680	
Lexvan Project									96,000	24,000
Local Records										
M.A.S.H. Drop Inn		165,000	165,000	330,000		330,000		330,000		
M.A.S.H. Drop Inn Facility Renovation	*									
Meadow/Northland/Arlington - Public Improvements	*	800,000		800,000			800,000	800,000	1,000,000	
Mobility Office (SLX)		96,000	24,000	120,000	46,410	73,590		120,000	96,000	24,000
Pope House Restoration Project		250,000	62,500	312,500		312,500		312,500		
R.E.A.C.H. & Community Housing	H								300,000	
Realtor-Community Housing Foundation - Repair Program	*	50,000		50,000		50,000		50,000	40,000	
Safe Routes to School - CMAQ		64,000	16,000	80,000		80,000		80,000		
Share the Road Campaign									60,000	15,000
South Limestone Multimodal Study										
Summer Food Service - Housing/Comm. Dev.		85,140	50,000	135,140	43,240	91,900		135,140	50,000	50,000
Urban League Construction Training										
Total		4,672,000	1,593,750	6,265,750	1,018,060	4,438,790	808,900	6,265,750	5,075,316	1,751,024
Public Works										
Animal Disposal Cost Share Program									9,140	9,140
Bicycle Lanes - CMAQ		80,000	20,000	100,000			100,000	100,000		
Fiber Optic Cable Installation - CMAQ		320,000	80,000	400,000			400,000	400,000	320,000	80,000
ITS/CMS Improvements		312,000	78,000	390,000		100,000	290,000	390,000	184,000	46,000
ITS Plan Implementation - CMAQ										
Maxwell Street Bike/Pedestrian Lane										
Nicholasville Road Reversible Lanes		400,000	100,000	500,000			500,000	500,000		
Red Light Running Project									80,000	20,000
Sewer Tap-On Financial Assistance	*									
Traffic Signal Upgrades									128,000	32,000
Urban Forestry		25,000	25,000	50,000	45,000	5,000		50,000	10,000	30,520
Total		1,137,000	303,000	1,440,000	45,000	105,000	1,290,000	1,440,000	731,140	217,660

Grant Funds

FY 2007 Original Budget					FY 2008 Anticipated Budget						
Total Revenue	Personnel	Operating	Capital	Total Expenditure	Federal & State Funds	Local & Other Funds	Total Revenue	Personnel	Operating	Capital	Total Expenditure
60,000	60,000			60,000	48,000	12,000	60,000	60,000			60,000
54,230	48,880	5,350		54,230							
20,000		20,000		20,000							
300,000		300,000		300,000	32,000		32,000		32,000		32,000
160,000	89,280	65,820	4,900	160,000	160,000		160,000	96,180	61,820	2,000	160,000
20,000		20,000		20,000	20,000		20,000		20,000		20,000
50,000		50,000		50,000							
182,680		182,680		182,680	67,800	67,800	135,600		135,600		135,600
22,500		22,500		22,500	22,500		22,500		22,500		22,500
250,000		250,000		250,000							
363,710	323,040	38,670	2,000	363,710	319,680	56,420	376,100	334,310	39,790	2,000	376,100
238,040		238,040		238,040							
16,670	16,670			16,670	10,000	6,670	16,670	12,670	4,000		16,670
2,036,190	91,550	1,944,640		2,036,190	1,420,260	601,690	2,021,950	99,620	1,920,330	2,000	2,021,950
149,170		149,170		149,170	224,300	77,830	302,130		302,130		302,130
330,000	208,280	121,720		330,000	127,830	172,170	300,000	228,230	71,770		300,000
678,470		678,470		678,470							
139,680	91,550	46,130	2,000	139,680							
120,000			120,000	120,000							
					17,840		17,840		1,910	15,930	17,840
					10,200		10,200		10,200		10,200
1,000,000			1,000,000	1,000,000	1,000,000		1,000,000			1,000,000	1,000,000
120,000	46,410	73,590		120,000	96,000	24,000	120,000	46,410	73,590		120,000
300,000		300,000		300,000							
40,000		40,000		40,000	40,000		40,000		40,000		40,000
75,000		75,000		75,000							
					140,000	35,000	175,000		175,000		175,000
100,000		100,000		100,000	161,100	50,000	211,100	53,770	157,330		211,100
6,826,340	975,660	4,721,780	1,128,900	6,826,340	3,917,510	1,103,580	5,021,090	931,190	3,067,970	1,021,930	5,021,090
18,280		18,280		18,280	9,500	9,490	18,990		18,990		18,990
400,000			400,000	400,000	320,000	80,000	400,000			400,000	400,000
230,000		100,000	130,000	230,000	184,000	46,000	230,000		100,000	130,000	230,000
					153,000	49,000	202,000			202,000	202,000
100,000		100,000		100,000							
					25,000		25,000		25,000		25,000
160,000		60,000	100,000	160,000	128,000	32,000	160,000		50,000	110,000	160,000
40,520	40,520			40,520							
948,800	40,520	278,280	630,000	948,800	819,500	216,490	1,035,990		193,990	842,000	1,035,990

Grant Funds

* - CDBG "E - Emergency Shelter "H - HOME & American Dream		FY 2006 Original Budget								
Department		Federal & State Funds	Local & Other Funds	Total Revenue	Personnel	Operating	Capital	Total Expenditure	Federal & State Funds	Local & Other Funds
Grant Name										
Public Safety										
Anti-Gang Initiative									153,580	
Arrest Policies										
Assistance to Firefighters		1,000,000	250,000	1,250,000			1,250,000	1,250,000	308,500	77,120
Assistance to Firefighters/Fire Prevention										
Bioterrorism Project		65,000		65,000	56,250	6,750	2,000	65,000		
Bulletproof Vest Partnerships		5,890	5,890	11,780		11,780		11,780	50,000	50,000
Cold Case Squad Project		112,500	37,500	150,000	135,000	15,000		150,000		
Emergency Management Assistance		74,760	74,760	149,520	117,520	32,000		149,520	49,930	49,930
Fire Prevention										
Justice Assistance		266,910		266,910	100,000	166,910		266,910	137,430	
National School Lunch		22,000	88,000	110,000		110,000		110,000		
Police Activities League	*	26,000		26,000	11,080	14,920		26,000	23,800	
Predisaster Mitigation Program		93,180	31,250	124,430	6,250	118,180		124,430		
Project Safe Neighborhood										
Project Safe Neighborhood (Public Safety)										
S.A.N.E.		43,070	95,450	138,520	71,450	67,070		138,520	79,000	35,000
Search and Rescue										
Street Sales Enforcement		96,520	32,170	128,690	48,000	80,690		128,690	97,980	32,660
Traffic Safety		32,750	32,750	65,500	65,500			65,500	40,000	40,000
Training Incentive - Fire		1,994,199		1,994,199	1,994,199			1,994,199	2,111,880	
Training Incentive - Police		2,085,711		2,085,711	2,085,711			2,085,711	2,200,200	
Total		5,918,490	647,770	6,566,260	4,690,960	623,300	1,252,000	6,566,260	5,252,300	284,710
Social Services										
Bluegrass Domestic Violence	*								31,700	
Bluegrass Regional Mental Health-Mental Retardation Board - Emergency Shelter/Safe Haven	*	34,570		34,570		34,570		34,570	31,600	
Building Bluegrass Bridges (Knight Foundation)			84,230	84,230	84,230			84,230	144,490	
Catch Project										
Central Kentucky Radio Eye	*								2,100	
Child Care Food Program		56,090	124,010	180,100	102,900	77,200		180,100	53,000	102,550
Coleman House										
Community Action Council - Youth Builders Program	*	82,430		82,430		82,430		82,430	56,600	
Community Ventures Corporation									200,000	
Day Treatment		159,120	254,650	413,770	397,670	16,100		413,770	153,590	279,800
Day Treatment - Intensive Probation		75,000	23,070	98,070	96,070	2,000		98,070	75,000	26,300
Drug Free Communities (DFC)		75,000	75,000	150,000	83,840	66,160		150,000		
Emergency Shelter	E	10,000	10,000	20,000		20,000		20,000	24,000	24,000
Emergency Shelter (State)										
FTA Section #5303		34,400	8,600	43,000			43,000	43,000	40,000	10,000
Habitat for Humanity	*								180,000	
Healthy Tomorrows									50,000	100,000
Home Network		284,360	44,500	328,860	310,860	16,000	2,000	328,860	343,870	33,260
Hope Center - Transitional Housing	*	57,000		57,000		57,000		57,000	52,200	
Hope Center - Recovery Program for Women	*	47,500		47,500		47,500		47,500	43,500	
Juvenile Accountability Incentive (JAIBG)		25,000	2,780	27,780		27,780		27,780	21,510	2,390
Local Governance Council		57,900	11,280	69,180	67,180	2,000		69,180	57,900	13,550
M.A.S.H. Services of the Bluegrass - Youth development services	*									
National School Lunch		52,590	107,560	160,150	154,350	5,800		160,150	47,000	186,340
New Chance		328,040	89,330	417,370	403,350	14,020		417,370	328,040	93,450
Peers Educating Peers (Social Services)		25,000	19,620	44,620	44,620			44,620	25,000	20,950
Peers Educating Peers (Family Care Center)		25,000	14,770	39,770	39,770			39,770	25,000	18,490
Repairers of the Breach	*								28,200	
Runaway Youth										
Salvation Army - Emergency Shelter For Families and Single Women and Transitional Living Center	*	38,000		38,000		38,000		38,000	34,800	
Senior Citizens Center		72,000	151,470	223,470	174,430	49,040		223,470	76,070	149,790
Volunteers of America	*	57,000		57,000		57,000		57,000	52,200	
Welfare To Work										
Workforce Investment Act (WIA)		128,730		128,730	41,900	86,830		128,730	209,950	
Workforce Investment Act (WIA) - Youth		113,130		113,130	89,850	23,280		113,130	20,000	
Total		1,837,860	1,020,870	2,858,730	2,091,020	722,710	45,000	2,858,730	2,407,320	1,060,870

Grant Funds

FY 2007 Original Budget					FY 2008 Anticipated Budget						
Total Revenue	Personnel	Operating	Capital	Total Expenditure	Federal & State Funds	Local & Other Funds	Total Revenue	Personnel	Operating	Capital	Total Expenditure
153,580		122,680	30,900	153,580	180,030		180,030		180,030		180,030
					84,930		84,930	84,930			84,930
385,620			385,620	385,620	560,000	140,000	700,000			700,000	700,000
					240,000	60,000	300,000		300,000		300,000
100,000		100,000		100,000	50,000	50,000	100,000		100,000		100,000
99,860	99,860			99,860	49,500	49,500	99,000	95,000	4,000		99,000
					19,960	4,990	24,950		24,950	0	24,950
137,430		43,800	93,630	137,430	205,330		205,330			205,330	205,330
23,800	8,880	14,920		23,800	24,000		24,000	7,900	16,100		24,000
					41,020	10,250	51,270		51,270		51,270
					117,450		117,450		117,450		117,450
114,000	36,800	77,200		114,000	55,000	26,340	81,340		81,340		81,340
					10,000	10,000	20,000		20,000	0	20,000
130,640		119,640	11,000	130,640	300,000	100,000	400,000	250,000	150,000	0	400,000
80,000	50,000	12,000	18,000	80,000	40,000	40,000	80,000	40,000	14,500	25,500	80,000
2,111,880	2,111,880			2,111,880	2,128,770		2,128,770	2,128,770			2,128,770
2,200,200	2,200,200			2,200,200	2,226,420		2,226,420	2,226,420			2,226,420
5,537,010	4,507,620	490,240	539,150	5,537,010	6,332,410	491,080	6,823,490	4,833,020	1,059,640	930,830	6,823,490
31,700		31,700		31,700							
31,600		31,600		31,600	32,000		32,000		32,000		32,000
144,490	144,490			144,490		89,340	89,340	89,340			89,340
2,100		2,100		2,100	34,540		34,540		34,540		34,540
155,550	99,550	56,000		155,550	59,000	72,900	131,900	93,400	38,500		131,900
56,600		56,600		56,600							
200,000		200,000		200,000							
433,390	411,890	18,200	3,300	433,390	153,720	318,370	472,090	455,990	16,100		472,090
101,300	99,300	2,000		101,300	75,000	27,210	102,210	100,210	2,000		102,210
48,000		48,000		48,000	24,000	24,000	48,000		48,000		48,000
					12,000		12,000		12,000		12,000
50,000	45,200	4,800		50,000	40,000	10,000	50,000	50,000			50,000
180,000		180,000		180,000	110,000		110,000		110,000		110,000
150,000	47,320	102,680		150,000	50,000		50,000	45,670	4,330		50,000
377,130	359,130	16,000	2,000	377,130	331,320	102,740	434,060	418,060	14,000	2,000	434,060
52,200		52,200		52,200	53,000		53,000		53,000		53,000
43,500		43,500		43,500	44,000		44,000		44,000		44,000
23,900	4,000	19,900		23,900	18,000	2,000	20,000	3,000	17,000		20,000
71,450	69,450	2,000		71,450	57,900	19,370	77,270	75,270	2,000		77,270
					31,000		31,000		31,000		31,000
233,340	149,340	84,000		233,340	39,000	205,980	244,980	173,480	71,500		244,980
421,490	407,470	14,020		421,490	328,040	123,360	451,400	437,380	14,020		451,400
45,950	45,950			45,950	25,000	24,420	49,420	49,420			49,420
43,490	43,490			43,490	25,000	21,720	46,720	46,720			46,720
28,200		28,200		28,200							
					173,460	17,340	190,800		190,800		190,800
34,800		34,800		34,800	85,000		85,000		85,000		85,000
225,860	175,940	49,920		225,860	82,600	154,120	236,720	180,270	56,450		236,720
52,200		52,200		52,200	53,000		53,000		53,000		53,000
209,950	75,510	134,440		209,950							
20,000	17,600	2,400		20,000							
3,468,190	2,195,630	1,267,260	5,300	3,468,190	1,936,580	1,212,870	3,149,450	2,218,210	929,240	2,000	3,149,450

Grant Funds

* - CDBG "E - Emergency Shelter "H - HOME & American Dream		FY 2006 Original Budget								
Department		Federal & State Funds	Local & Other Funds	Total Revenue	Personnel	Operating	Capital	Total Expenditure	Federal & State Funds	Local & Other Funds
Grant Name										
General Services										
Carver Center Elevator	*	150,000		150,000			150,000	150,000		
Hybrid Electric Vehicle Program - CMAQ		24,000	6,000	30,000			30,000	30,000		
Raven Run - NAWCA		6,840	6,900	13,740	1,360	5,540	6,840	13,740		
Summer Food Service - Parks		34,860	20,000	54,860	16,760	38,100		54,860	70,000	20,000

Grant Funds

FY 2007 Original Budget					FY 2008 Anticipated Budget						
Total Revenue	Personnel	Operating	Capital	Total Expenditure	Federal & State Funds	Local & Other Funds	Total Revenue	Personnel	Operating	Capital	Total Expenditure
90,000	50,000	40,000		90,000	10,290	20,000	30,290	16,290	14,000		30,290

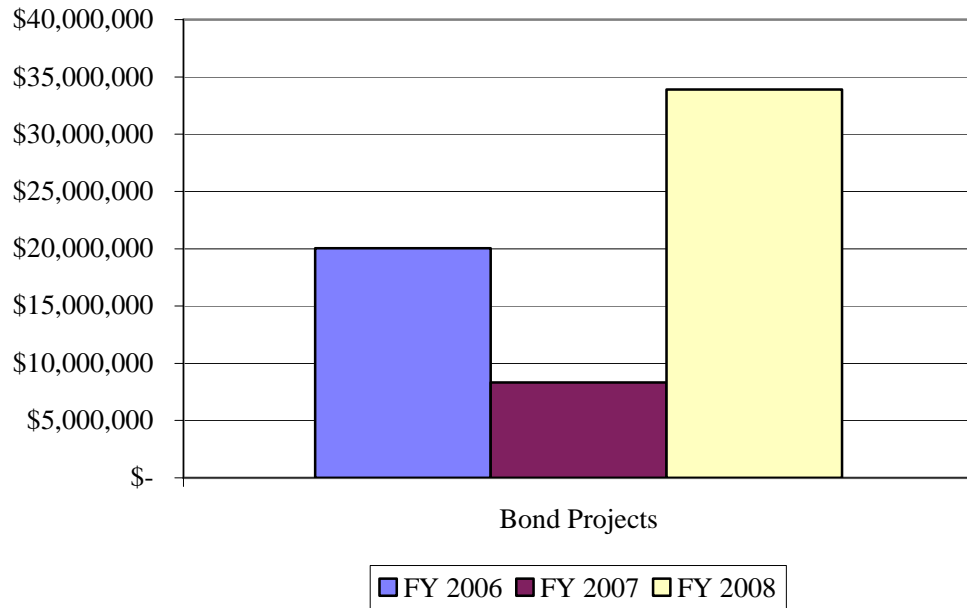
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Capital Projects Funds

Capital Projects Funds account for the receipt and disbursement of resources used in construction and other capital projects. There are four budgeted Bond Projects Funds for FY 2008.

Fund Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Bond Projects	\$ 20,050,801	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%
Total	\$ 20,050,801	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%
Staffing	0.0	0.0	0.0	0.0	0.0%

Bond Projects Funds



Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Interest Income	\$ 148,324	\$ -	\$ -	\$ -	--
Intergovernmental	1,292,257	-	-	-	--
Contributions	2,500	-	-	-	--
Transfers From Other Funds	3,061,750	840,100	631,000	(209,100)	-24.9%
Bond Proceeds	23,295,253	7,482,930	33,263,520	25,780,590	344.5%
Other Income	2,683	-	-	-	--
Total Revenue	\$ 27,802,767	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%
Appropriations					
Personnel	\$ -	\$ 51,520	\$ -	\$ (51,520)	-100.0%
Operating	5,577,540	788,580	631,000	(157,580)	-20.0%
Transfers From Other Funds	590,939	-	425,000	425,000	--
Capital	13,882,323	7,482,930	32,838,520	25,355,590	338.8%
Total Appropriations	\$ 20,050,801	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	FY 2007-2008	
				Dollar Change	Percent Change
Bond Projects					
Interest	\$ 143,462	\$ -	\$ -	\$ -	0.0%
Interest - Restricted Funds	4,862	-	-	-	0.0%
Intergovernmental - State/Other	1,292,257	-	-	-	0.0%
Contributions	2,500	-	-	-	0.0%
Transfer From General Service	831,750	666,080	500,300	(165,780)	-24.9%
Transfer From Full Urban	800,000	87,010	65,350	(21,660)	-24.9%
Transfer From Sanitary Sewer	800,000	87,010	65,350	(21,660)	-24.9%
Transfer From Other Funds	630,000	-	-	-	0.0%
Debt Proceeds	23,295,253	7,482,930	33,263,520	25,780,590	344.5%
Miscellaneous	2,683	-	-	-	0.0%
Total Revenue	\$ 27,802,767	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%

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Bond Projects Funds

Description

Bonds will be issued during FY 2008 for three bond funds 1) the Purchase of Development Rights Fund, 2) Equipment Lease Notes Fund, and 3) FY 2008 Bonds Fund. The FY 2005 Bonds Fund includes a budget for continued STARS/ERP implementation, with funding provided by transfers from the General Services District Fund, Urban Services Districts Fund, and Sanitary Sewers Fund.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2006-2007	% Change FY 2006-2007
Personnel Expenditures	\$ -	\$ 51,520	\$ -	\$ (51,520)	-100.0%
Operating Expenditures	5,577,540	788,580	631,000	(157,580)	-20.0%
Transfers	590,939	-	425,000	425,000	--
Capital Expenditures	13,882,323	7,482,930	32,838,520	25,355,590	338.8%
Total Expenditures	\$ 20,050,801	\$ 8,323,030	\$ 33,894,520	\$ 25,571,490	307.2%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Elections - Board Of Elections	\$ 2,069,020	\$ -	\$ -	\$ -	0.0%
Coroner	-	-	152,500	152,500	--
CAO Administration	647,904	2,900,000	-	(2,900,000)	-100.0%
CIO Programs	8,293,173	840,100	631,000	(209,100)	-24.9%
Strategic Planning	-	-	2,000,000	2,000,000	--
Purchase of Development Rights	3,144,348	2,000,000	2,000,000	-	0.0%
Computer Services Admin	-	300,000	550,000	250,000	83.3%
Parking Fees	-	987,930	-	(987,930)	-100.0%
Public Works Comm Office	-	-	375,000	375,000	--
Design and Engineering Service	-	-	26,050	26,050	--
Stormwater	-	-	2,859,000	2,859,000	--
Street Maintenance & Construction	884,937	-	5,030,000	5,030,000	--
Storm Sewer Construct & Maintenance	-	-	450,000	450,000	--
Traffic Engineering Administration	-	-	500,000	500,000	--
Traffic Engineering Operations	-	-	230,000	230,000	--
Animal Control	-	450,000	-	(450,000)	-100.0%
Emergency Management	-	-	122,000	122,000	--
Administrative Services	-	-	19,500	19,500	--
Chief's Office	363,783	-	-	-	0.0%
Community Services and Admin	-	-	3,014,000	3,014,000	--
Operations	-	-	2,287,500	2,287,500	--
Professional Standards	-	-	160,000	160,000	--
Fire Administration	-	-	1,053,500	1,053,500	--
Operations	-	-	1,130,000	1,130,000	--
Fire Prevention	-	-	550,000	550,000	--
Planning & Analysis	-	-	419,100	419,100	--
Code Enforcement Administration	-	-	25,000	25,000	--
Building Inspection Administration	-	-	101,000	101,000	--
Aging Services	-	-	400,000	400,000	--
Family Services Administration	-	-	30,000	30,000	--
General Services Comm Office	-	-	100,000	100,000	--
Governmental Programs	-	-	95,000	95,000	--
Security	-	-	23,500	23,500	--
Fleet Services Operations	3,807,314	-	3,922,900	3,922,900	--
Building Maintenance	-	-	258,000	258,000	--
Park Administration	840,322	845,000	4,370,000	3,525,000	417.2%
Parks Maintenance	-	-	149,000	149,000	--
Enterprise Programs	-	-	435,970	435,970	--
Lexington Center Corporation	-	-	425,000	425,000	--

Bond Projects Funds

Budget Highlights

LFUCG intends to issue bonds during FY 2008 for the following items, with the exception of the \$631,000 for STARS operating costs. This item will be funded by transfers from other funds. The bonds to be issued during FY 2008 total \$33,263,520.

Description	Amount
Purchase of Development Rights	2,000,000
Replacement Vehicles	
Police Cars (69) and Equipment	966,000
Other Public Safety Cars (50)	1,165,000
Other Government Autos	420,300
Fire Lights, Sirens, Radios	36,000
Miscellaneous Equipment	48,500
Dump Trucks (3)	350,000
EMS Unit	175,100
Light Duty Trucks (22)	473,000
Medium Duty Truck	74,000
SUV's (20 Public Safety; 1 Streets and Road)	588,000
Police Motorcycles (14)	98,000
Coroner Vans (3)	84,000
Other Government Vans (10)	237,000
Bus	63,000
Off Road Construction Equip	116,000
Mowers (2)	19,200
Public Safety	
Community Corrections - Computer Equipment	19,500
DEEM - Radio and Siren Equipment	122,000
Police - Building Repairs	355,000
Police – Communications Technical Facility	1,645,000
Police - Mobile Data Communications	358,000
Police - Cars and Equipment for New Officers (50)	2,137,500
Fire - New Fire Station	750,000
Fire - ATV with Medical Bed	15,000
Fire - Building and Grounds Maintenance	558,000
Fire - Communications Equipment	287,000
Fire - Computer Equipment	97,100
Fire - EMS Unit	240,000
Fire - Ladder Truck	900,000
Fire - Protective Clothing	117,500
Fire - Rescue Equipment	125,000
Copier – Fire	7,000
Code Enforcement - Portable Computers	25,000
Coroner	
Coroner – Equipment	12,500
Coroner – Generator	140,000

Bond Projects Funds

Description	Amount
Public Works	
Engineering - Mapping and Survey Equipment	36,050
Wayfinding Signs	375,000
Streets, Roads, Forestry - Small Projects	450,000
Resurfacing	3,000,000
Salt Barn	2,000,000
Snow Removal Equipment	30,000
Traffic Engineering – Signals	230,000
Infill and Development	2,000,000
Building Inspection - Portable Computers	90,000
Copier - Building Inspection	11,000
Social Services	
Family Services – HVAC	30,000
Senior Citizens' Center - Architectural Design	400,000
General Services	
Energy Saving Equipment	45,000
Building Maintenance - Maintenance	75,000
Versailles Road Building	125,000
Annex - Building and Garage Repairs	140,000
HVAC Filters	18,000
Fleet Services – Equipment	11,800
Masterson Station Indoor Arena	60,000
McConnell Springs Wetland Pond	250,000
Gainesway Pond and Trail	300,000
Park Trails	2,000,000
Parks - Golf Carts	365,000
Parks – HVAC	30,000
Parks - Other Projects	330,000
Parks - Paint Sprayer	5,000
Parks - Safety Projects	1,200,000
Parks - Tractors and Mowers	205,970
Raven Run	750,000
Environmental Quality	
Stormwater - Design and Construction	2,177,000
Stormwater – Software	7,000
Water and Air Quality - Dogwood Trace Project	90,000
Water and Air Quality - Small Projects	25,000
CIO	
Computer Replacements	400,000
Servers	100,000
Other	
STARS - Operating Costs	631,000
Opera House Renovations	425,000
Telephone Systems	70,000
Security Equipment	32,500
Fiber Optic Cable	550,000
Total Capital Projects	33,894,520

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Sanitary Sewer Fund

The Sanitary Sewer Fund consists of two sub-funds which were established to account for operation, maintenance, and debt service expenses, as well as the acquisition and construction for expansion and improvements, of the sanitary sewer system.

The Sanitary Sewer Revenue and Operating Fund provides for the general operating, maintenance, and debt service costs of the sanitary sewer system.

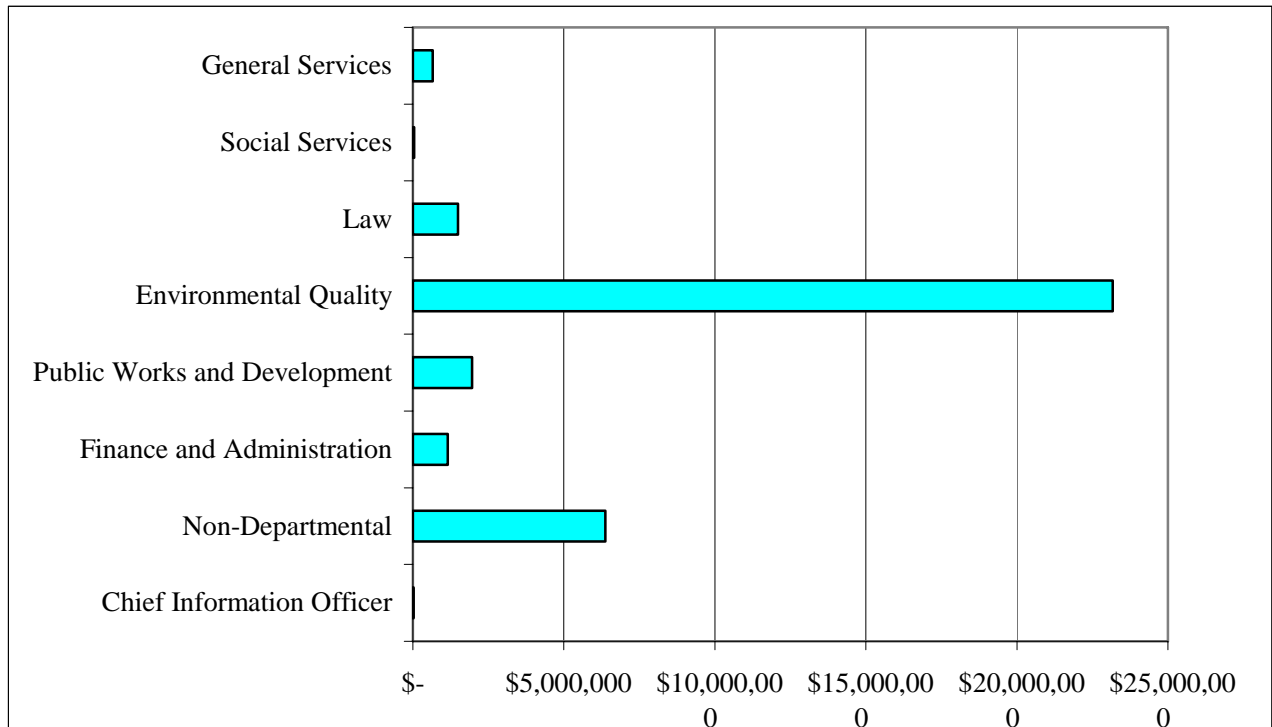
The Sanitary Sewer Construction Fund accounts for sanitary sewer construction projects funded by bonds, notes, privilege fees, and cash contributions.

Sewer user fees were initiated in July 1982 to replace property tax funding of the sanitary sewer system as mandated by the Environmental Protection Agency. With this change, the sanitary sewer system became a self-supporting activity and, therefore, an Enterprise Fund.

Departmental Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Chief Information Officer	\$ 22,351	\$ 20,870	\$ 22,290	\$ 1,420	6.8%
Non-Departmental	6,924,653	6,198,220	6,369,630	171,410	2.8%
Finance and Administration	1,609,704	1,149,270	1,158,380	9,110	0.8%
Public Works and Development	3,587,718	1,661,150	1,960,840	299,690	18.0%
Environmental Quality	17,945,613	25,119,120	23,173,040	(1,946,080)	(7.7)%
Law	882,049	1,595,650	1,494,110	(101,540)	(6.4)%
Social Services	37,661	45,000	45,000	-	0.0%
General Services	265,941	868,250	660,060	(208,190)	(24.0)%
Total	\$ 31,275,689	\$ 36,657,530	\$ 34,883,350	\$ (1,774,180)	(4.8)%
Staffing	149.0	149.0	151.0	2.0	1.3%

Sanitary Sewer Fund

FY 2008 Budget by Department



Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Sanitary Sewer Charges	\$ 27,214,805	\$ 26,310,000	\$ 26,162,000	\$ (148,000)	(0.6)%
Miscellaneous	2,740,203	1,190,000	1,260,000	70,000	5.9%
Services	48,878	50,000	40,000	(10,000)	(20.0)%
Total Revenues	\$ 30,003,885	\$ 27,550,000	\$ 27,462,000	\$ (88,000)	(0.3)%
July 1 Estimated Net Assets	\$ 15,308,580	\$ 13,367,560	\$ 7,500,000	\$ 7,500,000	56.1%
Total Available	\$45,312,465	\$40,917,560	\$34,962,000	\$7,412,000	18.1%
Appropriations					
Operating Expenditures					
Personnel	\$ 8,080,285	\$ 9,563,470	\$ 9,192,740	\$ (370,730)	(3.9)%
Debt Service	5,803,725	5,590,820	5,504,060	(86,760)	(1.6)%
Insurance	887,450	1,578,790	1,475,230	(103,560)	(6.6)%
Other Operating	7,586,684	6,808,830	11,735,680	4,926,850	72.4%
Transfers To\From Other Funds	1,352,060	532,070	479,170	(52,900)	(9.9)%
Total Operating	\$ 23,710,203	\$ 24,073,980	\$ 28,386,880	\$ 4,312,900	17.9%
Capital Expenditures					
CIP Capital	\$ 7,051,729	\$ 11,287,300	\$ 4,855,500	\$ (6,431,800)	(57.0)%
Operating Capital	513,756	1,296,250	1,640,970	344,720	26.6%
Total Capital	\$ 7,565,486	\$ 12,583,550	\$ 6,496,470	\$ (6,087,080)	(48.4)%
Total Appropriations	\$ 31,275,689	\$ 36,657,530	\$ 34,883,350	\$ (1,774,180)	(4.8)%
June 30 Estimated Net Assets	\$ 14,036,776	\$ 4,260,030	\$ 78,650	\$ (4,181,380)	(98.2)%
Total Appropriations and Net Assets	\$ 45,312,465	\$ 40,917,560	\$ 34,962,000	\$ (5,955,560)	(14.6)%

Note: Sanitary Sewer Fund revenues are restricted to current year operating and capital expenditures. All funds remaining at year-end are placed into a restricted reserve for capital improvements. The amounts above include both the operating and construction funds.

Revenue Statement

Description	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	FY 2007-2008	
				Dollar Change	Percent Change
Refuse Disposal Fees	\$ 47,515	\$ 50,000	\$ 40,000	\$ (10,000)	(20.0)%
Pump Station Upgrade Fee	1,363	-	-	-	0.0%
Total Charges for Service	\$ 48,878	\$ 50,000	\$ 40,000	\$ (10,000)	(20.0)%
Sewer User Fee	\$ 24,890,320	\$ 24,810,000	\$ 24,662,000	\$ (148,000)	(0.6)%
Sewer Tap-On Fee	1,659,797	1,500,000	1,500,000	-	0.0%
Ind Wastewater Discharge Pmt	-	-	-	-	0.0%
Privilege Fees	664,688	-	-	-	-
Total Sanitary Sewer Fees	\$ 27,214,805	\$ 26,310,000	\$ 26,162,000	\$ (148,000)	(0.6)%
Contributions	\$ 345,565	\$ -	\$ -	\$ -	0.0%
Sales Of Surplus Equipment	17,819	60,000	60,000	-	0.0%
Interest	1,612,280	1,130,000	1,200,000	70,000	6.2%
Interest - Restricted Funds	386,932	-	-	-	0.0%
Interest - UK Sewer Contributi	10,210	-	-	-	-
Interest - Restricted 27 Pay	9,578	-	-	-	-
Transfer From General Service	1,000	-	-	-	0.0%
Transfer From Sewer Exaction	137,554	-	-	-	-
Transfer From Other Funds	171,300	-	-	-	-
Debt Proceeds	-	-	-	-	0.0%
Miscellaneous	47,965	-	-	-	0.0%
Total Miscellaneous	\$ 2,740,203	\$ 1,190,000	\$ 1,260,000	\$ 70,000	5.9%
Total Revenue	\$ 30,003,885	\$ 27,550,000	\$ 27,462,000	\$ (88,000)	(0.3)%

Chief Information Officer (CIO)

The Office of the Chief Information Officer (CIO) has one division, the Division of Government Communications, in the Sanitary Sewers Fund.

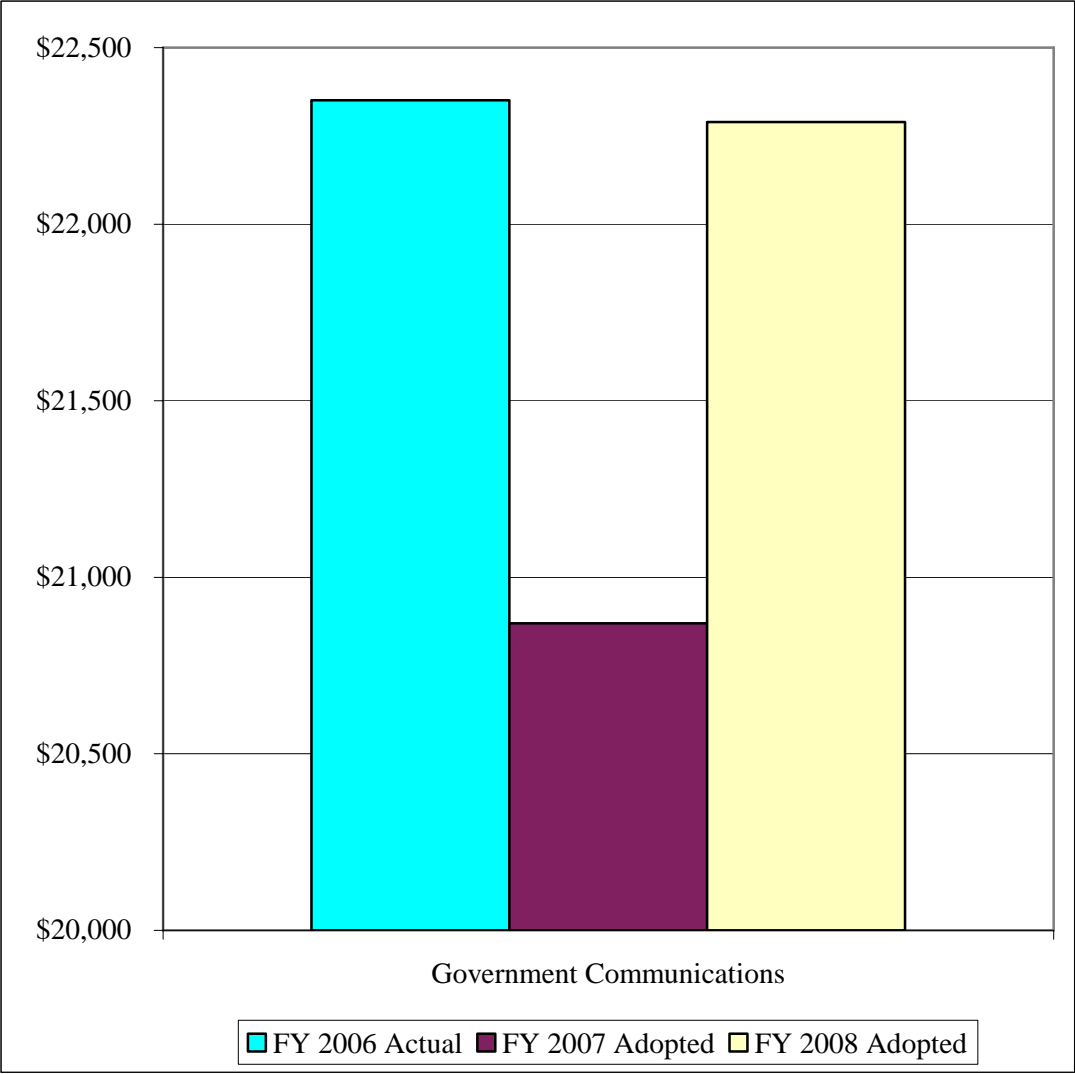
The Office of the CIO comprises less than one percent of Sanitary Sewers Fund expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Government Communications	\$ 22,351	\$ 20,870	\$ 22,290	\$ 1,420	6.8%
Total	\$ 22,351	\$ 20,870	\$ 22,290	\$ 1,420	6.8%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Government Communications	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Chief Information Officer

Divisional Budgets



Government Communications

Division Description

The Division of Government Communications operates LexCall in the Sanitary Sewers Fund. Designed to improve service delivery to the public, LexCall is a centralized call center that allows residents to contact one office for assistance with solving problems or having questions answered.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 20,524	\$ 18,640	\$ 21,180	\$ 2,540	13.6%
Operating Expenditures	-	-	-	-	0.0%
Transfers	1,827	2,230	1,110	(1,120)	-50.2%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 22,351	\$ 20,870	\$ 22,290	\$ 1,420	6.8%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Lex Call	\$ 22,351	\$ 20,870	\$ 22,290	\$ 1,420	6.8%

Budget Highlights

Did You Know?

There were 4,043 calls for sanitary sewer services taken through LexCall in FY 2006.

Program costs for LexCall are allocated among three funds based on actual requests for service. For FY 2008, 69 percent is allocated to the Urban Services Districts Fund, 27 percent to the General Services District Fund, and four percent to the Sanitary Sewer Fund, the same as for FY 2007.

LexCall's budget by account is included in the General Services District Fund, with personnel recoveries and transfers budgeted to reflect the portion of the budget allocable to the Sanitary Sewers and Urban Services Districts Funds.

Mission Statement - LexCall

The mission of LexCall is to assist citizens with their local government services by:

- Providing prompt, friendly response to their requests for service or information
- Providing computerized tracking of service requests from the initial call for service through its referral, investigation, and disposition.

Government Communications

Goals and Objectives

Ensure responsiveness of government to issues of citizen and community concern.

- ◆ Measure the quality of LexCall service through citizen opinion surveys.
- ◆ Provide activity reports to Commissioners and Directors to help them measure community needs and the response time of their divisions.

Non-Departmental

The two divisions listed here do not belong to a specific department. They were created to account for contract debt; personnel lapse; and indirect costs. Information for these budgets is compiled by the Division of Budgeting, with debt and indirect cost information provided by the Department of Finance and Administration.

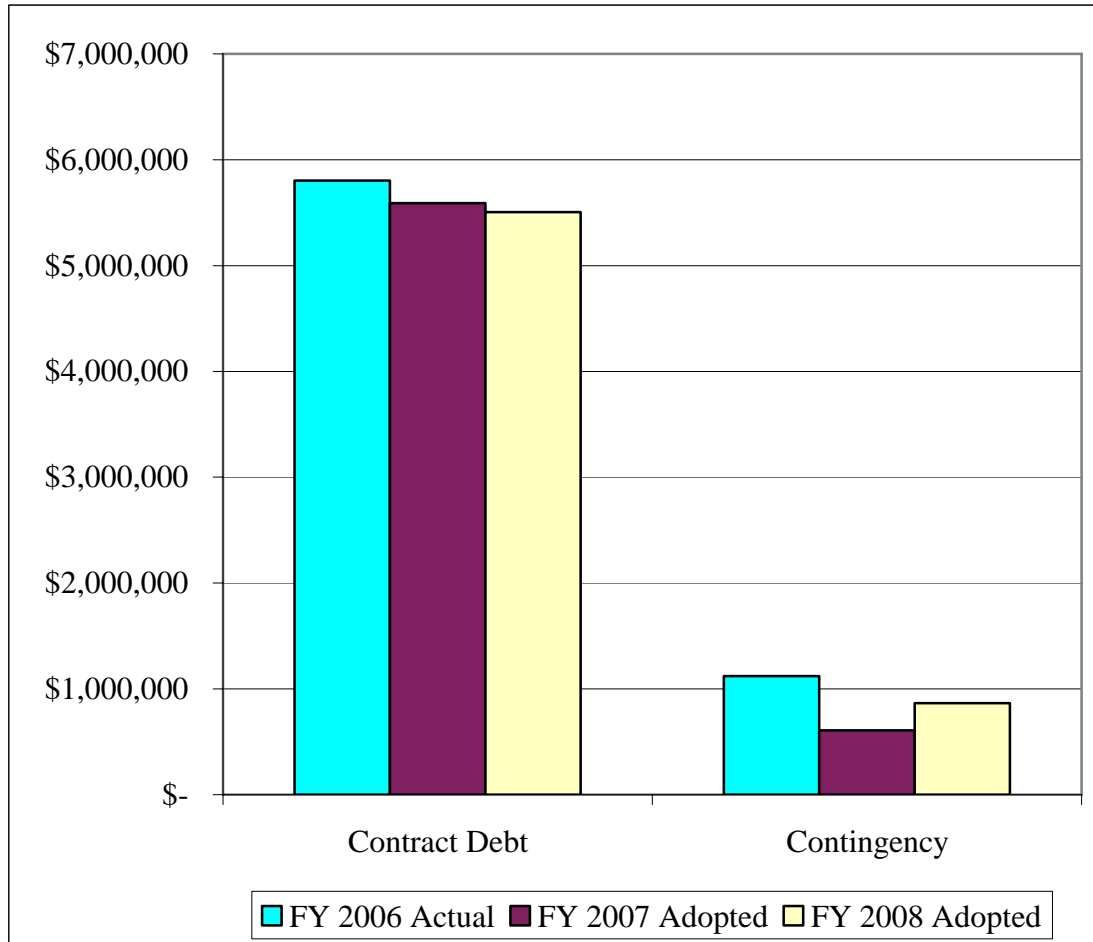
These divisions account for 18 percent of the Sanitary Sewer Funds expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Contract Debt	\$ 5,803,725	\$ 5,590,820	\$ 5,504,060	\$ (86,760)	(1.6)%
Contingency	1,120,928	607,400	865,570	258,170	42.5%
Total	\$ 6,924,653	\$ 6,198,220	\$ 6,369,630	\$ 171,410	2.8%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Contract Debt	0.0	0.0	0.0	0.0	0.0%
Contingency	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Non-Departmental

Divisional Budgets



Contract Debt

Division Description

The sanitary sewer system issues revenue bonds to finance improvements and expansions of the sewer system operated by the LFUCG. The revenues generated through the operation of the sanitary sewer system secure the bonds.

See the *Debt Service Schedule* in the *Summary Information* section.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	5,803,725	5,590,820	5,504,060	(86,760)	-1.6%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 5,803,725	\$ 5,590,820	\$ 5,504,060	\$ (86,760)	-1.6%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Contract Debt	\$ 5,803,725	\$ 5,590,820	\$ 5,504,060	\$ (86,760)	-1.6%

Budget Highlights

The 2001A bonds were issued to help finance the “201” and “SSO” sanitary sewer capital improvement plans. The remaining bonds were issued to reduce interest cost by refunding prior bond issues.

The following table illustrates Sanitary Sewer Fund debt payments for FY 2008 and 2007.

FY 2008 Contract Debt Schedule

Maturity Date	Issue	FY 2007	FY 2008
07/06	1996 Refunding	\$ 826,500	\$800,250
07/22	2001 Construction, Issue A	2,469,040	2,442,030
07/13	2001 Refunding, Issue B	2,295,280	2,261,780
Total Sanitary Sewer		\$5,590,820	\$5,504,060

Contingency

Division Description

Contingency includes budgets that cannot be associated with any particular division or budget line item at the beginning of the year (i.e., personnel lapse, termination pay, twenty-seventh pay period reserve). These budgets are periodically distributed government-wide based on actual expenses, with the balance in each program generally reading zero at year-end.

The Indirect Cost Allocation program was established to charge indirect costs to grant programs and to evaluate accurately the total cost of operating the sanitary sewer system, Urban Services Districts Fund, and other enterprise funds, by recording administrative costs not directly charged to these funds.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 154,008	\$ (728,900)	\$ (676,230)	\$ 52,670	-7.2%
Operating Expenditures	948,757	1,318,460	1,523,070	204,610	15.5%
Transfers	18,163	17,840	18,730	890	5.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 1,120,928	\$ 607,400	\$ 865,570	\$ 258,170	42.5%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Contingency	\$ 154,008	\$ (728,900)	\$ (676,230)	\$ 52,670	-7.2%
Indirect Cost Allocation	966,920	1,336,300	1,541,800	205,500	15.4%

Budget Highlights

Personnel costs are budgeted according to total staffing levels. Each year a portion of the personnel budget is not spent. This is referred to as “personnel vacancy credit” and occurs as a result of employee turnover, vacant positions, the delay to be expected in filling new positions, etc. FY 2008 includes a credit of \$913,230 for planned personnel vacancy credit; FY 2007 included a credit of \$950,000. The budgeted amount is based on historical lapse and the ongoing requirement that the attrition committee must approve the filling of each vacant position.

Contingency also includes funds of \$37,000 for the next fiscal year containing a 27th pay period. The last fiscal year with 27 pay periods was 2006, and the next will be 2017.

The FY 2008 appropriation for termination pay is \$200,000, double the FY 2007 amount.

The FY 2008 budget is based on an indirect cost rate of 16.65 percent. The FY 2007 rate was 15.65 percent. (Rates are provided by the Division of Accounting.) The indirect cost budget is computed by applying the current year's indirect cost rate to the Sanitary Sewer Funds' total personnel budget (discounted for anticipated personnel vacancies).

Law

The Department of Law's budget reflects the cost of collecting delinquent sewer user fees. The Division of Risk Management provides for the Sanitary Sewer Funds' portion of the self-insurance program.

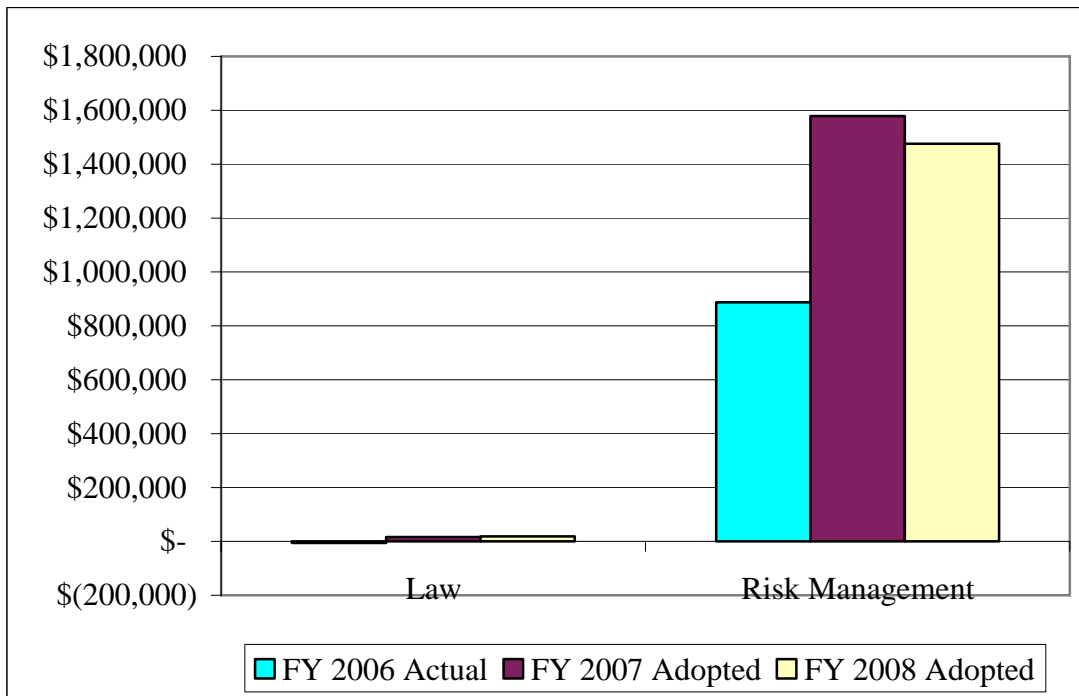
This department accounts for four percent of Sanitary Sewer Funds expenditures.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Law	\$ (5,401)	\$ 16,860	\$ 18,880	\$ 2,020	12.0%
Risk Management	887,450	1,578,790	1,475,230	(103,560)	(6.6)%
Total	\$ 882,049	\$ 1,595,650	\$ 1,494,110	\$ (101,540)	(6.4)%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Law	0.0	0.0	0.0	0.0	0.0%
Risk Management	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Law

Divisional Budgets



Department of Law

Division Description

The Law Department Collections program provides for the ongoing collection of delinquent sewer user fees, sewer assessments, and the administrative cost of collecting these accounts.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 6,339	\$ 2,820	\$ 4,840	\$ 2,020	71.6%
Operating Expenditures	(11,740)	14,040	14,040	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ (5,401)	\$ 16,860	\$ 18,880	\$ 2,020	12.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Law Administration	\$ (5,401)	\$ 16,860	\$ 18,880	\$ 2,020	12.0%

Budget Highlights

Certain Law Department positions are assigned to the General Fund, but perform some functions for the Sanitary Sewer Fund. Full-time equivalent positions to be charged to the Sanitary Sewer Fund for FY 2008 are 0.03.

Did You Know?

During FY 2007, the Department of Law collected \$14,422 owed to the Urban County Government for the Sanitary Sewer Fund. This is an increase of \$5,722 or 66% over FY 2006 collection.

Goals and Objectives

Efficiently collect all monies owed to the LFUCG.

- ◆ Collect all monies, including sewer user fees, sewer assessments, bad checks, and liens on real property, to provide funds for payment of services for the community.
- ◆ Review data from the Division of Revenue.
- ◆ Expand knowledge of collection options/tools.

Risk Management (Insurance)

Division Description

The Division of Risk Management provides for the Sanitary Sewer Funds' portion of the self-insurance program. The self-insurance program has two funding components: 1) administrative, and 2) claims. The administrative portion is budgeted as a transfer to the General Fund, and the claims portion is budgeted as an operating expense. See also the *General Services* and *Internal Service Funds*.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	540,000	1,170,000	1,097,200	(72,800)	-6.2%
Transfers	347,450	408,790	378,030	(30,760)	-7.5%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 887,450	\$ 1,578,790	\$ 1,475,230	\$ (103,560)	-6.6%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Claims Fund	\$ 887,450	\$ 1,578,790	\$ 1,475,230	\$ (103,560)	-6.6%

Budget Highlights

The General Services District, Urban Services Districts, and Sanitary Sewer Funds provide support to the self-insurance fund based on their respective exposure to risk. The exposure to risk provided by the Division of Risk Management for FY 2008 is 75 percent for the General Fund, 12 percent for the Urban Services Districts Fund, and 13 percent for the Sanitary Sewer Funds (the same as for FY 2007). The total actuarially determined risk for FY 2008 is estimated at \$8,440,000.

For FY 2008, the Sanitary Sewer Funds' portion of the claims budget is \$1,097,200 and of the administrative budget of the Division of Risk Management is \$378,030.

Finance and Administration

The Department of Finance and Administration has two divisions in the Sanitary Sewer Funds. The Commissioner of Finance and Administration administers a budget that provides for the funds' share of the annual audit cost and for a transfer from the Sanitary Sewer Revenue and Operating Fund to the Sanitary Sewer Construction Fund for capital improvements to the sanitary sewer system.

Since July 1, 1995, Kentucky-American Water Company has billed and collected sewer user fees for the LFUCG under a contract administered by the Division of Revenue. Prior to that date, the Division of Revenue was responsible for billing, collecting, and auditing sewer user fees in Fayette County.

The Division of Human Resources administers personnel programs for the Sanitary Sewer Funds.

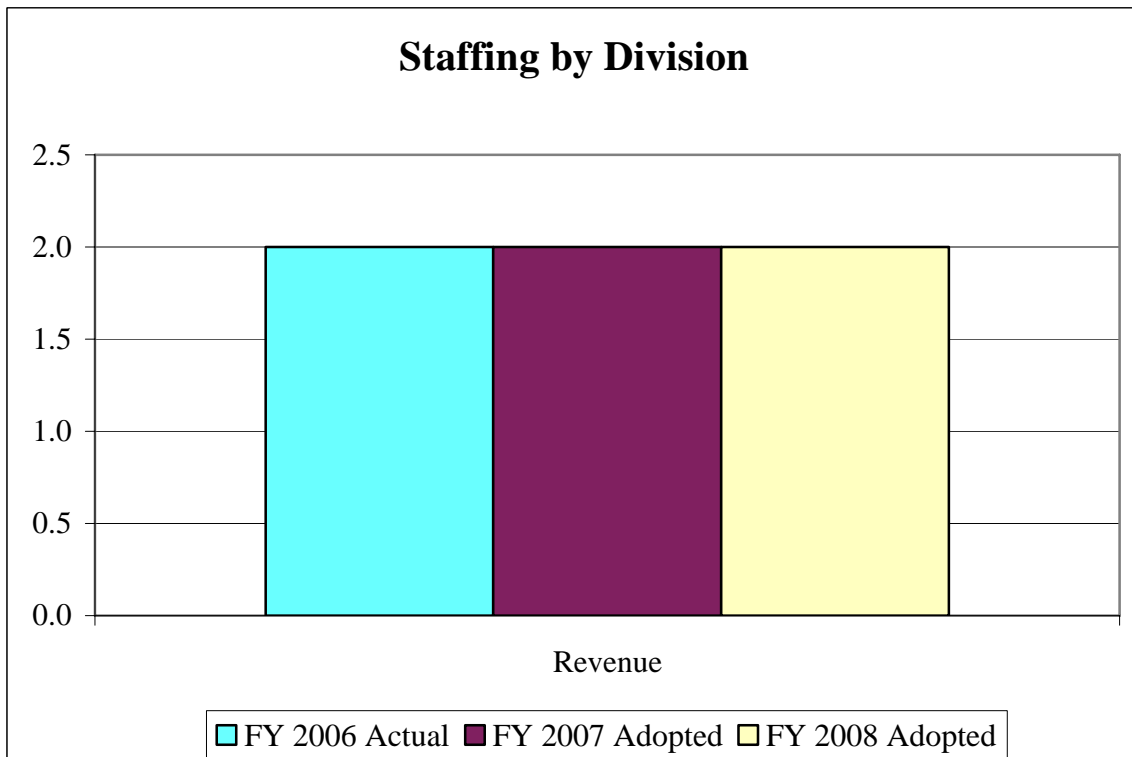
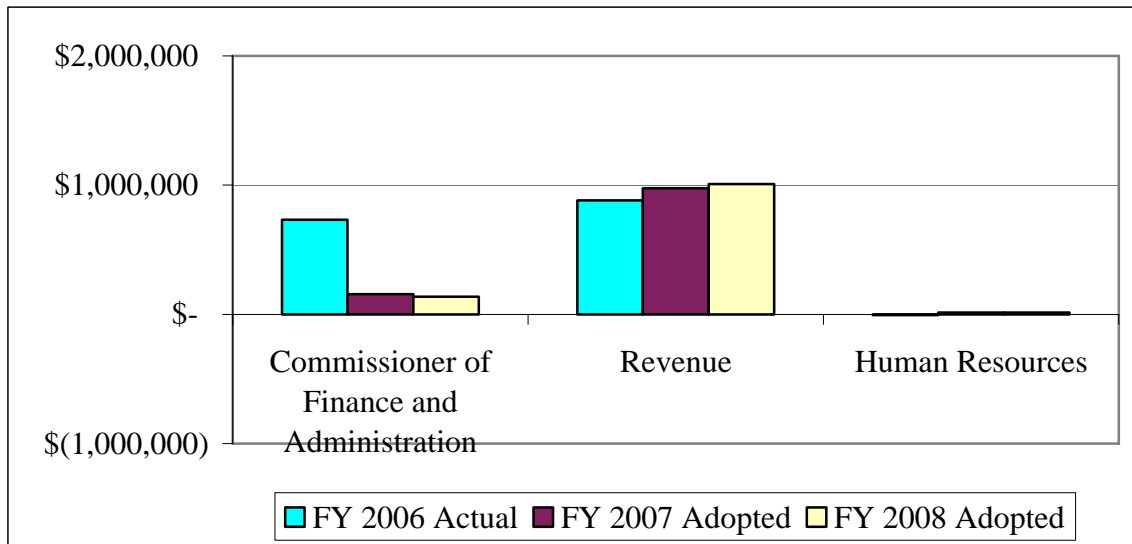
This department accounts for three percent of Sanitary Sewer Funds expenses.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Finance and Administration	\$ 732,560	\$ 158,210	\$ 136,650	\$ (21,560)	(13.6)%
Revenue	883,286	977,060	1,007,730	30,670	3.1%
Human Resources	(6,142)	14,000	14,000	-	0.0%
Total	\$ 1,609,704	\$ 1,149,270	\$ 1,158,380	\$ 9,110	0.8%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Finance and Administration	0.0	0.0	0.0	0.0	0.0%
Revenue	2.0	2.0	2.0	0.0	0.0%
Human Resources	0.0	0.0	0.0	0.0	0.0%
Total	2.0	2.0	2.0	0.0	0.0%

Finance

Divisional Budgets



Commissioner of Finance and Administration

Division Description

This budget provides funds for Sanitary Sewer Fund audit expenses, PeopleSoft financial software implementation and maintenance costs, and transfers from the Sanitary Sewer Revenue and Operating Fund to the Sanitary Sewer Construction Fund for capital improvements to the sanitary sewer system.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	29,560	45,000	45,000	-	0.0%
Transfers	703,000	113,210	91,650	(21,560)	-19.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 732,560	\$ 158,210	\$ 136,650	\$ (21,560)	-13.6%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Finance Commissioners Office	\$ 3,829,560	\$ 6,158,210	\$ 5,386,650	\$ (771,560)	-12.5%
Finance Commissioners Office	(3,097,000)	(6,000,000)	(5,250,000)	750,000	-12.5%

Budget Highlights

A portion of the LFUCG annual audit cost is allocated to the Sanitary Sewer Revenue and Operating Fund.

The transfer category includes \$26,300 to the General Fund for the Sanitary Sewer Fund's portion of the PeopleSoft financial software maintenance and \$65,350 to the Enterprise Resource Planning (ERP) Fund for continuing STARS implementation costs.

Goals and Objectives

Prepare financial reports in a manner that complies with financial reporting requirements and to provide information necessary to understand the financial operations of the LFUCG.

- ◆ Coordinate the annual financial audit and preparation of the Comprehensive Annual Financial Report (CAFR) in accordance with appropriate standard setting bodies and submit the CAFR to the Mayor and the Council by November 30 of each year.
- ◆ Prepare and distribute financial statements on the Sanitary Sewer Fund as needed.
- ◆ Prepare revenue and expense forecasts and financial statements, and update the long-term financial forecast.

Commissioner of Finance and Administration

Maximize investment income, while maintaining security of principal and meeting the daily cash flow demand of the LFUCG.

- ◆ Prepare cash flow forecasts.
- ◆ Invest all available cash not immediately required to meet expenses.
- ◆ Prepare quarterly investment reports for submission to the Mayor and the Council.

Manage the outstanding indebtedness of the Sanitary Sewer Fund.

- ◆ Coordinate debt issuance as needed to meet the needs of the government.
- ◆ Ensure timely debt service payments, maintain various bond reserve requirements, review compliance with arbitrage rules, and evaluate performance of escrow and bond paying agents.
- ◆ Submit annual financial information required for continuing disclosure to the Nationally Recognized Municipal Securities Information Repositories (NRMSIR).
- ◆ Maximize investment earnings of bond proceeds within arbitrage limits.
- ◆ Evaluate outstanding indebtedness to identify savings opportunities due to interest rate changes.

Revenue

Division Description

The Sewer User Fee program accounts for the billing, collection, and audit of sewer user fees for Fayette County. The billing and collection functions were assumed by the Kentucky-American Water Company (KAWC) on July 1, 1995.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 118,527	\$ 123,590	\$ 129,640	\$ 6,050	4.9%
Operating Expenditures	764,759	853,470	878,090	24,620	2.9%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 883,286	\$ 977,060	\$ 1,007,730	\$ 30,670	3.1%
Total Staffing	2.0	2.0	2.0	0.0	0.0%
Budget By Program					
Sewer User Fee	\$ 883,286	\$ 977,060	\$ 1,007,730	\$ 30,670	3.1%

Budget Highlights

The increase in operating expense reflects an increase in the KAWC contract based on the consumer price index increase. The budget for the contract is \$709,790 for FY 2008, an increase of \$24,620 over the FY 2007 budget of \$685,170.

Did You Know?

Approximately 95,000 sewer user customers are billed each month.

Bad debt expense is budgeted at \$165,000 for FY 2008, the same as for FY 2007.

Goals and Objectives

Maintain the efficiency and administration of invoicing and collecting of sewer user fees.

- ♦ Monitor the contract and collection rates with KAWC to invoice the Sewer User Fee program to ensure a collection rate of 99 percent.

Revenue

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Percent of sewer user fees collected	99.1%	99.0%	99.1%	99.0%

Human Resources

Division Description

Human Resources provides commercial driver's license (CDL) training, random drug and alcohol testing of employees in safety sensitive positions (in accordance with the LFUCG Alcohol- and Drug-Free Workplace policy), and occupational wellness programs for Sanitary Sewer Fund employees, in compliance with applicable regulations.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	(6,142)	14,000	14,000	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ (6,142)	\$ 14,000	\$ 14,000	\$ -	0.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Gov't Wide Personnel Program	\$ (9,311)	\$ 14,000	\$ 14,000	\$ -	0.0%
Training	3,169	-	-	-	0.0%

Budget Highlights

Funding is for the Alcohol- and Drug-Free Workplace program, the CDL program, and occupational wellness.

Goals and Objectives

Monitor and identify best methods for preventing identified illnesses and injuries to employees and assure compliance in accordance with applicable regulations.

- ◆ Decrease no show rates (i.e., employees not reporting for scheduled medical exams).
- ◆ Increase the participation of employees in identified job classifications.

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Public Works and Development

The Department of Public Works and Development has one division in the Sanitary Sewer Fund. The Division of Engineering provides services for the design, construction, and inspection of sanitary sewer installations.

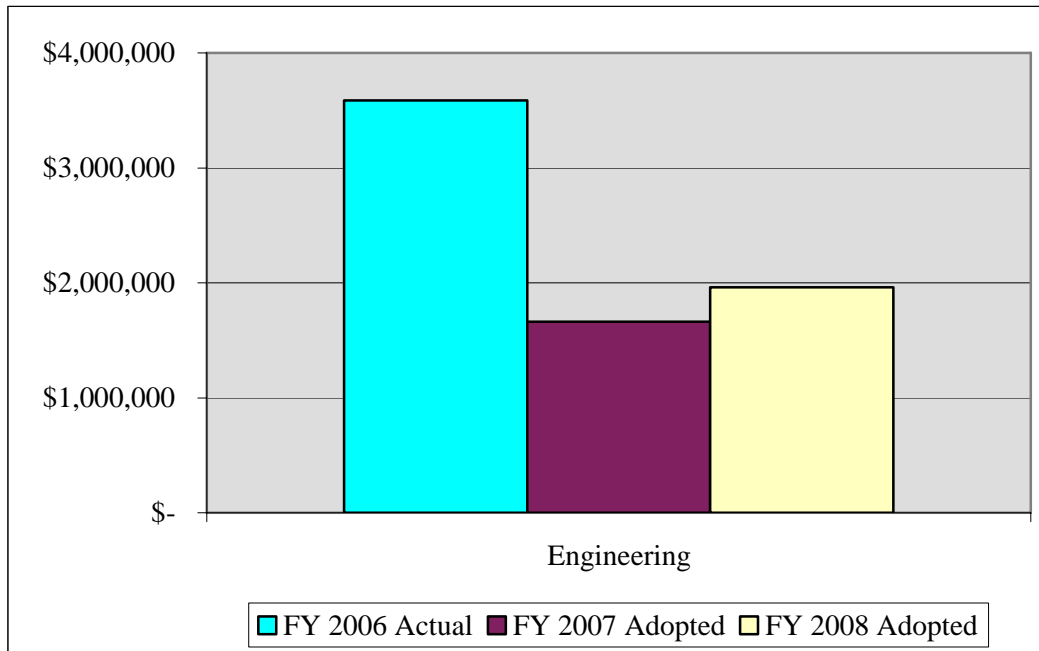
This department represents more than 5 percent of Sanitary Sewer Fund expenses.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Engineering	\$ 3,587,718	\$ 1,661,150	\$ 1,960,840	\$ 299,690	18.0%
Total	\$ 3,587,718	\$ 1,661,150	\$ 1,960,840	\$ 299,690	18.0%

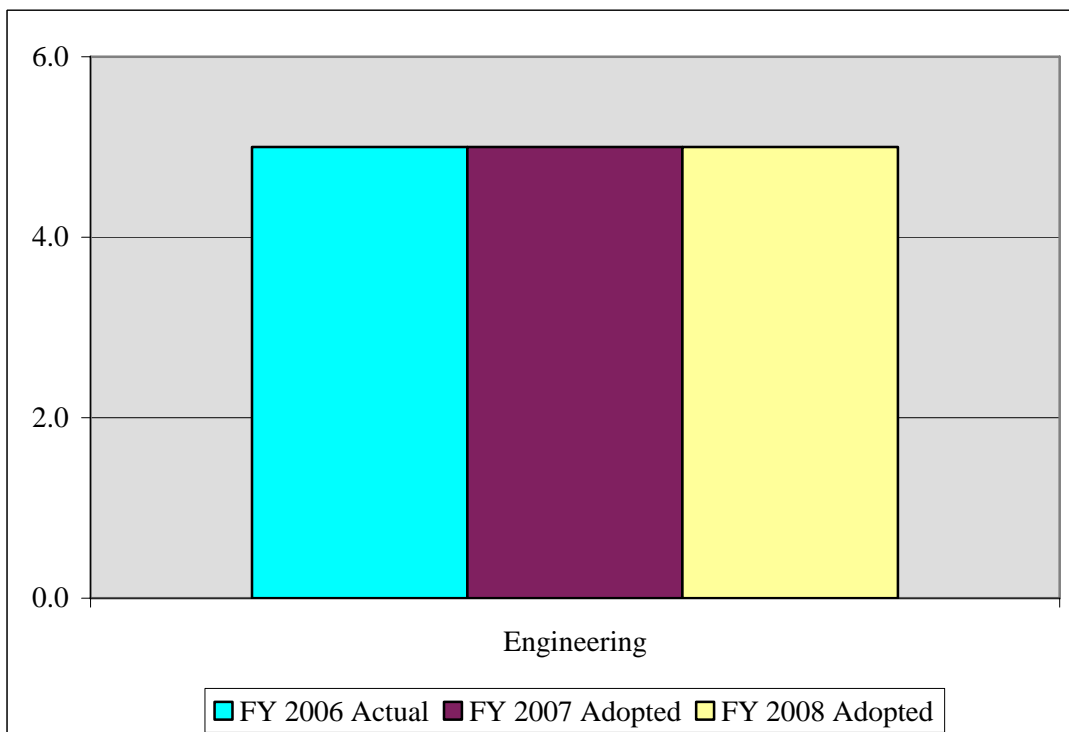
Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Engineering	5.0	5.0	5.0	0.0	0.0%
Total	5.0	5.0	5.0	0.0	0.0%

Public Works and Development

Divisional Budgets



Divisional Staffing



Engineering

Division Description

The Sanitary Sewer Engineering program provides services for the design, construction, and inspection of sanitary sewer installations.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 447,172	\$ 586,050	\$ 644,420	\$ 58,370	10.0%
Operating Expenditures	26,926	174,300	165,450	(8,850)	-5.1%
Transfers	2,305,930	-	-	-	0.0%
Capital Expenditures	807,690	900,800	1,150,970	250,170	27.8%
Total Expenditures	\$ 3,587,718	\$ 1,661,150	\$ 1,960,840	\$ 299,690	18.0%
Total Staffing	5.0	5.0	5.0	0.0	0.0%
Budget By Program					
Design and Engineering Service	\$ 3,587,718	\$ 1,661,150	\$ 1,960,840	\$ 299,690	18.0%

Budget Highlights

Five Engineering positions are assigned full-time to the Sanitary Sewer Fund. Certain other positions are assigned to the General Fund, but perform some functions for the Sanitary Sewer Fund. In addition to the full-time positions, 5.3 full-time equivalent General Fund positions will be charged to the Sanitary Sewer Fund for FY 2008. The number charged was 4.8 full-time equivalent positions for FY 2007.

Operating is decreased by \$5,000 for the professional agency account, for a budget of \$139,000. This account includes \$100,000 for the second half of the anticipated design cost for a second group of unsewered area projects, \$35,000 for design contracts for small projects, and \$4,000 for materials testing.

FY 2008 capital includes \$500,000 for unsewered area projects, \$400,000 to continue the Sump Pump Redirection program, \$220,000 for sanitary sewer replacement on Locust Avenue between Bryan Avenue and Oakhill Drive, and \$30,000 for small sanitary sewer projects. FY 2007 capital included \$500,000 for Neighborhood Sewer projects, \$400,000 to continue the Sump Pump Redirection program, and \$800 to upgrade a computer system.

\$3.5 million in grant funds from the Kentucky Infrastructure Authority (KIA) is currently being used to provide sanitary sewers for Bracktown, Wilderness Road, and Cadentown.

Engineering

Goals and Objectives

Provide design and construction management services to ensure the successful completion of projects identified in the FY 2008 budget, while minimizing any adverse effects to the general public and maximizing the benefits received from tax dollars spent.

- ◆ Design and inspect construction of sanitary sewers.
- ◆ Coordinate replacement of existing lines with the Division of Water and Air Quality.
- ◆ Design sanitary sewer bond projects.
- ◆ Collect and disburse fees associated with outer perimeter sanitary sewer projects.

Manage the Tap-On permitting and inspection process to provide services to the public.

- ◆ Respond to telephone inquiries in a timely manner.
- ◆ Issue applications and permits in a timely manner.
- ◆ Improve the indexing of data by creating a computer database to cross reference addresses.
- ◆ Provide inspections of sewer taps and plugs.
- ◆ Collect, deposit, and disburse fees associated with the program.

Design sanitary sewer lines for all unsewered areas in Fayette County.

- ◆ Define the scope of work for each area, prepare a request for qualifications, and solicit design professionals.
- ◆ Identify the funding source and financing mechanism to begin construction.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Percent of telephone inquiries responded to within two workdays	100%	100%	100%	100%

Environmental Quality

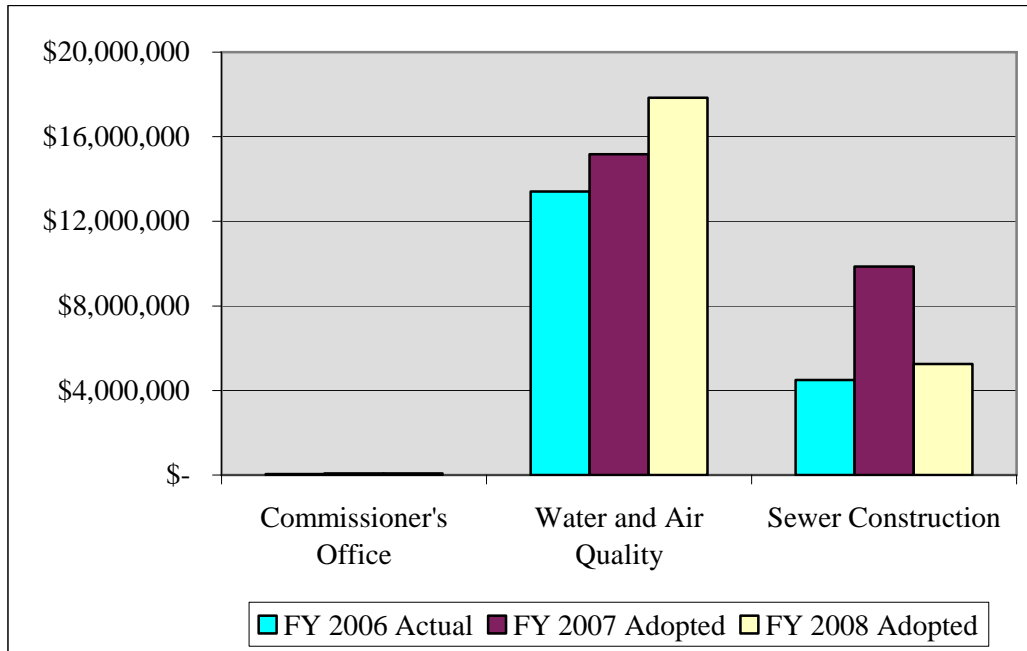
The Department of Environmental Quality is responsible for the day-to-day operations of the government's sanitary sewer system. This is the largest department in the Sanitary Sewer Fund, representing 66 percent of expenses.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner's Office	\$ 41,252	\$ 77,400	\$ 77,400	\$ -	0.0%
Water and Air Quality	13,409,437	15,179,920	17,845,640	2,665,720	17.6%
Sewer Construction	4,494,925	9,861,800	5,250,000	(4,611,800)	(46.8)%
Total	\$ 17,945,613	\$ 25,119,120	\$ 23,173,040	\$ (1,946,080)	(7.7)%

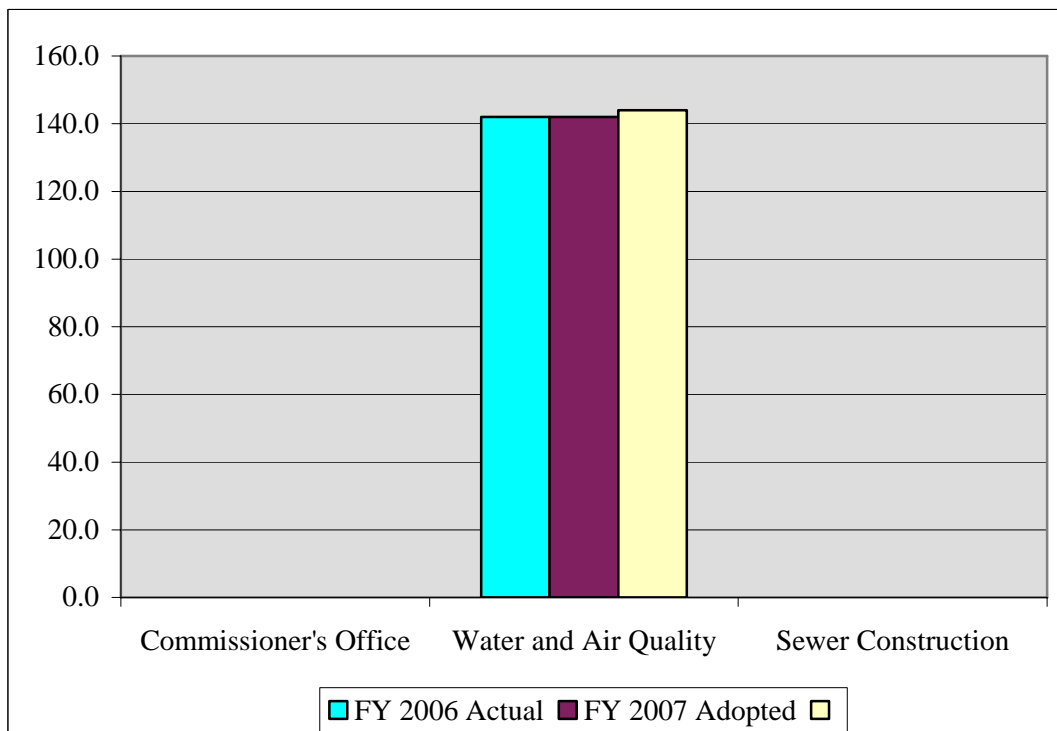
Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner's Office	0.0	0.0	0.0	0.0	0.0%
Water and Air Quality	142.0	142.0	144.0	2.0	1.4%
Sewer Construction	0.0	0.0	0.0	0.0	0.0%
Total	142.0	142.0	144.0	2.0	1.4%

Environmental Quality

Divisional Budgets



Divisional Staffing



Commissioner of Environmental Quality

Division Description

The Commissioner of Environmental Quality provides administrative support to the sanitary sewer construction projects operated through the Sanitary Sewer Fund.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	41,252	77,400	77,400	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 41,252	\$ 77,400	\$ 77,400	\$ -	0.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Environmental Quality Administration	\$ 41,252	\$ 32,400	\$ -	\$ (32,400)	-100.0%
Sewer Issues	-	45,000	77,400	32,400	72.0%

Budget Highlights

The operating budget includes \$25,000 for peer review, \$20,000 for other professional services, and \$32,400 for professional development and training for Sanitary Sewer Fund employees.

Goals and Objectives

Facilitate the delivery of Environmental Quality services to the residents of Lexington-Fayette County, while fostering a general increase in efficiency throughout the Division of Water and Air Quality.

- ◆ Coordinate and monitor the construction of the bond-funded sanitary sewers sewershed projects approved by the Urban County Government.
- ◆ Facilitate the timely, as-engineered, within-budget completion of sanitary sewer projects—with the expectation of a reasonable amount of change orders as new information is available and project costs increase.
- ◆ Work with the Mayor and Council office to provide information to the community on sanitary sewers sewershed projects before, during, and after completion, including meeting with individuals/businesses impacted by the projects, conducting neighborhood meetings, and mailing information.
- ◆ Provide information to the neighborhoods around the two treatment plants on work being undertaken, monitor/survey the effectiveness of the improvements, and use citizen feedback and information to continue to improve services and develop alternatives.

Water and Air Quality

Division Description

The Division of Water and Air Quality is responsible for all aspects of the sanitary sewer system in Fayette County. This includes operating the sanitary sewer treatment plants, maintaining the sewer lines and pumping stations, and analyzing plant performance for permits. The division continues to operate and maintain the two city-owned wastewater treatment plants (WWTPs), Town Branch WWTP located on Old Frankfort Pike, and West Hickman WWTP located in Jessamine County. Since August 2003, the division has also operated and maintained the Blue Sky WWTP on an interim, contract basis.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 7,320,131	\$ 9,561,270	\$ 9,068,890	\$ (492,380)	-5.1%
Operating Expenditures	5,495,544	4,630,700	7,054,600	2,423,900	52.3%
Transfers	110,319	(10,000)	(10,350)	(350)	3.5%
Capital Expenditures	483,443	997,950	1,732,500	734,550	73.6%
Total Expenditures	\$ 13,409,437	\$ 15,179,920	\$ 17,845,640	\$ 2,665,720	17.6%
Total Staffing	142.0	142.0	144.0	2.0	1.4%
Budget By Program					
Sanitary Sewers Administration	\$ 1,539,481	\$ 3,760,700	\$ 4,073,270	\$ 312,570	8.3%
Town Branch Treatment Plant	3,733,267	3,462,600	4,252,980	790,380	22.8%
West Hickman Treatment Plant	3,504,384	3,115,490	4,368,220	1,252,730	40.2%
Bluesky Treatment Plant	110,697	147,700	121,470	(26,230)	-17.8%
Pump Station Maintenance	1,650,669	1,256,890	2,012,110	755,220	60.1%
Sewer Line Maintenance	2,130,737	2,585,400	2,228,420	(356,980)	-13.8%
Laboratory	332,109	429,470	375,710	(53,760)	-12.5%
Construction Management	408,092	421,670	413,460	(8,210)	-1.9%

Budget Highlights

The Town Branch plant has a design capacity of 30 million gallons per day (MGD), with a peak hydraulic capacity of 64 MGD. The West Hickman plant has a design capacity of 33.8 MGD, with a peak hydraulic capacity of 64 MGD. Interim operation of the Blue Sky WWTP is funded entirely from revenues derived from customers served by the facility.

Did You Know?

The division operates and maintains 79 different pumping stations located throughout the Urban Services Area.

The FY 2008 personnel budget includes \$100,000 in contingency funding for possible position reclassifications or inversions. FY 2007 also included \$100,000 in contingency funds for the first phase of a division reorganization, and a number of positions were reclassified during FY 2007. In addition, two positions were added, including an Administrative Officer to manage U. S. Environmental Protection Agency compliance-related projects and programs.

Water and Air Quality

Operating includes an increase of \$750,000 for the professional and contract services account (total budget \$1,112,600). The additional funding is for engineering services for treatment plant modifications, laboratory and pretreatment program testing, compliance assessment, system studies, etc.

Other increases to operating accounts include \$1,350,070 for utilities (total budget \$3,272,570), \$259,100 for operating supplies and expenses (total budget \$1,094,580), \$44,550 for vehicle repairs and maintenance (total budget \$215,990), and \$37,000 for vehicle and equipment fuel (total budget \$173,000).

The FY 2008 capital budget includes \$605,500 for capital repairs and maintenance, \$567,000 for sewage and waste treatment equipment, \$305,000 to upgrade feed, fuel, lime slater, and other systems, \$100,000 to install fiber optic cable at West Hickman WWTP, \$55,000 for computer equipment, and \$100,000 for other equipment.

The FY 2007 capital budget included \$100,000 for perimeter fencing at West Hickman WWTP, \$467,450 for equipment (e.g., pump station parts and sewer processing and television inspection equipment), \$35,000 for computer equipment, and \$425,500 for capital repairs and maintenance.

Goals and Objectives

Exercise environmental responsibility.

- ◆ Decrease bypasses and sanitary sewer overflows.
- ◆ Upgrade one to two pump stations per year to provide additional reliability in the form of standby power or standby operational capability.
- ◆ Utilize “environmentally friendly” systems and materials.
- ◆ Update the comprehensive sanitary sewer overflow (SSO) management plan and policies.

Provide high quality effluent to the wastewater treatment plant receiving streams.

- ◆ Comply with all federal, state, and local regulations and permit requirements.
- ◆ Become competitive at the regional level with both wastewater treatment plants as regards overall operations, maintenance, and effluent quality.
- ◆ Continue to maintain a high level of plant reliability.

Impose efficiency in management of personnel and facilities.

- ◆ Continue reorganization of the divisional hierarchy into a more responsive and effective organizational structure.
- ◆ Investigate and utilize cost effective, best available technology.
- ◆ Increase employee safety and health awareness.
- ◆ Encourage ongoing employee training, multi-discipline training, and professional development.

Water and Air Quality

- ◆ Cultivate divisional sense of purpose and cooperation.
- ◆ Initiate comprehensive Capacity, Management, Operations, and Maintenance (CMOM) program in accordance with expected federal regulations.
- ◆ Complete system mapping activities.
- ◆ Continue development and improvement of the work order tracking program for the wastewater collection system maintenance section.

Improve customer service and confidence.

- ◆ Create a pro-active sewer maintenance program.
- ◆ Initiate a computerized tracking and follow-up system for emergency and preventative maintenance.
- ◆ Reduce overflows and back-ups that impact residences, businesses, and park facilities.
- ◆ Improve response to repair and emergency service requests.
- ◆ Continue striving to attain a trouble-free conveyance system.
- ◆ Continue work with the Sanitary Sewer Oversight Committee to streamline enforcement of the new Grease Trap ordinance.

Seek cost-saving opportunities.

- ◆ Pursue process modifications that result in reduced solids disposal costs.
- ◆ Seek cost-saving strategies in power, chemicals, sludge disposal, and other key cost items.
- ◆ Review basic operations and processes to identify potential strategies for decreased cost without sacrificing product quality.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of linear feet of sewer lines inspected by television	362,810	257,000	253,939	257,000
Number of linear feet of sewer lines cleaned of debris, grease, and roots	373,628	308,000	296,741	308,000

201 Facilities Plan

Division Description

The 201 Facilities Plan is the state-required capital improvement plan for the LFUCG sanitary sewer system that will meet the needs of population growth in Fayette County through the year 2020. The annual state-required Sanitary Sewer Overflow Plan (SSOP) is a comprehensive analysis/review of documented sanitary sewer system overflows and bypasses. The SSOP is used to develop multiple rehabilitation initiatives for elimination of those overflows and bypasses. One component of the SSOP is the Inflow and Infiltration (I/I) Reduction program, a sanitary sewer rehabilitation program that addresses the inflow/infiltration problems in the aging infrastructure.

This category is titled SSOP/201 Facilities Plan Rehabilitation because funding for the SSOP projects was detailed in Section 11 of the 201 Facilities Plan. Section 11 of the plan provides a 20-year financial model, which addresses both capital improvements and rehabilitation needs.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 13,584	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	594,303	-	2,250,000	2,250,000	--
Transfers	(2,134,630)	-	-	-	0.0%
Capital Expenditures	6,021,668	9,861,800	3,000,000	(6,861,800)	-69.6%
Total Expenditures	\$ 4,494,925	\$ 9,861,800	\$ 5,250,000	\$ (4,611,800)	-46.8%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Sanitary Sewers Administration	\$ 442,288	\$ -	\$ 1,000,000	\$ 1,000,000	--
Town Branch Treatment Plant	120,497	-	-	-	0.0%
West Hickman Treatment Plant	-	2,000,000	1,000,000	(1,000,000)	-50.0%
Bluesky Treatment Plant	-	-	-	-	0.0%
Pump Station Maintenance	-	-	-	-	0.0%
Sewer Line Maintenance	16,250	450,000	750,000	300,000	66.7%
Laboratory	-	-	-	-	0.0%
Construction Management	3,915,889	7,411,800	2,500,000	(4,911,800)	-66.3%

Budget Highlights

FY 2008 operating provides \$1 million to design for rehabilitation of infrastructure projects, \$200,000 to design a West Hickman WWTP project to address non-compliance of phosphorus discharge limits, \$300,000 for engineering and design for rehabilitation of the downtown collection system lines, and \$750,000 for contract sewer cleaning to augment division personnel.

FY 2008 capital includes \$1.5 million for the inflow and infiltration rehabilitation, \$800,000 for construction for the West Hickman project to address non-compliance of phosphorus discharge limits, and \$450,000 for neighborhood sewer collector system rehabilitation, and \$250,000 for collector system pipe lining.

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Social Services

In the department of Social Services, the Division of Adult and Tenant Services provides program services in the Sanitary Sewer Fund.

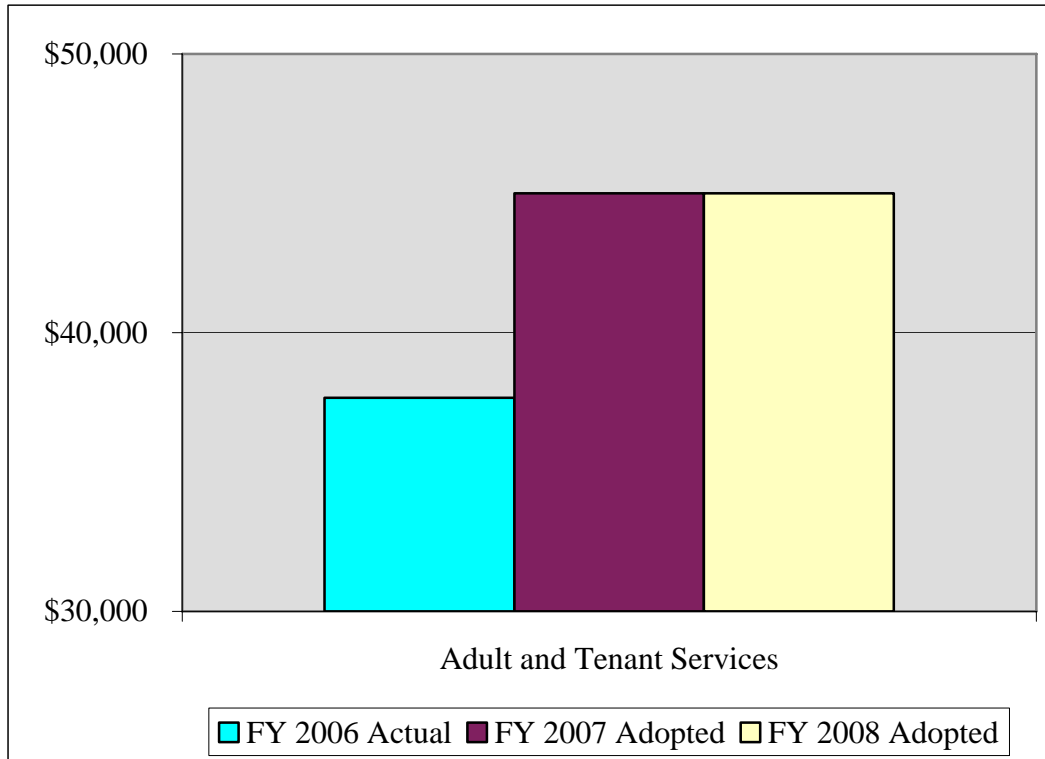
The Department of Social Services represents less than one percent of Sanitary Sewer Fund expenses.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Adult and Tenant Services	\$ 37,661	\$ 45,000	\$ 45,000	\$ -	0.0%
Total	\$ 37,661	\$ 45,000	\$ 45,000	\$ -	0.0%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Adult and Tenant Services	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Social Services

Divisional Budgets



Adult and Tenant Services

Division Description

Adult and Tenant Services oversees financial assistance to Fayette County residents for sewer user fee payments.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	37,661	45,000	45,000	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 37,661	\$ 45,000	\$ 45,000	\$ -	0.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Adult & Tenant Services Administration	\$ 37,661	\$ 45,000	\$ 45,000	\$ -	0.0%

Budget Highlights

This program provides financial assistance to Fayette County residents for sewer user fee payments.

Did You Know?

LFUCG assists families at 125 percent of poverty with partial payments of sewer user fees. In fact, the Division of Adult Services is the only local agency that regularly assists low-income families in paying water bills.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of eligible families enrolled in program or receiving ongoing grant assistance	3,118	3,500	2,336	2,500

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General Services

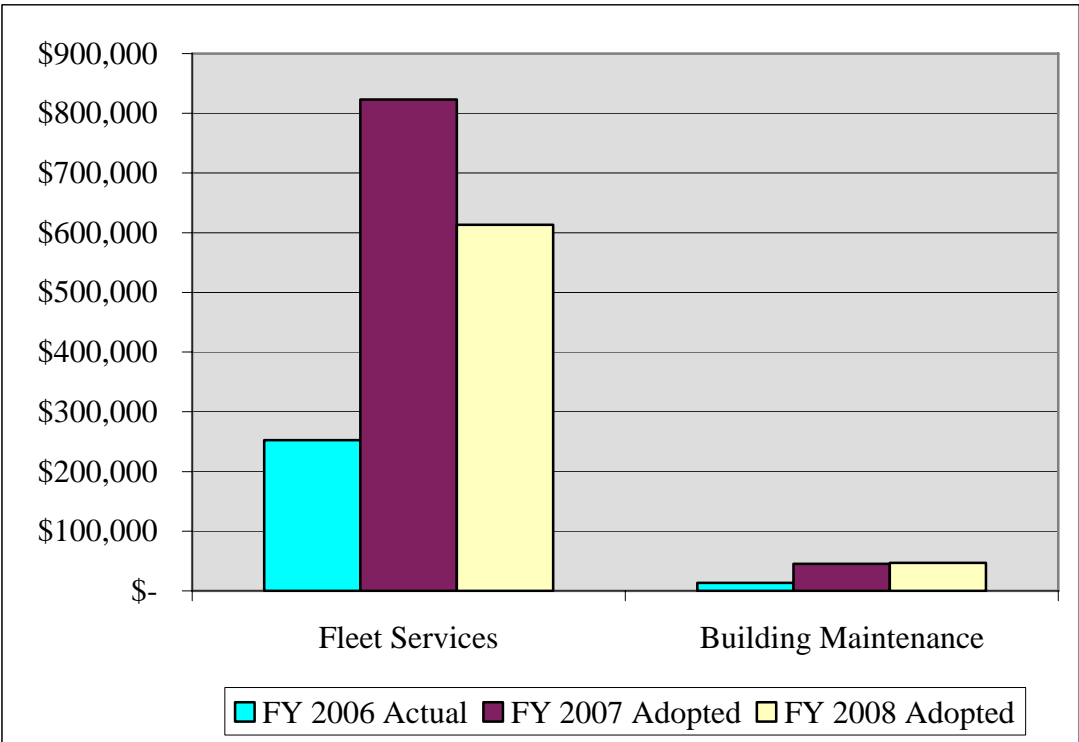
Included in this department are the divisions listed below. The Department of General Services represents nearly two percent of Sanitary Sewer Fund expenses.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Fleet Services	\$ 252,686	\$ 823,000	\$ 613,000	\$ (210,000)	(25.5)%
Building Maintenance	13,256	45,250	47,060	1,810	4.0%
Total	\$ 265,941	\$ 868,250	\$ 660,060	\$ (208,190)	(24.0)%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Fleet Services	0.0	0.0	0.0	0.0	0.0%
Building Maintenance	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

General Services

Divisional Budgets



Fleet Services

Division Description

Fleet Services is responsible for fuel for and repairs and maintenance of the LFUCG's Sanitary Sewer Fund vehicles and equipment. The budgets for these accounts have been prepared by Fleet Services but included with the appropriate divisions since FY 1999. This budget is for the replacement of Sanitary Sewer Fund equipment and vehicles.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	-	-	-	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	252,686	823,000	613,000	(210,000)	-25.5%
Total Expenditures	\$ 252,686	\$ 823,000	\$ 613,000	\$ (210,000)	-25.5%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Fleet Services Operations	\$ 252,686	\$ 823,000	\$ 613,000	\$ (210,000)	-25.5%

Budget Highlights

This budget provides funds for the replacement of Sanitary Sewer Fund equipment and vehicles.

FY 2008 funding is for one TV van, one bucket truck, five pickup trucks, one sports-utility vehicle, one van, one hybrid automobile, three ATVs, four mowers, one trailer, and off-road construction equipment.

FY 2007 funding was for one hybrid automobile, one sport utility vehicle, nine pickup trucks, two vans, two dump trucks, four zero turn riding mowers, one tractor-mounted batwing mower, two backhoe/loaders, one utility vehicle, and one truck-mounted sewer jet.

FY 2006 funding was for one hybrid automobile, six pickup trucks/vans, one small dump truck, and one rotary mower.

Did You Know?

The Division of Sanitary Sewers has 101 licensed vehicles and 62 mobile tools ranging from backhoes to sewer jets.

Fleet Services

Mission Statement

S E R V E

Goals

Steward government assets

Enhance available resources

Reinvent government procedures, processes, and programs

Validate others through empowerment, uniform service delivery, and equitable treatment

Evaluate results

Objectives and Activities

Maintain the Sanitary Sewer Fund vehicles in a safe and operable condition so they are available to user divisions when needed.

- ◆ Provide preventive maintenance service with the intent of reducing vehicle breakdowns and downtime.
- ◆ Provide quality repair service to reduce returns.

Oversee the use and assignment of the Sanitary Sewer Fund vehicles.

- ◆ Monitor equipment use, repair, and fuel expenditures.
- ◆ Communicate unusual usage or abuse situations to division directors.
- ◆ Verify that “take home” assignments are valid.

Manage the Sanitary Sewer Fund investment in vehicles and equipment.

- ◆ Replace vehicles and equipment in a timely manner to ensure minimum downtime and maximum resale price.
- ◆ Work to reduce the size of the fleet wherever possible.

Fleet Services

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Service work				
Percent scheduled	80%	80%	82%	80%
Percent not scheduled	20%	20%	18%	20%
Service calls				
Number	234	240	245	245
% Change	(26.5%)	11.1%	4.7%	0%
In-service rate	95%	95%	96%	96%

Building Maintenance

Division Description

The Building Maintenance budget includes funding for general maintenance and the inspection of fire alarms and sprinklers for all sanitary sewer buildings.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	13,256	45,250	47,060	1,810	4.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 13,256	\$ 45,250	\$ 47,060	\$ 1,810	4.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Building Maintenance	\$ 13,256	\$ 45,250	\$ 47,060	\$ 1,810	4.0%

Mission Statement

S E R V E

Goals

Steward government assets

Enhance available resources

Reinvent government procedures, processes, and programs

Validate others through empowerment, uniform service delivery, and equitable treatment

Evaluate results

Building Maintenance

Objectives and Activities

Maintain the Sanitary Sewer Fund buildings to provide a safe, comfortable, and professional working environment and to protect the public's investment.

- ◆ Provide yearly maintenance and testing for the Coldstream and Wolf Run pump stations and the West Hickman facility.
- ◆ Provide yearly alarm monitoring at the administration building.
- ◆ Provide monthly alarm testing and inspections at the administration building.
- ◆ Provide monthly exterminating services at the administration building.
- ◆ Provide semi-annual sprinkler system tests and inspections at the administration building.
- ◆ Have no elevator service calls annually.
- ◆ Average less than two alarm system service calls annually.
- ◆ Have no sprinkler system failures or problems annually.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of elevator service calls	0	0	2	0
Number of alarm system service calls	0	0	2	0
Number of sprinkler system failures or problems	0	0	0	0

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Landfill Fund

This fund was established to account for the revenues and expenses associated with the capping and closure of the landfills in Fayette County and the on-going costs of refuse disposal.

June 20, 1995 -- Landfill-solid waste disposal fees approved (Ordinance 138-95).

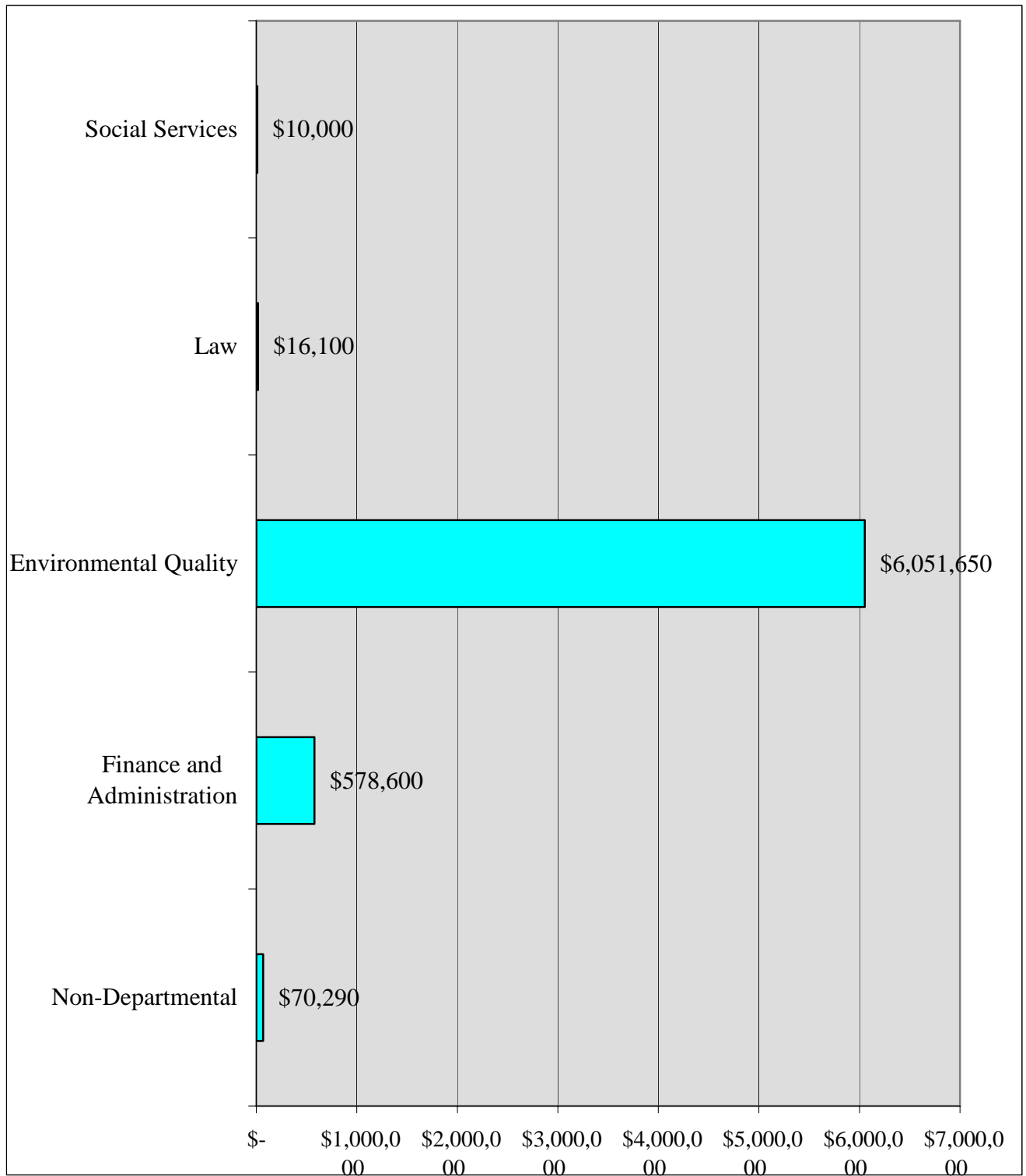
June 22, 1995 -- Solid waste disposal contract approved (Resolution 252-95).

State and federal statutes and regulations have mandated significant changes in the requirements for designing, constructing, operating, managing, maintaining, and closing landfills. The revised requirements have imposed extraordinary expenses on landfill operations.

Departmental Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Non-Departmental	\$ 39,701	\$ 47,360	\$ 70,290	\$ 22,930	48.4%
Finance and Administration	506,264	496,910	578,600	81,690	16.4%
Environmental Quality	2,647,516	6,041,770	6,051,650	9,880	0.2%
Law	27,070	22,060	16,100	(5,960)	(27.0)%
Social Services	9,718	10,000	10,000	-	0.0%
Total	\$ 3,230,270	\$ 6,618,100	\$ 6,726,640	\$ 108,540	1.6%
Staffing	4.2	4.0	4.0	0.0	0.0%

Landfill Fund

FY 2008 Budget by Department



Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Leases	\$ 20,600	\$ 20,000	\$ 21,000	\$ 1,000	5.0%
Landfill User Fees	7,749,789	7,385,000	7,585,000	200,000	2.7%
Transfer Station Fees	216,935	210,000	240,000	30,000	14.3%
Interest Income	599,720	559,000	759,000	200,000	35.8%
Other Income	1,000,000	-	-	-	0.0%
Total Revenues	\$ 9,587,044	\$ 8,174,000	\$ 8,605,000	\$ 431,000	5.3%
July 1 Estimated Net Assets	14,466,115	5,892,780	-	(5,892,780)	(100.0)%
Total Available	24,053,159	14,066,780	8,605,000	(5,461,780)	(38.8)%
Appropriations					
Operating					
Personnel	\$ 240,878	\$ 321,880	\$ 266,170	\$ (55,710)	(17.3)%
Other Operating	1,316,146	5,765,800	5,944,320	178,520	3.1%
Transfers To\ (From) Other Funds	1,003,633	3,560	3,740	180	5.1%
Total Operating	\$ 2,560,657	\$ 6,091,240	\$ 6,214,230	\$ 122,990	2.0%
Capital					
CIP Capital	\$ 669,574	\$ 526,820	\$ 512,370	\$ (14,450)	(2.7)%
Operating Capital	40	40	40	-	0.0%
Total Capital	\$ 669,614	\$ 526,860	\$ 512,410	\$ (157,204)	(23.5)%
Total Operating and Capital	\$ 3,230,270	\$ 6,618,100	\$ 6,726,640	\$ 108,540	1.6%
June 30 Estimated Net Assets	20,822,889	7,448,680	1,878,360	(5,570,320)	(74.8)%
Total Appropriations and Net Assets	\$ 24,053,159	\$ 14,066,780	\$ 8,605,000	\$ (5,461,780)	(38.8)%

Note: The ending fund balance for FY 2007 will be used to close existing landfills. Landfill Fund revenues are restricted to current year operating and capital. Per Ordinance 126-97, all funds remaining at year-end are placed in a landfill closure reserve.

Revenue Statement

Description	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	FY 2007-2008	
				Dollar Change	Percent Change
Ground Leases	\$ 20,600	\$ 20,000	\$ 21,000	\$ 1,000	5.0%
Landfill User Fee - Herb/Dump	6,032,331	5,900,000	6,100,000	200,000	3.4%
Landfill User Fee - C&D	270,991	225,000	225,000	-	0.0%
Landfill User Fee - Loan a Box	58,401	60,000	60,000	-	0.0%
Landfill User Fee - LFUCG	1,388,067	1,200,000	1,200,000	-	0.0%
Transfer Station Garbage Fee	216,935	210,000	240,000	30,000	14.3%
Interest	587,488	550,000	750,000	200,000	36.4%
Penalties And Interest	12,232	9,000	9,000	-	0.0%
Miscellaneous	1,000,000	-	-	-	0.0%
Total Revenue	\$ 9,587,044	\$ 8,174,000	\$ 8,605,000	\$ 431,000	5.3%

Non-Departmental

The Contingency program does not belong to a specific department. It was created to account for personnel lapse and indirect costs. Information for these budgets is compiled by the Division of Budgeting, with indirect cost information provided by the Department of Finance and Administration.

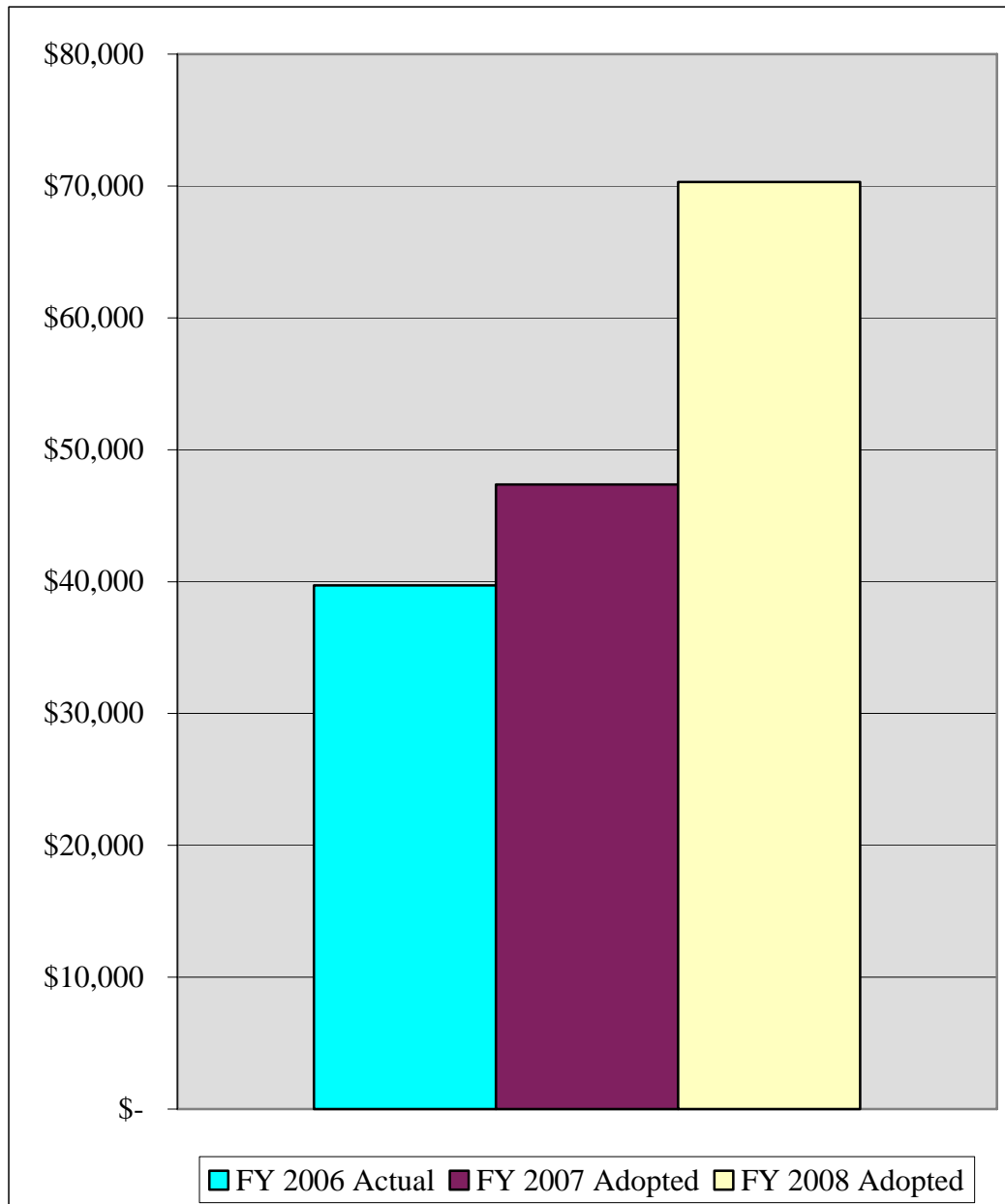
Non-Departmental budgets account for one percent of Landfill Fund expenses.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Contingency	\$ 39,701	\$ 47,360	\$ 70,290	\$ 22,930	48.4%
Total	\$ 39,701	\$ 47,360	\$ 70,290	\$ 22,930	48.4%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Contingency	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Contingency

Divisional Budgets



Contingency

Division Description

Contingency includes budgets that cannot be associated with any particular division or budget line item at the beginning of the year (i.e., personnel lapse, termination pay, twenty-seventh pay period reserve). These budgets are periodically distributed government-wide based on actual expenses, with the balance in each program generally reading zero at year-end.

The Indirect Cost Allocation program was established to charge indirect costs to grant programs and to evaluate accurately the total cost of operating the Landfill Fund, sanitary sewer system, Urban Services Districts Fund, and other enterprise funds, by recording administrative costs not directly charged to these funds.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 4,542	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	31,527	43,800	66,550	22,750	51.9%
Transfers	3,633	3,560	3,740	180	5.1%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 39,701	\$ 47,360	\$ 70,290	\$ 22,930	48.4%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Contingency	\$ 4,542	\$ -	\$ -	\$ -	0.0%
Indirect Cost Allocation	35,159	47,360	70,290	22,930	48.4%

Budget Highlights

The FY 2008 budget is based on an indirect cost rate of 25.00 percent. The FY 2007 rate was 15.65 percent. (Rates are provided by the Division of Accounting.) The indirect cost budget is computed by applying the current year's indirect cost rate to the Landfill Fund's total personnel budget (discounted for anticipated personnel vacancies). In addition to indirect costs, certain direct costs of administrative personnel are budgeted here.

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Finance and Administration

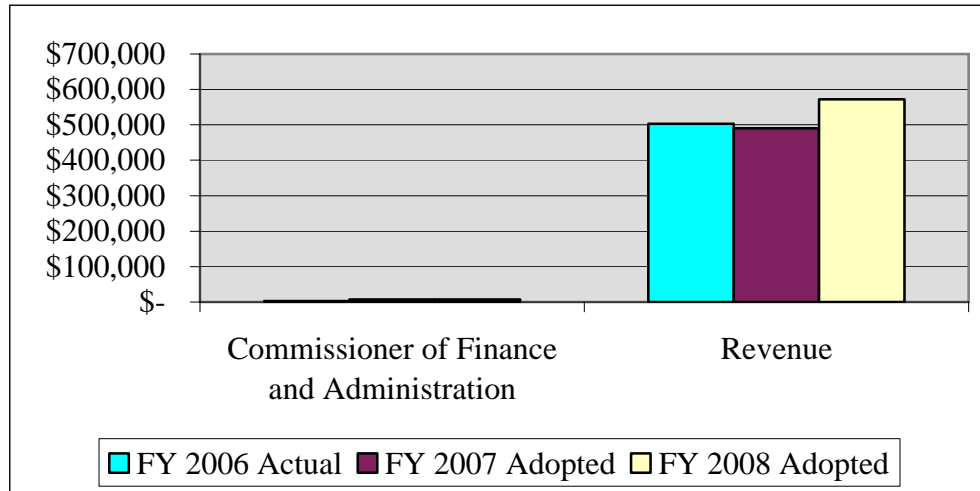
The Department of Finance and Administration accounts for more than eight percent of Landfill Fund expenses. Costs associated with the annual audit and the billing of landfill fees are included here.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Finance and Administration	\$ 3,000	\$ 6,800	\$ 6,800	\$ -	0.0%
Revenue	503,264	490,110	571,800	81,690	16.7%
Total	\$ 506,264	\$ 496,910	\$ 578,600	\$ 81,690	16.4%

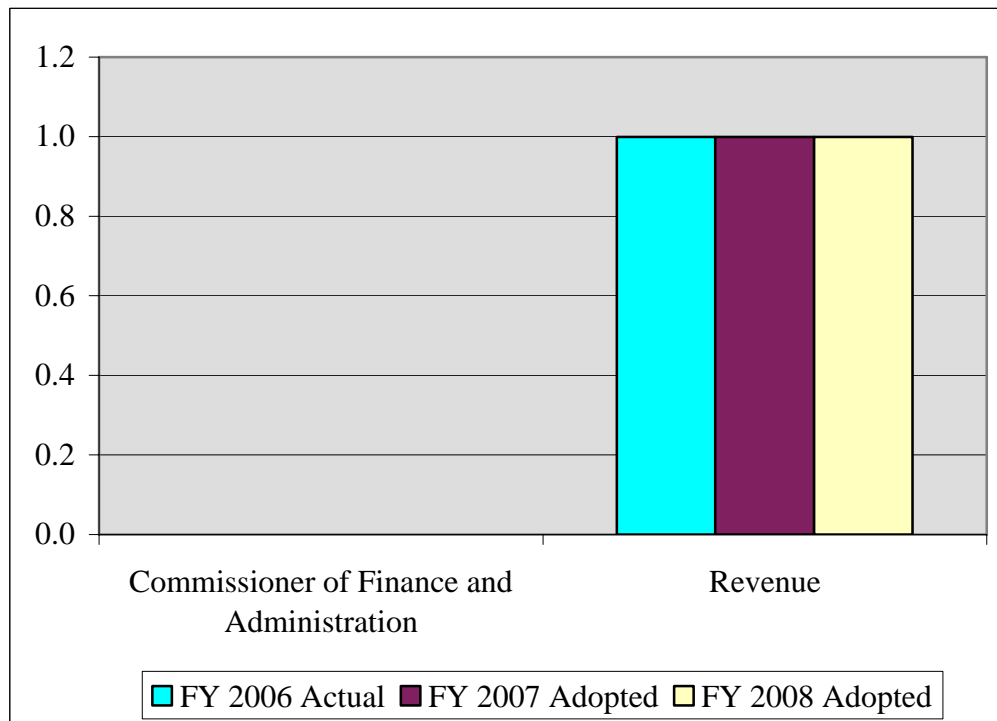
Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner of Finance and Administration	0.0	0.0	0.0	0.0	0.0%
Revenue	1.0	1.0	1.0	0.0	0.0%
Total	1.0	1.0	1.0	0.0	0.0%

Finance and Administration

Divisional Budgets



Divisional Staffing



Commissioner of Finance and Administration

Division Description

This budget provides funds for the Landfill Fund's allocation of the annual audit cost.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	3,000	6,800	6,800	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 3,000	\$ 6,800	\$ 6,800	\$ -	0.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Finance Commissioners Office	\$ 3,000	\$ 6,800	\$ 6,800	\$ -	0.0%

Goals and Objectives

Prepare financial reports in a manner that complies with financial reporting requirements and to provide information necessary to understand the financial operations of the LFUCG.

- ◆ Coordinate the annual financial audit and preparation of the Comprehensive Annual Financial Report (CAFR) in accordance with appropriate standard setting bodies and submit the CAFR to the Mayor and the Council by November 30 of each year.
- ◆ Prepare and distribute financial statements on the Landfill Fund as may be needed.
- ◆ Prepare revenue and expense forecasts and financial statements for use in long-term financial planning.

Maximize investment income, while maintaining security of principal and meeting the daily cash flow demand of the LFUCG.

- ◆ Prepare cash flow forecasts.
- ◆ Invest all available cash not immediately required to meet expenses.
- ◆ Prepare quarterly investment reports for submission to the Mayor and the Council.

Revenue

Division Description

The Landfill User Fee program is accountable for the billing, collection, and audit of landfill user fees for Fayette County. The government has contracted with the Kentucky-American Water Company (KAWC) for the billing and collection functions.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 43,379	\$ 101,270	\$ 49,890	\$ (51,380)	-50.7%
Operating Expenditures	459,884	388,840	521,910	133,070	34.2%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 503,264	\$ 490,110	\$ 571,800	\$ 81,690	16.7%
Total Staffing	1.0	1.0	1.0	0.0	0.0%
Budget by Program					
Landfill User Fee	\$ 503,264	\$ 490,110	\$ 571,800	\$ 81,690	16.7%

Budget Highlights

Most of the operating increase is to adjust the bad debt account based on actual expenses for recent fiscal years. The FY 2008 budget is \$211,150, an increase of \$128,150 over the FY 2007 budget of \$83,000. Operating also reflects an increase in the KAWC contract based on the consumer price index increase.

Did You Know?

Approximately 74,000 "Herbie" customers and over 2,600 dumpster customers are billed a landfill user fee each month.

Goals and Objectives

Maintain the efficiency and administration of invoicing and collecting of landfill user fees.

- ♦ Monitor the contract and collection rates with Kentucky-American Water Company to invoice the Landfill User Fee program to ensure a collection rate of 98 percent.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Percent of landfill user fees collected	98.5%	98.5%	98.5%	98.5%

Environmental Quality

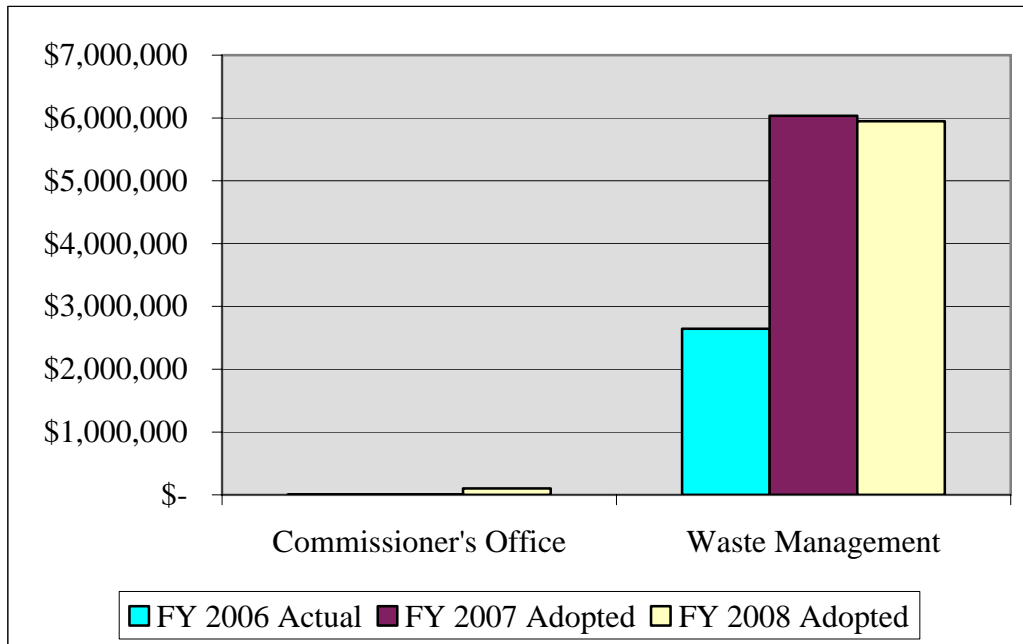
The Department of Environmental Quality includes the divisions listed below. This is the largest department in the Landfill Fund, representing 90 percent of expenses.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner's Office	\$ 3,126	\$ 4,000	\$ 103,400	\$ 99,400	2485.0%
Waste Management	2,644,390	6,037,770	5,948,250	(89,520)	(1.5)%
Total	\$ 2,647,516	\$ 6,041,770	\$ 6,051,650	\$ 9,880	0.2%

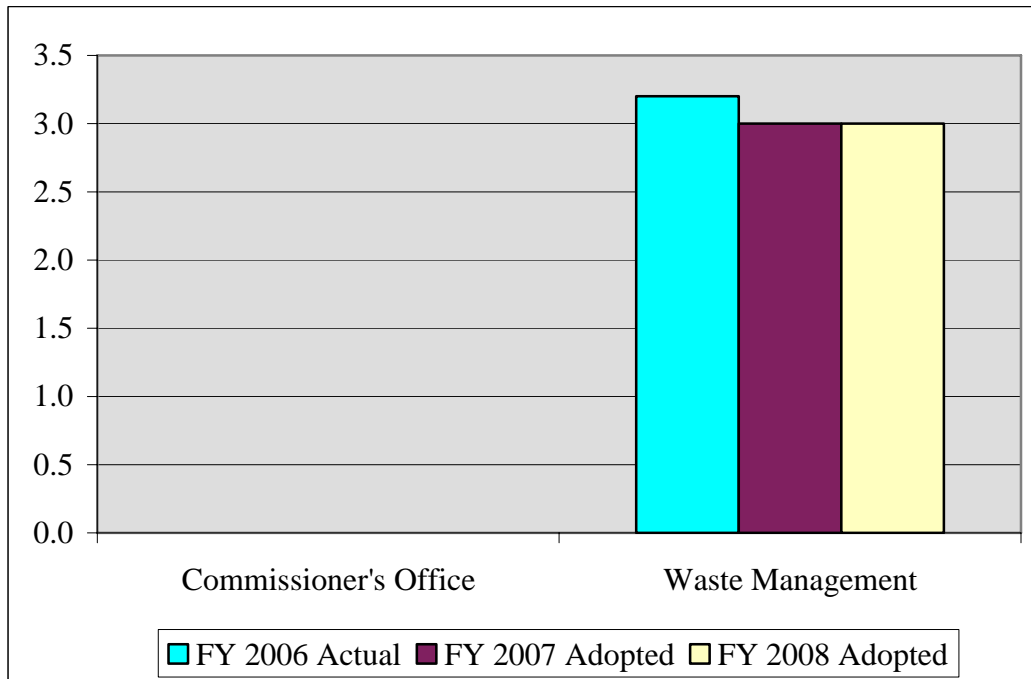
Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Commissioner's Office	0.0	0.0	0.0	0.0	0.0%
Waste Management	3.2	3.0	3.0	0.0	0.0%
Total	3.2	3.0	3.0	0.0	0.0%

Environmental Quality

Divisional Budgets



Divisional Staffing



Commissioner of Environmental Quality

Division Description

This budget provides funds for two full-time landfill operations positions. Prior to FY 2008, this budget provided for professional development and training for Landfill Fund employees.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ 103,400	\$ 103,400	--
Operating Expenditures	3,126	4,000	-	(4,000)	-100.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 3,126	\$ 4,000	\$ 103,400	\$ 99,400	2485.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Environmental Quality Administration	\$ 3,126	\$ 4,000	\$ 103,400	\$ 99,400	2485.0%

Budget Highlights

The two positions budgeted here are authorized in the Division of Waste Management, and funding will be reallocated to that division.

Waste Management

Division Description

This division is responsible for providing services involved in the operating, maintenance, and closure of landfills and the disposal of solid waste.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 166,190	\$ 211,610	\$ 109,840	\$ (101,770)	-48.1%
Operating Expenditures	808,586	5,299,300	5,326,000	26,700	0.5%
Transfers	1,000,000	-	-	-	0.0%
Capital Expenditures	669,614	526,860	512,410	(14,450)	-2.7%
Total Expenditures	\$ 2,644,390	\$ 6,037,770	\$ 5,948,250	\$ (89,520)	-1.5%
Total Staffing	3.2	3.0	3.0	0.0	0.0%
Budget by Program					
Landfill and Disposal	\$ 2,644,390	\$ 6,037,770	\$ 5,948,250	\$ (89,520)	-1.5%

Budget Highlights

The landfill operations program is reallocated from the Commissioner of Public Works to the new Department of Environmental Quality, Division of Waste Management, effective with FY 2008.

Funds for two full-time positions are included in the Commissioner of Environmental Quality's budget for FY 2008. However, these positions are authorized here, and funds will be reallocated.

The waste disposal contract budget remains at \$4,200,000 for FY 2008. Funds of \$700,000 are included for the demolition debris landfill operations contract, which is an increase of \$30,000 over FY 2007.

The FY 2008 capital budget includes the following:

Post Closure	\$452,410
Old Frankfort – Closure Maintenance	30,000
Raven Run – Monitoring and Maintenance	30,000
Total	\$512,410

Did You Know?

The LFUCG construction and demolition debris (CDD) landfill hosts a convenience center for citizens to drop off their recyclables and yard waste.

Phases 1 and 2 of the Haley Pike CDD landfill closure plan are complete, and work has begun on Phase 5--wetlands have been constructed to treat landfill leachate.

Waste Management

Goals and Objectives

Oversee the successful completion of each phase of closure of the Haley Pike landfill.

Provide services to operate and maintain the landfills in an environmentally safe manner to serve the public's and the government's needs.

- ◆ Fully comply with the state's solid waste regulations to avoid getting a "notice of violation".
- ◆ Monitor the water and air to protect the public from any off-site migration of pollutants.
- ◆ Maintain sufficient records of tonnage, expenses, and revenues to guarantee that the existing methods of solid waste disposal are the most cost efficient.
- ◆ Continue to operate the construction and demolition debris landfill until the remaining airspace is filled (nine to ten years).
- ◆ Continue the phased closing of the Haley Pike landfill.

Promote the professional development of Landfill Fund employees.

- ◆ Encourage supervisory training through memoranda, divisional meetings, and individual discussions.
- ◆ Provide training on all new equipment, technologies, and software.
- ◆ Provide training opportunities for career advancement.

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Law

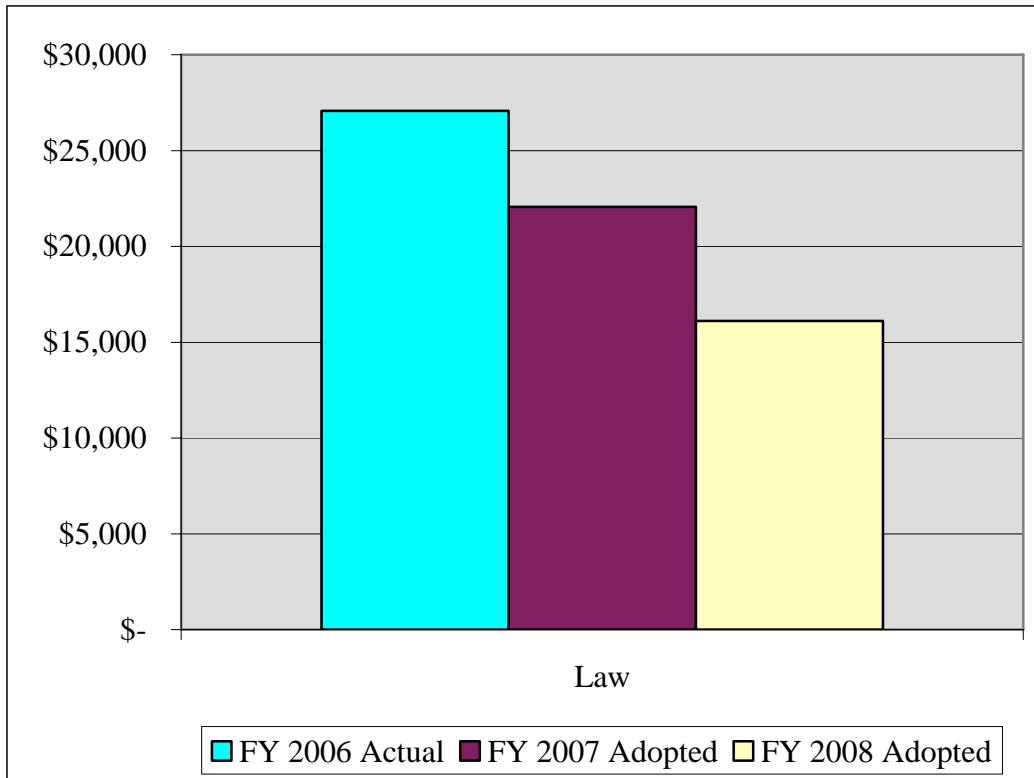
This department reflects the Law Department's costs of collecting delinquent landfill fees. The Department of Law represents less than one percent of the Landfill Fund's expenses.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Law	\$ 27,070	\$ 22,060	\$ 16,100	\$ (5,960)	(27.0)%
Total	\$ 27,070	\$ 22,060	\$ 16,100	\$ (5,960)	(27.0)%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Law	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Law

Divisional Budgets



Department of Law

Division Description

The Department of Law Collections program provides for the ongoing collection of delinquent landfill user fees and the costs of administering the collection of these accounts.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 26,766	\$ 9,000	\$ 3,040	\$ (5,960)	-66.2%
Operating Expenditures	304	13,060	13,060	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 27,070	\$ 22,060	\$ 16,100	\$ (5,960)	-27.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Law Administration	\$ 27,070	\$ 22,060	\$ 16,100	\$ (5,960)	-27.0%

Budget Highlights

Certain Law Department positions are assigned to the General Fund, but perform some functions for the Landfill Fund. Full-time equivalent positions to be charged to the Landfill Fund for FY 2008 are 0.23, compared with 0.12 for FY 2007.

Did You Know?

During FY 2007, the Department of Law collected \$172,196 owed to the Urban County Government for the Landfill Fund.

Goals and Objectives

Efficiently collect all monies owed to the LFUCG.

- ◆ Collect all monies, including solid waste user fees, bad checks, and liens on real property, to provide funds for payment of services for the community.
- ◆ Review data from the Division of Revenue.
- ◆ Expand knowledge of collections options/tools.

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Social Services

In the department of Social Services, the Division of Adult and Tenant Services provides program services in the Landfill Fund.

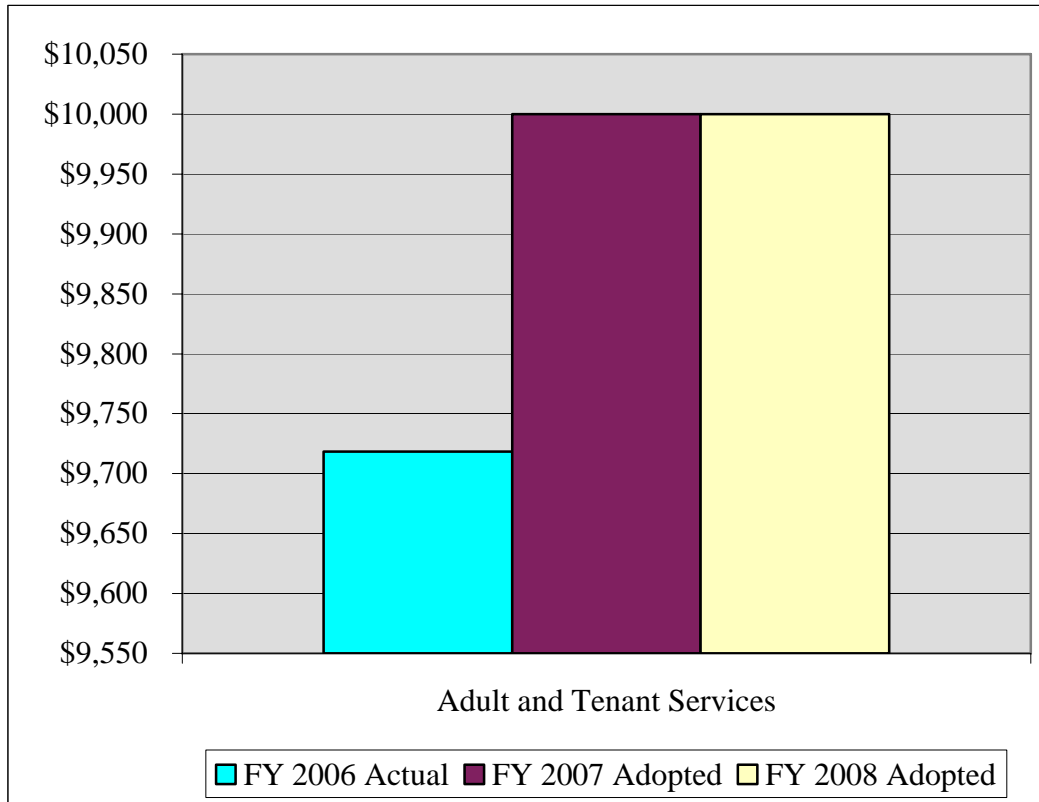
The Department of Social Services represents less than one percent of Sanitary Sewer Fund expenses.

Divisional Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Adult and Tenant Services	\$ 9,718	\$ 10,000	\$ 10,000	\$ -	0.0%
Total	\$ 9,718	\$ 10,000	\$ 10,000	\$ -	0.0%

Staffing by Division	Adopted Budget FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Adult and Tenant Services	0.0	0.0	0.0	0.0	0.0%
Total	0.0	0.0	0.0	0.0	0.0%

Social Services

Divisional Budgets



Adult and Tenant Services

Division Description

Adult and Tenant Services provides financial assistance to Fayette County residents for payment of landfill user fees.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	9,718	10,000	10,000	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 9,718	\$ 10,000	\$ 10,000	\$ -	0.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Adult & Tenant Services Administration	\$ 9,718	\$ 10,000	\$ 10,000	\$ -	0.0%

Budget Highlights

The FY 2008 budget for financial assistance for payment of landfill user fees is \$10,000, which is the same amount budgeted for FY 2007.

Did You Know?

LFUCG will pay one-half of monthly landfill user fees for a family at 125 percent of the poverty level.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of eligible families enrolled in program or receiving ongoing grant assistance	3,067	3,500	2,269	2,500

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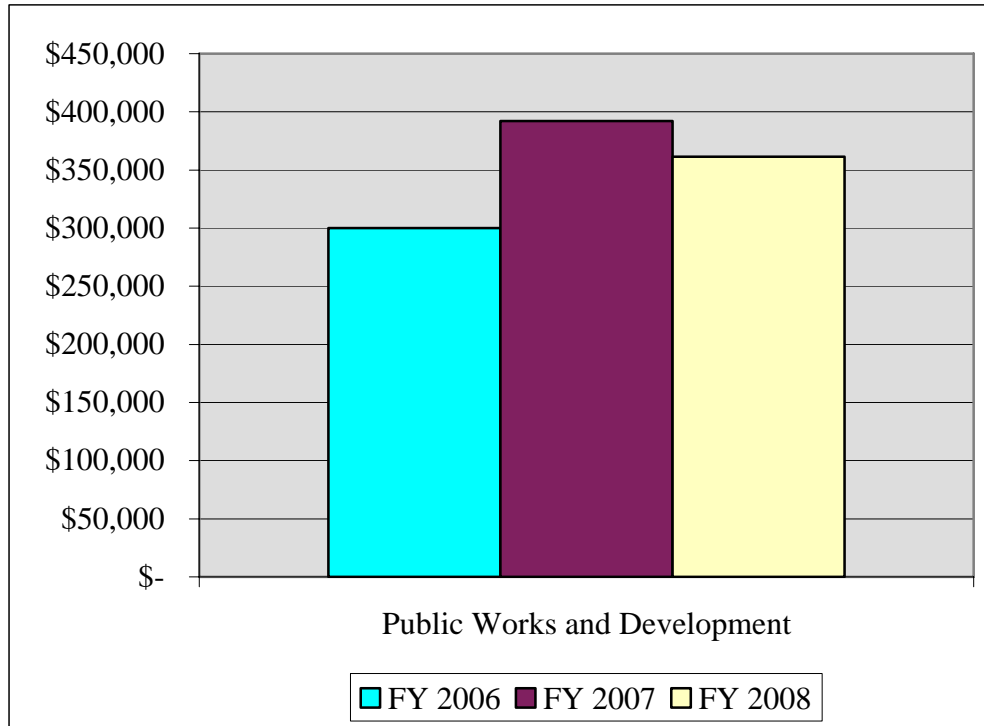
Right of Way Fund

The Right of Way Fund was established during FY 2003 to account for revenues and expenses created by the adoption of the Right of Way ordinance. The Right of Way Management program is funded entirely by permit fees received from utility companies and other applicants.

Departmental Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Public Works and Development	\$ 299,953	\$ 392,270	\$ 361,530	\$ (30,740)	(7.8)%
Total	\$ 299,953	\$ 392,270	\$ 361,530	\$ (30,740)	(7.8)%
Staffing	5.0	5.0	5.0	0.0	0.0%

Right of Way Fund

FY 2008 Budget by Department



Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Licenses and Permits	\$ 415,604	\$ 310,000	\$ 408,000	\$ 98,000	31.6%
Total Revenues	\$ 415,604	\$ 310,000	\$ 408,000	\$ 98,000	31.6%
July 1 Estimated Net Assets	16,752	82,270	-	(82,270)	(100.0)%
Total Available	\$ 432,355	\$ 392,270	\$ 408,000	\$ 15,730	4.0%
Appropriations					
Operating Expenditures					
Personnel	\$ 295,768	\$ 300,770	\$ 320,530	\$ 19,760	6.6%
Other Operating	4,184	28,500	30,000	1,500	5.3%
Transfers To/(From) Other	-	-	-	-	0.0%
Total Operating	\$ 299,953	\$ 329,270	\$ 350,530	\$ 21,260	6.5%
Capital Expenditures					
CIP Capital	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Capital	-	63,000	11,000	(52,000)	(82.5)%
Total Capital	\$ -	\$ 63,000	\$ 11,000	\$ (52,000)	(82.5)%
Total Appropriations	\$ 299,953	\$ 392,270	\$ 361,530	\$ (30,740)	(7.8)%
June 30 Estimated Net Assets	132,404	-	46,470	46,470	--
Total Appropriations and Net Assets	\$ 432,355	\$ 392,270	\$ 408,000	\$ 15,730	4.0%

Revenue Statement

Description	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	FY 2007-2008	
				Dollar Change	Percent Change
Franchise Fee	\$ 412,292	\$ 310,000	\$ 408,000	\$ 98,000	31.6%
Interest	3,311	-	-	-	0.0%
Total Revenue	\$ 415,604	\$ 310,000	\$ 408,000	\$ 98,000	31.6%

Right of Way Management

Division Description

The Right of Way Management program primarily provides for review of work plans within the public rights of way, issuance of permits for the work, and inspections to ensure the rights of way are appropriately restored. The program is funded entirely by permit fees received from utility companies and other applicants.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 295,768	\$ 300,770	\$ 320,530	\$ 19,760	6.6%
Operating Expenditures	4,184	28,500	30,000	1,500	5.3%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	63,000	11,000	(52,000)	-82.5%
Total Expenditures	\$ 299,953	\$ 392,270	\$ 361,530	\$ (30,740)	-7.8%
Total Staffing	5.0	5.0	5.0	0.0	0.0%
Budget by Program					
Design and Engineering Service	\$ 299,953	\$ 392,270	\$ 361,530	\$ (30,740)	-7.8%

Budget Highlights

Operating includes \$5,000 for the professional development and training of Right of Way Fund employees. Professional agency of \$11,000 is for database enhancement and paper reduction.

Did You Know?

On an average workday, someone inspects the rights of way about every ten minutes.

FY 2008 capital funding of \$11,000 is for computer equipment. FY 2007 capital of \$63,000 was for three mid-size automobiles at \$21,000 each.

Goals and Objectives

Implement and enforce the Public Right of Way ordinance to conserve the limited physical capacity of the rights of way, promote cooperation among users, and ensure appropriate restoration after permitted work.

- ◆ Review work plans from utility companies and other applicants.
- ◆ Coordinate/negotiate with applicants, and issue permits for work if appropriate.
- ◆ Inspect completed restoration of rights of way.
- ◆ Maintain records and prepare reports.

Right of Way Management

Provide general rights of way management, including being the point of contact for questions and concerns of the general public and participating with the administration in developing franchise agreements, ordinance changes, etc.

- ◆ Assist property owners with rights of way issues by fielding questions and meeting as necessary.
- ◆ Provide technical assistance to the administration regarding franchise agreements, ordinances, and legal matters as related to rights of way issues.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Percent of completed permit applications responded to within ten working days	100%	100%	100%	100%
Percent of citizen requests provided an initial response within five working days	100%	100%	100%	100%

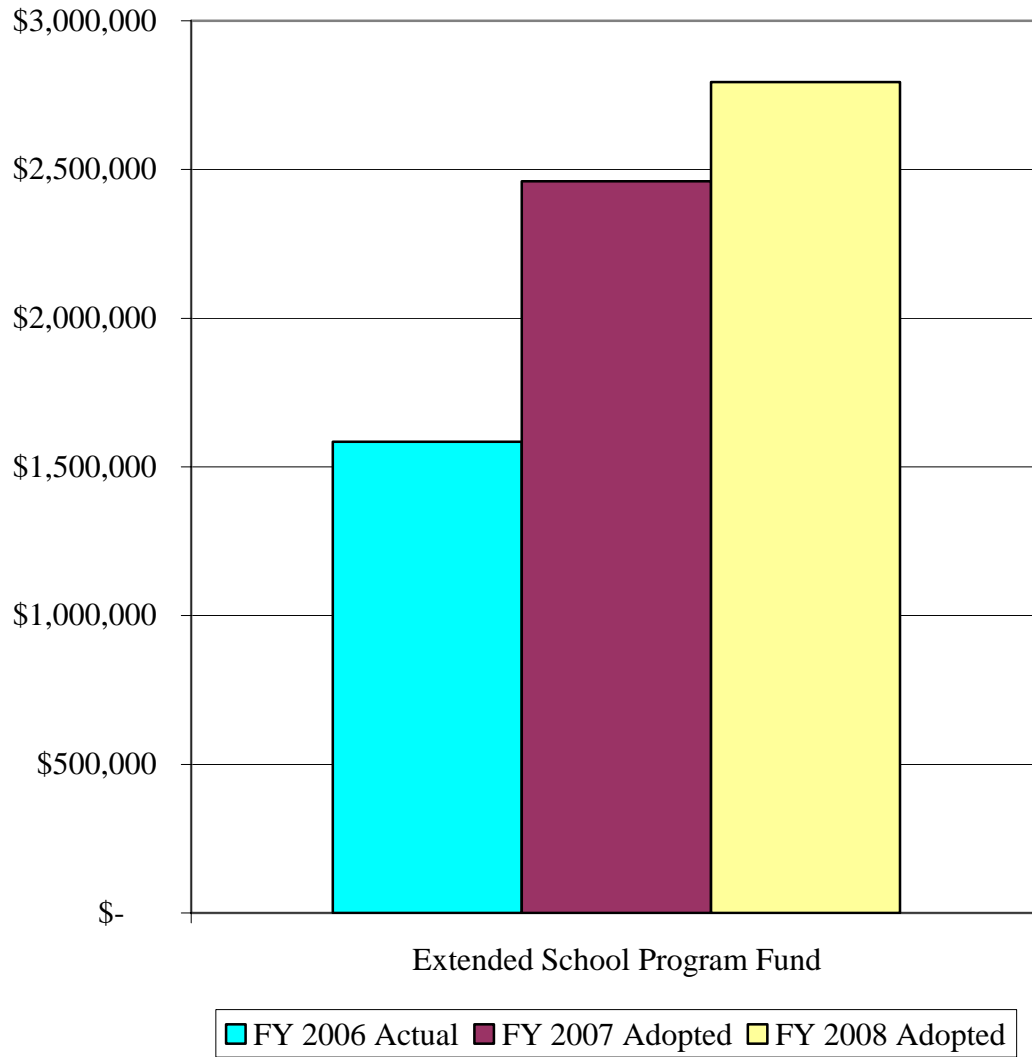
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Extended School Program Fund

The Extended School Program Fund was created in FY 1994 to account for the revenues and expenses of the Extended School program. Administered by the Division of Parks and Recreation, this program offers after-school activities for elementary and middle school children at several schools in Fayette County. It is funded by program fees paid by participants.

Departmental Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Non-Departmental	\$ (78)	\$ 265,680	\$ -	\$ (265,680)	(100.0)%
General Services	1,585,156	2,195,240	2,794,140	598,900	27.3%
Total	\$ 1,585,078	\$ 2,460,920	\$ 2,794,140	\$ 333,220	13.5%
Staffing	34.5	47.2	47.2	0.0	0.0%

Extended School Program Fund



Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue:					
Services	\$ 1,515,600	\$ 2,155,200	\$ 2,442,130	\$ 286,930	13.3%
July 1 Estimated Net Assets	640,690	480,570	352,010	(128,560)	(26.8)%
Total Available	\$ 2,156,290	\$ 2,635,770	\$ 2,794,140	\$ 158,370	6.0%
Appropriations:					
Personnel	\$ 1,219,141	\$ 1,799,540	\$ 2,046,410	\$ 246,870	13.7%
Other Operating	359,807	661,380	747,730	86,350	13.1%
Transfers To\ (From) Other Funds	-	-	-	-	0.0%
Capital	6,130	-	-	-	0.0%
Total Appropriations	\$ 1,585,078	\$ 2,460,920	\$ 2,794,140	\$ 333,220	13.5%
June 30 Estimated Net Assets	571,212	174,850	-	(174,850)	(100.0)%
Total Appropriations and Net Assets	\$ 2,156,290	\$ 2,635,770	\$ 2,794,140	\$ 158,370	6.0%

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Estimate	FY 2007-2008	
				Dollar Change	Percent Change
ESP Fees	\$ 1,494,930	\$ 2,155,200	\$ 2,414,130	\$ 258,930	12.0%
Interest	20,646	-	28,000	28,000	-
Miscellaneous	25	-	-	-	-
Total Revenue	\$ 1,515,600	\$ 2,155,200	\$ 2,442,130	\$ 286,930	13.3%

Extended School Program

Description

The Extended School Program Fund was created in FY 1994 to account for the revenues and expenses of the Extended School Program (ESP). Administered by the Division of Parks and Recreation, this program offers after-school activities for elementary and middle school children at several schools in Fayette County.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,219,141	\$ 1,799,540	\$ 2,046,410	\$ 246,870	13.7%
Operating Expenditures	359,807	661,380	747,730	86,350	13.1%
Transfers	-	-	-	-	0.0%
Capital Expenditures	6,130	-	-	-	0.0%
Total Expenditures	\$ 1,585,078	\$ 2,460,920	\$ 2,794,140	\$ 333,220	13.5%
Total Staffing	34.5	47.2	47.2	-	0.0%
Budget By Program					
Contingency	\$ (78)	\$ -	\$ -	\$ -	0.0%
Indirect Cost Allocation	-	265,680	-	(265,680)	-100.0%
Park Administration	-	-	741,400	741,400	--
Special Programs	1,585,156	2,195,240	2,052,740	(142,500)	-6.5%

Budget Highlights

ESP is funded by fees paid for participation in the program.

The Park Administration program funds the full-time non-civil service positions for FY 2008.

Did You Know?

ESP offered over \$51,060 in scholarship assistance to needy families and \$43,000 through honorariums to schools during FY 2007.

The FY 2008 indirect cost budget of \$333,980 is included in the Park Administration program and is increased by \$13,800 over FY 2007. The budget is based on an indirect cost rate of 15.78 percent; the FY 2007 rate was 14.78 percent (indirect cost rates are provided by the Division of Accounting).

Goals and Objectives

Provide high quality, licensed elementary and middle-school age child care and summer camps providing student enrichment opportunities including educational support, positive socialization, and a variety of recreational and leisure activities.

- ◆ Establish a parent council by that will meet two or three times a year to discuss policy and other issues.

Extended School Program

- ◆ Publish a newsletter to be distributed quarterly to participating families and quarterly to Site-Based Decision-Making Councils.
- ◆ Produce a promotional video to aid in acquiring new sites.
- ◆ Revise the principal's handbook with program contact names, phone numbers, policies, philosophy, etc.
- ◆ Improve staff training opportunities by including training on behavior management, blood-borne pathogen procedures, first aid and CPR, interacting/programming for children with disabilities and/or special needs, suspected child abuse, etc., on a quarterly basis.
- ◆ Expand to other elementary and middle schools.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of ESP school sites	17	17	17	17
Number of children served	1,601	2,125	2,120	2,120

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Enhanced 911 Fund

This fund was created in FY 1996 to account for Enhanced 911 revenues and expenses. An Enhanced 911 system saves time and communicates information, even when a caller cannot, by providing a resident's name, telephone number, and address.

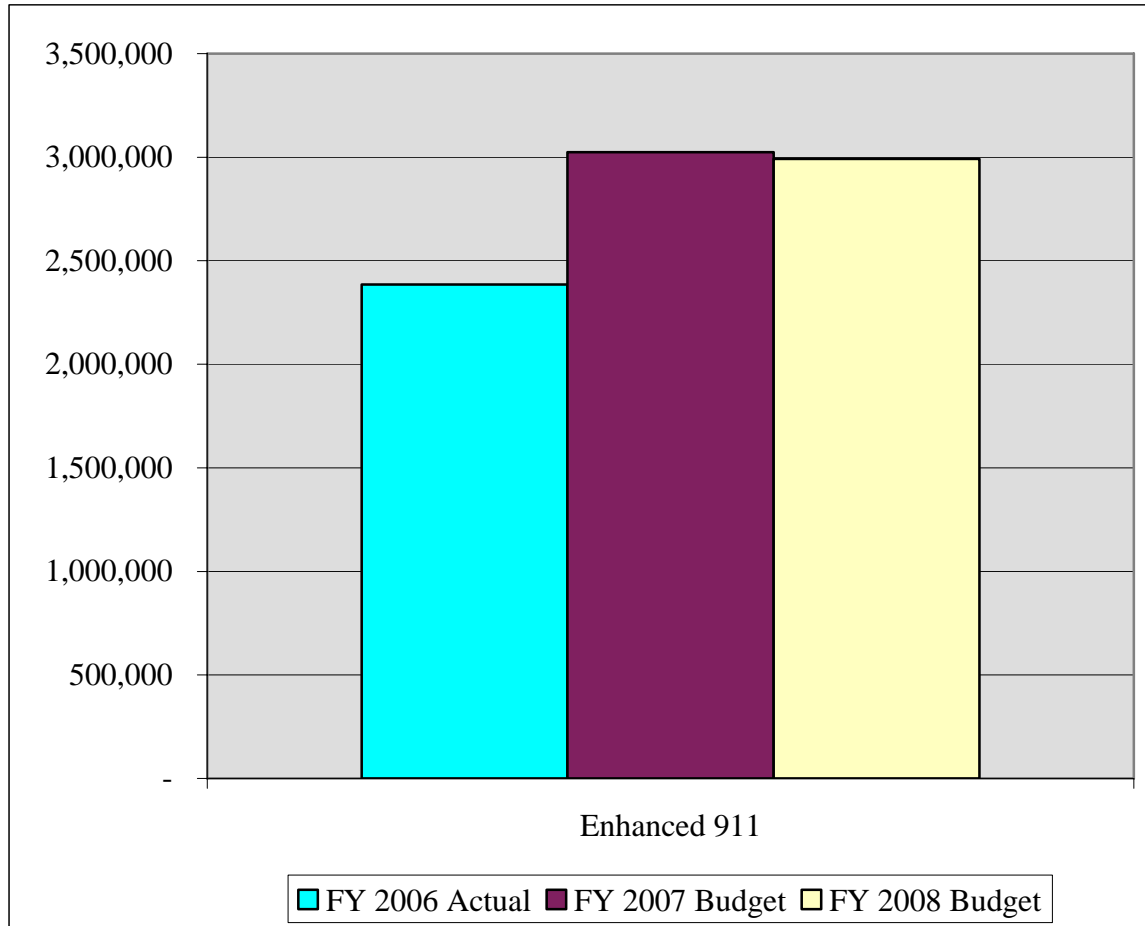
A fee of \$1.31 per phone line is applied to phone bills of Fayette County residents for the Enhanced 911 system. A fee was first applied at the rate of \$0.95 per phone line on January 1, 1996. The system became operational in March 1998. The fee was imposed in advance of the system becoming operational in order to provide funding for database development. The fee was increased to the current rate during FY 2004.

Legislation restricts revenues from a tax or fee expressly levied to fund 911 emergency services to be expended solely for 911 services. Since approximately 34 percent of the calls for assistance are 911 emergency calls, 34 percent of the calltaker/dispatcher personnel costs can be charged to this fund.

Departmental Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
E911	\$ (5,831)	\$ -	\$ -	\$ -	0.0%
Police	(7,290)	-	-	-	0.0%
Enhanced 911	2,385,402	3,024,350	2,992,080	(32,270)	(1.1)%
Total	\$ 2,372,281	\$ 3,024,350	\$ 2,992,080	\$ (32,270)	(1.1)%
Staffing	5.0	5.0	5.0	0.0	0.0%

Enhanced 911 Fund

Budget by Division



Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue:					
Enhanced 911 Fees	\$ 2,337,184	\$ 2,151,000	\$ 2,307,000	\$ 156,000	7.3%
Interest Income	28,080	30,000	30,000	-	0.0%
Transfers From Other Funds	-	843,350	655,010	(188,340)	(22.3)%
Total Revenues	\$ 2,365,263	\$ 3,024,350	\$ 2,992,010	\$ (32,340)	(1.1)%
Transfer From General Fund	-	-	-	-	0.0%
July 1 Estimated Net Assets	\$ 824,218	\$ 326,950	\$ 130,080	\$ (196,870)	(60.2)%
Total Available	\$ 3,189,481	\$ 3,351,300	\$ 3,122,090	\$ (229,210)	(6.8)%
Appropriations:					
Operating					
Personnel	\$ 1,273,034	\$ 1,792,350	\$ 1,799,320	\$ 6,970	0.4%
Operating	1,017,276	1,201,000	1,091,760	(109,240)	(9.1)%
Transfers	-	-	-	-	0.0%
Capital	81,971	31,000	101,000	70,000	225.8%
Total Appropriations	\$ 2,372,281	\$ 3,024,350	\$ 2,992,080	\$ (32,270)	(1.1)%
June 30 Estimated Net Assets	817,200	326,950	130,010	(196,940)	(60.2)%
Total Appropriations and Net Assets	\$ 3,189,481	\$ 3,351,300	\$ 3,122,090	\$ (229,210)	(6.8)%

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	FY 2007-2008	
				Dollar Change	Percent Change
E911 Fees	\$ 2,337,184	\$ 2,151,000	\$ 2,307,000	\$ 156,000	7.3%
Interest	28,080	30,000	30,000	-	-
Transfer From General Service	-	843,350	655,010	(188,340)	(0)
Total Revenue	\$ 2,365,263	\$ 3,024,350	\$ 2,992,010	\$ (32,340)	(1.1)%

Enhanced 911

Description

This division is responsible for the operation of the Enhanced 911 system.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,273,034	\$ 1,792,350	\$ 1,799,320	\$ 6,970	0.4%
Operating Expenditures	1,017,276	1,201,000	1,091,760	(109,240)	-9.1%
Transfers	-	-	-	-	0.0%
Capital Expenditures	81,971	31,000	101,000	70,000	225.8%
Total Expenditures	\$ 2,372,281	\$ 3,024,350	\$ 2,992,080	\$ (32,270)	-1.1%
Total Staffing	5.0	5.0	5.0	0.0	0.0%
Budget By Program					
E911	\$ (5,831)	\$ -	\$ -	\$ -	0.0%
Community Services and Admin	(7,290)	-	-	-	0.0%
E-911 Administration	(37,123)	273,770	285,570	11,800	4.3%
Public Safety Answering Point	1,872,232	2,405,680	2,204,180	(201,500)	-8.4%
Addressing	550,293	344,900	502,330	157,430	45.6%

Budget Highlights

Enhanced 911's five positions are assigned full-time to the Enhanced 911 Fund, but perform some functions for the General Fund. For FY 2008, 0.5 full-time equivalent Enhanced 911 Fund positions are to be charged to the General Fund, the same as for FY 2007.

Did You Know?

Enhanced 911 personnel answer an average of 75 calls an hour, every hour of every day.

In addition, 34 percent of the personnel cost for calltakers/dispatchers will be charged to the Enhanced 911 Fund (26.9 full-time equivalent positions for FY 2008) based on actual call volume. For FY 2007, the Enhanced 911 Fund was charged for 33 percent of the cost of these positions based on call volume.

A subsidy of \$655,010 is budgeted as revenue to come from the General Fund for FY 2008, which is a decrease of \$188,340 from the FY 2007 budgeted subsidy of \$843,350.

The net reduction in the operating category is due to implementation of an in-house address database program. Other accounts are adjusted to reflect divisional needs for FY 2008.

FY 2008 capital of \$101,000 is for 911 selective routing software. FY 2007 capital included \$25,000 to replace eighteen calltaker/dispatcher computer systems and \$6,000 for two laptop computers for mobile field crews.

Enhanced 911

Goals and Objectives

Improve the response to reported address problems and 911 dispatch error reports.

- ◆ Verify, correct, and catalog error reports from Police and Fire dispatch within two workdays.
- ◆ Investigate and resolve reported address problems concerning confusing or improper street names and numbers within ten workdays.

Increase awareness of and compliance with proper address posting for residential and commercial structures.

- ◆ Initiate a public awareness program to inform residents, developers, and apartment management personnel of proper address posting.
- ◆ Continue procedures to ensure that new structures are compliant and suite numbers are properly assigned before construction is completed.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Percent of abandoned 9-1-1 calls	6.3%	6.0%	6.3%	7.0%
Percent of error calls resolved	90%	95%	98%	99%

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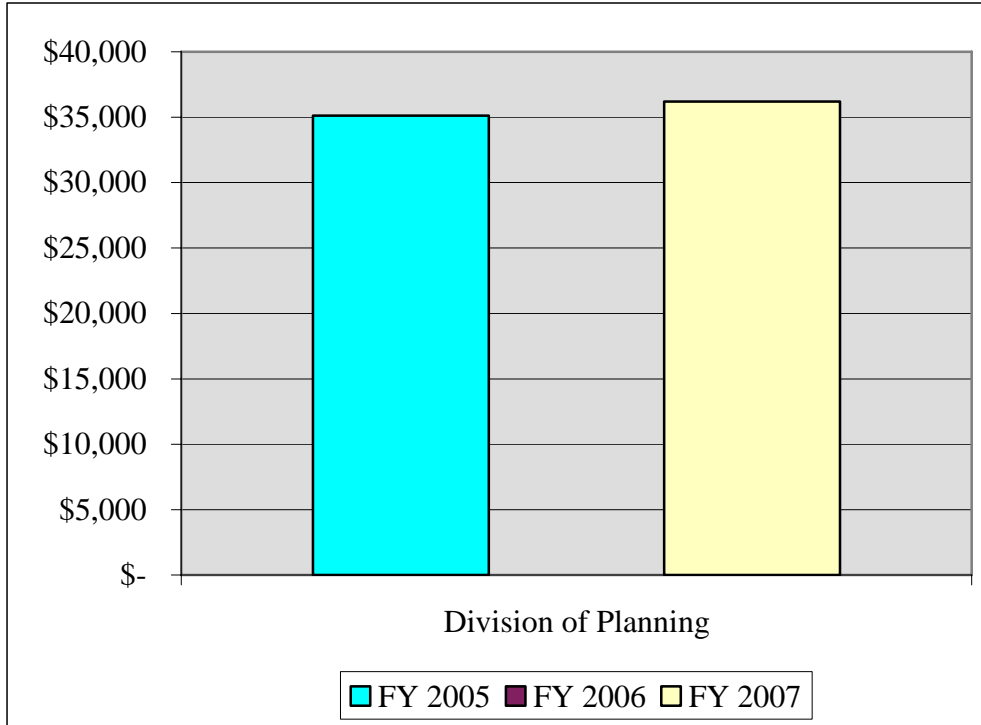
LexVan Fund

The LexVan Fund was established to account for revenues and expenses of the LexVan program, which is operated by the Lexington Bluegrass Mobility Office. The LexVan program is a commuter vanpool program that offers van pool service between Lexington and other counties in the bluegrass.

Departmental Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Division of Planning	\$ 35,121	\$ -	\$ 36,200	\$ 36,200	--
Total	\$ 35,121	\$ -	\$ 36,200	\$ 36,200	--
Staffing	0.0	0.0	0.0	0.0	0.0%

LexVan Fund

FY 2008 Budget by Department



Summary of Revenue and Appropriations

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Licenses and Permits	\$ 33,193	\$ -	\$ 33,300	\$ 33,300	--
Total Revenues	\$ 33,193	\$ -	\$ 33,300	\$ 33,300	--
July 1 Estimated Net Assets	139,868	-	139,868	139,868	--
Total Revenues	\$ 173,061	\$ -	\$ 173,168	\$ 173,168	--
Appropriations					
Operating Expenditures					
Other Operating	\$ 35,121	\$ -	\$ 36,200	\$ 36,200	--
Total Appropriations	\$ 35,121	\$ -	\$ 36,200	\$ 36,200	--
June 30 Estimated Net Assets	137,941	-	136,968	136,968	--
Total Appropriations and Net Assets	\$ 173,061	\$ -	\$ 173,168	\$ 173,168	--

Revenue Statement

Description	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	FY 2007-2008	
				Dollar Change	Percent Change
Lex Van Program Fees	\$ 27,449	\$ -	\$ 27,500	\$ 27,500	-
Interest	5,745	-	5,800	5,800	-
Total Revenue	\$ 33,193	\$ -	\$ 33,300	\$ 33,300	-

Planning

Description

The Division of Planning is responsible for the operation of the LexVan program. The LexVan program is a commuter vanpool program that offers van pool service between Lexington and other counties in the Bluegrass. It is one of the initiatives that LFUCG has taken to reduce air pollution, traffic congestion, and gasoline consumption. LexVans are leased primarily to groups of people who vanpool to work. Vanpool groups are created by matching people who share the same approximate home locations, work locations, and work hours. This is accomplished through the use of ridesharing computer software. All of the operating costs, fuel, and insurance is paid by the monthly fares of the riders. A few of the riders serve as drivers who ride free when they drive the vanpool. The Lexington Bluegrass Mobility Office manages the LexVan program.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	35,121	-	36,200	36,200	--
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 35,121	\$ -	\$ 36,200	\$ 36,200	--
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget by Program					
Planning Administration	\$ 35,121	\$ -	\$ 36,200	\$ 36,200	--

Budget Highlights

The FY 2008 budget provides funding of \$17,200 for vehicle fuel and \$19,000 for vehicle repairs and maintenance. There are 14 LexVans currently in service. However, the Division of Planning and the Lexington Metropolitan Planning Organization (MPO) has acquired federal Congestion Mitigation Air Quality funds to purchase new passenger vans. By the end of FY 2008, the Planning/MPO staff will be working towards a total of approximately 20 LexVans in service.

Mission Statement

The mission of the Mobile Office and the LexVan program is to encourage the use of alternative modes of transportation other than single occupancy vehicles and to assist citizens by providing solutions to their transportation/mobility problems.

Planning

Goals and Objectives

The goal of the Lexington Bluegrass Mobility Office is to improve the community's health, quality of life, and livability by offering alternative modes of transportation to significantly reduce air pollution, fuel consumption, traffic congestion, parking demand, and roadway construction and maintenance expenses.

Did You Know?

The LexVan Vanpool Leasing Program has a direct effect in reducing the number of single occupancy vehicles (SOVs) during peak hours. Each new work commute that LexVan removes results in a maximum of 11 SOVs from the road system. The 14 LexVans that are currently in service can remove 308 vehicles from the roadways per round trip per day.

Based on an average of twenty-one work/school days in a given month or 252 days in the 12 month per year period, the LexVans in service will remove 77,616 SOV's from the roadways during the peak hours commutes.

Based upon an average LexVan commute of 50 miles per round trip, the following savings are made during a one-year period:

- Fuel consumption is reduced by **504,504 gallons** per year.
- The total air pollution for hydrocarbons (HC), carbon monoxide (CO), and oxides of nitrogen (NOx) is reduced by **1,363,713 pounds or 681.85 tons** of toxic air pollution per year.
- The demand for parking is reduced by **38,808 spaces per year**.

Anyone who is interested in carpooling, vanpooling, biking, telecommuting, or riding transit can call the Mobility Office at (859) 233-POOL (7665) or e-mail rdaman@lfucg.com.

Performance Measure

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Number of LexVans in Service	14	14	14	20

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Public Corporations Funds

Public Facilities Corporation

Created in November 1982 to account for the acquisition, construction, and operation of public facilities projects.

Other Public Corporation Funds:

Parks Projects

Accounts for the acquisition of park land and parks development and improvement.

Fayette County Detention Center Corporation

Accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest of detention facilities.

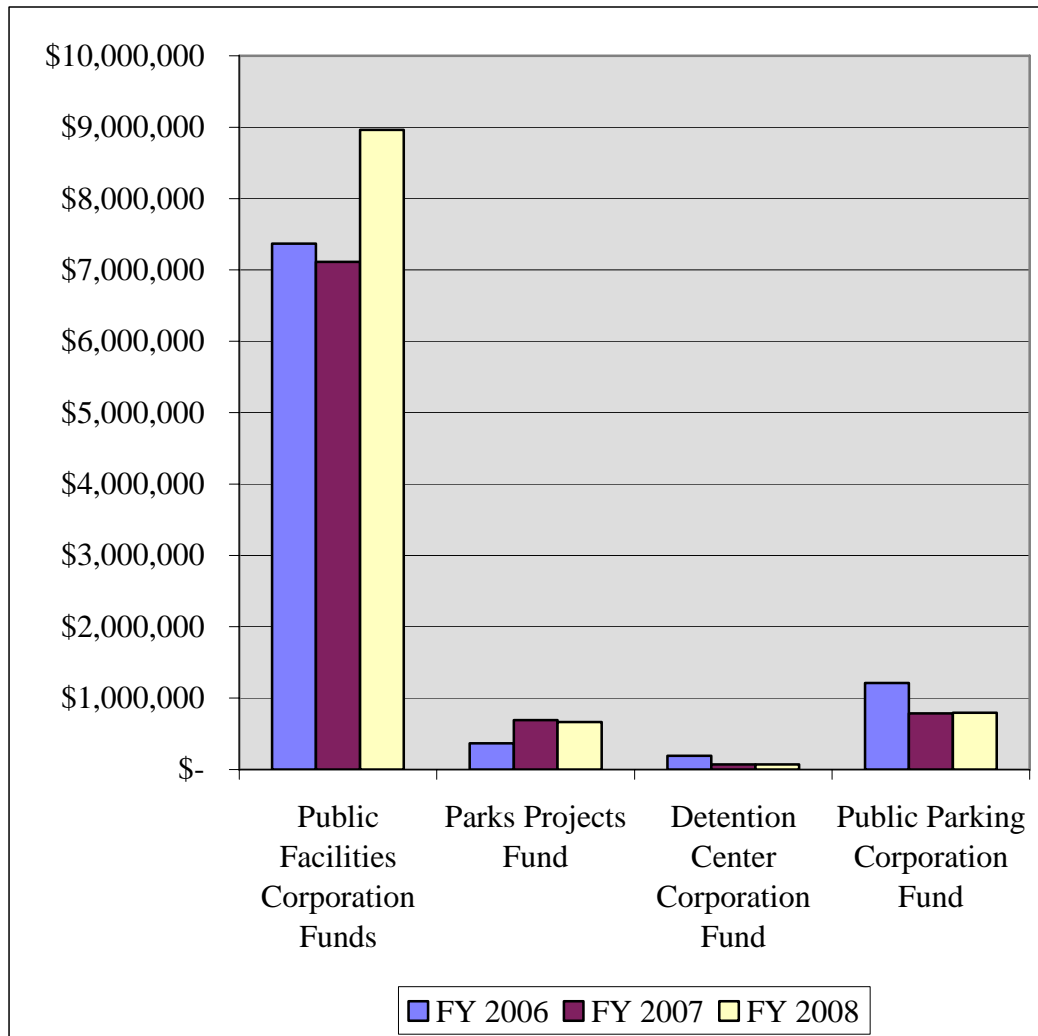
Public Parking Corporation

Created in 1984 to account for the acquisition, construction, and operation of public parking facilities as designated by the Urban County Council.

Fund Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Public Facilities Corporation Funds	\$ 7,367,014	\$ 7,112,510	\$ 8,963,990	\$ 1,851,480	26.0%
Parks Projects Fund	367,703	691,600	667,600	(24,000)	(3.5)%
Detention Center Corporation Fund	194,138	73,310	73,450	140	0.2%
Public Parking Corporation Fund	1,210,466	786,480	793,130	6,650	0.8%
Total	\$ 9,139,320	\$ 8,663,900	\$ 10,498,170	\$ 1,834,270	21.2%

Public Corporation Funds

FY 2008 Budget by Fund



Summary of Revenue and Appropriations

Public Facilities Corporation

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Services	\$ 7,276,930	\$ 6,937,640	\$ 9,100,460	\$ 2,162,820	31.2%
July 1 Estimated Net Assets	191,248	182,190	-	(182,190)	(100.0)%
Total Available	\$ 7,468,178	\$ 7,119,830	\$ 9,100,460	\$ 1,980,630	27.8%
Appropriations					
Operating					
Debt Service	\$ 15,720	\$ 21,900	\$ 22,100	\$ 200	0.9%
Other Operating	7,295,788	7,070,610	5,941,890	(1,128,720)	(16.0)%
Capital	55,506	20,000	3,000,000	2,980,000	14900.0%
Total Appropriations	\$ 7,367,014	\$ 7,112,510	\$ 8,963,990	\$ 1,851,480	26.0%
June 30 Estimated Net Assets	101,164	7,320	136,470	129,150	1764.3%
Total Appropriations and Net Assets	\$ 7,468,178	\$ 7,119,830	\$ 9,100,460	\$ 1,980,630	27.8%

Parks Projects

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Miscellaneous	\$ 1,503,912	\$ 691,600	\$ 667,600	\$ (24,000)	(3.5)%
July 1 Estimated Net Assets	1,761,507	-	-	-	0.0%
Total Available	\$ 3,265,419	\$ 691,600	\$ 667,600	\$ (24,000)	(3.5)%
Appropriations					
Operating					
Other Operating	\$ (236,849)	\$ -	\$ -	\$ -	0.0%
Transfers	(5,000)	-	-	-	0.0%
Total Operating	\$ (241,849)	\$ -	\$ -	\$ -	0.0%
Capital					
CIP Capital	\$ 518,762	\$ 691,600	\$ 667,600	\$ (24,000)	(3.5)%
Operating Capital	90,790	-	-	-	0.0%
Total Capital	\$ 609,552	\$ 691,600	\$ 667,600	\$ (24,000)	(3.5)%
Total Appropriations	\$ 367,703	\$ 691,600	\$ 667,600	\$ (24,000)	(3.5)%
June 30 Estimated Net Assets	\$ 2,897,716	\$ -	\$ -	\$ -	0.0%
Total Appropriations and Net Assets	\$ 3,265,419	\$ 691,600	\$ 667,600	\$ (24,000)	(3.5)%

Summary of Revenue and Appropriations

Detention Centers Debt

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Services	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
July 1 Estimated Net Assets	-	-	-	-	0.0%
Total Available	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
Appropriations					
Operating					
Debt Service	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
Total Appropriations	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
June 30 Estimated Net Assets	-	-	-	-	0.0%
Total Appropriations and Net Assets	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%

Public Parking Corporation

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Services	\$ 1,274,993	\$ 783,680	\$ 555,460	\$ (228,220)	(29.1)%
Miscellaneous	29,003	9,000	30,900	21,900	243.3%
Total Revenue	\$ 1,303,996	\$ 792,680	\$ 586,360	\$ (206,320)	(26.0)%
July 1 Estimated Net Assets	450,604	99,020	256,930	157,910	159.5%
Total Available	\$ 1,754,599	\$ 891,700	\$ 843,290	\$ (48,410)	(5.4)%
Appropriations					
Operating					
Debt Service	\$ 791,306	\$ 783,680	\$ 790,030	\$ 6,350	0.8%
Other Operating	378,909	2,800	3,100	300	10.7%
Total Operating	\$ 1,170,216	\$ 786,480	\$ 793,130	\$ 6,650	0.8%
Capital					
CIP Capital	\$ 40,250	\$ -	\$ -	\$ -	0.0%
Total Capital	\$ 40,250	\$ -	\$ -	\$ -	0.0%
Total Appropriations	\$ 1,210,466	\$ 786,480	\$ 793,130	\$ 6,650	0.8%
June 30 Estimated Net Assets	544,134	105,220	50,160	(55,060)	(52.3)%
Total Appropriations and Net Assets	\$ 1,754,599	\$ 891,700	\$ 843,290	\$ (48,410)	(5.4)%

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	FY 2007-2008	
				Dollar Change	Percent Change
PFC - General Fund					
Rent Or Lease Income	\$ 1,413,728	\$ 5,946,640	\$ 5,036,940	\$ (909,700)	-15.3%
Debt Service Lease Rental	4,458,516	-	-	-	0.0%
Lexington Store	-	-	-	-	0.0%
Theater Revenues	1,031,689	710,000	800,000	90,000	12.7%
Parking - Monthly Rental	123,965	118,000	101,520	(16,480)	(14.0)%
Parking - Transient Rental	209,743	154,000	150,000	(4,000)	(2.6)%
Parking - Validations	4,367	4,000	2,000	(2,000)	(50.0)%
Parking - Jurors	-	5,000	10,000	5,000	
Interest	34,923	-	-	-	0.0%
Debt Proceeds	-	-	3,000,000	3,000,000	-
Total General	\$ 7,276,930	\$ 6,937,640	\$ 9,100,460	\$ 2,162,820	31.2%
Parks Projects Fund					
Interest	\$ 30,889	\$ -	\$ -	\$ -	0.0%
Transfer From General Service	785,449	-	667,600	667,600	-
Transfer From PFC-Parks Proj	-	590,000	-	(590,000)	(100.0)%
Transfer From Other Funds	678,574	101,600	-	(101,600)	(100.0)%
Contributions	9,000	-	-	-	0.0%
Total Parks Projects Fund	\$ 1,503,912	\$ 691,600	\$ 667,600	\$ (24,000)	(3.5)%
Detention Center Fund					
Rent Or Lease Income	\$ -	\$ 73,310	\$ 73,450	\$ 140	0.2%
Debt Service Lease Rental	194,138	-	-	-	0.0%
Total Detention Center Fund	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
Public Parking Corporation Fund					
Rent Or Lease Income	\$ 14,936	\$ 783,680	\$ 555,460	\$ (228,220)	-29.1%
Debt Service Lease Rental	580,000	-	-	-	0.0%
Parking - Monthly Rental	501,329	-	-	-	0.0%
Parking - Transient Rental	96,752	-	-	-	0.0%
Parking - Retail Space	3,937	-	-	-	0.0%
Parking - Event	32,744	-	-	-	0.0%
Parking - Validations	45,295	-	-	-	0.0%
Parking - Jurors	1	-	-	-	0.0%
Interest	28,181	9,000	30,900	21,900	243.3%
Miscellaneous	822	-	-	-	0.0%
Total Public Parking Fund	\$ 1,303,996	\$ 792,680	\$ 586,360	\$ (206,320)	(26.0)%

PFC - General

Description

The Public Facilities Corporation was formed to facilitate financing of government projects and facilities. Prior to July 15, 1996, constitutional restrictions prevented the LFUCG from issuing general obligation bonds. Instead, bank and mortgage notes and mortgage revenue bonds were issued through various public corporations in order to finance public projects. The debt is collateralized by the properties, a pledge of specified government revenues, and lease payments from the government sufficient to retire the debt and to provide for the operation and maintenance of the facilities.

This budget funds debt service payments for public projects with revenues from operations of the facilities (such as the Kentucky Theater), building rentals (such as the Administrative Office of the Courts), and General Services District Fund appropriations (see *Summary Section* for contract debt schedules).

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	(236,849)	-	-	-	0.0%
Transfers	(5,000)	-	-	-	0.0%
Capital Expenditures	609,552	691,600	667,600	(24,000)	-3.5%
Total Expenditures	\$ 367,703	\$ 691,600	\$ 667,600	\$ (24,000)	-3.5%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Council Districts	\$ -	\$ -	\$ -	\$ -	0.0%
Contingency	-	101,600	101,600	-	0.0%
Park Administration	279,393	590,000	566,000	(24,000)	-4.1%
Parks Maintenance	500	-	-	-	0.0%
Enterprise Programs	87,810	-	-	-	0.0%

Budget Highlights

Mortgage revenue bonds of \$69.12 million were issued in FY 1999 to finance the construction of a new court facility in downtown Lexington. The facility includes a circuit court building, a district court building, and an adjoining parking garage. The government entered into a sublease with the Administrative Office of the Courts (AOC), which provides for the AOC to pay approximately 90 percent of the debt service payments on these bonds. The 1999 bonds were refunded in December 2006 with the issuance of PFC Mortgage Revenue Refunding Bonds, Series 2006.

Capital funding of \$3 million is for restoration of the Annex parking garage. Subsequent to adoption of the FY 2008 CIP, this project was removed from FY 2008. It is anticipated that it will be included in the FY 2009 CIP after a Downtown Facilities Audit has been completed.

Parks Projects Fund

Description

Funds are budgeted here for park land acquisition, development, and improvement. Funding for these projects is provided by the transfer from the General Services District Fund of additional building permit and golf course improvement fees. Additional funds may also be transferred for specific park projects.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	(236,849)	-	-	-	0.0%
Transfers	(5,000)	-	-	-	0.0%
Capital Expenditures	609,552	691,600	667,600	(24,000)	-3.5%
Total Expenditures	\$ 367,703	\$ 691,600	\$ 667,600	\$ (24,000)	-3.5%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Council Districts	\$ -	\$ -	\$ -	\$ -	0.0%
Contingency	-	101,600	101,600	-	0.0%
Park Administration	279,393	590,000	566,000	(24,000)	-4.1%
Parks Maintenance	500	-	-	-	0.0%
Enterprise Programs	87,810	-	-	-	0.0%

Budget Highlights

Contingency funds of \$101,600 are for golf course improvements. The additional building permit fees for park land acquisition and development are \$566,000.

Goals and Objectives

Provide high quality facilities, parks, greenspace, and greenways, all designed to enhance the quality of life for those who live in, work in, and visit the Lexington area.

- ◆ Develop a time line for the prioritization of all funded capital projects.
- ◆ Provide design criteria and specifications for all projects on the developed time line.
- ◆ Provide coordination and monitoring services to contractors by providing site visitation for all projects at least bi-weekly.
- ◆ Complete all budgeted CIP projects.

Parks Projects Fund

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Percent of budgeted and approved projects completed	48%	48%	32%	50%

Detention Center Refunding

Description

The Fayette County Detention Center Corporation was established to provide for the financing and construction of detention facilities of the government through the issuance of revenue bonds. The government entered into lease agreements with the Fayette County Detention Center Corporation under which the government leases the properties from the corporation for amounts sufficient to pay the bond principal and interest and to operate, insure, and maintain the properties.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	194,138	73,310	73,450	140	0.2%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Contract Debt	\$ 194,138	\$ 73,310	\$ 73,450	\$ 140	0.2%

Budget Highlights

In September 1996 the Urban County Council approved financing agreements for the purchase of land as a site for a new adult detention center. The new detention center is located on Old Frankfort Pike. The Detention Center Corporation borrowed \$1,527,900 for a ten-year period. Debt service payments were paid with revenues from the "Prisoners Account Fund", not the General Services Fund.

The Debt was paid off in FY 2007; therefore, the \$73,450 budgeted for FY 2008 is not required, and a budget amendment will remove the budget.

Public Parking Corporation Fund

Description

The Public Parking Corporation was created to act as an agency and instrumentality of the government in the acquisition and financing of public parking projects. Debt issued by the Public Parking Corporation is collateralized by the properties and lease payments from the government. The government leases the properties from the corporation for amounts sufficient to pay the bond principal and interest maturities and to operate, insure, and maintain the properties.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	1,170,216	786,480	793,130	6,650	0.8%
Transfers	-	-	-	-	0.0%
Capital Expenditures	40,250	-	-	-	0.0%
Total Expenditures	\$ 1,210,466	\$ 786,480	\$ 793,130	\$ 6,650	0.8%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Contract Debt	\$ 791,306	\$ 783,680	\$ 790,030	\$ 6,350	0.8%
Finance Commissioners Office	2,290	2,800	3,100	300	10.7%
Parking Garages	416,869	-	-	-	0.0%

Budget Highlights

The Public Parking Corporation was created to act as an agency of the government to acquire and finance public parking projects. Obligations are paid from operations of the public parking facilities and from General Fund appropriations. Mortgage revenue bonds of \$8.9 million were issued in 1990 to finance the construction of a downtown transit center, parking garage, and the Martin Luther King Boulevard construction project. The transit center is a central location for LexTran riders to transfer from one bus route to another. A parking garage is above the transit center. The Martin Luther King Boulevard realignment project remedied the problem of a cross street that did not properly align with East Main Street. The 1990 Series Transit Center/Martin Luther King Overpass bonds were refinanced during FY 1998 in order to take advantage of more favorable interest rates.

Internal Service Funds

Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost reimbursement basis.

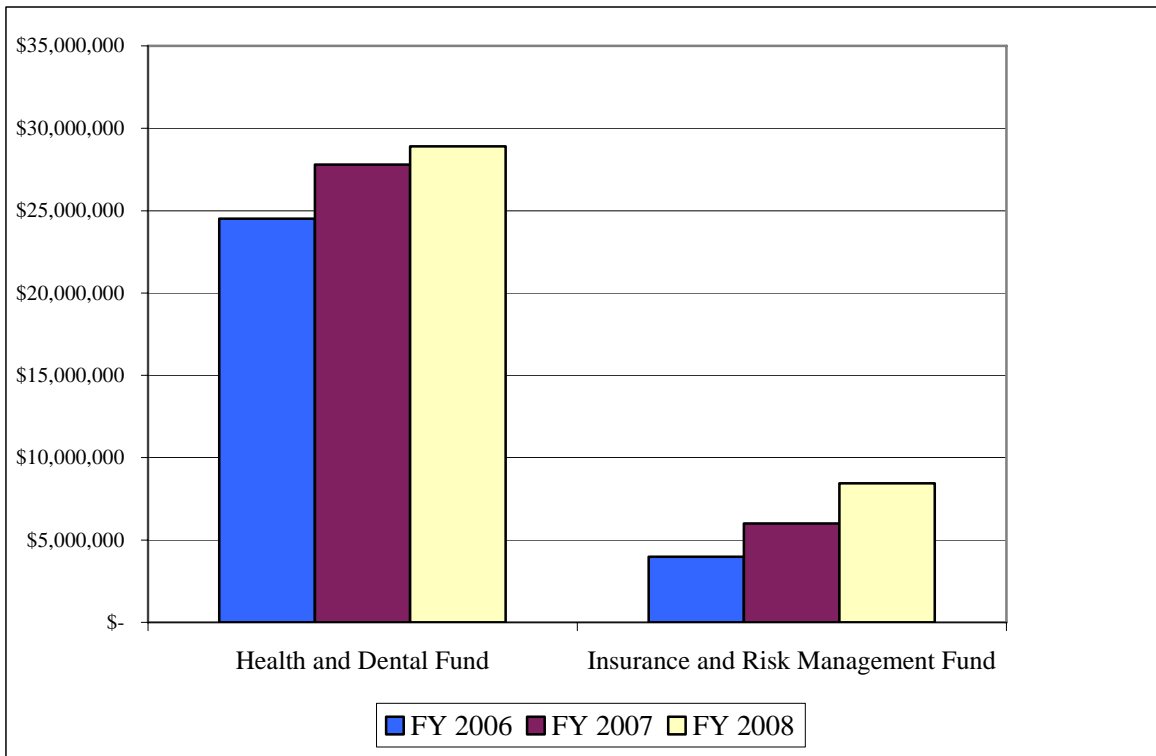
The government has established two self-insurance funds to provide coverage for health, dental, and vision care, workers' compensation, property and casualty, and general liability programs.

These Internal Service Funds are the Health and Dental Fund and the Insurance and Risk Management Fund.

Fund Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Health and Dental Fund	\$ 24,507,434	\$ 27,791,950	\$ 28,903,620	\$ 1,111,670	4.0%
Insurance and Risk Management	3,992,100	6,000,000	8,440,000	2,440,000	40.7%
Total	\$ 28,499,535	\$ 33,791,950	\$ 37,343,620	\$ 3,551,670	10.5%
Staffing	0.0	0.0	0.0	0.0	0.0%

Internal Service Funds

FY 2008 Budget by Fund



Summary of Revenue and Appropriations

Health, Dental, and Vision Insurance Fund

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue:					
Insurance Premium Income	\$ 21,150,487	\$ 27,862,110	\$ 28,903,620	\$ 1,041,510	3.7%
Transfer From Other Funds	3,251,300	-	-	-	0.0%
Other Income	318	-	-	-	0.0%
Total Revenue	\$ 24,402,106	\$ 27,862,110	\$ 28,903,620	\$ 1,041,510	3.7%
July 1 Estimated Net Assets	108,403	826,820	-	1,041,510	126.0%
Total Available	\$ 24,510,509	\$ 28,688,930	\$ 28,903,620	\$ 2,083,020	7.3%
Appropriations:					
Personnel	\$ 24,507,434	\$ 27,791,950	\$ 28,903,620	\$ 1,111,670	4.0%
Total Appropriations	\$ 24,507,434	\$ 27,791,950	\$ 28,903,620	\$ 1,111,670	4.0%
June 30 Estimated Net Assets	3,075	896,980	-	(896,980)	(100.0)%
Total Appropriations and Net Assets	\$ 24,510,509	\$ 28,688,930	\$ 28,903,620	\$ 214,690	0.7%

Summary of Revenue and Appropriations

Insurance and Risk Management Fund

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue:					
Insurance Premium Income	\$ 5,022,334	\$ 6,000,000	\$ 8,440,000	\$ 2,440,000	40.7%
Transfers From Other Funds	450,000	-	-	-	0.0%
Interest	295,734	-	-	-	0.0%
Other Income	11,995	-	-	-	0.0%
Total Revenue	\$ 5,780,062	\$ 6,000,000	\$ 8,440,000	\$ 2,440,000	40.7%
July 1 Estimated Net Assets	(2,061,785)	-	-	-	0.0%
Total Available	\$ 3,718,277	\$ 6,000,000	\$ 8,440,000	\$ 2,440,000	40.7%
Appropriations:					
Operating	\$ 3,992,100	\$ 6,000,000	\$ 8,440,000	\$ 2,440,000	40.7%
Total Appropriations	\$ 3,992,100	\$ 6,000,000	\$ 8,440,000	\$ 2,440,000	40.7%
June 30 Estimated Net Assets	(273,823)	-	-	-	0.0%
Total Appropriations and Net Assets	\$ 3,718,277	\$ 6,000,000	\$ 8,440,000	\$ 2,440,000	40.7%

Note: Insurance Premium Income and Transfers From Other Funds are budgeted as follows:

	Insurance
General Services District Fund	\$6,330,000
Urban Services Districts Fund	1,012,800
Sanitary Sewer Fund	1,097,200
Total	\$8,440,000

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	FY 2007-2008	
				Dollar Change	Percent Change
Health and Dental Fund					
Insurance Premium Single	\$ 6,044,200	\$ 27,862,110	\$ 28,903,620	\$ 1,041,510	3.7%
Insurance Premium Family	14,959,853	-	-	-	0.0%
Insurance Premium Two Party	-	-	-	-	0.0%
Insurance Premium Stop Loss	146,434	-	-	-	0.0%
Transfer From General Service	2,891,641	-	-	-	0.0%
Transfer From Family Care	6,741	-	-	-	0.0%
Transfer From Full Urban	196,273	-	-	-	0.0%
Transfer From Sanitary Sewer	143,369	-	-	-	0.0%
Transfer From Landfill	573	-	-	-	0.0%
Transfer From ESP	2,169	-	-	-	0.0%
Transfer From Enhanced 911	3,681	-	-	-	0.0%
Transfer From Other Funds	6,853	-	-	-	0.0%
Miscellaneous	318	-	-	-	0.0%
Total Health and Dental Fund	\$ 24,402,106	\$ 27,862,110	\$ 28,903,620	\$ 1,041,510	3.7%
Insurance and Risk Management Fund					
Insurance Premium Single	\$ 5,022,334	\$ 6,000,000	\$ 8,440,000	\$ 2,440,000	40.7%
Interest	295,734	-	-	-	0.0%
Transfer From General Service	450,000	-	-	-	0.0%
Miscellaneous	11,995	-	-	-	0.0%
Total Insurance and Risk Management Fund	\$ 5,780,062	\$ 6,000,000	\$ 8,440,000	\$ 2,440,000	40.7%
Total Internal Service Funds	\$ 30,182,168	\$ 33,862,110	\$ 37,343,620	\$ 3,481,510	10.3%

Health and Dental Fund

Description

The government offers health, dental, and vision care insurance options to LFUCG employees under a self-insurance plan. The government also offers group term life insurance for basic death benefit coverage. The government pays all or most of the premiums for single coverage health and the premium for dental insurance, basic life insurance, and both single and employee plus-one coverage for vision care. Employees pay the additional premiums for family coverage for health, dental, and vision insurance and any additional life insurance beyond the basic coverage. Employees pay additional premiums for single coverage health for certain plans. The government's premium payments are budgeted as a personnel cost in each program based on the number of employees in the program.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 24,507,434	\$ 27,791,950	\$ 28,903,620	\$ 1,111,670	4.0%
Operating Expenditures	-	-	-	-	0.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 24,507,434	\$ 27,791,950	\$ 28,903,620	\$ 1,111,670	4.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Employee Insurance Programs	\$ 24,507,434	\$ 27,791,950	\$ 28,903,620	\$ 1,111,670	4.0%

Budget Highlights

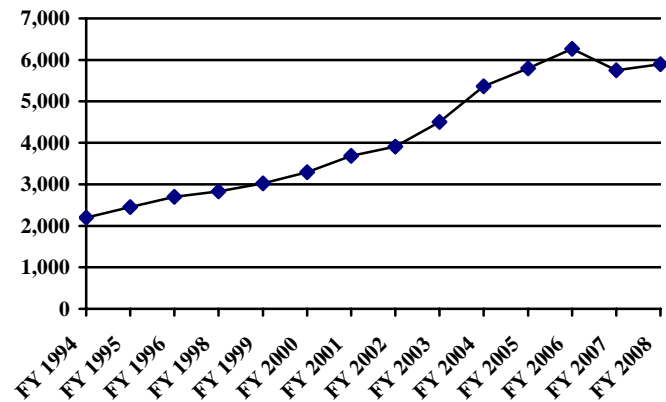
LFUCG provides each classified/unclassified civil service, full-time employee a "benefits pool" to use toward the purchase of basic benefits of health, dental, vision, and life insurance. If any pool money remains after the purchase of those benefits, the employee may use it toward the purchase of other offered benefits. If the pool money is not used for benefits, the employee does not receive it in pay, but may contribute it to a 401(k) and/or a 457 plan. During his or her eligibility period, the employee may opt out of health and life insurance by showing proof of other comparable coverage, thereby freeing additional pool money for use in other offered benefits.

The benefits pool to employees differs from the amount allocated in the budget for each employee. For non-bargaining employees, the benefits pool will continue at the FY 2007 rate of \$355.74 monthly for the first six months of FY 2008; the rate for non-bargaining employees for the second six months of FY 2008 has not been determined at this time. The rate for bargaining employees will be as agreed upon in collective bargaining contracts. The additional funds budgeted per employee are to underwrite the cost of health insurance for government employees in the fund.

Health and Dental Fund

The government's annual allocation per non-bargaining employee for health, dental, vision, and life insurance decreased by eight percent for FY 2007 and increased by three percent for FY 2008. The following chart gives a history of the annual allocation per non-bargaining employee for life, health, dental, and vision coverage.

Fiscal Year	Annual Allocation Per Employee	Percentage Change
FY 1994	2,200	11%
FY 1995	2,450	10%
FY 1996	2,700	4%
FY 1997	2,800	1%
FY 1998	2,830	7%
FY 1999	3,024	9%
FY 2000	3,288	12%
FY 2001	3,684	6%
FY 2002	3,910	12%
FY 2003	4,500	15%
FY 2004	5,367	19%
FY 2005	5,796	8%
FY 2006	6,270	8%
FY 2007	5,750	(8%)
FY 2008	5,900	3%



Risk Management (Insurance)

Description

The Urban County Government's property and casualty loss program, administered by the Division of Risk Management, is included in this fund. The General Services District, Urban Services Districts, and Sanitary Sewer Funds each provide support for the self-insurance fund based on their respective exposure to risk.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2006-2007	% Change FY 2006-2007
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	3,992,100	6,000,000	8,440,000	2,440,000	40.7%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 3,992,100	\$ 6,000,000	\$ 8,440,000	\$ 2,440,000	40.7%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Gov't Wide Personnel Program	\$ (6)	\$ -	\$ -	\$ -	0.0%
Risk Management Administration	(495)	-	-	-	0.0%
Insurance	320	-	-	-	0.0%
Safety Health & Env Comp	(218)	-	-	-	0.0%
Actuarial And Underwriting	(70)	-	-	-	0.0%
Claims Fund	3,992,575	6,000,000	8,440,000	2,440,000	40.7%
Governmental Programs	(5)	-	-	-	0.0%

* Casualty loss programs remain open at year-end. FY 2006 actual includes only those expenditures for the FY 2006 claims program.

Budget Highlights

Did You Know?

The Division of Risk Management saves Lexington-Fayette Urban County taxpayers approximately \$2 million annually by administering a self-insurance program.

The government is exposed to various risks of loss related to torts; theft, damage, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Workers' Compensation and General Insurance Fund was established in 1982 to account for claims related to workers' compensation, general liability, auto liability, public officials' liability, and property losses.

The General Services District, Urban Services Districts, and Sanitary Sewer Funds provide support to the Workers' Compensation and General Insurance Fund based on their respective exposure to risk. The exposure to risk provided by the Division of Risk Management for FY 2008 is 75 percent for the General Fund, 12 percent for the Urban Services Districts Fund, and 13 percent for the Sanitary Sewers Fund (the same as for FY 2007). The total actuarially determined risk for FY 2008 is estimated at \$8,440,000.

Risk Management (Insurance)

Total government payments to the self-insurance fund are reflected in the following tables.

FY 2008	Claims	% of Total
General Services District	\$6,330,000	75%
Urban Services Districts	1,012,800	12%
Sanitary Sewer	1,097,200	13%
Total	\$8,440,000	100%

FY 2007	Claims	% of Total
General Services District	\$3,750,000	63%
Urban Services Districts	1,080,000	18%
Sanitary Sewer	1,170,000	20%
Total	\$6,000,000	100%

The total actuarially determined risk for FY 2007 was estimated at \$9 million. For FY 2007, the General Services District Fund would have needed to fund an additional \$3 million for claims in order to cover its exposure to risk.

Mission Statement

The primary mission of the Division of Risk Management is to preserve the Lexington-Fayette Urban County Government's assets by the administration of a self-insurance program that identifies, measures, and treats property, liability, and personnel pure-risk exposures.

Goals and Objectives

Preserve the assets of the LFUCG by identifying, measuring, and treating property, liability, and personnel pure-risk exposures.

- ◆ Coordinate annually with all departments and divisions to identify and document all LFUCG loss exposures to determine if risk treatment is appropriate and cost effective.
- ◆ Prepare a stewardship report that reflects the services rendered by the insurance broker.
- ◆ Continue updating the LFUCG self-insurance fund to reflect administration guidelines.
- ◆ Coordinate with Budgeting and Finance and Administration to ensure that self-insurance loss reserves are adequate to pay all recognized losses through the use of a certified actuarial analysis.
- ◆ Continue conducting insurance workshops to assist Commissioners and Directors with required insurance reporting knowledge.

Risk Management (Insurance)

- ◆ Design/implement/monitor special insurance programs for construction projects, 4th of July fireworks, and the asbestos/lead abatement team; assist with minority business bonding efforts.
- ◆ Participate in various LFUCG work groups to assure Risk Management best practices are utilized to prevent or control the possibility of loss from certain risk exposures.

Reduce the frequency and severity (cost) of accidents and injuries by LFUCG employees and the general public.

- ◆ Conduct risk analysis and loss prevention surveys to identify risk exposures, and evaluate accident reports to identify the root cause for each division, thereby assisting with the determination of the best risk treatment measures.
- ◆ Conduct safety training sessions for new and existing employees, and provide a monthly safety publication training aide for supervisors and employees.
- ◆ Perform effective claims administration by using industry best practices to increase the quality of the claims work product and the potential of cost savings.
- ◆ Prepare an annual “cost of risk” report to benchmark LFUCG risk management with other public entities of similar size and type in the areas of costs/\$1,000 of revenue, policy limits, self-insured retention limits, premiums, and risk management staffing.
- ◆ Recognize divisions during Council work sessions that have contributed to the overall safety policy of providing a safe and healthy work environment.

Participate in management/supervisory/staff training programs that will maintain, update, and prepare all Risk Management personnel for current and future trends in the risk management career field.

- ◆ Encourage Risk Management personnel to undertake self-study programs that will enhance their professional development, retention, and promotion opportunities within the division.
- ◆ Participate in, and monitor risk managers and supervisory personnel’s progress in, the LFUCG management/supervisory training and development program; ensure that each risk manager and supervisor receives a minimum of nine hours of training per quarter, providing classes are offered that will satisfy the training requirements.
- ◆ Encourage Risk Management personnel to participate in professional associations that conduct regular meetings with programs that update them on current trends/practices in their respective career fields.
- ◆ Ensure that each employee of Risk Management receives division guidelines training.

Risk Management (Insurance)

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Claims				
Number	1,367	1,321	1,501	1,606
Percent change	(19.5%)	(3.4%)	13.6%	7.0%
Workers' Compensation Program Savings				
Preferred Provider Network Medical	*	\$480,000	\$560,000	\$450,000
Savings				
Future Medical Buyout Savings	*	*	\$367,650	\$100,000

* New Performance Measure for FY 2007-2008.

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Fiduciary Funds

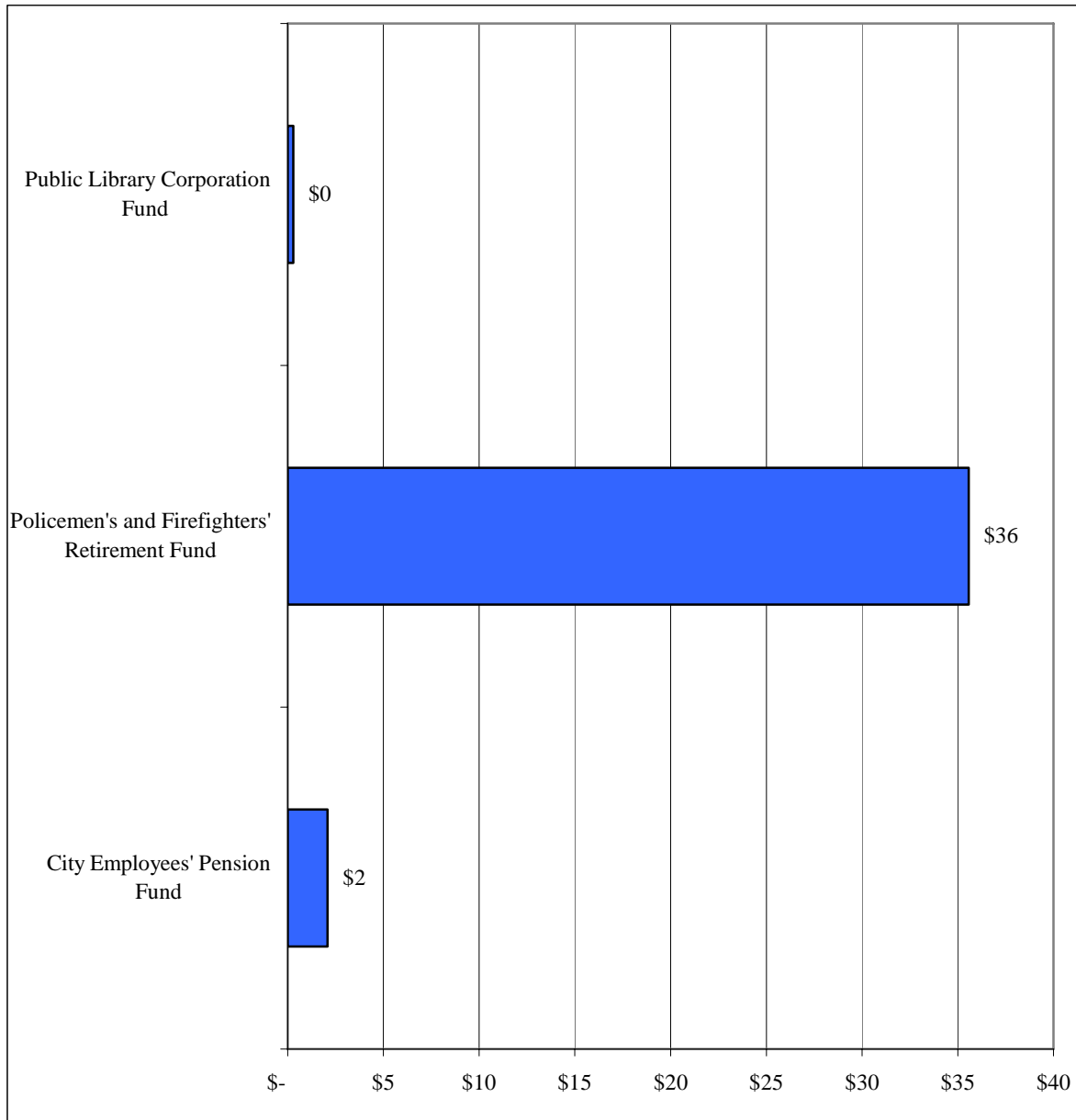
Fiduciary Funds account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. These include (a) expendable trust funds, (b) nonexpendable trust funds, (c) pension trust funds, and (d) agency funds.

LFUCG has three Fiduciary Funds: the City Employees' Pension Fund; the Policemen's and Firefighters' Retirement Fund; and the Public Library Corporation Fund. The two retirement funds are pension trust funds, and the Public Library Corporation is an expendable trust fund.

Fund Budgets	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
City Employees' Pension Fund	\$ 2,077,776	\$ 2,117,730	\$ 2,080,600	\$ (37,130)	(1.8)%
Policemen's and Firefighters' Retirement Fund	32,085,884	33,926,530	35,565,260	1,638,730	4.8%
Public Library Corporation Fund	290,351	289,440	292,190	2,750	1.0%
Total	\$ 34,454,012	\$ 36,333,700	\$ 37,938,050	\$ 1,604,350	4.4%
Staffing	1.0	1.0	1.0	0.0	0.0%

Fiduciary Funds

FY 2008 Budget by Fund



Summary of Revenue and Appropriations

City Employees' Pension

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Miscellaneous	\$ 1,317,564	\$ 1,941,370	\$ 1,887,810	\$ (53,560)	(2.8)%
July 1 Estimated Net Assets	27,763,875	176,360	192,790	16,430	9.3%
Total Funds Available	\$ 29,081,440	\$ 2,117,730	\$ 2,080,600	\$ (37,130)	(1.8)%
Appropriations					
Operating Expenditures					
Personnel	\$ 1,983,688	\$ 2,002,030	\$ 1,959,900	\$ (42,130)	(2.1)%
Other Operating	94,088	115,700	120,700	5,000	4.3%
Total Appropriations	\$ 2,077,776	\$ 2,117,730	\$ 2,080,600	\$ (37,130)	(1.8)%
June 30 Estimated Net Assets	27,003,663	-	-	-	0.0%
Total Appropriations and Net Assets	\$ 29,081,440	\$ 2,117,730	\$ 2,080,600	\$ (37,130)	(1.8)%

Policemen's and Firefighters' Retirement

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Miscellaneous	\$ 47,665,448	\$ 47,932,320	\$ 50,951,800	\$ 3,019,480	6.3%
July 1 Estimated Net Assets	355,468,630	-	-	-	0.0%
Total Funds Available	\$ 403,134,078	\$ 47,932,320	\$ 50,951,800	\$ 3,019,480	6.3%
Appropriations					
Operating Expenditures					
Personnel	\$ 29,596,245	\$ 31,829,530	\$ 33,286,520	\$ 1,456,990	4.6%
Other Operating	2,489,640	2,095,030	2,276,740	181,710	8.7%
Capital	-	1,970	2,000	30	1.5%
Total Appropriations	\$ 32,085,884	\$ 33,926,530	\$ 35,565,260	\$ 1,638,730	4.8%
June 30 Estimated Net Assets	371,048,194	14,005,790	15,386,540	1,380,750	9.9%
Total Appropriations and Net Assets	\$ 403,134,078	\$ 47,932,320	\$ 50,951,800	\$ 3,019,480	6.3%

Summary of Revenue and Appropriations

Public Library Corporation

Category	FY 2006 Actual	FY 2007 Adopted	FY 2008 Adopted	Dollar Change	Percent Change
Revenue					
Miscellaneous	\$ 349,726	\$ 295,440	\$ 311,590	\$ 16,150	5.5%
July 1 Estimated Net Assets	1,167,238	-	-	-	0.0%
Total Funds Available	\$ 1,516,964	\$ 295,440	\$ 311,590	\$ 16,150	5.5%
Appropriations					
Operating Expenditures					
Debt Service	\$ 290,141	\$ 288,440	\$ 291,190	\$ 2,750	1.0%
Other Operating	210	1,000	1,000	-	0.0%
Total Appropriations	\$ 290,351	\$ 289,440	\$ 292,190	\$ 2,750	1.0%
June 30 Estimated Net Assets	\$ 1,226,613	\$ 6,000	\$ 19,400	\$ 13,400	223.3%
Total Appropriations and Net Assets	\$ 1,516,964	\$ 295,440	\$ 311,590	\$ 16,150	5.5%

Revenue Statement

Description	FY 2006 Actual	FY 2007 Budget	FY 2008 Budget	FY 2007-2008	
				Dollar Change	Percent Change
City Employees' Pension Fund					
Interest	\$ 760,196	\$ 830,000	\$ 800,000	\$ (30,000)	-3.6%
Dividend	227,437	210,000	200,000	(10,000)	(4.8)%
Gain/Loss On Security Transact	1,253,730	810,000	-	(810,000)	(100.0)%
Adjustment Cost To Market	(1,016,052)	-	800,000	800,000	-
Transfer From General Service	81,667	80,530	76,600	(3,930)	(4.9)%
Employee Pension Contributions	3,461	3,540	3,660	120	3.4%
Employer Pension Contributions	7,126	7,300	7,550	250	3.4%
Total City Employees' Pension Fund	\$ 1,317,564	\$ 1,941,370	\$ 1,887,810	\$ (53,560)	(2.8)%
Policemen's and Firefighters' Retirement Fund					
Interest	\$ 8,427,343	\$ 6,920,000	\$ 8,500,000	\$ 1,580,000	22.8%
Dividends	4,370,360	2,840,000	3,000,000	160,000	5.6%
Gain/Loss On Security Transactions	20,208,196	9,550,000	10,000,000	450,000	4.7%
Adjustment Cost To Market	(5,265,531)	5,500,000	4,000,000	(1,500,000)	(27.3)%
Transfer From General Service	2,336,060	2,647,020	2,380,000	(267,020)	(10.1)%
Transfer From Other Funds	5	-	-	-	0.0%
Employee Pension Contributions	5,694,280	6,253,300	6,664,200	410,900	6.6%
Employer Pension Contributions	11,778,457	14,212,000	16,357,600	2,145,600	15.1%
Miscellaneous	116,279	10,000	50,000	40,000	400.0%
Total Policemen's and Firefighters' Retirement Fund	\$ 47,665,448	\$ 47,932,320	\$ 50,951,800	\$ 3,019,480	6.3%
Public Library Corporation Fund					
Interest Income	\$ 57,691	\$ 7,000	\$ 20,400	\$ 13,400	191.4%
Gain/Loss on Securities Transactions	870	-	-	-	0.0%
Interest Income-Restricted Funds	291,165	288,440	291,190	2,750	1.0%
Total Public Library Corporation Fund	\$ 349,726	\$ 295,440	\$ 311,590	\$ 16,150	5.5%
Total Fiduciary Funds	\$ 49,332,738	\$ 50,169,130	\$ 53,151,200	\$ 2,982,070	5.9%

City Employees' Pension Fund

Description

The City Employees' Pension Fund (CEPF) is one of three pension plans through which the LFUCG provides retirement benefits to its employees.

This pension plan was the retirement system of the city of Lexington, covering civil service employees prior to merger with Fayette County. The plan was organized in 1939 and closed to new members in 1973. Members of the CEPF completed the process for transferring to the County Employees Retirement System, which is operated by the Commonwealth of Kentucky, in November 1992. Only one current employee remains with the CEPF.

The CEPF is administered by a self-governing Board of Trustees and is funded by government and employee contributions of 17.5 and 8.5 percent of salary, respectively. The government pays certain other administrative costs, which are budgeted in the General Services District Fund.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 1,983,688	\$ 2,002,030	\$ 1,959,900	\$ (42,130)	-2.1%
Operating Expenditures	94,088	115,700	120,700	5,000	4.3%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 2,077,776	\$ 2,117,730	\$ 2,080,600	\$ (37,130)	-1.8%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Council Clerk Administration	\$ 2,077,776	\$ 2,117,730	\$ 2,080,600	\$ (37,130)	-1.8%

Budget Highlights

Personnel expenditures include the cost for 100 percent of the premium for single health care coverage for eligible retirees. The FY 2008 budget for the health care premium is \$76,600, a decrease of \$3,230 from the FY 2007 budget of \$79,830.

Did You Know?

- ◆ There were 123 beneficiaries at June 30, 2007.
- ◆ As of June 30, 2007, pension fund assets totaled \$28,801,255.

City Employees' Pension Fund

Goals and Objectives

Administer the retirement system for the CEPF.

- ◆ Administer the retirement system to maintain pension records, ensure proper payments to retirees, and provide related support services to retirees.
- ◆ Maintain, evaluate, and record the investment activities of the retirement system by implementing investment performance reviews and monitoring investment transactions.
- ◆ Coordinate actuarial evaluations.
- ◆ Maintain an asset allocation of 40 percent in equities and 60 percent in broad market fixed income securities.
- ◆ Maintain an average annual rate of return on investments of 8 percent or greater.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Annual rate of return on investments	4.44%	8.00%	14.30%	8.00%

Policemen's and Firefighters' Retirement Fund

Description

The Policemen's and Firefighters' Retirement Fund (PFRF) is a defined benefit pension plan covering all sworn personnel of the Urban County Government Divisions of Police and Fire and Emergency Services. The fund is administered by a self-governing Board of Trustees.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ 29,596,245	\$ 31,829,530	\$ 33,286,520	\$ 1,456,990	4.6%
Operating Expenditures	2,489,640	2,095,030	2,276,740	181,710	8.7%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	1,970	2,000	30	1.5%
Total Expenditures	\$ 32,085,884	\$ 33,926,530	\$ 35,565,260	\$ 1,638,730	4.8%
Total Staffing	1.0	1.0	1.0	0.0	0.0%
Budget By Program					
Finance Commissioners Office	\$ 54,044	\$ 58,900	\$ 62,370	\$ 3,470	5.9%
Police And Fire Pension Admin	32,031,840	33,867,630	35,502,890	1,635,260	4.8%

Budget Highlights

The PFRF is funded for the first half of FY 2008 by government and employee contributions of 26 percent and 11 percent of salary, respectively. The government will contribute 27 percent for the second half of FY 2008. Government and employee contributions for FY 2007 were 25 percent and 11 percent of salary, respectively.

The government's contribution is budgeted in the General Services District Fund (Police and Fire and Emergency Services budgets) as "pension contributions". The government also pays certain administrative costs of this fund.

Personnel expenditures include the cost for 100 percent of the premium for single health care coverage for eligible retirees. The FY 2008 budget for the premium is \$2,380,000, a decrease of \$81,180 from the FY 2007 budget of \$2,461,180.

The Finance program budget is for one staff position dedicated to providing administrative support for the fund.

Did You Know?

- ◆ There are a total of 834 beneficiaries in the fund.
- ◆ As of June 30, 2007, fund assets totaled \$409,769,365.

Policemen's and Firefighters' Retirement Fund

Goals and Objectives

Administer the retirement system for the PFRF.

- ◆ Administer the retirement system to maintain pension records, ensure proper payments to retirees, and provide related support services to retirees.
- ◆ Maintain, evaluate, and record the investment activities of the retirement system by implementing investment performance reviews and monitoring investment transactions.
- ◆ Coordinate actuarial evaluations.
- ◆ Maintain an asset allocation of:

U. S. Large Cap Value Equities	15%
U. S. Small Cap Value Equities	15%
U. S. Large Cap Growth Equities	10%
International Large Cap Growth	10%
International Large Cap Value	10%
Total Equities	60%
U. S. Broad Market Fixed Income	25%
Real Estate	10%
U. S. High Yield Fixed Income	5%
Total Fixed Income	40%
Total	100%

- ◆ Maintain an average annual rate of return on investments of nine percent or greater.

Performance Measures

Activity	Actual FY 2006	Estimate FY 2007	Actual FY 2007	Estimate FY 2008
Annual rate of return on investments	7.8%	8.0%	13.5%	8.0%

Public Library Corporation Fund

Description

The Public Library Corporation was formed in 1985 to acquire, construct, equip, and finance public library projects. The Lexington Public Library transfers funds equal to debt service payments to the corporation. The corporation then pays the debt service payments. The government acts as a trustee for the corporation, and includes the corporation in its annual budget and Comprehensive Annual Financial Report.

Expenditure by Category	Actual Expenditures FY 2006	Adopted Budget FY 2007	Adopted Budget FY 2008	Change FY 2007-2008	% Change FY 2007-2008
Personnel Expenditures	\$ -	\$ -	\$ -	\$ -	0.0%
Operating Expenditures	290,351	289,440	292,190	2,750	1.0%
Transfers	-	-	-	-	0.0%
Capital Expenditures	-	-	-	-	0.0%
Total Expenditures	\$ 290,351	\$ 289,440	\$ 292,190	\$ 2,750	1.0%
Total Staffing	0.0	0.0	0.0	0.0	0.0%
Budget By Program					
Contract Debt	\$ 290,141	\$ -	\$ 291,190	\$ 291,190	--
Finance Commissioners Office	210	289,440	1,000	(288,440)	-99.7%

Budget Highlights

FY 2008 includes \$291,190 for debt service on the Tates Creek branch library and \$1,000 for professional services.

**The
Lexington-Fayette Urban County Government's
Six-Year Capital Improvements Plan
FY 2008 - 2013**



On The Cover:

One of the newest fire stations in Lexington-Fayette County, Veterans Park Fire Station is located at 4393 Clearwater Way; it was completed in late 2006. This 7,400 sq. ft. facility will provide better response time to the area residents. The fire station is equipped with platform ladder #7 and fire engine #22.

Cover Photo by LFUCG Division of Planning (Rachel Phillips)

Capital Improvements Plan

Capital Improvements Plan (CIP) Background

The Charter of the Lexington-Fayette Urban County Government requires the adoption of an annual capital improvements ordinance which specifies the capital improvements to be made during the next fiscal year and the contents of the CIP for the next five fiscal years. The budgets proposed for the five “out years” are to be used as a planning device only, and are not a binding commitment for expenditures/expenses on future capital improvements by the Urban County Government.

Capital Assets

Capital assets are assets of significant value that are used in operations and that have useful lives extending beyond a single financial reporting period. They may be either intangible (e.g. easements) or tangible (e.g. land, buildings, equipment, and infrastructure).

CIP Project Description

The CIP process includes a review of all capital projects expected to be needed during the next six years to carry on programs of public services. The improvements included in this program are major facilities or sites readily identified as “fixed-location” projects in the community. These include parks, playgrounds, streets, street lighting, sanitary sewers, storm drainage facilities, fire stations, and the like. Operating capital, such as government equipment, computer items, vehicles, watercraft, and aircraft are not included in the CIP. A list of FY 2008 operating capital is included in the appendix section of this document.

Six-Year CIP Process

LFUCG divisions revised existing CIP project requests and submitted requests for new projects to the Division of Budgeting in January and February of 2008. The submittals were required to be prioritized and to include project costs for six years (the budget year and five “out years”), as well as anticipated operating costs after project completion.

The CIP requests were reviewed by the Commissioners and a recommendation was sent to the Mayor. The Mayor approved the six-year CIP for inclusion in the FY 2008 Mayor’s Proposed Budget document. The Council received the Mayor’s Proposed Budget in April 2007, and adopted the final CIP in June 2007.

We are in the process of reviewing how other cities and counties formulate their capital improvement plans. We anticipate using some of these ideas to have a better CIP formulation process in the future.

CIP Funding Sources

CIP projects are funded by many sources; for FY 2008 these include the following:

- Current revenue from the respective fund (General Fund, Urban Services Fund, etc.)
- Balance from prior year(s) funding
- Federal and state grant funding

Capital Improvements Plan

Impact of CIP Projects on the Operating Budget

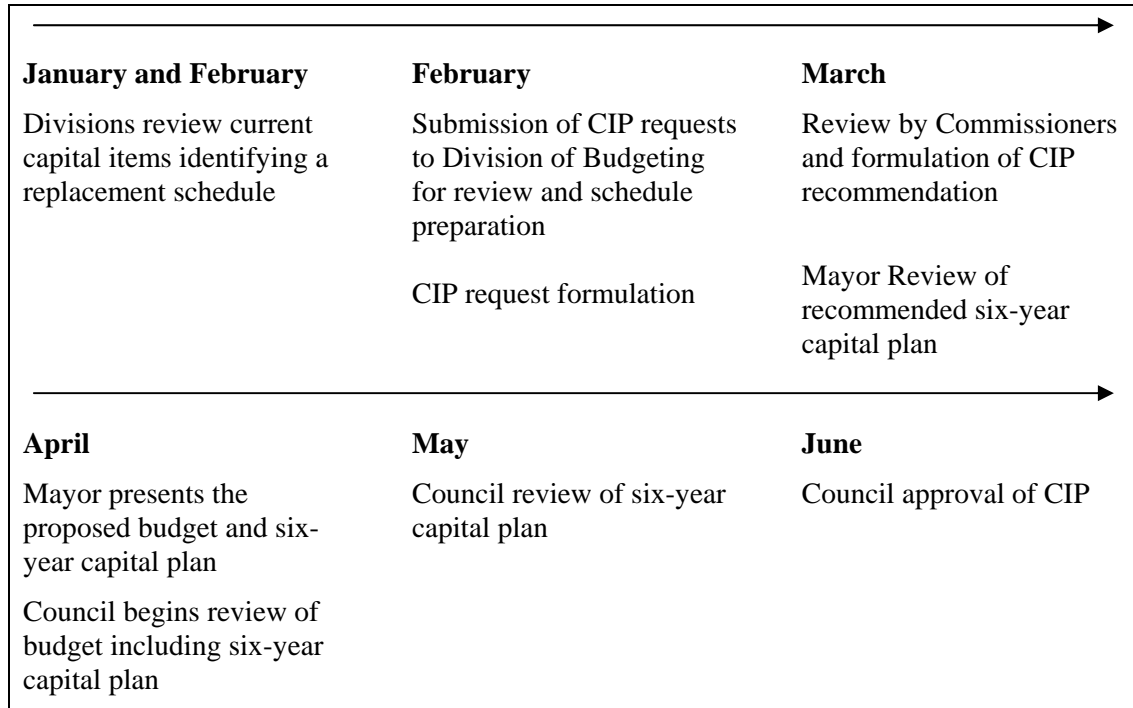
Some CIP projects will have a significant and recurring cost that will be included in the operating budget in future years (e.g., new fire station personnel, daily operations, maintenance, and capital costs). Other projects will add little or no cost to the operating budget (e.g., road resurfacing). Some projects may actually decrease operating budget costs by reducing required personnel, operating costs, or the risk of litigation. Depreciation expense is not considered in the impact, which is consistent with the government's budgeting procedures.

Information regarding the impact specific CIP projects will have on the operating budget once they are completed is included in the individual project summaries on the following pages, and is summarized in a single schedule in this section. Although it is difficult to define the impact some projects will have on the operating budget, the rating terms assigned represent the best current estimates of future expenditures/expenses that will be necessary. The amount of impact is referred to by the following terms:

- Positive -** The project will either generate revenue to offset expenditures/expenses or will actually reduce operating costs.
- Negligible -** The impact will be very small—less than \$10,001 in increased operating costs annually.
- Slight -** The impact will be between \$10,001 and \$50,000 in increased operating costs annually.
- Moderate -** The impact will be between \$50,001 and \$100,000 in increased operating costs annually.
- High -** The project will cause an increase of \$100,001 or more in operating costs annually.

Capital Improvements Plan

The following timeline depicts the six-year capital planning cycle for FY 2008.



Annual Budget Presentation

Throughout the fund sections of this document, FY 2008 funding for CIP projects is combined with that for operating capital projects and labeled "Capital Expenditures". The *Six-Year Capital Improvement Plan* section includes a summary of the CIP budget by fund, a listing of approved CIP projects by fund, individual project summaries, and a summary of estimated operating budget impacts.

Capital Improvements Plan

Capital Improvements Plan Summary By Fund

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
General Services Fund						
General Government	\$ 110,000	\$ 240,000	\$ 240,000	\$ 240,000	\$ 290,000	\$ 290,000
Public Works	264,570	358,550	215,000	50,000	50,000	50,000
Public Safety	46,000	-	-	-	-	-
General Services	10,000	10,000	10,000	10,000	10,000	-
Total General Services Fund	\$ 430,570	\$ 608,550	\$ 465,000	\$ 300,000	\$ 350,000	\$ 340,000
Urban Services Fund	\$1,010,000	\$660,000	\$560,000	\$510,000	\$400,000	\$400,000
Special Revenue Funds						
Municipal Aid Fund	\$ 3,470,160	\$ 4,329,030	\$ 4,429,030	\$ 4,529,030	\$ 4,629,030	\$ 4,729,030
County Road Aid Fund	569,590	586,680	604,280	622,410	641,080	660,311
Total Special Revenue Funds	\$ 4,039,750	\$ 4,915,710	\$ 5,033,310	\$ 5,151,440	\$ 5,270,110	\$ 5,389,341
Enterprise Funds						
Sanitary Sewer Fund	4,855,500	2,675,500	2,675,500	2,675,500	2,675,500	2,675,500
Landfill Fund	512,410	483,190	463,880	459,600	460,340	441,100
Total Enterprise Funds	\$ 5,367,910	\$ 3,158,690	\$ 3,139,380	\$ 3,135,100	\$ 3,135,840	\$ 3,116,600
Public Facilities Funds						
Golf Course Improvements	\$ 101,600	\$ 101,600	\$ 101,600	\$ 101,600	\$ 101,600	\$ 101,600
Park Land Acquisitions	566,000	594,300	624,020	655,220	687,980	722,380
PFC - General Fund	3,000,000	-	-	-	-	-
Total Public Facilities Funds	\$ 3,667,600	\$ 695,900	\$ 725,620	\$ 756,820	\$ 789,580	\$ 823,980
Capital Projects Funds						
FY 2008 Bond Funds	\$ 19,895,000	\$ 37,511,200	\$ 6,983,200	\$ 9,728,200	\$ 8,794,200	\$ 8,864,200
PDR Fund	2,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Total Capital Projects Funds	\$ 21,895,000	\$ 41,511,200	\$ 10,983,200	\$ 13,728,200	\$ 12,794,200	\$ 12,864,200
Total Local Government Funds	\$ 36,410,830	\$ 51,550,050	\$ 20,906,510	\$ 23,581,560	\$ 22,739,730	\$ 22,934,121
State and Federal Funds	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Total All Funds	\$ 37,410,830	\$ 52,550,050	\$ 21,906,510	\$ 24,581,560	\$ 23,739,730	\$ 23,934,121

Capital Improvements Plan

Approved Projects by Fund

Division	Page	Description	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Special Programs	507	Corridor Programs	X	110,000	150,000	150,000	150,000	200,000	200,000
Special Projects Total				110,000	150,000	150,000	150,000	200,000	200,000
Community Development	508	Vacant Lot Program		-	90,000	90,000	90,000	90,000	90,000
Finance and Administration Total				-	90,000	90,000	90,000	90,000	90,000
Traffic Engineering	509	Upgrading Signal Lamps to LED		173,570	98,550	-	-	-	-
Traffic Engineering	510	Neighborhood Traffic Management		45,000	50,000	50,000	50,000	50,000	50,000
Traffic Engineering	511	Illuminated Street Name Signs		46,000	-	-	-	-	-
Traffic Engineering	512	World Equestrian Games-LED Street Name Signs			160,000	140,000	-	-	-
Traffic Engineering	513	World Equestrian Games-Graffiti Removal/Sheeting		-	50,000	25,000	-	-	-
Public Works and Development Total				264,570	358,550	215,000	50,000	50,000	50,000
Police	514	Repave/Re-stripe Roll Call Parking Lot		30,000	-	-	-	-	-
Police	514	Repave/Re-stripe Police Range Parking Lot		16,000	-	-	-	-	-
Public Safety Total				46,000	-	-	-	-	-
Parks and Recreation	515	Play Feature Replacement		10,000	10,000	10,000	10,000	10,000	-
General Services Total				10,000	10,000	10,000	10,000	10,000	-
General Fund Total				430,570	608,550	465,000	300,000	350,000	340,000
Waste Management	516	Parking Expansion and Truck Shed	X	300,000	200,000	100,000	50,000	-	-
Waste Management	517	Household Hazardous Waste Facility	X	200,000	60,000	60,000	60,000		
Traffic Engineering	518	Construction Street Lights - Corridor Project	X	100,000	100,000	100,000	100,000	100,000	100,000
Traffic Engineering	518	Construction Street Lights - Subdivision Project	X	300,000	300,000	300,000	300,000	300,000	300,000
Building Maintenance	519	Versailles Road Campus Building #2	X	110,000	-	-	-	-	-
Urban Services Fund Total				1,010,000	660,000	560,000	510,000	400,000	400,000
Streets, Roads, Forestry	520	Street Resurfacing (includes Man O' War)	X	1,551,130	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Engineering	521	Major Road Improvements	X	1,870,000	2,280,000	2,380,000	2,480,000	2,580,000	2,680,000
Traffic Engineering	520	Traffic Counter Monitors		49,030	49,030	49,030	49,030	49,030	49,030
MAP Fund Total				3,470,160	4,329,030	4,429,030	4,529,030	4,629,030	4,729,030
Streets, Roads, Forestry	522	Pipe/Headwall Extensions and Emergency	X	182,740	188,220	193,870	199,690	205,680	211,850
Streets, Roads, Forestry	522	Street Resurfacing & Shouldering	X	386,850	398,460	410,410	422,720	435,401	448,461
County Road Aid Program Fund Total				569,590	586,680	604,280	622,410	641,080	660,311
Sewers - Engineering	523	Sanitary Sewer Replacement on Locust Avenue		220,000	-	-	-	-	-
Sewers - Engineering	524	Sanitary Sewers to Unsewered Areas Projects	X	500,000	-	-	-	-	-
Sewers - Engineering	525	Small Sanitary Sewer Project Design/Construction		30,000	-	-	-	-	-
Sewers - Engineering	526	Sump Pump Redirection Program		400,000	-	-	-	-	-
Water and Air Quality	527	Town Branch-Remodeling/Repairs/Maintenance		239,000	239,000	239,000	239,000	239,000	239,000
Water and Air Quality	528	West Hickman-Remodeling/Repairs/Maintenance	X	291,000	111,000	111,000	111,000	111,000	111,000
Water and Air Quality	528	Fiber Optic Installation at West Hickman WWTP		100,000	-	-	-	-	-
Water and Air Quality	529	Bluesky Treatment-Remodeling/Repairs		15,500	15,500	15,500	15,500	15,500	15,500
Water and Air Quality	530	Pump Station-Remodeling/Repairs/Maintenance		40,000	40,000	40,000	40,000	40,000	40,000
Water and Air Quality	531	Laboratory-Remodeling/Repairs/Maintenance		20,000	20,000	20,000	20,000	20,000	20,000
Sanitary Sewer Revenue and Operating Fund				1,855,500	425,500	425,500	425,500	425,500	425,500

Capital Improvements Plan

Approved Projects by Fund

Division	Page	Description	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Water and Air Quality	532	Phosphorus Discharge Capital Improvements		800,000	-	-	-	-	-
Water and Air Quality	533	Inflow and Infiltration (I & I) Program		1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Water and Air Quality	534	Collector System Rehabilitation - Pipe Lining		250,000	250,000	250,000	250,000	250,000	250,000
Water and Air Quality	535	Collector System Rehabilitation - Neighborhood	X	450,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sanitary Sewer Construction Fund				3,000,000	2,250,000	2,250,000	2,250,000	2,250,000	2,250,000
Sanitary Sewers Funds				4,855,500	2,675,500	2,675,500	2,675,500	2,675,500	2,675,500
Waste Management	536	Landfill-Old Frankfort Pike Closure Maintenance	X	30,000	30,000	30,000	30,000	30,000	30,000
Waste Management	536	Landfill-Post Closure	X	452,410	413,190	403,880	399,600	390,340	381,100
Waste Management	536	Landfill-Raven Run	X	30,000	30,000	30,000	30,000	30,000	30,000
Waste Management	536	Landfill-Road Improvements	X	-	10,000	-	-	10,000	-
Landfill Fund Total				512,410	483,190	463,880	459,600	460,340	441,100
General Services	537	Annex Garage Restoration		3,000,000	-	-	-	-	-
Non-Departmental	538	Golf Course Improvements	X	101,600	101,600	101,600	101,600	101,600	101,600
Parks	539	Park Land Acquisition	X	566,000	594,300	624,020	655,220	687,980	722,380
PFC Funds Total				3,667,600	695,900	725,620	756,820	789,580	823,980
PDR	540	Purchase of Development Rights		2,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
FY 2008 PDR Bond Total				2,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Planning	541	Infill Infrastructure/Land Improvements	X	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Computer Services	542	Fiber Optic Cable		50,000	250,000	-	-	-	-
Public Works Admin.	543	Wayfinding Sign System		375,000	315,000	315,000	315,000	40,000	40,000
Water & Air Quality	544	Prioritized Stormwater Capital Design/Construction		2,177,000	-	-	-	-	-
Water & Air Quality	545	Gainesway Pond Restoration/Trail System		300,000	350,000	-	-	-	-
Water & Air Quality	546	McConnell Springs Wetland Pond-US EPA Grant		250,000	-	-	-	-	-
Water & Air Quality	547	Dogwood Trace Bioinfiltration Project		15,000	-	-	-	-	-
Water & Air Quality	548	Dogwood Trace Cooperative Stream Restoration		75,000	-	-	-	-	-
Water & Air Quality	549	Small "Low Impact Development" Projects		25,000	-	-	-	-	-
Streets, Roads, Forestry	550	Salt Barn		2,000,000	-	-	-	-	-
Streets, Roads, Forestry	551	Street Resurfacing		3,000,000	-	-	-	-	-
Streets, Roads, Forestry	552	Small Construction Projects		450,000	625,000	725,000	725,000	725,000	725,000
Traffic Engineering	553	Fiber Optic Cable, Equipment, and Installation	X	200,000	200,000	200,000	200,000	200,000	200,000
Traffic Engineering	553	Fiber Optic Cable for Newtown Pike		300,000	-	-	-	-	-
Traffic Engineering	554	New Traffic Signals		130,000	140,000	140,000	150,000	150,000	155,000
Traffic Engineering	554	Traffic Signal Upgrades		100,000	100,000	100,000	100,000	100,000	100,000
Public Safety Admin.	555	Regional Emergency Operations/E-911 Center		-	21,000,000	-	-	-	-
Police	556	Communication Tech Facility		1,645,000	-	-	-	-	-
Police	557	Remodel and Security Doors in Central Records		45,000	-	-	-	-	-
Police	558	West Sector Roll Call		-	400,000	-	-	-	-
Police	559	West Sector Roll Call Renovations		150,000	-	-	-	-	-
Police	560	Repair Exterior Walls/Insulation Police Gym		150,000	-	-	-	-	-
Police	560	Remodel Women's Locker Room		10,000	-	-	-	-	-
Fire	561	Land Acquisition for New Fire Stations		750,000	-	-	-	-	-
Fire	561	Fire Station at Athens		-	-	-	-	-	2,500,000
Fire	561	Fire Station at Hume Road		-	-	-	-	2,400,000	-
Fire	561	Fire Station at Kentucky Horse Park		-	-	2,000,000	-	-	-

Capital Improvements Plan

Approved Projects by Fund

Division	Page	Description	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Fire	561	Fire Station at Masterson Station		-	2,400,000	-	-	-	-
Fire	562	Station #2 Relocation		-	2,500,000	-	-	-	-
Fire	562	Station #13 Relocation		-	-	-	2,500,000	-	-
Fire	563	Fire Training Facility		-	-	-	3,500,000	3,000,000	3,000,000
Fire	564	Build a Five-Bay HazMat-Rescue Building		-	-	175,000	-	-	-
Fire	565	Emergency Generators		24,000	24,000	24,000	24,000	-	-
Fire	565	Overhead Door/Door Opener Replacements		24,000	24,000	24,000	24,000	24,000	24,000
Fire	566	Replace Motorized Security Gate at Station #1		10,000	-	-	-	-	-
Fire	567	Replace Wash Bay and Apron Station #1		10,000	-	-	-	-	-
Fire	565	Resurface Parking Lots		35,000	35,000	35,000	35,000	35,000	-
Fire	568	Install Emergency Exit Stairs at Station #3		15,000	-	-	-	-	-
Fire	569	Renovation of Fire Training Center		125,000	-	-	-	-	-
Fire	570	Remodel/Repair Exterior and Roof at Station #6		-	-	80,000	-	-	-
Fire	570	Remodel Station #14 Including Foundation repair		-	20,000	-	-	-	-
Fire	570	3rd Floor Addition/Remodel at Station #1		-	-	400,000	-	-	-
Fire	571	Repair Roof Structure at Station #5		300,000	-	-	-	-	-
Fire	570	Roof Structure Replacement (Maintenance Bldg.)		-	-	-	35,000	-	-
Fire	572	Sprinkler Systems for Fire Stations		-	120,200	120,200	120,200	120,200	120,200
Fire	573	Automatic Fire Suppression System		15,000	-	-	-	-	-
Social Services Admin.	574	Senior Citizens Center	X	400,000	4,600,000	-	-	-	-
Family Services	575	HVAC Maintenance Services	X	30,000	-	-	-	-	-
General Services Admin.	576	Annex Garage Restoration		100,000	-	-	-	-	-
General Services Admin.	577	Government Ctr. Garage Restoration/Sprinkler Sys.		-	1,678,000	-	-	-	-
Fleet Services	578	Finish Surfacing for Two Parking Areas		-	200,000	-	-	-	-
Fleet Services	578	Resurface Existing Asphalt Surfaces		-	200,000	-	-	-	-
Building Maintenance	579	Phoenix Building Elevator Upgrades		-	-	200,000	-	-	-
Building Maintenance	580	Downtown Arts Center Carpet Replacement		75,000	-	-	-	-	-
Building Maintenance	581	Kentucky Theatre Fire Alarm Upgrade		-	-	100,000	-	-	-
Building Maintenance	582	Agricultural Extension Chiller Replacement		-	25,000	-	-	-	-
Building Maintenance	582	Family Care HVAC Control Replacement		-	-	25,000	-	-	-
Building Maintenance	582	Phoenix Building Cooling Tower Replacement		-	30,000	-	-	-	-
Building Maintenance	582	Police HQ HVAC Controls Replacement		-	250,000	-	-	-	-
Building Maintenance	582	Youth Services HVAC System Replacement		-	-	320,000	-	-	-
Building Maintenance	583	Government Center Annex Remodeling		40,000	-	-	-	-	-
Building Maintenance	519	Versailles Road Campus Building #2	X	125,000	-	-	-	-	-
Building Maintenance	584	Senior Citizens Center Exterior Painting		-	25,000	-	-	-	-
Parks and Recreation	585	Trails		2,000,000	-	-	-	-	-
Parks and Recreation	586	Masterson Station Indoor Arena	X	60,000	-	-	-	-	-
Parks and Recreation	587	Raven Run Nature Center	X	750,000	-	-	-	-	-
Parks and Recreation	588	HVAC Maintenance/Repairs	X	30,000	-	-	-	-	-
Parks and Recreation	589	Other Projects	X	330,000	-	-	-	-	-
Parks and Recreation	590	Parks Safety Projects	X	1,200,000	-	-	-	-	-
Capital Projects Fund Total (Bonded Projects)				19,895,000	37,511,200	6,983,200	9,728,200	8,794,200	8,864,200
Engineering	591	CDBG Projects	X	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

Capital Improvements Plan

Approved Projects by Fund

Division	Page	Description	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Grant Funds Total				1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Grand Total				37,410,830	52,550,050	21,906,510	24,581,560	23,739,730	23,934,121

Capital Improvement Plan Operating Impacts

Estimated Average

The following table helps gauge the impact of capital improvements on the overall operating budget based on the operating impact ranges shown on the individual project summaries. The average of the range given on the program summary is used, unless more specific information is available. In those cases, the specific amount is used.

Division	Description	Minimum	Maximum	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Special Projects	Corridors Program	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Community Development	Vacant Lot Program	0	10,001	-	-	-	-	-	-
Traffic Engineering	Upgrading Signal Lamps to LED	Positive		(120,000)	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
Traffic Engineering	Neighborhood Traffic Management	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Traffic Engineering	Illuminated Street Name Signs	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Traffic Engineering	LED Street Name Signs	0	10,001	-	5,000	5,000	5,000	5,000	5,000
Traffic Engineering	Graffiti Removal/Sheeting	0	10,001	-	5,000	5,000	5,000	5,000	5,000
Police	Repave/Re-strip Parking Lots	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Parks	Play Feature Replacement	0	10,001	-	-	-	-	-	-
General Fund Total				(100,000)	(90,000)	(90,000)	(90,000)	(90,000)	(90,000)
Waste Management	Parking Expansion/Truck Shed	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Waste Management	Household Hazardous Waste Facility	50,001	100,000	30,000	30,000	30,000	30,000	30,000	30,000
Traffic Engineering	Street Lights-Corridor/Subdivisions	100,001		190,000	380,000	570,000	760,000	950,000	1,140,000
Building Maintenance	Versailles Road Campus, Building 2	Positive		-	-	-	-	-	-
Urban Services Fund Total				225,000	415,000	605,000	795,000	985,000	1,175,000
Streets, Roads, and Forestry/Traffic Engineering	Street Resurfacing/Traffic Monitors	10,001	50,000	33,050	33,050	33,050	33,050	33,050	33,050
Engineering	Major Road Improvements	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
MAP Fund Total				38,050	38,050	38,050	38,050	38,050	38,050
Streets, Roads, and Forestry	County Road Improvements	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
County Road Aid Fund Total				5,000	5,000	5,000	5,000	5,000	5,000
Sewers - Engineering	Sanitary Sewer Replacement	Positive		-	-	-	-	-	-
Sewers - Engineering	Sanitary Sewers to Unsewered Areas	0	10,001	-	-	-	-	-	-
Sewers - Engineering	Sewer Project Design/Construction	Positive		-	-	-	-	-	-
Sewers - Engineering	Sump Pump Redirection Program	Positive		-	-	-	-	-	-
Water and Air Quality	Town Branch Treatment Plant	10,001	50,000	33,050	33,050	33,050	33,050	33,050	33,050
Water and Air Quality	West Hickman Treatment Plant	10,001	50,000	33,050	33,050	33,050	33,050	33,050	33,050
Water and Air Quality	Bluesky Treatment Plant	0		-	-	-	-	-	-
Water and Air Quality	Pump Station - Remodeling/Repairs	0		-	-	-	-	-	-
Water and Air Quality	Laboratory Remodeling/Repairs	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Sanitary Sewers R & O Fund Total				71,100	71,100	71,100	71,100	71,100	71,100
Water and Air Quality	Phosphorus Discharge	10,001	50,000	33,050	33,050	33,050	33,050	33,050	33,050
Water and Air Quality	Inflow and Infiltration	Positive		-	-	-	-	-	-
Water and Air Quality	Collector System Rehabilitation	Positive		-	-	-	-	-	-
Water and Air Quality	Neighborhood Sewer Projects	100,001		100,001	100,001	100,001	100,001	100,001	100,001
Sanitary Sewers Construction Fund Total				133,051	133,051	133,051	133,051	133,051	133,051
Waste Management	Landfill Projects	0	10,001	-	-	-	-	-	-
Landfill Fund Total				-	-	-	-	-	-
General Services Administration	Annex Garage Restoration	0	10,001	-	5,000	5,000	5,000	5,000	5,000
Contingency	Golf Course Improvements	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Parks and Recreation	Park Land Acquisition	50,001	100,000	50,000	50,000	50,000	50,000	50,000	50,000
PFC Funds Total				55,000	60,000	60,000	60,000	60,000	60,000
PDR	Purchase of Development Rights	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
PDR Fund Total				5,000	5,000	5,000	5,000	5,000	5,000

Capital Improvement Plan Operating Impacts

Estimated Average

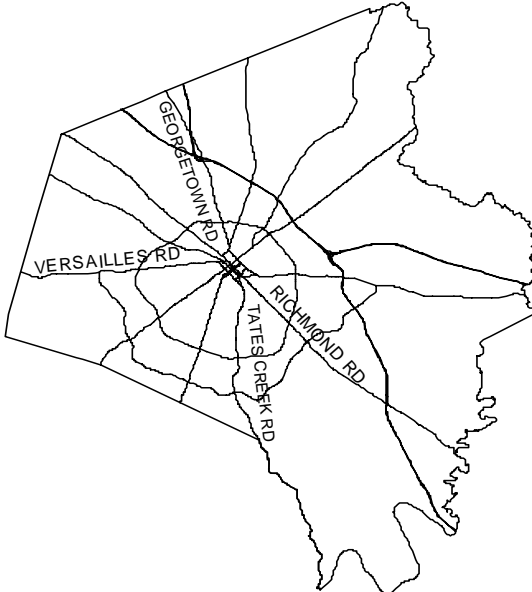
Division	Description	Minimum	Maximum	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Planning	Infill Infrastructure/Improvements	0		-	-	-	-	-	-
Computer Services	Fiber Optic Cable	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Public Works Administration	Wayfinding Sign System	0	10,001	1,000	1,000	1,000	1,000	1,000	1,000
Water and Air Quality	Stormwater Capital Design/Construction	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Water and Air Quality	Gainesway Pond Restoration/Trail	10,001	50,000	33,050	33,050	33,050	33,050	33,050	33,050
Water and Air Quality	McConnell springs Wetland Pond	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Water and Air Quality	Dogwood Trace Bioinfiltration	0	10,001	-	-	-	-	-	-
Water and Air Quality	Dogwood Trace Cooperative Stream	0	10,001	-	-	-	-	-	-
Water and Air Quality	Low Impact Development Projects	0	10,001	-	-	-	-	-	-
Streets, Roads, and Forestry	Salt Barn	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Streets, Roads, and Forestry	Street Resurfacing	0	10,001	-	-	-	-	-	-
Streets, Roads, and Forestry	Small construction Projects	0	10,001	-	-	-	-	-	-
Traffic Engineering	Fiber Optic Cable	Positive		(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Traffic Engineering	Traffic Signal System/Upgrade	10,001	50,000	33,050	33,050	33,050	33,050	33,050	33,050
Public Safety Administration	Emergency Operations/E-911 Center	50,001	100,000	50,000	50,000	50,000	50,000	50,000	50,000
Police	Communication Tech Facility	10,001	50,000	33,050	33,050	33,050	33,050	33,050	33,050
Police	West Sector Roll Call	0	10,001	-	-	-	-	-	-
Police	West Sector Roll Call Renovations	0	10,001	-	-	-	-	-	-
Police	Repair Exterior Walls Gym and Locker room	0	10,001	-	-	-	-	-	-
Fire	Land Acquisition for Fire Stations	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Fire	Relocation of Fire Stations	0	10,001	-	-	-	-	-	-
Fire	Fire Training Facility	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Fire	Haz Mat-Rescue Building	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Fire	Fire Station Repairs and Maintenance	Positive		-	-	-	-	-	-
Fire	Replacement of Security Gate	Positive		-	-	-	-	-	-
Fire	Replace Wash Bay and Apron	Positive		-	-	-	-	-	-
Fire	Emergency Exit Stairs - Station #3	0	10,001	1,000	1,000	1,000	1,000	1,000	1,000
Fire	Renovation of Fire Training Center	0	10,001	-	-	-	-	-	-
Fire	Remodel/Repair Fire Stations	0	10,001	-	-	-	-	-	-
Fire	Repair Roof Structure at Station #5	0	10,001	-	-	-	-	-	-
Fire	Sprinkler Systems for Fire Stations	0	10,001	1,000	1,000	1,000	1,000	1,000	1,000
Fire	Automatic Fire Suppression System	10,001	50,000	10,001	10,001	10,001	10,001	10,001	10,001
Social Services Administration	Senior Citizens Center	10,001	50,000	10,001	10,001	10,001	10,001	10,001	10,001
Family Services	HVAC Maintenance Services	Positive		-	-	-	-	-	-
General Services Administration	Annex Garage Restoration	Positive		-	-	-	-	-	-
General Services Administration	Restoration Sprinkler System	0	10,001	-	5,000	5,000	5,000	5,000	5,000
Fleet Services	Surfacing Parking Areas	0	10,001	-	-	-	-	-	-
Building Maintenance	Phoenix Building Elevator Upgrades	Positive		-	-	-	-	-	-
Building Maintenance	Downtown Arts Center-Carpet	Positive		-	-	-	-	-	-
Building Maintenance	Kentucky Theatre Fire Alarm	0	10,001	1,000	1,000	1,000	1,000	1,000	1,000
Building Maintenance	HVAC/Chiller Replacements	Positive		-	-	-	-	-	-
Building Maintenance	Government Annex Remodeling	Positive		-	-	-	-	-	-
Building Maintenance	Senior Citizens Center Exterior Paint	0	10,001	-	-	-	-	-	-
Parks and Recreation	Trails	50,001	100,000	50,000	50,000	50,000	50,000	50,000	50,000
Parks and Recreation	Masterson Station Indoor Arena	0	10,001	1,000	1,000	1,000	1,000	1,000	1,000
Parks and Recreation	Raven Run Nature Center	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Parks and Recreation	HVAC Maintenance/Repairs	Positive		-	-	-	-	-	-
Parks and Recreation	Parks and Recreation - Other Projects	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Parks and Recreation	Parks Safety Projects	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Capital Projects Fund Total (Bonded Projects)				(25,848)	(20,848)	(20,848)	(20,848)	(20,848)	(20,848)
CBDG	Community Development Block Grant	0	10,001	5,000	5,000	5,000	5,000	5,000	5,000
Capital Projects Fund Total (Bonded Projects)				5,000	5,000	5,000	5,000	5,000	5,000
Grand Total				318,351	523,351	713,351	903,351	1,093,351	1,283,351

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Corridors Program
DEPARTMENT: Office of the Mayor
DIVISION: Special Programs

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General	110,000	150,000	150,000	150,000	200,000	200,000	960,000
Total Project Cost	110,000	150,000	150,000	150,000	200,000	200,000	960,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>The Corridors Committee was established in FY 1986.</p> <p>Development of plans, landscaping, and other enhancements for the beautification of the major corridors leading into Lexington-Fayette County, including the following projects:</p> <p>Corridors Maintenance - Various Locations Versailles Road Landscaping Richmond Road Landscaping Tates Creek Road Landscaping Georgetown Road Landscaping</p>	<p>Negligible Less than \$10,001</p> <p>There will be minimal costs associated with maintaining the enhancements.</p>
<p>LOCATION:</p> 	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Vacant Lot Program**
DEPARTMENT: Finance and Administration
DIVISION: Community Development

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General		90,000	90,000	90,000	90,000	90,000	450,000
Total Project Cost		90,000	90,000	90,000	90,000	90,000	450,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are used to purchase vacant lots or to reimburse builders for development costs of up to \$5,000 for a vacant lot purchased to build low- and moderate-income housing using Kentucky Housing Corporation guidelines, and up to \$6,000 for handicap-accessible housing.</p> <p>The Vacant Property Review Commission was established in FY 2000. The commission acts to identify and acquire blighted properties and return them to productive use. This program also provides funding for the purchase of properties recommended by the commission. Properties that are acquired will be conveyed to builders of affordable housing.</p>	Negligible Less than \$10,001
	No impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Upgrading Signal Lamps to LED
DEPARTMENT: Public Works and Development
DIVISION: Traffic Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General	173,570	98,550					272,120
Total Project Cost	173,570	98,550					272,120

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
Funds are for the annual reimbursement payment to the Kentucky Transportation Cabinet for a state-wide program to replace signal lamps with energy-efficient Light Emitting Diode (LED) lamps. The reimbursement is based upon the guaranteed energy savings. This is the third year of a four-year pay back.	The upgraded signal lamps save LFUCG nearly \$10,000 each month in energy costs.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Neighborhood Traffic Management**
DEPARTMENT: Public Works and Development
DIVISION: Traffic Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General	45,000	50,000	50,000	50,000	50,000	50,000	295,000
Total Project Cost	45,000	50,000	50,000	50,000	50,000	50,000	295,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funds are to conduct traffic studies and install traffic calming devices in neighborhood roadways, including speed humps, traffic circles, median roadway treatments, signs, and pavement markings. These devices will increase public safety by reducing vehicle speed and minimizing cut-through traffic in residential neighborhoods.	Negligible Less than \$10,001
	Costs associated with maintaining the devices after installation are negligible.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Illuminated Street Name Signs**
DEPARTMENT: Public Works and Development
DIVISION: Traffic Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General	46,000						46,000
Total Project Cost	46,000						46,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are to purchase and contract installation of illuminated street name signs for downtown intersections and other mast support signal systems.</p> <p>The new signs will provide travel information, especially for out-of-town visitors for the World Equestrian Games, as well as improve travel efficiency, flow, and safety.</p>	<p>Negligible Less than \$10,001</p>
	<p>Costs associated with maintaining the signs after installation are negligible.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: World Equestrian Games-LED Street Name Signs
DEPARTMENT: Public Works and Development
DIVISION: Traffic Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General		160,000	140,000				300,000
Total Project Cost		160,000	140,000				300,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funds are to purchase and contract installation of the illuminated street name signs for downtown intersections and other mast support signal systems. The new signs will provide travel information, especially for out-of-town visitors for the World Equestrian Games, as well as improve travel efficiency and safety.	Negligible Less than \$10,001
	Costs associated with maintaining the signs after installation are negligible.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: World Equestrian Games-Graffiti Removal/Sheeting
DEPARTMENT: Public Works and Development
DIVISION: Traffic Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General		50,000	25,000				75,000
Total Project Cost		50,000	25,000				75,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funds are to remove graffiti, primarily in the downtown area, in preparation of the World Equestrian Games. The sheeting will make it easier to remove graffiti in the future as well as improve sign visibility and travel safety.	Negligible Less than \$10,001
	Costs associated with maintaining the sheeting after installation are negligible.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Repave and Re-stripe Police Parking Lots
DEPARTMENT: Public Safety
DIVISION: Police

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General	46,000						46,000
Total Project Cost	46,000						46,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funds to repave and re-stripe the West Sector police roll call parking lot located on Old Frankfort Pike.	Negligible Less than \$10,001
Funds to repave and re-stripe the police firing range parking lot located on Airport Road.	Project's annual impact on the operating budget is negligible.
\$ 30,000	
<u>16,000</u>	
\$ 46,000	


Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Play Feature Replacement
DEPARTMENT: General Services
DIVISION: Parks

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General	10,000	10,000	10,000	10,000	10,000		50,000
Total Project Cost	10,000	10,000	10,000	10,000	10,000		50,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funds are to replace the netting and mast on the pirate ship play feature and paint all other play features at Woodland Park.	Negligible
	Less than \$10,001
	No impact on the operating budget.

LOCATION:
 <p>The map shows Woodland Park highlighted in green. Surrounding streets include Woodland Ave, Kentucky Ave, Old Park Ave, Spurr Alley, Central Ave, Clay Ave, Sashua Drive, Finca St, S Hanover Ave, Deshard, Euclid Ave, Lafayette Ave, Park Ave, Old Ham Ave, E Main St, E High St, and E Main St. The map also shows the intersection of E Main St and Sashua Drive, and the intersection of Sashua Drive and Finca St.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Parking Expansion and Truck Shed
DEPARTMENT: Environmental Quality
DIVISION: Waste Management

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Urban Services	300,000	200,000	100,000	50,000			650,000
Total Project Cost	300,000	200,000	100,000	50,000			650,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Provides funds to expand the parking lot and add a truck shed on the Waste Management lot located on Byrd Thurman Drive.	Negligible Less than \$10,001
	There will be a minor impact on the operating budget for repairs and maintenance.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Household Hazardous Waste Facility
DEPARTMENT: Environmental Quality
DIVISION: Waste Management

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Urban Services	200,000	60,000	60,000	60,000			380,000
Total Project Cost	200,000	60,000	60,000	60,000			380,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>This project is to construct a permanent household hazardous waste facility to provide residents with regular and proper disposal opportunities of household hazardous waste.</p> <p>The site will be on the Byrd Thurman Road between the vehicle wash building and Fleet Services.</p> <p>Initial funds were budgeted in FY 2007; however, after working with a consultant, it was determined that additional funding was needed.</p>	Moderate \$50,001 - \$100,000
	<p>It is anticipated that the facility will be operated with existing staffing. The operating budget will be impacted by the costs of utilities, supplies, and maintenance of the new facility.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Street Lights**
DEPARTMENT: Public Works and Development
DIVISION: Traffic Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Urban Services	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000
Total Project Cost	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000

DESCRIPTION:		IMPACT ON OPERATING BUDGET:
	<u>Amount</u>	High \$100,001 or Higher
Street lights - Corridor Project Approximately 150 street lights for roadways such as Man O' War to provide traffic and public safety.	\$ 100,000	<p>Additional street lights have a proportional impact on the operating budget. These lights are projected to cost approximately \$190,000 annually.</p> <p>Properties with street lights are assessed an ad valorem tax to cover the cost of the service.</p>
Street lights - New subdivisions Approximately 500 street lights for new subdivisions.	<u>300,000</u>	
Total	\$ 400,000	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Versailles Road Campus, Building 2
DEPARTMENT: General Services
DIVISION: Building Maintenance

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Urban Services	110,000						110,000
Bond Projects	125,000						125,000
Total Project Cost	235,000						235,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>This project will provide funds for the completion of the second building of the three-building complex located on Versailles Road. The Versailles Road campus was acquired to allow the LFUCG to move out of rented spaces and save funds in the long-term.</p> <p>Building 2 will be used by Building Maintenance for a stock facility. Waste Management will occupy the back portion of the building to use as part of the recycling program.</p> <p>Building 1 was completed and dedicated in May 2006. This building houses the city's archives and records storage area, the Metro Employees Credit Union (MECU), Cardinal Valley Center, Bluegrass Farm Workers Health Center, and the Parks and Recreation distribution center.</p>	<p style="text-align: center;">Positive</p> <p>The operating budget will be impacted by the costs of utilities, repairs, and maintenance; however, Building Maintenance and Construction will move out of rented space for a savings of \$48,000 a year.</p> <p>This is a combination project that is funded from the Urban Services Fund and Bond Projects: the Urban Services Fund is providing \$110,000 and the Bond Projects Fund will provide \$125,000.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Street Resurfacing
DEPARTMENT: Public Works and Development
DIVISION: Streets Roads, and Forestry/Traffic Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
MAP	1,551,130	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	11,551,130
MAP	49,030	49,030	49,030	49,030	49,030	49,030	294,180
Total Project Cost	1,600,160	2,049,030	2,049,030	2,049,030	2,049,030	2,049,030	11,845,310

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Street Resurfacing \$ 1,551,130</p> <p>Resurfacing of various streets in the urban services area, crack sealing, milling, and handicap ramp installation and repair. (Includes resurfacing of Man O' War).</p>	<p>Slight</p> <p>\$10,001 to \$50,000</p> <p>Street Resurfacing provides improved traffic flow and safety to public. It also avoids claims from damages caused from damaged road surfaces.</p>
<p>Traffic Counter Monitors 49,030</p> <p>Replace vehicle detection devices following pavement resurfacing projects. Detection is necessary for proper signal operation and timing as well as improving travel efficiency.</p>	<p>LFUCG intends to issue bonds totaling \$3,000,000 during FY 2008 to fund additional street resurfacing. Subsequent to budget adoption, LFUCG executed a supplemental agreement with the State for up to \$7,063,231 in reimbursable funds for resurfacing various roads in Fayette County.</p>
<p>Total \$ 1,600,160</p>	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Major Road Improvements
DEPARTMENT: Public Works and Development
DIVISION: Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
MAP	1,870,000	2,280,000	2,380,000	2,480,000	2,580,000	2,680,000	14,270,000
Total Project Cost	1,870,000	2,280,000	2,380,000	2,480,000	2,580,000	2,680,000	14,270,000

DESCRIPTION:				IMPACT ON OPERATING BUDGET:																																																																					
<p>Roadway projects at various locations. Local funds are supplemented by grant funds for some projects. SLX (Surface Transportation Program - Lexington) projects are included in the FY 2008 - 2013 Transportation Improvement Program for the Lexington Area Metropolitan Planning Organization. Local funds (generally 20 percent) are budgeted to match the federal grants.</p> <table><thead><tr><th></th><th><u>Local</u></th><th><u>State/Federal</u></th><th><u>Stage</u></th></tr></thead><tbody><tr><td>Bridge Repair/Reconstruction</td><td>\$ 100,000</td><td></td><td>c</td></tr><tr><td>Capital Construction Project Testing</td><td>25,000</td><td></td><td>c</td></tr><tr><td>Citation Boulevard through Newtown Springs + Winburn Drive</td><td>70,000</td><td></td><td>d</td></tr><tr><td>Citation Boulevard Phase 2, Alexandria Drive to Georgetown Road</td><td>(1)</td><td></td><td>c</td></tr><tr><td>Clays Mill Road, New Circle Road to Man O' War Blvd., Section 2A</td><td>(2)</td><td></td><td>c</td></tr><tr><td>Clays Mill Road, New Circle Road to Man 'O War Blvd., Section 2B</td><td>600,000</td><td>2,400,000</td><td>c</td></tr><tr><td>Coldstream Research Bike Paths</td><td>70,000</td><td></td><td>d</td></tr><tr><td>Fontaine Rd. Turn Ln. @ High Street</td><td>20,000</td><td></td><td>r, u</td></tr><tr><td>Intersection Pavement Reconstruction</td><td>250,000</td><td></td><td>c</td></tr><tr><td>Mt. Tabor Road Improvements</td><td>125,000</td><td></td><td>r</td></tr><tr><td>Sidewalk Ramp Program</td><td>60,000</td><td></td><td>c</td></tr><tr><td>Small Projects - Roadway</td><td>200,000</td><td></td><td>c</td></tr><tr><td>Small Projects - Bike/Pedestrian Trails</td><td>100,000</td><td></td><td>c</td></tr><tr><td>Turn Lane Improvements</td><td>200,000</td><td></td><td>c</td></tr><tr><td>Contingency</td><td>50,000</td><td></td><td></td></tr><tr><td>Total</td><td><u>\$ 1,869,997</u></td><td><u>\$ 2,400,000</u></td><td></td></tr></tbody></table> <p>Key of project stages: d = design; r = right-of-way; c = construction, u = utilities.</p> <p>(1) - The state will fund construction phase, including match.</p> <p>(2) - State Toll Credits are anticipated to provide match for SLX funds.</p>					<u>Local</u>	<u>State/Federal</u>	<u>Stage</u>	Bridge Repair/Reconstruction	\$ 100,000		c	Capital Construction Project Testing	25,000		c	Citation Boulevard through Newtown Springs + Winburn Drive	70,000		d	Citation Boulevard Phase 2, Alexandria Drive to Georgetown Road	(1)		c	Clays Mill Road, New Circle Road to Man O' War Blvd., Section 2A	(2)		c	Clays Mill Road, New Circle Road to Man 'O War Blvd., Section 2B	600,000	2,400,000	c	Coldstream Research Bike Paths	70,000		d	Fontaine Rd. Turn Ln. @ High Street	20,000		r, u	Intersection Pavement Reconstruction	250,000		c	Mt. Tabor Road Improvements	125,000		r	Sidewalk Ramp Program	60,000		c	Small Projects - Roadway	200,000		c	Small Projects - Bike/Pedestrian Trails	100,000		c	Turn Lane Improvements	200,000		c	Contingency	50,000			Total	<u>\$ 1,869,997</u>	<u>\$ 2,400,000</u>		<p>Negligible Less than \$10,001</p>	
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				<p>New construction projects may have a minor recurring impact on operating budget maintenance costs.</p> <p>Reconstruction and repair projects have no impact on the operating budget.</p>																																																																					
				<p><u>Note:</u> Subsequent to Budget Adoption the LFUCG accepted an award from the SLX Program for FY 2008 in the amount of \$3,655,000 for the widening of Loudon Avenue to three (3) lanes from Oakhill Drive to Winchester Road. A 20% match of \$913,750 will come from the Municipal Aid Program.</p>																																																																					

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: County Road Improvements

DEPARTMENT: Public Works

DIVISION: Streets, Roads and Forestry

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
County Road Aid	569,590	586,680	604,280	622,410	641,080	660,311	3,684,351
Total Project Cost	569,590	586,680	604,280	622,410	641,080	660,311	3,684,351

DESCRIPTION:		IMPACT ON OPERATING BUDGET:
CIP projects for FY 2008 are as follows:		<p align="center">Negligible Less than \$10,001</p>
Pipe/Headwall Extensions and Emergency	\$ 182,740	<p>New construction projects may have a minor recurring impact on the operating budget maintenance costs.</p> <p>Reconstruction and repair projects have no impact or have a positive impact on the operating budget.</p>
Street Resurfacing and Shouldering	<u>386,850</u>	
	<u><u>\$ 569,590</u></u>	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Sanitary Sewer Replacement on Locust Avenue
DEPARTMENT: Public Works and Development
DIVISION: Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer R & O	220,000						220,000
Total Project Cost	220,000						220,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
Funding is provided for sanitary sewer replacement on Locust Avenue between Bryan Avenue and Oakhill Drive. This sanitary sewer replacement is being done in conjunction with the CDBG public improvement project known as the Meadows-Northland-Arlington (MNA) Phase 5 area. By working in advance of the CDBG projects, multiple disturbances of our streets are avoided.	Replacement of this old system reduces infiltration and inflow, reducing the amount of groundwater that goes through the treatment plant. Savings are realized by not treating clean water.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Sanitary Sewers to Unsewered Areas Projects
DEPARTMENT: Public Works and Development
DIVISION: Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer R & O	500,000						500,000
Total Project Cost	500,000						500,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Projects to design and construct sanitary sewers to replace existing neighborhood sewers and provide funds to construct the government portion of the new sewers in unsewered neighborhoods in the urban services area. Many of these projects are connected to neighborhood reconstruction projects. The projects for FY 2008 will be used in conjunction with the Kentucky Infrastructure Authority KIA grant.</p> <p>The replacement of obsolete sewers and elimination of existing septic tanks with gravity sanitary sewers reduce health risks, increase property values, and provide a more reliable system for citizens.</p>	<p>Negligible Less than \$10,001</p>
	<p>Future operational costs are funded by new sewer user fee revenues.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Small Sanitary Sewer Project Design/Construction
DEPARTMENT: Public Works and Development
DIVISION: Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer R & O	30,000						30,000
Total Project Cost	30,000						30,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
	Completion of these projects before problems arise protect our citizens and avert potential lawsuits.
Funding is provided for the design and construction of small sanitary sewer projects that are necessary but lingered from prior years because they were not eligible for other types of funding. Having these funds available will allow a quicker response than if funds had to be appropriated after a situation arises.	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Sump Pump Redirection Program
DEPARTMENT: Public Works and Development
DIVISION: Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer R & O	400,000						400,000
Total Project Cost	400,000						400,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
This project removes sump pumps, roof drains, and other facilities that divert water into the sanitary sewers and puts storm water into yards, creeks, etc. Many houses in the urban services area have facilities that are connected to the sanitary sewer system to deal with storm water problems. This project assists in redirecting these facilities to the storm drainage system to reduce flow into sanitary sewers, thereby reducing overflows, bypasses, and total flow at the treatment plants.	This program reduces the cost of operating the sanitary sewer system by reducing the amount of water to be treated.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Town Branch Treatment Plant
Remodeling/Repairs/Maintenance
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer R & O	239,000	239,000	239,000	239,000	239,000	239,000	1,434,000
Total Project Cost	239,000	239,000	239,000	239,000	239,000	239,000	1,434,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Slight \$10,001 to \$50,000
	Improvements necessary to meet new effluent permit limits will require additional operating costs for supplies, maintenance, and utilities.
Treatment plant improvements necessary to meet new effluent permit limits and rehabilitate/replace equipment that has reached the end of its design life.	
Beginning in FY 2008, the Division of Water and Air Quality was moved from the Department of Public Works to the newly created Department of Environmental Quality in order to focus on common goals and better address community concerns.	

Capital Improvements Plan - Project Summary

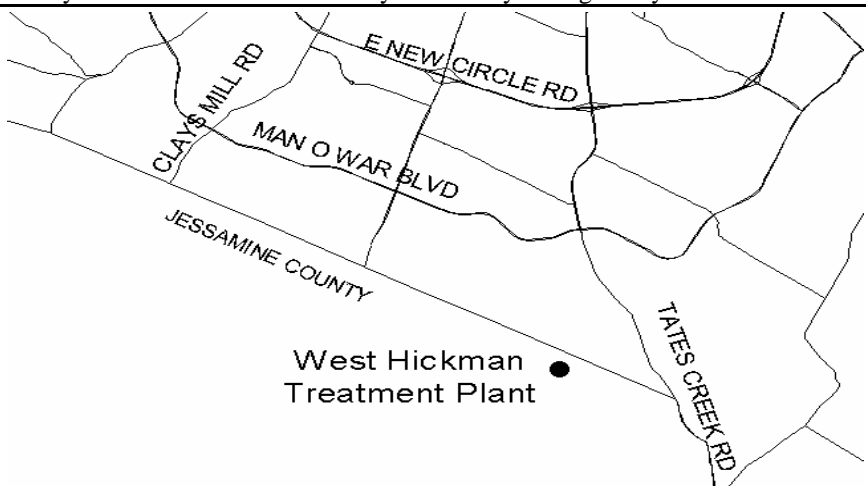
FY 2008 - 2013

PROJECT: **West Hickman Treatment Plant
Remodeling/Repairs/Maintenance**

DEPARTMENT: Environmental Quality

DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer R & O	291,000	111,000	111,000	111,000	111,000	111,000	846,000
Sanitary Sewer R & O	100,000						100,000
Total Project Cost	391,000	111,000	111,000	111,000	111,000	111,000	946,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Remodeling/Repairs/Maintenance \$ 291,000 Funding is provided for ongoing repairs to existing pumps and other equipment that is vital in keeping the major equipment at the treatment plant operating properly. Funding has also been included for replacement of a mid-electrical substation and backup power connections.</p>	<p style="text-align: center;">Slight \$10,001 to \$50,000</p>
<p>Fiber Optic Cable Installation 100,000 Provides funds to install fiber optic communication cable. The fiber optic communication cable will improve video/data network communication with other departments, divisions, agencies, and the public.</p> <p>Beginning in FY 2008, the Division of Water and Air Quality was moved from the Department of Public Works to the newly created Department of Environmental Quality in order to focus on common goals and better address community concerns.</p> <p>Funding for ongoing repairs is part of the 201 Facilities Plan project, which is a state- required capital improvement plan for the LFUCG sanitary sewer system to meet the needs of Fayette County through the year 2020.</p>	<p>Remodeling and repairs have no impact on the operating budget.</p> <p>Fiber optic cable will have a slight impact on the operating budget for repairs.</p>
<p>LOCATION:</p> 	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Bluesky Treatment Plant
Remodeling/Repairs/Maintenance
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer R & O	15,500	15,500	15,500	15,500	15,500	15,500	93,000
Total Project Cost	15,500	15,500	15,500	15,500	15,500	15,500	93,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>These funds are budgeted for improvements necessary to keep major equipment operating properly and safely.</p> <p>Beginning in FY 2008, the Division of Water and Air Quality was moved from the Department of Public Works to the newly created Department of Environmental Quality in order to focus on common goals and better address community concerns.</p>	Negligible
	Less than \$10,001
	No impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Pump Station - Remodeling/Repairs/Maintenance**
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer R & O	40,000	40,000	40,000	40,000	40,000	40,000	240,000
Total Project Cost	40,000	40,000	40,000	40,000	40,000	40,000	240,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Pump Station improvements necessary to repair or replace existing pumps in order to keep major equipment operating properly and safely.</p> <p>Beginning in FY 2008, the Division of Water and Air Quality was moved from the Department of Public Works to the newly created Department of Environmental Quality in order to focus on common goals and better address community concerns.</p>	<p style="text-align: center;">Negligible Less than \$10,001</p>
	<p>No impact on the operating budget.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Laboratory Remodeling/Repairs/Maintenance**
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer R & O	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Total Project Cost	20,000	20,000	20,000	20,000	20,000	20,000	120,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Laboratory remodeling, repairs, and maintenance improvements necessary to keep major equipment operating properly.</p> <p>Beginning in FY 2008, Laboratory was moved from the Department of Public Works to the newly created Department of Environmental Quality, Division of Water and Air Quality, in order to focus on common goals and better address community concerns.</p>	<p style="text-align: center;">Negligible Less than \$10,001</p>
	<p>No impact on the operating budget.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Phosphorus Discharge Capital Improvements**
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer Construction	800,000						800,000
Total Project Cost	800,000						800,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funding for the West Hickman Wastewater Treatment Plant project is required by the Environmental Protection Agency (EPA) to address non-compliance of phosphorus discharge limits. Capital improvements will be made to the chemical precipitation process and solids handling process as required to comply with phosphorus discharge limits.</p> <p>Beginning in FY 2008, the Division of Sanitary Sewers became the Division of Water and Air Quality and was moved from the Department of Public Works to the newly created Department of Environmental Quality in order to focus on common goals and better address community concerns.</p> <p>This project is part of the SSOP/201 Facilities Plan rehabilitation. The annual state-required SSOP is a comprehensive analysis/review of documented sanitary sewer system overflows and bypasses. The SSOP is used by the LFUCG to develop multiple rehabilitation initiatives for elimination of those overflows and bypasses. The 201 Facilities Plan is a state-required capital improvement plan for the LFUCG sanitary sewer system to meet the needs of Fayette County through the year 2020.</p>	<p style="text-align: center;">Slight \$10,001 to \$50,000</p> <p>The project will have a minor impact on the operating budget.</p> <p>\$200,000 is budgeted for design for this project in the Sanitary Sewer Construction Fund operating account.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Inflow and Infiltration (I/I) Reduction
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer Construction	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,500,000
Total Project Cost	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,500,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>This countywide sanitary sewer rehabilitation program was begun over ten years ago to address the inflow and infiltration problems in the aging infrastructure of the sewer system.</p> <p>Beginning in FY 2008, Construction Management was moved from the Department of Public Works to a newly created Department of Environmental Quality in order to focus on common goals and better address community concerns.</p> <p>This project is part of the SSOP/201 Facilities Plan rehabilitation. The annual state-required SSOP is a comprehensive analysis/review of documented sanitary sewer system overflows and bypasses. The SSOP is used by the LFUCG to develop multiple rehabilitation initiatives for elimination of those overflows and bypasses. The 201 Facilities Plan is a state-required capital improvement plan for the LFUCG sanitary sewer system to meet the needs of Fayette County through the year 2020.</p>	<p style="text-align: center;">Positive</p> <p>Correcting inflow and infiltration into the sanitary sewer system has a positive effect on the operating budget. Oversight is handled by existing staff in the Wastewater Collection System Maintenance area, and any operating costs are handled through their operating budget. This program was established to handle the outsourced construction costs.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Collector System Rehabilitation - Pipe Lining**
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer Construction	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
Total Project Cost	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Annual budget for trenchless rehabilitation of sanitary sewer pipe throughout the service area.</p> <p>Beginning in FY 2008, Construction Management was moved from the Department of Public Works to a newly created Department of Environmental Quality in order to focus on common goals and better address community concerns.</p> <p>The Sanitary Sewer Overflow Plan (SSOP) and the 201 Facilities Plan are the primary tools used to focus on sanitary sewer rehabilitation work within the collection and conveyance system and for the treatment plants. This project is included in the SSOP and 201 Facilities Plan, and it is part of a comprehensive sanitary sewer line/sewershed rehabilitation program to address major sanitary sewer overflow problems city-wide.</p>	Positive
	<p>Lining pipe reduces infiltration/inflow into the Sanitary Sewer system and has a positive impact on the operating budget.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Neighborhood Sewer Projects**
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Sanitary Sewer Construction	450,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,450,000
Total Project Cost	450,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,450,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>This project replaces "Collector System Rehabilitation" as described in the 201 Facilities Plan. Neighborhood sewer projects funds will be used to repair collector sewers that are 12 inches in diameter or less.</p> <p>This project is part of the SSOP/201 Facilities Plan rehabilitation. The annual state-required SSOP is a comprehensive analysis/review of documented sanitary sewer system overflows and bypasses. The SSOP is used by the LFUCG to develop multiple rehabilitation initiatives for elimination of those overflows and bypasses. The 201 Facilities Plan is a state-required capital improvement plan for the LFUCG sanitary sewer system to meet the needs of Fayette County through the year 2020.</p> <p>Beginning in FY 2008, Construction Management was moved from the Department of Public Works to a newly created Department of Environmental Quality in order to focus on common goals and better address community concerns.</p>	<p style="text-align: center;">High \$100,001 or More</p> <p>This program will require additional personnel and equipment.</p>

Capital Improvements Plan - Project Summary

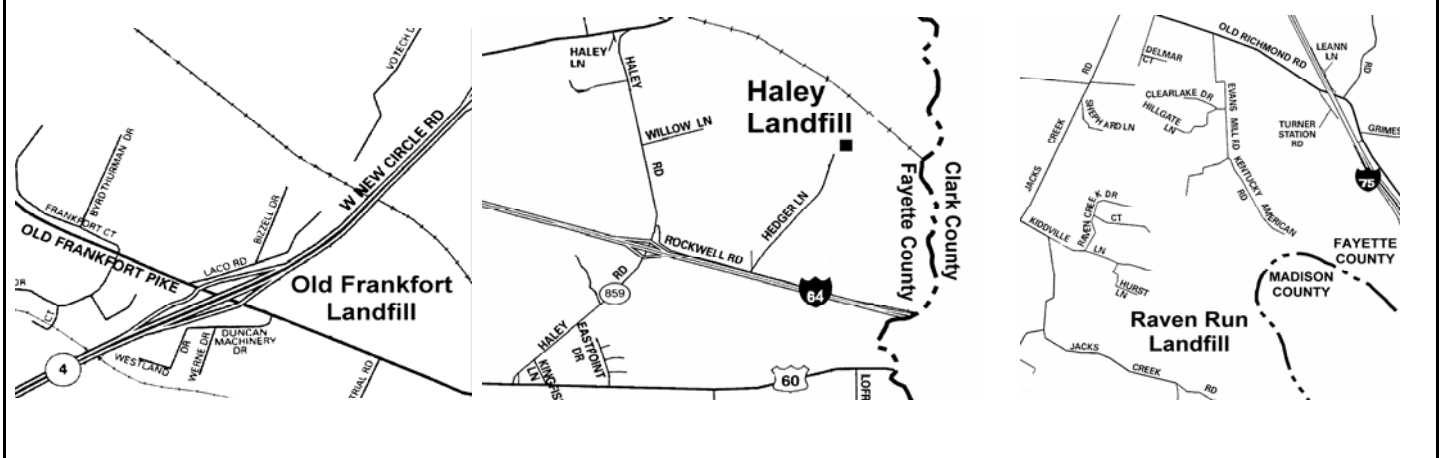
FY 2008 - 2013

PROJECT: Landfill Projects
DEPARTMENT: Environmental Quality
DIVISION: Waste Management

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Landfill	512,410	483,190	463,880	459,600	460,340	441,100	2,820,520
Total Project Cost	512,410	483,190	463,880	459,600	460,340	441,100	2,820,520

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Raven Run Landfill \$ 30,000 Funds for monitoring the closed Raven Run landfill.</p> <p>Post Closure 452,410 Funds are to establish a reserve for future monitoring and remediation (if problems occur) for 30 years after a section of the landfill has been capped, as per federal mandate concerning landfill regulations.</p> <p>Old Frankfort Pike Landfill 30,000 Monitoring and post-closure care at the closed landfill per state mandate. <u>\$ 512,410</u></p> <p>Beginning in FY 2008, Waste Management (formerly Solid Waste) was moved from the Department of Public Works to a newly created Department of Environmental Quality in order to focus on common goals and better address community concerns.</p>	<p>Negligible Less than \$10,001</p> <p>Projects will have no impact on the operating budget.</p>

LOCATION:



Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Annex Garage Restoration
DEPARTMENT: General Services
DIVISION: General Services Administration

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
PFC - General - *See Note*	3,000,000*						3,000,000
Total Project Cost	3,000,000						3,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:												
<p>*Subsequent to adoption of the FY 2008 CIP, this project was removed from FY 2008. It is anticipated that it will be included in the FY 2009 CIP after a Downtown Facilities Audit has been completed.</p> <p>Annex Garage Restoration:</p> <table> <tr> <td>Direct structural work items</td><td>\$ 2,340,000</td></tr> <tr> <td>Engineering and testing fees</td><td>190,000</td></tr> <tr> <td>Contingencies</td><td>234,000</td></tr> <tr> <td>Electrical fixture replacement</td><td>150,000</td></tr> <tr> <td>Restore 2nd exit lane at base of helix</td><td>86,000</td></tr> <tr> <td>Total</td><td><u><u>\$ 3,000,000</u></u></td></tr> </table>	Direct structural work items	\$ 2,340,000	Engineering and testing fees	190,000	Contingencies	234,000	Electrical fixture replacement	150,000	Restore 2nd exit lane at base of helix	86,000	Total	<u><u>\$ 3,000,000</u></u>	<p>Negligible Less than \$10,001</p> <p>There will be a minor impact on operating costs once the restoration has been completed.</p>
Direct structural work items	\$ 2,340,000												
Engineering and testing fees	190,000												
Contingencies	234,000												
Electrical fixture replacement	150,000												
Restore 2nd exit lane at base of helix	86,000												
Total	<u><u>\$ 3,000,000</u></u>												

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Golf Course Improvements**
DEPARTMENT: Non-Departmental
DIVISION: Contingency

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
PFC - Parks Projects	101,600	101,600	101,600	101,600	101,600	101,600	609,600
Total Project Cost	101,600	101,600	101,600	101,600	101,600	101,600	609,600

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Golf Course Improvements</p> <p>Public Facilities - General Fund portion of dedicated golf course revenues (Lakeside, Tates Creek, Meadowbrook, and Kearney Hills). Resolution 277-92 requires that one-half of the revenue generated by increases put in place in July 1992 and January 1993 for certain golf fees shall be set aside for golf course improvements.</p> <p>The government completed a ten-year Parks and Recreation Master Plan in 1998 that outlined methods to provide high-quality recreation services to the community. The master plan process included an analysis of existing programs and operations, current and future park land needs, and financing of park programs. The Master Plan provided a review of the city's golf facilities and recommended an increase in green fees in order to bring golf operations closer to a break-even basis. The additional golf revenues offset the debt service for the purchase of the Picadome golf course and improvements to existing golf courses and facilities. The amounts budgeted here reflect dedicated revenues in excess of the amounts needed for debt service.</p>	<p style="text-align: center;">Negligible Less than \$10,001</p> <p>Specific projects may have a small impact on the operating budget.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Park Land Acquisition**
DEPARTMENT: General Services
DIVISION: Parks and Recreation

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
PFC - Parks Projects	566,000	594,300	624,020	655,220	687,980	722,380	3,849,900
Total Project Cost	566,000	594,300	624,020	655,220	687,980	722,380	3,849,900

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds for the purchase of additional park land necessitated by ongoing development in Lexington-Fayette County.</p> <p>The funding source is the additional building permit fee.</p>	Moderate
	\$50,001-\$100,000
	<p>The purchase of additional park land has a recurring impact on the operating budget for personnel, supplies, maintenance, utilities, and other related charges.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Purchase of Development Rights
DEPARTMENT: Public Works and Development
DIVISION: Purchase of Development Rights

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
PDR	2,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	22,000,000
Total Project Cost	2,000,000	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000	22,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>On June 19, 2000, an ordinance was adopted establishing a Purchase of Development Rights (PDR) program. This program is one component of an overall Rural Service Area Land Use Management Plan to preserve and manage the unique agricultural, rural, and natural lands of Fayette County.</p> <p>The rural planning effort arose from a comprehensive land-use planning program for both the urban and rural areas designed to accommodate growth in a fiscally responsible manner and to preserve rural areas. The PDR program purchases and/or accepts donations of conservation easements from rural property owners in exchange for removal of future development rights.</p> <p>Funding for PDR comes from the General Fund, bond fund, grant funds from the Commonwealth of Kentucky, and the Federal Farm and Ranch Lands Protection program. LFUCG plans to issue \$2 million in bonds during FY 2008 to provide match for the next round of federal match grant funding. See the <i>Capital Projects Fund</i> tab.</p> <p>PDR is an award-winning national model for urban enhancement and rural farmland conservation. It was recognized by the National League of Cities with a Gold Award for Municipal Enrichment in 2004.</p>	<p style="text-align: center;">Negligible Less Than \$10,001</p> <p>There is no impact on the operating budget for maintenance of the easements.</p> <p>The FY 2008 budget includes \$170,830 in personnel costs for administration of the plan, \$131,720 in operating costs such as appraisals and legal fees, and \$935,330 in debt payments for bonds to purchase easements, for a total of \$1,237,880.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Infill Infrastructure/Land Improvements**
DEPARTMENT: Public Works and Development
DIVISION: Planning

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	12,000,000
Total Project Cost	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	12,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funding is provided for capital improvements designed to facilitate redevelopment and development of existing land (infill).</p> <p>Beginning in FY 2008, the Division of Planning was moved from the Department of Administrative Services to the Department of Public Works and Development in order to focus on common goals, better address community concerns, and realize some operating efficiencies.</p>	<p style="text-align: center;">Negligible Less than \$10,001</p>
	<p>No impact on the operating budget.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Fiber Optic Cable
DEPARTMENT: Senior Adviser/CIO
DIVISION: Computer Services

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	50,000	250,000					300,000
Total Project Cost	50,000	250,000					300,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funding provides for initial fiber optic cable upgrade within the Government Center with plans to upgrade and replace all remote equipment next fiscal year. The current fiber optic networks are outmoded, approaching maximum capacity, and do not service all the remote location of the LFUCG.</p> <p>Beginning in FY 2008, Computer Services was moved from the Department of Finance to the newly created Office of the Chief Information Officer (CIO). This will allow for a centralized technological roadmap and clear technological directive.</p>	<p>Negligible (\$10,001 or Less)</p> <p>The maintenance of fiber optic cable will have a small impact on the operating budget.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Wayfinding Sign System
DEPARTMENT: Public Works and Development
DIVISION: Public Works Administration

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	375,000	315,000	315,000	315,000	40,000	40,000	1,400,000
Total Project Cost	375,000	315,000	315,000	315,000	40,000	40,000	1,400,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funding for the Wayfinding Sign System will provide the city with consistent, graphically pleasing signage, which will be friendly to visitors and residents.</p> <p>The Wayfinding Sign System was developed in conjunction with community leaders to help visitors who will be attending the World Equestrian Games. This project however, will contribute to tourism and residents long after the World Equestrian Games are over.</p> <p>In 2002, with a federal grant and a city match for a total of \$120,000, the LFUCG hired a consultant to design these signs. There were no funds available to move the project forward until the 2007 fiscal budget, when \$130,000 was budgeted in light of the 2010 Equestrian Games.</p>	<p style="text-align: center;">Negligible Less than \$10,001</p>
	<p>There will be a minor impact on operating costs once the signs are installed for maintenance.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Prioritized Stormwater Capital Design/Construction
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	2,177,000						2,177,000
Total Project Cost	2,177,000						2,177,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are provided for the following design and construction of projects that are on the prioritized list of stormwater improvements:</p> <p>Derby Drive - demolish houses that suffer from recurrent flooding. Vacant lots will remain as open space. \$ 441,000</p> <p>Radcliffe Road - construct a new storm sewer to relieve flooding. 104,000</p> <p>Loch Lomond Drive - construct new infrastructure to relieve flooding. 393,000</p> <p>Whitemark Court and Lilydale - construct new infrastructure and possibly demolish structures. 721,000</p> <p>Mason-Headley Road near Tazewell - construct new infrastructure to control runoff. 518,000</p> <p>Total \$ 2,177,000</p> <p>The Stormwater Priority Projects list is published annually as part of a report to the Mayor and Council. Projects are added to the list to resolve home flooding or serious street flooding. The methodology used to select projects has been accepted by the Council's Stormwater Oversight Committee.</p>	<p>Negligible Less than \$10,001</p> <p>These projects will have a negligible impact on the operating budget for mowing of open spaces and maintenance.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Gainesway Pond Restoration/Trail System**
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	300,000	350,000					650,000
Total Project Cost	300,000	350,000					650,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>This project consists of pond restoration and an educational trail system located at Gainesway Park. The educational trail will form a 1/2 mile walking loop and will be tied into trails leading to nearby neighborhoods and schools. The Division of Water and Air Quality will work with the Tates Creek education complex to create water quality programming.</p> <p>Application for this project was made to the US EPA in May 2002. The grant was not received until 2004. Since costs increased from the original date of application, there was insufficient funding to complete the proposed project. Funding in FY 2008 and FY 2009 should allow this project to be completed. It will serve as a model of water quality and quantity management that will be used throughout Fayette County.</p> <p>The General Fund has provided funding of \$327,000 to date, and the US EPA has funded \$373,000.</p>	<p style="text-align: center;">Slight \$10,001 - \$50,000</p> <p>The operating budget will be increased for maintenance costs.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: McConnell Springs Wetland Pond
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	250,000						250,000
Total Project Cost	250,000						250,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>This project consists of a water quality demonstration project. In the initial stages, gross pollutants will be filtered from the pond. Later, the pond will provide nutrient uptake and habitat for dragonflies and damselflies, which help control mosquitoes. There will be a boardwalk and sampling station for educational purposes. By filtering pollutants from the pond, it will help to get Wolf Run and Town Branch watersheds off the impaired streams list.</p> <p>Application for this project was made to the US EPA in May 2002. The grant was not received until 2004. Since costs increased from the original date of application, there was insufficient funding to complete the proposed project. FY 2008 funding should allow this project to be completed. It will serve as an example of water quality management that will be used throughout Fayette County.</p> <p>The General Fund provided \$37,250 for design, and \$314,110 was granted from the US EPA grant program for this project.</p>	<p>Negligible Less than \$10,001</p> <p>This project will have a negligible impact on the operating budget for maintenance costs.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Dogwood Trace Bioinfiltration Project
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	15,000						15,000
Total Project Cost	15,000						15,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Negligible Less than \$10,001
	No impact on the operating budget.
Funding for this project is a part of a joint 2004 grant application with the Dogwood Trace Homeowners Association. It consists of re-constructing a 150' section of drainage channel with geotextile fabric and planting native wildflowers and grasses. The project will serve as an educational component of the KPDES Stormwater Discharge Permit compliance. It will also serve as a demonstration area for water quality development practices, and it will allow for the creation of construction and maintenance guidelines.	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Dogwood Trace Cooperative Stream Restoration
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	75,000						75,000
Total Project Cost	75,000						75,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funding for this project will pay for design costs to restore the Dogwood Trace stream to its original course. Presently, the stream banks are severely eroding. The Kentucky Transportation Cabinet has indicated that it will pay an estimated \$500,000 for the construction costs. Through partnerships such as this, local tax money can be leveraged to reap considerable water quality and recreation benefits.</p>	Negligible
	Less than \$10,001
	No impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Small "Low Impact Development" Projects
DEPARTMENT: Environmental Quality
DIVISION: Water and Air Quality

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	25,000						25,000
Total Project Cost	25,000						25,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
These funds will allow for the construction of "rain gardens," bioinfiltration areas, and other water quality construction technique projects. The projects will serve as an educational and public outreach component of the KPDES Stormwater Discharge Permit, which is one of the most comprehensive permits in the nation. "Low Impact Development" is a stormwater Best Management Practice that is being encouraged by the US EPA to reduce pollutants to the maximum extent practicable.	Negligible Less than \$10,001
	Most projects will have no impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Salt Barn**
DEPARTMENT: Public Works and Development
DIVISION: Streets, Roads, and Forestry

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	2,000,000						2,000,000
Total Project Cost	2,000,000						2,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Land and construction costs for a salt and sodium chloride storage facility.</p> <p>The current salt storage facility holds 3,000 tons and is located in the west end of Fayette County. Growth in Fayette County over the last fifteen years has increased the amount of salt required to be on-hand for snow removal from 3,000 tons to 5,000 tons. The addition of a second storage facility in another section of the county will reduce the government's response time and increase the safety of the traveling public.</p>	Negligible Less than \$10,001
	<p>The facility will have a recurring impact on the operating budget for utilities, supplies, and maintenance costs.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Street Resurfacing**
DEPARTMENT: Public Works and Development
DIVISION: Streets, Roads, and Forestry

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	3,000,000						3,000,000
Total Project Cost	3,000,000						3,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Resurfacing of various streets in the urban services area, crack sealing, milling, and handicap ramp installation and repair.	Negligible Less than \$10,001
\$1,551,130 is also budgeted for street resurfacing under the Municipal Aid Program Fund. Subsequent to budget adoption, LFUCG executed a supplemental agreement with the State for up to \$7,063,231 in reimbursable funds for resurfacing various roads in Fayette County.	Most projects have no impact on the operating budget. Resurfacing of the various streets improve traffic flow, avoid claims from damages caused from damaged road surfaces, and provide safety to the public.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Small Construction Projects**
DEPARTMENT: Public Works and Development
DIVISION: Streets, Roads, and Forestry

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	450,000	625,000	725,000	725,000	725,000	725,000	3,975,000
Total Project Cost	450,000	625,000	725,000	725,000	725,000	725,000	3,975,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Small drainage projects, sidewalk improvements, headwall replacement, catch basin repairs, installation of turn lanes, intersection improvements, etc. These projects improve safety and the condition of infrastructure.	Negligible Less than \$10,001
	Most projects have no impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Fiber Optic Cable, Equipment, and Installation**
Fiber Optic Cable for Newton Pike

DEPARTMENT: Public Works and Development

DIVISION: Traffic Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
Bond Projects	300,000						300,000
Total Project Cost	500,000	200,000	200,000	200,000	200,000	200,000	1,500,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Install fiber optic communication cable along roadways for LFUCG divisions and government agencies. Fiber optic cable improves video/data network communication between departments, divisions, agencies, and the public. In addition, it reduces dependency on local communication service vendors.</p> <p>This is the 8th year of this 10-year program. Over 65 miles of fiber optic cable has been installed along Lexington's arterial roadways thus far.</p> <p>Install fiber optic communication cable along Newtown Pike.</p> <p>Total</p>	<p style="text-align: center;">Positive</p> <p>Installations made since the beginning of the program in 1999 have saved the LFUCG almost \$300,000 annually in DSL and T1 communication costs.</p>
<p style="text-align: right;">\$ 200,000</p> <p style="text-align: right;"><u>300,000</u></p> <p style="text-align: right;">\$ 500,000</p>	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Traffic Signal System

DEPARTMENT: Public Works

DIVISION: Traffic Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	130,000	140,000	140,000	150,000	150,000	155,000	865,000
Bond Projects	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Total Project Cost	230,000	240,000	240,000	250,000	250,000	255,000	1,465,000

DESCRIPTION:		IMPACT ON OPERATING BUDGET:
<u>Traffic Signal System</u>	\$ 130,000	<p>Negligible</p> <p>Less than \$10,001</p>
<p>Funds are to install one new traffic signal during FY 2008 at a location to be determined. Surface Transportation Program grant (SLX) funds will be used to install new traffic control signals and to implement the Intelligent Traffic System Plan, enabling safer and more efficient operation of the road system through traffic engineering technology.</p>		<p>New traffic signals have a negligible recurring impact on the operating budget for costs associated with utilities and maintenance.</p>
<u>Traffic Signal System Upgrade</u>	\$ 100,000	
<p>An ongoing project to upgrade existing traffic signals and install solar-powered flashing school beacons across the Lexington area in order to provide a safe, efficient roadway system. Upgrading traffic signals allows the computerized system to communicate better with the signals.</p>		<p>Installing solar-powered flashing school beacons reduces electricity usage.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Regional Emergency Operations/E-911 Center**
DEPARTMENT: Public Safety
DIVISION: Public Safety Administration

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects		21,000,000					21,000,000
Total Project Cost		21,000,000					21,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>The facility will house several entities that provide emergency services, management, and support. This will include a 9 1 1 communications center, an emergency operations center (EOC), and appropriate storage and infrastructure. It will also provide backup capabilities for other Emergency Operation centers in the region. Additionally, staff offices for Environmental and Emergency Management (DEEM), emergency operations support teams, and HazMat support services from all public safety divisions will be located within the facility.</p> <p>The site being acquired is located at Coldstream Research Campus. Land acquisition and design costs for \$1,435,000 were approved by Council in December 2006.</p>	Moderate \$50,001 to \$100,000
	<p>The operating budget will increase for repairs and maintenance costs.</p>
	<p>The facility will not require additional staff, but is a consolidation of employees from several divisions presently occupying more than five locations.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Communication Tech Facility
DEPARTMENT: Public Safety
DIVISION: Police

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	1,645,000						1,645,000
Total Project Cost	1,645,000						1,645,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funding is provided to build a facility that will house a Communications' technology lab and that will provide storage for all emergency vehicles. The land may also be used for covered storage for large public safety vehicles.</p> <p>The Communications technology lab repairs the Division of Police's electronic equipment (radios, sirens, lights, flashers, etc.) and installs equipment in police vehicles. The current facility is very old and has numerous problems (flooding, HVAC, plumbing, etc.).</p>	<p>Slight \$10,001 - \$50,000</p> <p>The operating budget will increase slightly for utilities, repairs and maintenance costs, and other operating costs.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Remodel and Security Doors in Central Records
DEPARTMENT: Public Safety
DIVISION: Police

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	45,000						45,000
Total Project Cost	45,000						45,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funds will provide for ADA compliant/interior security doors to be installed to Public Safety's Central Records office. The new doors provide added security for NCIC terminals. In addition, funds are included for the front counter to be remodeled to allow employees increased efficiency in assisting the public.	Negligible
	Less than \$10,001
	No impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: West Sector Roll Call
DEPARTMENT: Public Safety
DIVISION: Police

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects		400,000					400,000
Total Project Cost		400,000					400,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are to acquire and renovate a building within the West Sector in FY 2009. This will allow the acquisition of a building in the West Sector which will enhance the public's access to the Division of Police services in this geographic area.</p> <p>Note: On July 5, 1999, the Bureau of Patrol instituted the Sector Plan for providing Patrol Services to Fayette County. Fayette County was divided into three Sectors with a Captain responsible for a specific geographic area. Service area boundaries for each sector were distributed as closely as possible to support the community in a variety of ways such as traffic, community law enforcement action response, canine unit, school liaison unit, etc.</p>	Negligible
	Less than \$10,001
	No impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **West Sector Roll Call Renovations**
DEPARTMENT: Public Safety
DIVISION: Police

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	150,000						150,000
Total Project Cost	150,000						150,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds will provide for renovations of the West Sector Roll Call located on Old Frankfort Pike. Staffing changes have occurred as a result of the movement of police patrol to a sector based system (see note below) which has changed the usage for existing office space. This space can be better utilized after renovation to maximize organization and productivity.</p> <p>Note: On July 5, 1999, the Bureau of Patrol instituted the Sector Plan for providing Patrol Services to Fayette County. Fayette County was divided into three Sectors with a Captain responsible for a specific geographic area. Service area boundaries for each sector were distributed as closely as possible to support the community in a variety of ways such as traffic, community law enforcement action response, canine unit, school liaison unit, etc.</p>	Negligible Less than \$10,001
	No impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Repair Exterior Walls/Insulation Police Gym/
Remodel Women's Locker Room**

DEPARTMENT: Public Safety

DIVISION: Police

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	150,000						150,000
Bond Projects	10,000						10,000
Total Project Cost	160,000						160,000

DESCRIPTION:		IMPACT ON OPERATING BUDGET:
<p>Funds will provide for repair, seal, and paint of the deteriorating exterior walls of the Police gym located on Old Frankfort Pike. The building will be coated with an Exterior Insulation and Finish system (Drivet).</p> <p>Funds will provide upgrade of the women's locker room with more adequate space at the Police gym.</p> <p>Total</p>	\$ 150,000	Negligible Less than \$10,001
	10,000	No impact on the operating budget.
	<u>\$ 160,000</u>	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Land Acquisition for New and Planned Fire Stations
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	750,000						750,000
Bond Projects		2,400,000	2,000,000		2,400,000	2,500,000	9,300,000
Total Project Cost	750,000	2,400,000	2,000,000		2,400,000	2,500,000	10,050,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are for land acquisition for new fire stations.</p> <p style="text-align: right;">FY 2008 \$ 750,000</p> <p>The following new fire stations are planned for over the next six years to maximize coverage areas in Fayette County. Maximizing coverage areas reduces any existing areas of overlapping while recognizing the high rate of growth in these areas.</p> <p>Fire Station at Masterson Station FY 2009 \$ 2,400,000 Fire Station at Kentucky Horse Park FY 2010 \$ 2,000,000 Fire Station at Hume Road FY 2012 \$ 2,400,000 Fire Station at Athens FY 2013 \$ 2,500,000</p>	<p style="text-align: center;">Negligible Less than \$10,001</p> <p>The operating budget will increase slightly for land maintenance costs. Once the new stations have been built, the operating budget will increase for utilities, repairs and maintenance, and other operating costs.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Relocation of Fire Station 2 and Fire Station 13
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects		2,500,000		2,500,000			5,000,000
Total Project Cost		2,500,000		2,500,000			5,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>The following relocation of existing fire stations allows for the planned placement of stations to maximize coverage areas in Fayette County. Maximizing coverage areas reduces any existing areas of overlapping while recognizing the high rate of growth in these areas.</p> <p>Relocation of Station #2 - Eastland area FY 2009 \$ 2,500,000 Relocation of Station # 13 - Vo-Tech Drive FY 2011 \$ 2,500,000</p>	Negligible
	Less than \$10,001
	No impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Fire Training Facility
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects				3,500,000	3,000,000	3,000,000	9,500,000
Total Project Cost				3,500,000	3,000,000	3,000,000	9,500,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>This project is for design and construction of a new fire training facility to enhance training safety and effectiveness. The new facility would include a main office/classroom building, training tower, burn building, flashover simulator, drafting pit, confined space/trench rescue/low-angle rope rescue training area, HazMat training area, auto fire and extrication training area, parking/access roads, apparatus/equipment/vehicle storage area, and computer technology area.</p> <p>The site has yet to be determined. It needs to be strategically located to minimize the travel distances from headquarters and from as many stations as possible. The proposed structures should be located on the site so as to leave some open space for future expansion.</p>	Moderate \$50,001 - \$100,000
	<p>Operating costs would increase somewhat for utilities and facility repairs and maintenance.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Haz Mat-Rescue Building
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects			175,000				175,000
Total Project Cost			175,000				175,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>This project includes constructing a 5-bay building for housing the Rescue and HazMat vehicles. The building would have a climate controlled environment in order to protect the units from the weather and from a security stand point.</p> <p>Plans are to construct on existing land.</p>	<p>Negligible Less than \$10,001</p>
	<p>Operating costs would increase somewhat for utilities and facility repairs and maintenance.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Fire Station Capital Repairs and Maintenance
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General	83,000	83,000	83,000	83,000	59,000	24,000	415,000
Total Project Cost	83,000	83,000	83,000	83,000	59,000	24,000	415,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Emergency Generators \$ 24,000 Replacement program for backup emergency generators - three per year. The generators are used as backup power for dispatching and computer equipment , as well as heating and lighting.</p> <p>Overhead Doors/Opener Replacements 24,000 Funds are budgeted for replacement of overhead garage doors and overhead door openers/controls for the fire stations. A large percentage of door openers/controls are 25 to 30 years old and are becoming undependable. Plans are to replace six doors and 6 openers/controls this fiscal year. The program will take approximately eight years to complete.</p> <p>Resurface Parking Lots 35,000 Funds are provided to resurface and replace, as needed, the aprons, driveways, and parking lots of various fire stations. Pot holes and cracks will also be repaired.</p> <p>Total \$ 83,000</p>	<p style="text-align: center;">Positive</p> <p>The newer emergency generators are more energy efficient and will provide higher output to meet the demand on them.</p> <p>Safety features of the new overhead door openers/controls provide a much greater level of protection for firefighters, trucks, and doors. Replacement will result in energy savings and increased security. Repairs and maintenance costs will decrease because the present garage doors and openers/controls require frequent servicing.</p> <p>Parking lot repairs reduce possible liability.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Replacement of Security Gate at Station #1
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	10,000						10,000
Total Project Cost	10,000						10,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funds are provided for the replacement of a motorized security gate located at Fire Station #1 on East Third Street. The present rear security gate is a safety issue to both the public and city personnel. Often in cold weather, it fails and has to be operated manually which it is not designed for. The existing unit has no safety sensors and the safety clutch is worn out.	Positive
	The new gate will provide a greater level of protection to the public and city personnel because it will have safety sensors. It will also save on service calls to repair.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Replace Wash Bay and Apron Station #1
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	10,000						10,000
Total Project Cost	10,000						10,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
Funds are provided to replace the wash bay and rear apron at Fire Station #1 located on East Third Street. Fire Department personnel will do most of the work. The rear apron is a safety hazard due to its deterioration. The drain for the apron needs to be changed because it can not handle the volume of rain, and it causes the water to back up into the station. Vehicles cannot currently be washed because the wash bay drain discharges into an exterior drain.	Repairs and maintenance will decrease slightly as water will no longer back up into the station. Repairs reduce possible liability.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Emergency Exit Stairs for Station #3
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	15,000						15,000
Total Project Cost	15,000						15,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Install exterior stairs from the second floor as a safety measure. Station 3 currently has only one set of stairs , and the living quarters are located on the second floor.	Negligible
	Less than \$10,001
	The operating budget will increase slightly when repairs and maintenance is required for the new set of stairs.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Renovation of Fire Training Center**
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	125,000						125,000
Total Project Cost	125,000						125,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are provided for renovation of the Fire Training Center located on Old Frankfort Pike. The plumbing, electrical systems, and the heating and air will be upgraded, and the restrooms, office space, kitchen, and classrooms will be remodeled. In addition, necessary repairs will be made to the roof, the pavement will be replaced around the fire training tower, the detached storage buildings will be replaced with a larger unit equipped with shelving, and a standby generator power system will be installed.</p>	Negligible Less than \$10,001
	<p>Repairs and maintenance will reduce the need for costly emergency repairs.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Remodel/Repair Fire Stations
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects			80,000				80,000
Bond Projects		20,000					20,000
Bond Projects			400,000				400,000
Bond Projects				35,000			35,000
Total Project Cost		20,000	480,000	35,000			535,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are planned for remodeling, roof replacements, foundation repair, and interior and exterior repairs at the following Fire Stations:</p> <p>Station #14 located on Roanoke Road FY 2009 \$ 20,000</p> <p>Station # 6, located on South Limestone FY 2010 \$ 80,000</p> <p>Station # 1 located on East Third Street FY 2010 \$ 400,000</p> <p>Jordan Maintenance Building FY 2011 \$ 35,000</p>	Positive Less than \$10,001
	Repairs and maintenance will reduce the need for costly emergency repairs.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Repair Roof Structure at Station #5**
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	300,000						300,000
Total Project Cost	300,000						300,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are provided to repair the roof structure at Station #5 which is located on Woodland Avenue. The repair is needed to prevent further damage to the building. The roof truss system has been separating at its joints and dropping. This has caused the walls to push outward. The second floor will be re-leveled and the brick work will be repaired and painted.</p>	Negligible Less than \$10,001
	<p>Maintenance and remodeling will reduce the need for costly emergency repairs and will reduce further damage to the building interiors.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Sprinkler Systems for Fire Stations
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects		120,200	120,200	120,200	120,200	120,200	601,000
Total Project Cost		120,200	120,200	120,200	120,200	120,200	601,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Installation of fire suppression systems in nineteen (19) fire stations that are without fire protection per recommendation of Risk Management.	Negligible
	Less than \$10,001
	The operating budget will be impacted for the cost of testing and repairs and maintenance.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Automatic Fire Suppression System
DEPARTMENT: Public Safety
DIVISION: Fire

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	15,000						15,000
Total Project Cost	15,000						15,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funds are provided for an Automatic Fire Suppression System in Fire Station #1's computer equipment room. The computer equipment room contains data records and equipment that are critical for delivery of services to the citizens of Fayette County.	Slight (\$10,001 - \$50,000)
	This project will slightly increase professional services cost and maintenance costs; however, equipment and data located in this area is too valuable not to protect.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Senior Citizens Center**
DEPARTMENT: Social Services
DIVISION: Social Services Administration

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	400,000	4,600,000					5,000,000
Total Project Cost	400,000	4,600,000					5,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are provided for the architectural design of a new Senior Citizens Center. Currently, two hundred to three hundred citizens 60 years and older are served each day by the Lexington Senior Citizens Center. The center has already outgrown the current space allocation, and with the aging of the baby boomers, there is a 20% projected increase by 2020. The present Senior Citizens' building was built in 1984, and it is no longer feasible for major renovations.</p>	Slight (\$10,001 - \$50,000)
	<p>Operating costs will increase for utilities, repairs and maintenance, and other operating costs due to the larger facility. However, the new facility should be more energy efficient, and there should be fewer repairs needed.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: HVAC Maintenance Services
DEPARTMENT: Social Services
DIVISION: Family Services

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	30,000						30,000
Total Project Cost	30,000						30,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
	Updating HVAC systems with more efficient units will reduce utility costs. Energy-efficient thermostats will be used with the new system.
During 2007, approximately one-third of the heat pumps located at the Family Services Center were replaced. The remaining heat pumps are eighteen years old. Funding is budgeted for additional heat pumps and also for the possibility of future heat pump failures. Licensing requirements dictate that the Family Care Center maintain a certain temperature year-round, or risk penalties, up to closure.	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Annex Garage Restoration**
DEPARTMENT: General Services
DIVISION: General Services Administration

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	100,000						100,000
Total Project Cost	100,000						100,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funds are provided to shore the helix ramp for the six levels of the Annex Garage located on Main Street.	Positive
	No impact on the operating budget, but the shoring of the ramps will provide a safer parking structure.

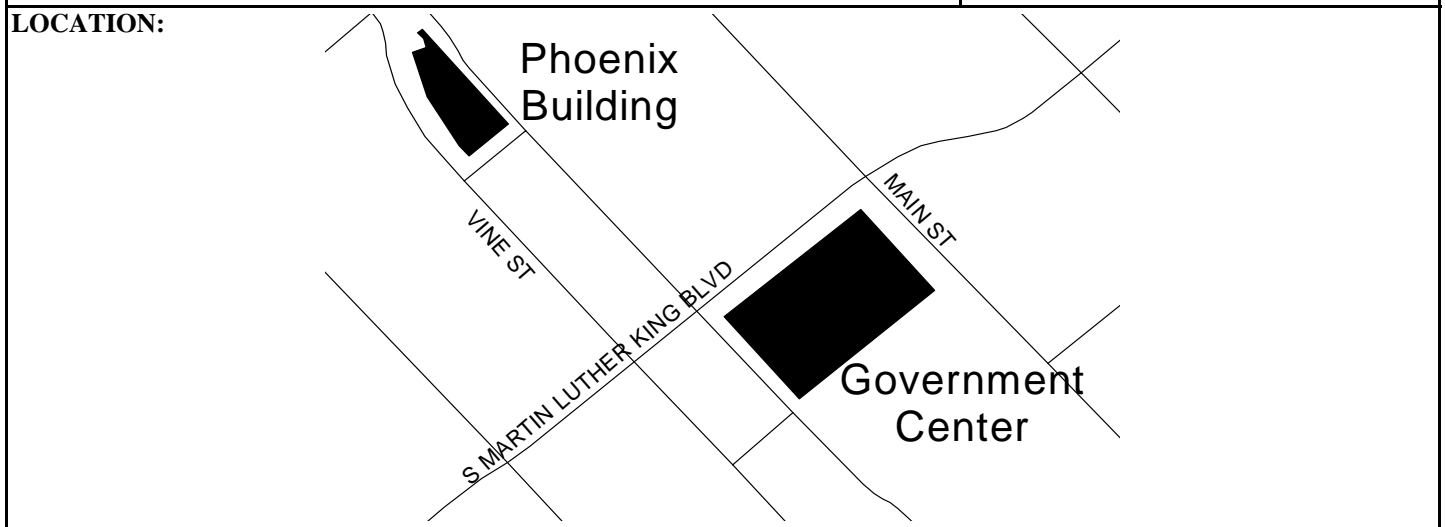
Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Restoration/ Sprinkler System for Government Center Garage
DEPARTMENT: General Services
DIVISION: General Services Administration

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
General		1,678,000					1,678,000
Total Project Cost		1,678,000					1,678,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:														
<p>A condition assessment of the Government Center Garage was made in 2006 to determine whether to build a new garage or restore the existing garage. The assessment recommended that the existing garage be restored. The following is a list of the structural restoration of the Government Center Garage with safety enhancements:</p> <table> <tr> <td>Direct structural work items</td><td>\$ 888,000</td></tr> <tr> <td>Engineering and testing fees</td><td>94,000</td></tr> <tr> <td>Contingencies</td><td>94,000</td></tr> <tr> <td>Lighting, mechanical ventilation, and top coat</td><td>272,000</td></tr> <tr> <td>Sprinkler system</td><td>330,000</td></tr> <tr> <td></td><td><hr/></td></tr> <tr> <td>Total</td><td>\$ 1,678,000</td></tr> </table>	Direct structural work items	\$ 888,000	Engineering and testing fees	94,000	Contingencies	94,000	Lighting, mechanical ventilation, and top coat	272,000	Sprinkler system	330,000		<hr/>	Total	\$ 1,678,000	<p>Negligible Less than \$10,001</p> <p>The operating budget will be impacted for the cost of testing and repairs and maintenance.</p>
Direct structural work items	\$ 888,000														
Engineering and testing fees	94,000														
Contingencies	94,000														
Lighting, mechanical ventilation, and top coat	272,000														
Sprinkler system	330,000														
	<hr/>														
Total	\$ 1,678,000														



Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Finish Surfacing Two (2) Parking Areas and
Resurface Existing Asphalt Surfaces**

DEPARTMENT: General Services

DIVISION: Fleet Services

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects		400,000					400,000
Total Project Cost		400,000					400,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>The following projects are planned at the Fleet Services Facility on Byrd Thurman Drive for FY 2009:</p> <p>The asphalt surfaces at the Fleet Services facility will be resurfaced. Many areas are breaking down from years of use by heavy equipment, leaking oil, etc.</p> <p>Finish surfacing two (2) parking areas. One lot is used for storage of repaired vehicles waiting to be picked up, and surplus vehicles waiting to be auctioned. The other lot is used for new deliveries. This lot is heavily utilized by the Division of Police for auxiliary parking. The construction of these parking areas was completed in-house by the Division of Streets, Roads and Forestry.</p> <p>Total</p> <p>Completion of the above projects is vital to providing adequate parking space, and the asphalt surfacing prevents the vehicles from sinking into the base material causing rain water erosion and holes which are a safety issue.</p>	<p style="text-align: center;">Negligible Less than \$10,001</p> <p>No impact on operating budget.</p>

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Phoenix Building Elevator Upgrades
DEPARTMENT: General Services
DIVISION: Building Maintenance

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects			200,000				200,000
Total Project Cost			200,000				200,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
	Upgrade to the elevator systems will decrease waiting time on elevators and allow for increased productivity.
In FY 2010, the elevator systems will be upgraded at the Phoenix Building, in order to make all of them work more efficiently and improve service intervals.	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Downtown Arts Center Carpet Replacement
DEPARTMENT: General Services
DIVISION: Building Maintenance

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	75,000						75,000
Total Project Cost	75,000						75,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
	Custodial care costs should decrease slightly.
Funds are provided to replace carpet with floor tile and linoleum in the Downtown Arts Center entrance lobby areas, the second floor, and the stairway. With the amount of usage, it is impossible to keep the carpet clean and attractive. Replacing the carpet will make the floors easier to maintain and project a more positive atmosphere to visitors.	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Kentucky Theatre Fire Alarm Upgrade
DEPARTMENT: General Services
DIVISION: Building Maintenance

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects			100,000				100,000
Total Project Cost			100,000				100,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Upgrade the fire alarm systems of the Kentucky Theatre located on East Main Street to be ADA compliant and to meet codes.	Negligible Less than \$10,001
	The operating budget will be impacted for the cost of testing and repairs and maintenance.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: HVAC Control and System Replacements/
Chiller and Cooling Tower Replacements

DEPARTMENT: General Services

DIVISION: Building Maintenance

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects		305,000	345,000				650,000
Total Project Cost		305,000	345,000				650,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:																	
<p>The following heating and cooling systems are to be replaced by Building Maintenance to improve efficiency and reduce energy consumption:</p> <table><tr><td>Ag Extension Chiller Replacement</td><td>FY 2009</td><td>\$ 25,000</td></tr><tr><td>Phoenix Building Cooling Tower Replacement</td><td>FY 2009</td><td>30,000</td></tr><tr><td>Police Headquarters HVAC Controls Replacement</td><td>FY 2009</td><td>250,000</td></tr><tr><td>Family Care HVAC Control Replacement</td><td>FY 2010</td><td>25,000</td></tr><tr><td>Youth Services HVAC System Replacement</td><td>FY 2010</td><td>320,000</td></tr></table> <p>The HVAC systems and chiller have exceeded their expected life cycles and are difficult and costly to maintain. The HVAC control replacements will improve the efficiency of the HVAC systems and reduce energy consumption. The cooling tower need to be replaced in order to provide adequate air-conditioning to the building.</p> <p>Building Maintenance is responsible for maintaining 47 of the Government's primary buildings as well as renovation and partial maintenance for some 20 other buildings. The division has skilled trades workers that perform work in electric, heating, ventilation and air conditioning, and plumbing systems. Employees also handle carpentry work and painting duties.</p> <p>The Government buildings are routinely inspected to determine needed repairs and improvements that will be more energy efficient and reduce utility costs.</p>	Ag Extension Chiller Replacement	FY 2009	\$ 25,000	Phoenix Building Cooling Tower Replacement	FY 2009	30,000	Police Headquarters HVAC Controls Replacement	FY 2009	250,000	Family Care HVAC Control Replacement	FY 2010	25,000	Youth Services HVAC System Replacement	FY 2010	320,000	<table><tr><th>Positive</th></tr><tr><td>These improvements will be more energy efficient and should reduce utility costs.</td></tr></table>	Positive	These improvements will be more energy efficient and should reduce utility costs.
Ag Extension Chiller Replacement	FY 2009	\$ 25,000																
Phoenix Building Cooling Tower Replacement	FY 2009	30,000																
Police Headquarters HVAC Controls Replacement	FY 2009	250,000																
Family Care HVAC Control Replacement	FY 2010	25,000																
Youth Services HVAC System Replacement	FY 2010	320,000																
Positive																		
These improvements will be more energy efficient and should reduce utility costs.																		

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Government Center Annex Remodeling
DEPARTMENT: General Services
DIVISION: Building Maintenance

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	40,000						40,000
Total Project Cost	40,000						40,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
	Custodial care costs should decrease.
Funds are provided for new floor tile and other improvements in the public hallways of the Government Center Annex. These projects will help project a more positive atmosphere to citizens who conduct business in this facility.	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Senior Citizens Center Exterior Painting
DEPARTMENT: General Services
DIVISION: Building Maintenance

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects		25,000					25,000
Total Project Cost		25,000					25,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funds are provided for the exterior cleaning and painting of the building. This will provide a temporary uplift to the aging building.</p> <p>In FY 2008, \$400,000 has been budgeted in the Department of Social Services as a CIP Bond Project for the architectural design of a new Senior Citizens Center.</p>	Negligible
	Less than \$10,001
	No impact on the operating budget.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Trails
DEPARTMENT: General Services
DIVISION: Parks and Recreation

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	2,000,000						2,000,000
Total Project Cost	2,000,000						2,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:																																
<p>The following park trails projects are proposed to be funded by a FY 2008 bond issue:</p> <table> <tr> <td>Armstrong Mill Parkway - Armstrong Mill Road</td><td>80,000</td></tr> <tr> <td>Cardinal Run - Parkers Mill Road</td><td>20,000</td></tr> <tr> <td>Garden Springs - Yorktown Road</td><td>35,000</td></tr> <tr> <td>Garden Springs - Parkers Mill Road</td><td>25,000</td></tr> <tr> <td>Highlands - Mark Avenue</td><td>35,000</td></tr> <tr> <td>Idle Hour - St. Ann Drive</td><td>40,000</td></tr> <tr> <td>Jacobson - Athens-Boonesboro Road</td><td>300,000</td></tr> <tr> <td>Mapleleaf Forest - Mapleleaf Drive</td><td>35,000</td></tr> <tr> <td>Mary Todd - Rodgers Road</td><td>50,000</td></tr> <tr> <td>Masterson Station - Leestown Road</td><td>5,000</td></tr> <tr> <td>McConnell Springs - Rebmman Lane</td><td>15,000</td></tr> <tr> <td>Other trails as determined by Administration/Council</td><td>765,000</td></tr> <tr> <td>Pleasant Ridge - Pleasant Ridge Drive</td><td>45,000</td></tr> <tr> <td>Shillito - West Reynolds Road</td><td>500,000</td></tr> <tr> <td>Wellington - Wellington Way</td><td>50,000</td></tr> <tr> <td></td><td><u>2,000,000</u></td></tr> </table> <p>The trails systems will help promote a healthy lifestyle for our citizens by providing trails for biking, walking, running, and recreation. Plans are for the trails to link together important points throughout Fayette County. The goal is to build a trail from inside the Kentucky Horse Park, proceed south through downtown, connect to other trails already completed in the southern portion of the county, then tie into the new state park planned for Garrard County. This trail system works with the state health initiative of promoting a healthy lifestyle through exercise.</p>	Armstrong Mill Parkway - Armstrong Mill Road	80,000	Cardinal Run - Parkers Mill Road	20,000	Garden Springs - Yorktown Road	35,000	Garden Springs - Parkers Mill Road	25,000	Highlands - Mark Avenue	35,000	Idle Hour - St. Ann Drive	40,000	Jacobson - Athens-Boonesboro Road	300,000	Mapleleaf Forest - Mapleleaf Drive	35,000	Mary Todd - Rodgers Road	50,000	Masterson Station - Leestown Road	5,000	McConnell Springs - Rebmman Lane	15,000	Other trails as determined by Administration/Council	765,000	Pleasant Ridge - Pleasant Ridge Drive	45,000	Shillito - West Reynolds Road	500,000	Wellington - Wellington Way	50,000		<u>2,000,000</u>	<p>Moderate \$50,001 - \$100,000</p> <p>Once the trails have been completed, there will be a moderate increase in the operating budget for maintenance, security lighting, etc.</p>
Armstrong Mill Parkway - Armstrong Mill Road	80,000																																
Cardinal Run - Parkers Mill Road	20,000																																
Garden Springs - Yorktown Road	35,000																																
Garden Springs - Parkers Mill Road	25,000																																
Highlands - Mark Avenue	35,000																																
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Wellington - Wellington Way	50,000																																
	<u>2,000,000</u>																																

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Masterson Station Indoor Arena
DEPARTMENT: General Services
DIVISION: Parks and Recreation

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	60,000						60,000
Total Project Cost	60,000						60,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funding is provided for the completion of the fire suppression (sprinkler system) at the Masterson Station park indoor arena. This project was begun in FY 2007 with a \$60,000 budget. Completion of this project will provide greater public safety and an improved facility.	Negligible Less than \$10,001
	The operating budget will increase for testing and repairs and maintenance.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Raven Run Nature Center
DEPARTMENT: General Services
DIVISION: Parks and Recreation

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	750,000						750,000
Total Project Cost	750,000						750,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<p>Funding for this project will allow construction to begin on a permanent shelter at the Raven Run Nature Center Sanctuary. The shelter will include offices, restrooms, a library/resource room, labs/classrooms, and exhibit space. The full cost of the building is approximately \$1.7 million. Funds for this project were budgeted in FY 2007 and were partially funded by private donations raised by the Friends of Raven Run; however, the bid amount exceeded budget. Funding for FY 2008 will complete this project.</p>	<p>Negligible Less than \$10,001</p>
	<p>The operating budget will be impacted by the costs of utilities, repairs, and maintenance; however, the new shelter and restrooms will improve visitor safety and meet health codes.</p>

LOCATION:



Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: HVAC Maintenance/Repairs
DEPARTMENT: General Services
DIVISION: Parks and Recreation

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	30,000						30,000
Total Project Cost	30,000						30,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
	Positive
	Updating HVAC systems with more efficient units will reduce utility costs.
Funding is provided for on-going heating and air conditioning repairs and maintenance and replacement of window HVAC units with more efficient units.	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: Parks and Recreation - Other Projects
DEPARTMENT: General Services
DIVISION: Parks and Recreation

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	330,000						330,000
Total Project Cost	330,000						330,000

DESCRIPTION:		IMPACT ON OPERATING BUDGET:	
The following long-term parks projects are planned for FY 2008:		Negligible Less than \$10,001	
		The operating budget will be slightly impacted by maintenance costs and repairs; however, these projects contribute to employee/visitor safety and comply with ADA and federal playground safety codes.	
Safety surfaces - long-term mulch	\$ 30,000		
Parks parity*	250,000		
Kenwick - ADA access to building	45,000		
Tates Creek - Golf emergency eyewash/shower	5,000		
	<u>\$ 330,000</u>		

*Assure that each park is comparable in quality to other similar parks.

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Parks Safety Projects**
DEPARTMENT: General Services
DIVISION: Parks and Recreation

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
Bond Projects	1,200,000						1,200,000
Total Project Cost	1,200,000						1,200,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
Funding for park safety projects funded by bond issue are as follows:	Negligible
ADA Sidewalk Compliance \$ 10,000	Less than \$10,001
Bell House - Walkway lights throughout park 10,000	Specific projects may have a small impact on the operating budget.
Berry Hill - Parking improvements 40,000	
Buildings - Capital maintenance for 2,500 buildings 179,000	LFUCG seeks to provide quality parkland, recreational facilities, and open space for all. These projects help achieve this mission by replacing/updating park and recreational facilities that are not ADA compliant, do not meet federal and state safety codes and regulations, or provide greater public safety and improved facilities.
Castlewood - Security lighting throughout park 20,000	
Constitution - Sandblast pool (required maintenance) 25,000	
Cross Keys - Crossing completion 15,000	
Douglas - Pool shade shelter 25,000	
Ecton - Playground* 50,000	
Hazardous Trees - Invasive species removal 20,000	
Jacobson - Connect sewer to caretaker's residence 7,500	
Jacobson - Sewer for Camp Kearney 15,000	
Johnson Heights - Bridge completion 15,000	
Kenwick Community Center - Fire suppression 75,000	
Lakeside - Connect sewer to maintenance building 12,000	
Lou Johnson - Playground* 50,000	
Masterson Station - Fencing and security 100,000	
Masterson Station - Playground* 100,000	
Oakwood - Playground* 50,000	
Pleasant Ridge - Parking lot completion 25,000	
River Hill - Parking lot and hard court resurface 25,000	
Shillito - ADA accessible court/parking/restrooms 75,000	
Southbase - Emergency eyewash/shower 5,000	
Southland - ADA access to buildings 10,000	
Southland - Parking improvements 50,000	
Speigle Heights - Playground* 50,000	
Tates Creek - Ballroom exhaust/kiln room safety 5,000	
Tates Creek - Lockers for storage golf hazardous materials 1,500	
Wildwood - Bridge completion 15,000	*Replace playgrounds that are not compliant with current ADA and federal playground safety codes.
Wildwood - Playground* 50,000	
Wildwood - Shelter (partial funding allocated FY 2007) 20,000	
Wolf Run - Playground* 50,000	
\$ 1,200,000	

Capital Improvements Plan - Project Summary

FY 2008 - 2013

PROJECT: **Community Development Block Grant (CDBG) Projects**
DEPARTMENT: Public Works and Administration
DIVISION: Engineering

Fund	FY 2008 Budget	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	Six-Year Estimate
CDBG	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000
Total Project Cost	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	6,000,000

DESCRIPTION:	IMPACT ON OPERATING BUDGET:
<u>Meadows/Northland/Arlington Project</u> <u>\$ 1,000,000</u> Highland Park and Meadow Lane improvements, stormwater upgrades, and reconstruction of streets, curbs, gutters, and sidewalks.	Negligible Less than \$10,001 The Meadows/Northland/Arlington project will have a positive impact on the operating budget by improving the storm water collection and conveyance system.

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Profile of Lexington

Lexington, located in the heart of central Kentucky's Bluegrass Region, is the state's second largest metropolitan area. The urbanized central city is surrounded by its scenic countryside of world famous horse farms. Its central location and excellent transportation system have been major factors in the city's growth and development. Lexington's location at the intersection of two major interstate highways (Interstates 64 and 75) places it within a day's drive of 70 percent of the U. S. markets.

Kentucky



Fayette County

Square Miles	285.5
Average Temperature	54.9°F



Profile of Lexington

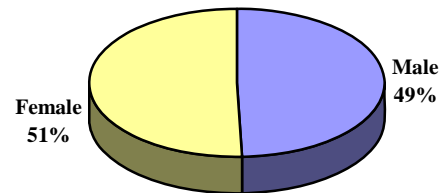
The information on this page was compiled from US Census Bureau statistics.

Population Lexington-Fayette County			
Year	Population	Change	% Change
1970	174,323		
1980	204,165	29,842	17.1%
1990	225,366	21,201	10.4%
2000	260,512	35,146	15.6%
2006 Estimate	274,923	7,568	2.9%

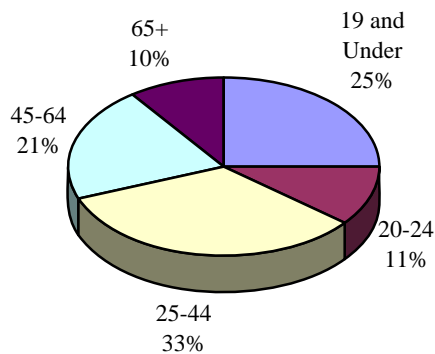
Population by Sex – 2006 Estimate

Male	136,043
Female	138,880
Total	274,923

Population by Sex



Population by Age



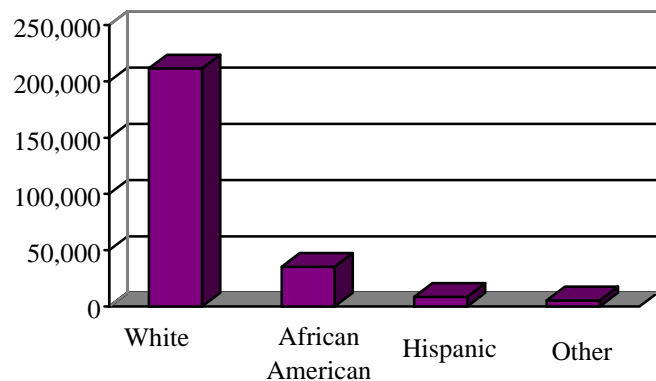
Population by Age – 2006 Estimate

19 and Under	68,532
20-24	24,405
25-44	83,256
45-64	66,058
65+	28,583
Total	270,834

Population by Race – 2006

Category	Population	Percent of Total
White	209,744	76%
African American	39,290	14%
Hispanic Origin	14,501	5%
Other	11,388	4%
Total	274,923	100%

Population by Race



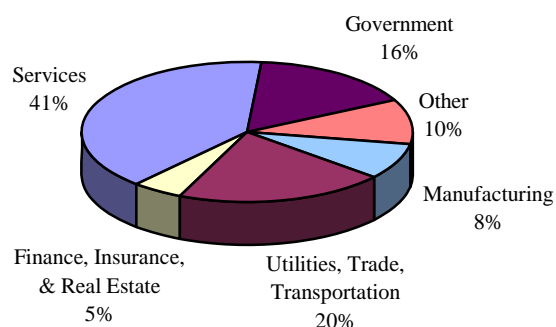
Profile of Lexington

Average Annual Employment by Industry - 2006 Lexington-Fayette County

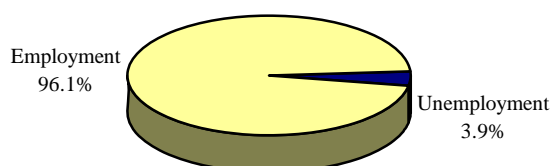
All Industries	170,906
Manufacturing	14,644
Utilities, Trade, Transportation	32,519
Finance, Insurance, & Real Estate	9,007
Services	68,890
Government	27,902
Other	17,944

Source: Kentucky Workforce Development Cabinet, "Average Monthly Employment Covered by Kentucky Unemployment Insurance Law by Industrial Division and by County".

Employment by Industry



Labor Force Characteristics



Labor Force Characteristics – August 2007

Civilian Labor Force	152,326
Employment	146,123
Unemployment	6,203
Rate of Unemployment	4.1%

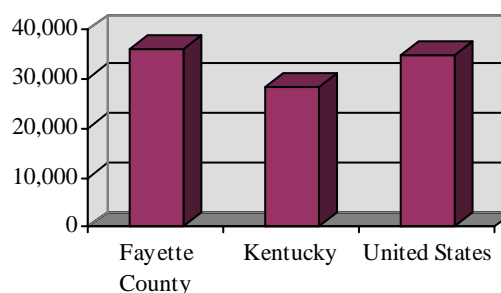
Source: workforcekentucky.ky.gov

Per Capita Personal Income

	1995	2005	% Change
Fayette County	24,868	35,892	44.3%
Kentucky	19,056	28,272	48.4%
United States	23,255	34,471	48.2%

Source: U.S. Department of Commerce, Bureau of Economic Analysis.

Per Capita Personal Income - 2005



History of Government

City of Lexington



In June of 1775, a party of frontiersmen from Pennsylvania paddled their canoes through three waterways - the Ohio, Kentucky, and Elkhorn - and hiked over land to the "waters of the Middle Fork," as the area around present-day Lexington was known. The frontiersmen camped near the sinking springs, later to be identified as William McConnell's Spring. The place was named Lexington, after the victory of the American colonists against the British at the battle of Lexington, Massachusetts. In 1779, settlers established the community that would grow into the city of Lexington.

The town was officially established in 1782 as a result of a petition to the Virginia assembly. Early government consisted of five Trustees. Lexington was incorporated in the 1830's, with the establishment of a government consisting of a Mayor and twelve Councilmen, which continued through 1886, when a Board of Aldermen was added. Together, the Board of Councilmen and the Board of Aldermen were known as the General Council.

In 1912, a Mayor and four Commissioners replaced the Mayor and the General Council. The City Manager form of government came in 1932. The City Manager system included a Mayor and four City Commissioners, but provided the City Manager considerable independence and freedom of action¹. The City Manager form continued until city\county merger in 1974.

Fayette County



One of three original counties formed when Kentucky County, Virginia was divided in 1780, Fayette County included much of the area north and east of the Kentucky River. The other two counties formed were Lincoln and Jefferson. Lexington was designated as the county seat. Virginia Governor Thomas Jefferson "appointed John Todd as Colonel, Daniel Boone as Lieutenant-Colonel, and Thomas Marshall as surveyor of the county"². By 1799, counties carved from Fayette County included Bourbon, Woodford, Clark, and Jessamine.

Fayette County was named for Marquis de Lafayette, France's most dedicated and influential supporter of the American Revolution³. Lafayette visited the area in 1825, during his tour of America - celebrating the fiftieth anniversary of the beginning of the Revolutionary War.

Fayette County has been a Kentucky county since Kentucky became a state in 1792. As a Kentucky county, a number of constitutionally required offices exist. Prior to merger in 1974, these offices included the County Judge, the County Attorney, Sheriff, Jailer, Court Clerk, and Property Evaluation Officer.

¹ Wright, John D., Jr.. Lexington: Heart of the Bluegrass, An Illustrated History. Second printing, March, 1983, Lexington-Fayette County Historic Commission, 1982.

² Ibid.

³ Ibid.

History of Government

Lexington-Fayette Urban County Government



The first Urban County Government of Kentucky came into being January 1, 1974, with the merger of the city of Lexington and the County of Fayette. The citizens of the Urban County are represented by a fifteen-member Council. Twelve Councilmembers are elected from districts for two-year terms (limited to six consecutive terms), and three are elected at-large for four-year terms (limited to three consecutive terms). The Vice-Mayor is the at-large member with the greatest number of votes. The government's organization provides that the Chief Executive shall be the Mayor, who is elected to a four-year term (limited to three consecutive terms). Seven departmental Commissioners, who are appointed by the Mayor, provide operational management.

Division Directors report directly to the seven departmental Commissioners or, in some cases, directly to the Chief Administrative Officer. Each Director is a civil service employee responsible for only part of the department's total operations. Outside and component agencies are also important entities in providing services to the residents of Lexington-Fayette County. LFUCG provides various levels of funding to these agencies, and exerts various levels of influence on determining management and operating activities. Component agencies are those over which the LFUCG has considerable control; others are known as outside agencies.

Other Sources:

LFUCG Charter.

"McConnell Springs, Lexington 1775", a brochure. Lexington:

Friends of McConnell Springs.

Neighborhood Association Handbook, LFUCG Division of Planning.

Community Highlights

*T*he following are some recent developments in Fayette County that have had a positive impact on the area and its residents:

- ◆ The unemployment rate for Fayette County, reported by Kentucky Department for Employment Services as of June 2005, was 4.7 percent, compared with 6.0 percent for Kentucky as a whole, and 5.2 percent for the U.S.
- ◆ Lexington ranked 9th on Forbes magazine's 2004 list of large metropolitan areas that are good for business. The ranking was up five places from its 2003 rank and was the highest ranking the city has attained since Forbes began publishing its annual Best Places for Business section in 1999. The magazine cited the low business costs, income growth, job growth, educational attainment, cost of living, crime rate, culture and leisure and migration.
- ◆ The Employee Relocation Council and Primary Relocation ranked Lexington 2nd on the list of mid-sized cities for places to move. The survey evaluated a variety of factors including cost of living, taxes, home costs/appreciation, schools and climate.
- ◆ During FY 2004, the Division of Police's E-911 system was upgraded to accept 911 calls directly from cell phones operating in the city. In addition to being able to accept the call, the system can now identify the location of the call and the cell phone number. Lexington was the first city in Kentucky to fully implement "Wireless Phase II 911".
- ◆ The Downtown Development Authority was created in December 2001 to oversee downtown events and coordinate development of the area, create a downtown plan and apply for Renaissance Kentucky grants from the state. These grants are designed to revitalize downtowns. The DDA is also working with Boulevard Centro of Charlotte, North Carolina, and construction is underway on fifty-four (54) loft condominiums on Martin Luther King Boulevard between High and Maxwell Streets.
- ◆ During 2000, the Kentucky Agricultural Development Board committed \$15 million to Lexington-Fayette County for farmland preservation. This helped fund the county's PDR (Purchase of Development Rights) program designed to compensate farm owners who voluntarily forego development of their lands. As of July, 2005, 112 farms totaling over 13,724 acres have been permanently protected by conservation easements. The program won the 2004 James C. Howland Municipal Enrichment Gold Award for their efforts.
- ◆ In January 2001 the city received a \$3 million dollar federal grant to begin equipping police cruisers with computers to link officers to various crime information systems. The goal is to have computers in at least 70 cruisers within two years. An officer can check on outstanding warrants from a cruiser; review stolen car records or other crime reports, view photographs of suspects, or instantly share information with other police agencies.
- ◆ In 2001, Lexington received a \$748,000 matching grant to restore historic Loudoun House, one of only five gothic villas remaining in the U.S. that were designed by A.J. Davis, a nationally known

Community Highlights

19th Century architect. The renovation funds were used to address structural, mechanical, electrical, and plumbing problems at Loudoun House. After the renovation was completed the Loudoun House again became home to the Lexington Art League.

- ◆ The two new courthouses were completed in early 2002 providing approximately 125,000 square feet of space in each building and a 518-space parking garage. Both buildings were dedicated in 2002. The public plaza in front of the buildings serves as a crossroads for the community, establishing the center of downtown Lexington.

Neighborhood Associations

Neighborhood associations offer an excellent opportunity for area residents with common interests to participate in neighborhood issues such as concern traffic, storm and sanitary sewers, parks and open spaces, schools, and similar issues. Neighborhood associations provide a forum for 1) individual voices to be heard concerning community priorities and decisions; 2) implementation of projects that improve the community; 3) providing a training ground for new community leaders; and 4) contributing to a spirit of cooperation and community among neighbors. Not all associations are incorporated, but incorporated associations may apply for Neighborhood Action Match funds, which provide up to \$10,000 in matching funds for neighborhood projects.



Association Name	Council District	Association Name	Council District
Andover	7	Centre Parkway	8
Andover Forest Homeowners	6	Century Hills	7, 8
Ashland	5	Charleston Woods Homeowners	12
Ashland Park	5	Chenault Road	5
Athens	12	Cherokee Park	3
Autumn Ridge Homeowners	6	Chevy Chase	5
Aylesford Place	3, 5	Chevy Chase Merchants	5
Banbury Hunt Homeowners	6	Chilesburg	7
Beaumont	10	Chilesburg Meadows Homeowners	12
Beaumont Park	10	Chinoe Road	5
Beaumont Residential	10, 12	Chippendale Square	7
Bell Court	3	Claymont	10
Belleau Wood	4	Clemens Heights/Clemens Grove	9
Blueberry Hills	4	Colony	4
Bluegrass-Aspendale	1	Columbia Heights	3
Boone Creek	12	Copper Run	9
Bracktown	2	Copperfield	9
Breckenridge Street	1	Creskide at Andover	6
Briar Hill	12	Cumberland Hills	12
Brigadoon	4	Danby Corners	6
Brighton East Homeowners	6	Davistown/Davis Bottoms	2
Brucetown	1	Deerfield	10
Bryan Station	6	Delong Road	12
Cadentown	6, 7	Dogwood Trace	10
Calumet Area	11	Downtown Lexington Corporation	1, 3
Cardinal Valley	11	East Cooper Drive	5
Carriage Lane	8	East Lake	3
Castlegate	5	East Main Street	7
Castlewood	1	Eastland Parkway	6
Cave Hill	10	Eastwood Maintenance	5

Neighborhood Associations

Association Name	Council District	Association Name	Council District
Elizabeth Street	3	Huntington Hills	7
Elkhorn Park	6	Huntington Woods	7
Fairway	5	Idle Hour Drive	5
Fairways at Lakeside Community	7	Idle Hour Neighbors Alliance	5
Fayette Park Enhancement	1, 3	Indian Hills/Pera Place 3	9
Firebrook	10, 12	Indian Mound	5
Firebrook Homeowners	10, 12	Jimtown	12
Forest View Town Home	4	Joyland	2, 6
Gainesway	8	Keene Road/Military Pike	12
Galberth Neighborhood Watch	2	Kenwick	5
Garden Springs	10	Killington Hunt	6
Gardenside	11	Lacleade Farm Village	6
Gardenside Park	11	Lake Area	7
Georgetown Street	1	Lakeshore Village	7
Gleneagles Owners	12	Lakeview Estates	7
Golfview Estates	11	Lakeview Island	7
Gratz Park	1, 3	Lakewood	5
Greater Twin Oaks	10	Lansdowne	4
Green Acres/Hollow Creek/Breckenridge	2	Lansdowne/Merrick	5
Greenbriar Residents	12	Lexington Oaks	10
Griffin Gate Community	2	Liberty Area	1, 5, 6, 7, 12
Grosvenor Woolfolk	3	Louisiana Avenue	5
Groves Point	7	Marehaven Homeowners	2
Hamilton Park	11	Mason Headley Greenspace	11
Harmony Hall Lane	5	Masterson Station	2
Harrods Hill	10	McConnell's Trace	2
Harrods Park Townhouse	11	Meadow Creek	12
Harrodsview	10	Meadow Park	1
Hartland Estates Homeowners	12	Meadows/Loudon	1
Hartland Executive Homeowners	10	Meadowthorpe	2
Hartland Homeowners	12	Mentelle	3
Headley Green Homeowners	11	Merry Wives of Greenbriar	4
Highlands	2	Mill Creek	8
Highlands Park	2	MLK Boulevard North	1, 3
Hill n' Dale	10	Montclair	3
Hillcrest	11	Monticello	9
Historic South Hill	3	North Elizabeth Street	3
Hollywood Terrace	3	North Henry Clay	6
Hollywood/Mt. Vernon	3	North Limestone	1
Horse and Carriage	11	North Pointe Neighbors	6
Hume Road	12	North Upper Street	1, 2, 3

Neighborhood Associations

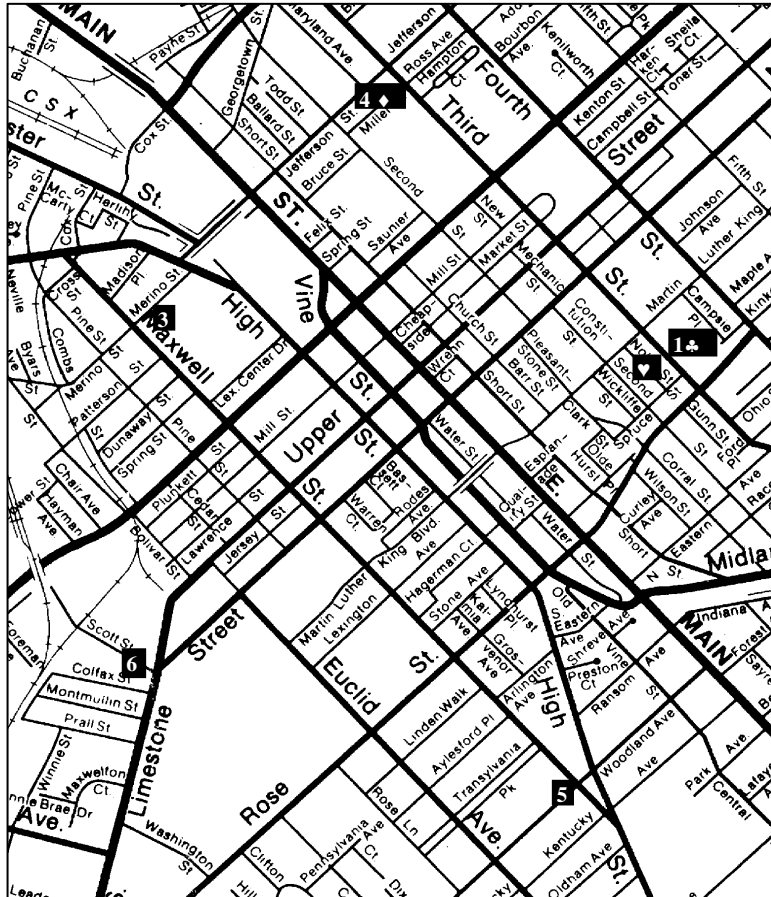
Association Name	Council District	Association Name	Council District
Northside	1	Squire Oak Homeowners	7
Norwood Circle	8	St. Martins Village	1, 2
Oaks Condominium	4	Stonecreek	9
Oakwood	4	Stonewall Community	9
Ohio/Chestnut Street	1	Stonewall Equestrian	9
Old Paris Place	6	Stoneybrook	4
Old Richmond Road	12	Tabor Oaks Homeowners	5
Open Gates	10	Tablorlake Subdivision	5
Palomar Hills Community	10	Tanbark	8, 12
Park Place	10	Tatesbrook	8
Pasadena		Tateswood	12
Patchen Woods	7	The Lane	11
Penmoken Park	3	The Lofts at Locust Hill Townhome	7
Pera Place	10	Todds Station	12
Picadome	3, 10	Transylvania Park	3
Pickway Korner	4, 9	Uttingertown	12
Pine Meadow	11	Veterans Park	12
Pinnacle	12	Viley Road/Versailles Road	11
Plantation	9	Villas at Andover	6
Port Royal	11	Walnut Creek Homeowners	7
Pralltown Development Corporation	3	Walnut Ridge	7
Rabbit Run Homeowners	9	Warrenton Woods Street	5
Rabbit Run/Stonewall Wood	9	Waterford	12
Radcliffe/Marlboro	2, 6	Wellesley Heights	12
Rosalie Road	12	Wellington Homeowners	9
Rosemill	10	West Gardenside	10, 11
Russell Cave	12	Western Suburb	2
Saddle Club Homeowners	11	Westmorland	12
Seven Parks	3	WGPL	3
Shadeland Community	4	White Pine Homeowners	12
Shriners	5	Willow Bend	9
Smithtown	1	Willow Glen	5
South Broadway Park	5	Willow Oak	9
South Elkhorn	12	Winburn	2
South End Park	2	Woodfield Homes	12
Southeastern Hills	8	Woodhill Area	7
Southern Heights	4	Woodhill Park	7
Southpoint	9	Woodlake Neighborhood	5
Speigle Heights	2	Woodland Triangle	3
Spicewood Homeowners	10	Woodward Heights	2
Spindletop Community	12	Wyndham Downs	9

Neighborhood Associations

Association Name	Council District
Wyndham Meadows	9
Wyndham Meadows Ridge	9
Zandale	4

Fayette County Neighborhood Council
Bluegrass Conservancy
Fayette County Farm Bureau
Lexington Habitat for Humanity
The Fayette Alliance

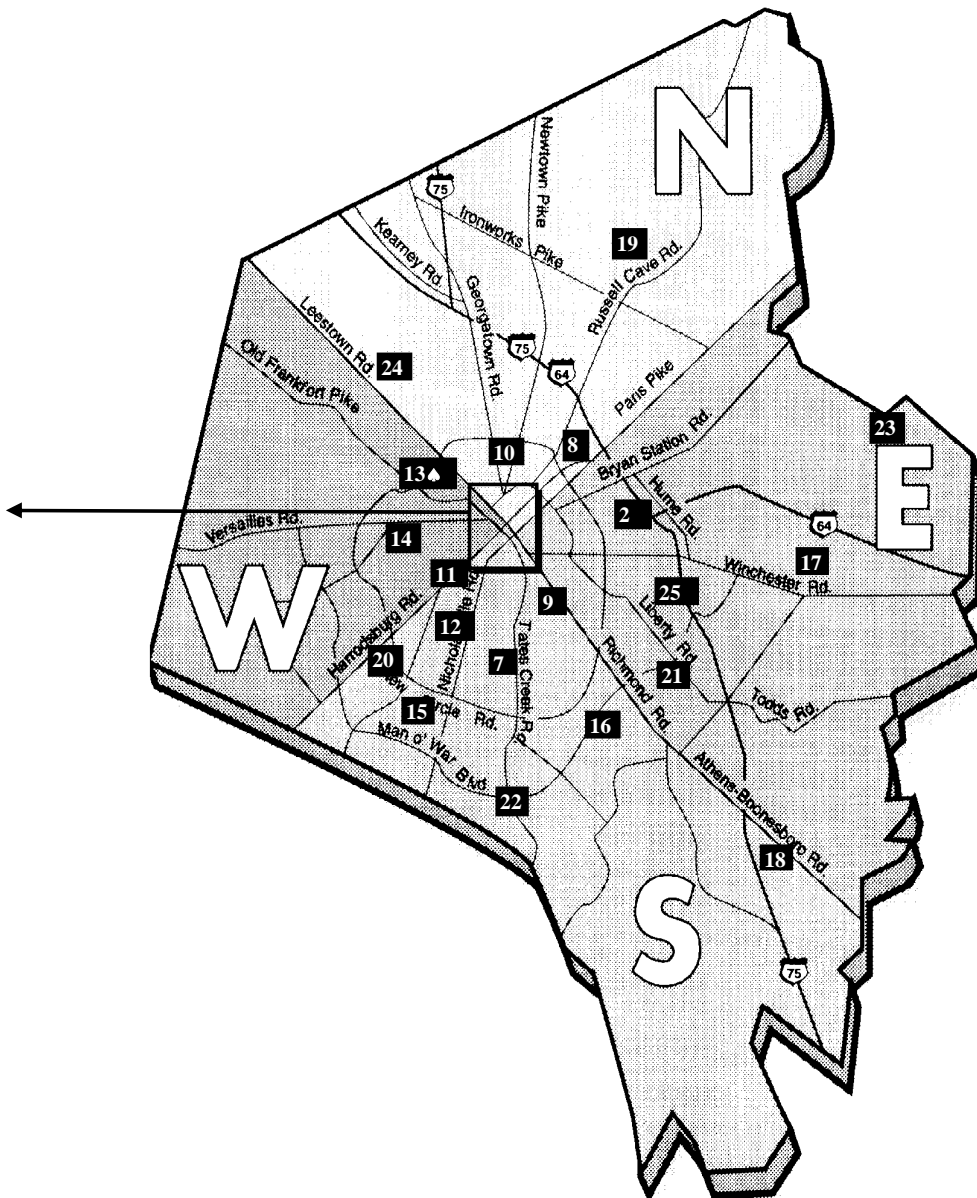
DETAIL OF DOWNTOWN AREA



Fire Station #	Location	Fire Station #	Location
1	219 East Third Street	13	1432 Leestown Road
2	415 New Circle Road	14	1530 Roanoke Road
3	370 Merino Street	15	3308 Shillito Park
4	246 Jefferson Street	16	3700 Man o' War Boulevard
5	300 Woodland Avenue	17	4113 Winchester Road
6	501 South Limestone Street	18	7155 Richmond Road
7	3315 Tates Creek Road	19	3450 Huffman Mill Road
8	1725 North Broadway	20	3100 Harrodsburg Road
9	2234 Richmond Road	21	401 Dabney Drive
10	1128 Finney Drive	22	4393 Clearwater Way
11	1626 Harrodsburg Road	23	5751 Briar Hill Road, Bldg 19
12	399 Southland Drive		
Proposed	Bureaus	Location	
24	♣ Prevention	217	East Third Street
25	♦ Investigation	247	East Second Street
	♠ Training	1375	Old Frankfort Pike
	♥ Maintenance	227	Noble Street

Fire Stations

FAYETTE COUNTY



Park Facilities

LEXINGTON-FAYETTE URBAN COUNTY GOVERNMENT <div>PARK FACTS</div>							AMPHITHEATER	ENTERTAINMENT AREA	BASEBALL	SOFTBALL	BASKETBALL	HARDCOURT	BOAT DOCK	BOATING	COMMUNITY BUILDING NOT PROGRAMMED	COMMUNITY CENTER PROGRAMS FOR SENIORS YEAR ROUND	COMMUNITY CENTER PROGRAMS FOR YOUTH & ADULT SEPT - MAY	DAY CAMP	DISC GOLF	EQUESTRIAN PROGRAMS FACILITIES	FISHING	FOOTBALL SOCCER	GOLF
PARK NAME	ADDRESS OF PROPERTY	LEASE OWN	ACRES	PARK TYPE	DISTRICT	YEAR ACQ.																	
Addison Park	1150 Garrison Ave	O	8.40	N	11	1979					1											2	
Alabama Park	160 Alabama St	O	0.60	N	1	1974																	
Armstrong Mill Pkwy.	1301 Armstrong Mill Rd	O	6.40	N	8	1972																	
Athens Ballfield Complex	5780 Athens-Boonesboro Rd	O	14.99	C	12	1996			3														
Avon Golf Course	5879 Briar Hill Rd	L	219.19	S	12	1995																	X
Beaumont Park	2034 Williamsburg Dr	O	9.30	N	10	1963																	
Beaumont Preserve	2020 Allegheny Way	O	23.09	C	10	1999																	
Bell House Park	545 Sayre Ave	O	4.70	N	3	1957									X								
Belleau Woods Park	3770 Forest Green Dr	O	18.10	N	4	1984																	
Berry Hill Park	3489 Buckhorn Dr	O	9.23	N	8	1981					1												
Burley Park	301 Burley Ave	O	0.60	N	11	1979					1												
Cardinal Run Park North	2101 Parkers Mill Rd	O	137.60	C	12	1997	(UNDEVELOPED)																
Cardinal Run Park South	2000 Parkers Mill Rd	O	54.60	C	10	1991			6														
Carver Center	522 Patterson St	O	1.00	N	3	2001					1			X									
Castlewood Park	201 Castlewood Dr	O	32.40	C	1	1930			3	2						X	X						
Charles Young Park	540 East Third St	O	3.60	N	1	1930			1	2						X							
Cheapside	251 West Main St	O	1.00	S	3																		
Clemens Park	1960 Old Higbee Mill Rd	O	8.13	N	9	2001	(UNDEVELOPED)																
Clinton Road Park	200 Clinton Rd	O	1.20	N	5	1954																	
Coldstream Park	1875 Newtown Pike	O	220.00	C	2	1991																	
Constitution Park	1670 Old Paris Rd	O	26.00	C	6	1986			2	2												1	
Coolavin Park	550 W. Sixth St	O	19.20	N	1	1978			1					X									
Cross Keys Park	1240 Cross Keys Rd	O	10.90	N	11	1971																	
Dixie Park	1850 Eastland Pkwy	O	8.60	N	6	1961												X					
Dogwood Park	2393 Dogwood Trace Blvd	O	18.61	N	10	1999																	
Donaldson Park	9790 Tates Creek Rd	O	0.60	S	12	1991							X								X		
Douglass Park	726 Georgetown St	O	27.20	C	1	1915	X		3	3				X								1	
Dunbar	545 North Upper St	O	3.50	N	1	1973					1				X	X							
Duncan Park	530 North Limestone St	O	6.00	N	1	1913					2												
Ecton Park	956 Turkey Foot Rd	O	11.40	N	5	1973			2	1													
Eddie Street Park	132 Eddie St	O	0.60	N	1	1974																	
Elizabeth Street Park	1420 Elizabeth St	O	3.30	N	3	1983					1												
Elkhorn Park	444 Cane Run Road	O	4.60	N	6	1966																	
Gainesway Park	3495 Appian Way	O	34.99	C	8	1962			1	1						X						1	
Garden Springs Park	2005 Dogwood Dr	O	7.26	N	10	1961			1	1													
Gardenside Park	1835 Yorktown Rd	O	4.50	N	11	1956					1												

Park Facilities

GYMNASIUM	HORSESHOES	LAKE	MODEL AIRPLANE FACILITY	NATURE STUDY PROGRAMMED	OPEN PLAY FIELDS OR PASSIVE WOODED AREAS	PAVED TRAIL FOR JOGGING WALKING length in miles	PICNIC AREA tables/grills	PLAYGROUND	RECREATION PLAYGROUND PROGRAM	RESTROOMS	SHELTER	SPECIAL EVENTS SPRING-SUMMER-FALL	SWIMMING	TENNIS COURTS	TRACK	VOLLEYBALL	WEIGHT ROOM	PARK_NAME
					X	.31	1/1	M/O	X		1			2		1		Addison Park
								X										Alabama Park
					X													Armstrong Mill Pkwy.
						6/0			X	1								Athens Ballfield Complex
					X	25/1				1		X	2			1		Avon Golf Course
					X													Beaumont Park
					X	X												Beaumont Preserve
2					X	10/1			X									Bell House Park
					X	.19		X		1				2				Belleau Woods Park
					X	1.33		X		1		X	2					Berry Hill Park
1						2/0	X											Burley Park
																		Cardinal Run Park North
					X		X											Cardinal Run Park South
						1/3												Carver Center
X	2				X	5/2	X		X			X	5					Castlewood Park
X	1				X	2/1	X	X	X									Charles Young Park
																		Cheapside
																		Clemens Park
					X													Clinton Road Park
																		Coldstream Park
					X	.71	3/0	X	X	X	2		X	2				Constitution Park
					X	2/0	X	X	X	1				4				Coolavin Park
	X				X	.27												Cross Keys Park
						.24	1/0	X		X	1							Dixie Park
					X	.26		X										Dogwood Park
						2/0												Donaldson Park
					X	15/6	X	X	X	1	X	X	2					Douglass Park
X					X		X	X	X	X					X		X	Dunbar
					X	0/1	X	X				X						Duncan Park
					X	.20	1/0	X		X	1	X		4				Ecton Park
								X			1							Eddie Street Park
1					X	.35	2/1	X			1					1		Elizabeth Street Park
					X													Elkhorn Park
	X				X			X	X	X				4				Gainesway Park
2						2/0	X		X							1		Garden Springs Park
1					X	2/1	X				1			1				Gardenside Park

The Lexington-Fayette Urban County Division of Parks and Recreation operates and maintains parks and open spaces totaling over 4,524 acres. Listed in districts are the park facilities and what is located at each facility. Services are provided in athletics, cultural arts, senior citizens, special populations, nature, and special events. Recreation and instructional classes are available for all ages.

Park Facilities

LEXINGTON-FAYETTE URBAN COUNTY GOVERNMENT <div>PARK FACTS</div>							AMPHITHEATER	ENTERTAINMENT AREA	BASEBALL	SOFTBALL	BASKETBALL	HARDCOURT	BOAT DOCK	BOATING	COMMUNITY BUILDING NOT PROGRAMMED	COMMUNITY CENTER PROGRAMS FOR SENIORS YEAR ROUND	COMMUNITY CENTER PROGRAMS FOR YOUTH & ADULT SEPT - MAY	DAY CAMP	DISC GOLF	EQUESTRIAN PROGRAMS FACILITIES	FISHING	FOOTBALL	SOCCER	GOLF
PARK NAME	ADDRESS OF PROPERTY	LEASE OWN	ACRES	PARK TYPE	DISTRICT	YEAR ACQ.																		
Gratz Park	250 West Third St	O	2.10	N	1	1915																		
Green Acres Park	1560 LaSalle Rd	O	6.40	N	2	1915			2		2				X									
Harrods Hill Park	3308 Ridgeway Rd	O	12.57	N	10	1982					1												5	
Hartland Park	3701 Kenesaw Dr	O	17.13	N	8	1986																	1	
Higbee Mill Park	1421 Higbee Mill Rd	O	8.06	N	9	1999																	1	
Highlands Park	1991 Mark Ave	O	11.93	N	2	1956/99			1		1				X									
Hill and Dale Park	2351 Maplewood Dr	O	3.70	N	10	1959					1													
Hisle Park	3601 Briar Hill Rd	O	225.00	C	12	1989	(UNDEVELOPED)																	
Idlehour Park	212 St Ann Dr	O	23.80	N	5	1958			3		2												1	
Jacobson Park	4001 Athens-Boonesboro Rd.	L	216.00	C	7	1968	X				1		X					X				2		
Johnson Heights Park	846 Johnsdale Dr	O	19.30	N	5	1966				1	1													
Kearney Links Golf Course	3403 Kearney Rd	O	200.00	S	12	1969																		X
Kenawood Park	612 Bryanwood Pkwy	O	10.70	N	6	1973			3		1													
Kenwick Comm. Center	313 Owsley Ave	O	0.25	N	5	1977											X							
Kenwick Park	312 Owsley Ave.	O	0.34	N	5	1977					1													
King Property	1937 Deer Haven Ln	O	23.93	N	12	1998	(UNDEVELOPED)																	
Kirklevington Park	396 Redding Rd	O	32.20	C	4	1970			2		1												1	
Lakeside Golf Course	3725 Richmond Rd	L	124.00	S	7	1968																		X
Lakeview Park	350 Lakeshore Dr	O	15.70	N	5	1968																		
Lansdowne-Merrick Park	3190 Montavesta Rd	O	33.50	N	5	1968			2		1												1	
Liberty Park	2515 Liberty Rd	O	69.00	N	12	2001	(UNDEVELOPED)																	
Lou Johnson Park	190 Prall St	O	1.50	N	3	1969					1				X									
Mapleleaf Forest Park	3161 Mapleleaf Dr	O	10.03	N	7	1991																		
Marlboro Park	1870 Benton Pl	O	9.30	N	2	1966			1		1													
Martin Luther King Park	1625 McCullough Dr	O	37.60	C	2	1978			2		2				X								2	
Mary Todd Park	525 Rodgers Rd	O	21.80	N	6	1972			1		1													
Masterson Hills Park	277 Lucille Dr	O	12.40	N	2	1999																		
Masterson Station Park	3051 Leestown Rd	O	659.75	C	2	1972													X				20	
McConnell Springs Park	416 Rebmann Ln	O	25.51	S	2	1995	X											X						
Meadowbrook Golf Course	360 Wilson Downing	L	27.41	S	4																			X
Meadowbrook Park	372 Harvard Ln	O	11.50	N	4	1983			1		1													
Meadowthorpe Park	333 Larch Ln	O	5.50	N	2	1954			1		1				X									
Mount Tabor Park	550 Elk Lake Dr	O	13.20	N	7	1982			1		1												5	
Northbase Maint Facility	1793 Liberty Rd																							
Northeastern Park	140 Northeastern Ave	O	0.65	N	1	1998																		
Northend Park	770 Florida St	O	0.30	N	1	1958					1													

Park Facilities

GYMNASIUM	HORSESHOES	LAKE	MODEL_AIRPLANE_FACILITY	NATURE_STUDY_PROGRAMMED	OPEN_PLAY_FIELDS_OR_PASSIVE_WOODED_AREAS	PAVED_TRAIL_FOR_JOGGING_WALKING length in miles	PICNIC_AREA tables/grills	PLAYGROUND	RECREATION_PLAYGROUND_PROGRAM	RESTROOMS	SHELTER	SPECIAL_EVENTS_SPRING-SUMMER-FALL	SWIMMING	TENNIS_COURTS	TRACK	VOLLEYBALL	WEIGHT_ROOM	PARK_NAME
					X	.20						X						Gratz Park
					X	0.18	7/5	X	X		2							Green Acres Park
					X		4/0	X			1							Harrods Hill Park
		X			X	.53	1/0	X			1							Hartland Park
					X													Higbee Mill Park
	1				X			X	X	X								Highlands Park
					X		1/0	X	X		1							Hill and Dale Park
																		Hisle Park
	1				X			X		X	2			4				Idlehour Park
		X			X		81/10	X		X	7	X				4		Jacobson Park
					X		2/0	X			1							Johnson Heights Park
																		Kearney Links Golf Course
					X		1/0	X		X	2							Kenawood Park
X																		Kenwick Comm. Center
								X										Kenwick Park
																		King Property
					X	.83	1/0	X		X	1			4		4		Kirklevington Park
		X																Lakeside Golf Course
					X	.51		X										Lakeview Park
					X	.98		X			1			4		1		Lansdowne-Merrick Park
																		Liberty Park
					X		1/0	X	X	X	1							Lou Johnson Park
		X			X			X										Mapleleaf Forest Park
					X			X	X					2				Marlboro Park
					X		1/2	X	X	X	1			2		1		Martin Luther King Park
					X	.53	8/3	X		X	8							Mary Todd Park
					X		2/0	X										Masterson Hills Park
	X				X		25/3	X			2	X				X		Masterson Station Park
				X	X	.50	8/0			X	1	X						McConnell Springs Park
																		Meadowbrook Golf Course
					X	.24		X			1			2				Meadowbrook Park
					X		2/2	X		X	1			2				Meadowthorpe Park
					X		1/0	X			1			2				Mount Tabor Park
																		Northbase Maint Facility
					X			X										Northeastern Park
								X	X									Northend Park

Park Facilities

LEXINGTON-FAYETTE URBAN COUNTY GOVERNMENT <div>PARK FACTS</div>							AMPHITHEATER	ENTERTAINMENT AREA	BASEBALL	SOFTBALL	BASKETBALL	HARDCOURT	BOAT DOCK	BOATING	COMMUNITY BUILDING NOT PROGRAMMED	COMMUNITY CENTER PROGRAMS FOR SENIORS	YEAR ROUND	COMMUNITY CENTER PROGRAMS FOR YOUTH & ADULT SEPT - MAY	DAY CAMP	DISC GOLF	EQUESTRIAN PROGRAMS FACILITIES	FISHING	FOOTBALL	SOCCER	GOLF
PARK NAME	ADDRESS OF PROPERTY	LEASE OWN	ACRES	PARK TYPE	DISTRICT	YEAR ACQ.																			
Oakwood Park	1050 Briarwood Dr	O	10.90	N	2	1970			1	1															
Phoenix Park	100 East Main St	O	1.00	N	3	1984	X																		
Picadome	469 Parkway Dr	O	104.80	S	11	2000								X											X
Pine Meadows Park	1631 Tazwell Dr	O	2.20	N	11	1967					1														
Pleasant Ridge Park	1350 Pleasant Ridge Dr	O	11.10	N	6	1997																			
Preston's Springs Park	1937 Dunkirk Dr	O	15.95	N	11	1987	(UNDEVELOPED)																		
Pyramid Park	201 Driscoll	L	2.60	N	2	1941				2															
Raven Run Nature Sanct	5886 Jacks Creek Pike	O	734.32	S	12	1966/90/99/06																			
River Hill Park	3800 Crosby Dr	O	16.20	N	8	1976			1	1															
Shillito Park	300 W. Reynolds Rd	O	135.80	C	9	1970/99			7	2								X	X					4	
Smith Street Park	426 Smith St	O	0.20	N	1	1968																			
Southend Park	701 DeRoode St	O	7.00	N	2	1937			1	1															
Southland Park	625 Hill-n-Dale Rd	O	16.60	N	10	1957			2	1														1	
Southpoint Park	4496 Graves Dr	O	13.00	N	10	2002																			
Speigle Heights Park	424 Speigle St	O	2.00	N	2	1952					1														
Speigle Heights Tot Lot	468 Speigle St	O	0.11	N	2	1952																			
Stonewall Park	3205 Cornwall Dr	O	9.14	N	9	1964/87																			
Tates Creek Park	1400 Gainesway Dr	O	123.10	S	8	1971								X				X							X
Thompson Road Park	319 Thompson Rd	O	0.50	N	2	1980					1														
Thoroughbred Park	121 Midland Ave	L	3.10	S	1	1995																			
UK Arboretum	500 Alumni Dr.	L	99.44	S	3	1986	X																		
Valley Park	2077 Cambridge Dr	O	18.89	N	11	1965			4	2				X										1	
Veterans Park	650 Southpoint Dr	O	235.39	C	12	1990				5														3	
Waverly Park	4244 Southmoor Pk	O	11.13	N	9	1989					1													1	
Wellington Park	565 Wellington Way	O	38.30	N	9		(UNDEVELOPED)																		
Whitney Young Park	1033 St. Martins Ave	O	9.40	N	2	1971			1	1				X											
Wildwood Park	3434 Greenlawn Dr	O	4.70	N	4	1964					1														
Wolfrun Park	1616 Maywick View Ln	O	10.00	N	11	1965			3	1															
Woodhill Park	457 Larkwood Dr	O	10.40	N	7	1979			1	1				X										1	
Woodland Park	601 E High St	O	19.40	S	3	1902	X		1	2								X							
Woodland Pool	190 Old Park Ave																								
Woodward Heights Park	651 W. High St	O	1.40	N	2	1875	X																		
Zandale Park	750 Zandale Dr	O	3.40	N	4	1951																			

Park Facilities

GYMNASIUM	HORSESHOES	LAKE	MODEL AIRPLANE FACILITY	NATURE STUDY PROGRAMMED	OPEN PLAY FIELDS OR PASSIVE WOODED AREAS	PAVED TRAIL FOR JOGGING WALKING length in miles	PICNIC AREA tables/grills	PLAYGROUND	RECREATION PLAYGROUND PROGRAM	RESTROOMS	SHELTER	SPECIAL EVENTS SPRING-SUMMER-FALL	SWIMMING	TENNIS COURTS	TRACK	VOLLEYBALL	WEIGHT ROOM	PARK_NAME
	1						0/2	X	X	X	1							Oakwood Park
							8/0					X						Phoenix Park
										X			X					Picadome
					X			X										Pine Meadows Park
					X			X	X	X	X							Pleasant Ridge Park
																		Preston's Springs Park
								X			1							Pyramid Park
				X	X	.56	13/0			X								Raven Run Nature Sanct
					X	.50	1/0	X		X	1			3				River Hill Park
					X	.73	49/17	X		X	6		X	13				Shillito Park
							2/0	X										Smith Street Park
					X		1/2	X	X	X	1							Southend Park
					X	.87	6/5	X		X	1		X	2		1		Southland Park
					X													Southpoint Park
					X		4/3	X	X		1							Speigle Heights Park
																		Speigle Heights Tot Lot
					X	.68												Stonewall Park
													X					Tates Creek Park
							0/1	X			1							Thompson Road Park
						.28												Thoroughbred Park
				X	X	1.98	5/0					X						UK Arboretum
					X		4/1	X	X	X	1							Valley Park
					X	1.01	24/4	X		X	4							Veterans Park
					X	.65	1/0	X			1			2				Waverly Park
																		Wellington Park
	2				X		0/4	X	X					4				Whitney Young Park
	1			X			2/1	X										Wildwood Park
					X			X										Wolfrun Park
					X		0/2	X	X	X	1	X						Woodhill Park
	2				X	.75	14/3	X		X	2	X	X					Woodland Park
														4				Woodland Pool
					X													Woodward Heights Park
					X													Zandale Park

Community Attractions

Lexington has numerous year-round attractions and activities to offer its citizens and visitors. Here is just a sample of the items listed in the Greater Lexington Convention & Visitors Bureau's Visitors Guide.

American Saddlebred Museum:

A privately owned museum, the American Saddlebred Museum showcases Kentucky's native breed of horse through displays, films, and hands-on exhibits. The museum is located within the Kentucky Horse Park.

Applebee's Park:

On February 7, 2000 construction began on Applebee's Park, the home stadium for the Lexington Legends baseball team. The 6,994 seat facility on North Broadway features many of the amenities of a major league stadium, with a jumbotron, skybox luxury suites, numerous restaurants, and a supervised childrens' play area. The Legends, the Class A Minor League affiliate of the Houston Astros, won the 2001 South Atlantic League championship. In 2006, nearly 377,000 fans visited Applebee's Park to watch the Legends play.

The Arboretum:

The Arboretum is a botanical garden located on Alumni Drive between Nicholasville Road and Bates Creek Road. It is a cooperative project of the University of Kentucky and the Fayette Urban-County Government. The garden features a variety of plants and trees with walking and jogging paths.

ArtsPlace:

This multipurpose arts facility, located on North Mill Street, is housed in a 1904 Beaux Arts Classical building. Restored in 1985, this elegant downtown building boasts dance studios, theater space, rehearsal space, and an art gallery, as well as offices for the Lexington Arts and Cultural Council and several of its member organizations: Central Kentucky Youth Orchestras, Center for Old Music in the New World, Lexington Ballet Company, and the Lexington Philharmonic Society. Art a la Carte, a free weekly informal concert series, is presented every Tuesday from Noon to 1:00 p.m. and features works by some of the area's finest performers.

Ashland, The Henry Clay Estate:

Located on Sycamore Road and surrounded by 20 acres of park like woodland, Ashland is a National Historic Landmark. The home is furnished throughout with Clay family possessions and furniture. Four generations of the Clay family have been associated with the property, from 1806 when Henry Clay purchased the farm, until 1948. A number of outbuildings remain, including icehouses, a smokehouse, and the carriage house with Henry Clay's coach.

Aviation Museum of Kentucky:

This museum located at the Bluegrass Airport houses many restored aircraft. In addition, 12,000 square feet of display area devoted to Kentucky's early flight history, WWII memorabilia, and aviation artifacts.

Downtown Arts Center:

The Lexington Arts and Cultural Council manage the Downtown Arts Center, a community arts center owned by the Lexington Fayette Urban County Government and opened in 2002. The center is located on Main Street in several renovated historic buildings and is home to a fine art gallery, cafe, black box theatre, rehearsal room, meeting room, and offices.

Community Attractions

Headley-Whitney Museum:

This museum, located on Old Frankfort Pike, is a showcase for diversified collections of decorative art. The jeweled bibelot collection designed by the late George Headley, artist-jeweler-collector, is now the only such contemporary collection open to the public in this country. Oriental porcelains from the T'ang, Sung, and Ming Dynasties, a shell Grotto, and the Art/Nature Library, are among the attractions, as well as regularly changing exhibits. In 2002, the museum purchased the Warfield Gratz designed home of George Headley, La Belle, adjacent to the museum. The gift shop offers rare and unique gifts.

Hopemont, The Hunt-Morgan House:

This Federal style townhouse on North Mill Street was built in 1814 by millionaire John Wesley Hunt. It is associated with the Hunt and Morgan families--most notably Confederate General John Hunt Morgan, the "Thunderbolt of the Confederacy", and Nobel Prize Winner Dr. Thomas Hunt Morgan. Located in Gratz Park, the county's oldest historic district, the house boasts a collection of fine Kentucky furniture, early 19th century portraits, and porcelains. Architectural features of the house include a three-story cantilevered staircase, a walled courtyard, and a garden. The house is owned and operated by the Blue Grass Trust for Historic Preservation, Inc., a local non-profit preservation organization.

Keeneland Race Course:

Located on Versailles Road, Keeneland offers racing during April and October. There is also a restaurant on the property. Spring through fall, one may watch the thoroughbreds go through their early morning exercises free of charge. The Keeneland library and gift shop are both open year-round.

Kentucky Horse Park:

Located on Iron Works Pike, the park honors nearly 50 breeds of horses in a panorama of activities. Horses are celebrated via two spectacular films; the incomparable International Museum of the Horse; the W. Paul Little Cultural & Learning Center; the William Kenton Art Gallery; the Walking Farm Tour, including farrier and harness shops; the Parade of Breeds Show; the Hall of Champions Presentation; and the Horse-drawn Tour/Shuttle. A gift shop and a restaurant are located in the park. Horseback riding and surrey rides are also available.

Lexington Cemetery:

Chartered in 1848, this historic cemetery on West Main Street is known as one of the most beautiful cemeteries in America. The beautifully landscaped grounds highlight two lakes with waterfowl and goldfish, a sunken garden, and other gardens. From spring into late fall there is a succession of flowering trees, shrubs, and flowers. Self-guided tour brochures are available in the office and provide visitors with a walk through history. Some notables buried in the cemetery include Henry Clay, General John Hunt Morgan, Adolph Rupp, Vice President John C. Breckinridge, and author James Lane Allen.

Explorium of Lexington (formerly the Lexington Children's Museum):

Located on West Short Street, this museum offers interactive exhibits for children 12 months to 12 years. Programs, demonstrations, and activities in 14,000 square feet of exhibit space make learning fun and a unique experience. There are two floors offering different exhibits and a museum store.

Lexington History Museum:

Located in the beautiful old Fayette County Courthouse (circa 1900) on West Main Street, this is Lexington's newest attraction. Artifacts and exhibits depict a timeline of the area's history, a photographic study of Lexington's African-American community, antique typewriters along with a

Community Attractions

special display of the IBM's Selectric typewriter that was once produced locally, and exhibits of famous race horse trainers who are from the Bluegrass or who have made significant success in the region.

Lexington Public Library & Phoenix Park:

The Central Library opened the doors to its new home on East Main Street in 1989. In addition to the thousands of books, this 110,400-square-foot facility also features an exhibit gallery and a theater. The world's largest ceiling clock was installed in the rotunda of the library in January 2002. The clock includes a 74-foot-long Foucault's pendulum that moves across the terrazzo mosaic floor. The library is located next to scenic Phoenix Park, which is a favorite of downtowners.

Mary Todd Lincoln House:

Located on West Main Street, the Mary Todd Lincoln House is the first shrine to a first lady in America. Built in 1803, the house was purchased by the Todds in 1832. It was here that Mary Todd spent her girlhood, completed 12 years of formal education and, in 1839, left to visit her sister in Springfield, Illinois--there to meet Abraham Lincoln.

McConnell Springs:

Located off Old Frankfort Pike near downtown Lexington, inside New Circle Road, McConnell Springs is a nature sanctuary and historical preserve. It is believed to be the site of the original settlement that grew into the city of Lexington. Encompassing approximately 26 acres, from the delicate wetlands on the east boundary, to the old quarry on the west, the park is home to a wide variety of plants. A visitors' center opened in the fall of 1996.

Old Kentucky Chocolates:

Located on Southland Drive, Old Kentucky Candies has been making candy in the Bluegrass for more than 35 years. It is best known for Bourbon Chocolates and Bourbon Cherries, both of which are made with 100-proof Jim Beam Kentucky Bourbon.

Opera House:

Located on West Short Street, the Opera House was built in 1886, and is a charter member of The League of Historic American Theaters, Inc. Nationally recognized as the most intimate theater in the country, seating 1,040, the Opera House often hosts Broadway touring companies.

Pope Villa:

The Pope Villa at 326 Grosvenor Avenue is one of three surviving houses by early 19th-century architect Benjamin Henry Latrobe. Built for Sen. John Pope, the house has recently been re-opened and restoration has begun. Tours and exhibits highlight the conservation techniques being used on the site. One of the notable features of this house is the rotunda set in the middle of the square house plan.

Raven Run Nature Sanctuary:

Located on Jacks Creek Pike, Raven Run Sanctuary is a unique 470-acre tract dedicated to the preservation of the Kentucky River Palisades' natural beauty. Its seven-mile network of hiking trails provides access to the streams, meadows, and woodlands (with over 400 species of wildflowers) characterizing this area.

Recreation:

Lexington has eleven public golf courses, including six that are run by the Urban County Government. More than one-hundred neighborhood playgrounds and community parks, staffed with trained

Community Attractions

supervisors, offer a variety of activities including tennis, swimming, and horseback riding. There are numerous special events and festivals in Lexington throughout the year, such as the Bluegrass State Games, Mid-Summer Night Run, Roots and Heritage Festival--to name only a few.

Red Mile Harness Race Track, Inc.:

This track, located on Red Mile Road, has a clubhouse in the style of a classic ante-bellum mansion, with a cocktail lounge and a second floor dining room with a beautiful view of downtown Lexington. Paddock Park offers casual outdoor dining. The track has a paddock for up-close viewing of the horses and a bandstand for weekend entertainment. Races take place at various times throughout the year at this, the second oldest harness track in the world.

Rupp Arena:

Since opening its doors in 1976, this West Vine Street facility has hosted practically every form of entertainment from the superstars of concerts to truck pulls, rodeos, circuses, ice shows, and professional wrestling and boxing. With a capacity of more than 23,000, Rupp Arena also plays host to the University of Kentucky Wildcats.

Southern Lights:

Is an exciting drive-through animated light display at the Kentucky Horse Park and the largest holiday light show in Kentucky.

Thoroughbred Center (formerly the Kentucky Horse Center):

Located on Paris Pike, this state-of-the-art thoroughbred training facility is open year-round. Visitors may watch morning workouts along railside, visit with an owner/trainer, and experience the thrill of a simulated horse auction in the luxurious, 920-seat sales pavilion.

Thoroughbred Park:

Located on East Main Street and Midland Avenue, this unique cultural and historic landmark was opened in April of 1992. The 3.1-acre public park is divided into five major areas, each a lifelike vignette from the world of racing. In a striking feature of this park, seven life-sized bronze thoroughbreds and jockeys "dash" toward the finish line on a track similar in texture and appearance to a real one.

Transylvania University:

Transylvania University, on North Broadway, is the 16th oldest institution of higher learning in the United States and was founded in 1780. Features are the old Morrison Hall built in 1833; Patterson Cabin, believed to be the first building ever constructed in Lexington; the Mitchell Fine Arts Center housing the Morlan Gallery; the Clive M. Beck Athletic and Recreation Center; and a rare collection of scientific apparatus.

University of Kentucky Art Museum:

This facility, on Rose Street and Euclid Avenue, features a permanent collection of over 3,500 works in all media including old master paintings and prints; 19th-century European and American paintings and sculpture; contemporary paintings and works on paper; regional work; photographs; and art of Asia, Africa, and America. Regularly changing special exhibitions offer internationally recognized works, and an active education program provides tours for all ages, as well as special lectures and trips.

Community Attractions

University of Kentucky Basketball Museum:

Located in the Lexington Civic Center at 430 West Vine Street, this 10,000 square-foot museum showcases 96 years of UK basketball history. The timeline of UK basketball history--from the first team in 1903-- forms the core of the museum. Visitors view portals with life-sized images of UK's All Americans and the history that surrounds each period of time. The museum also has a virtual court that transports images of visitors onto the floor of Rupp Arena, where they can go one-on-one with former UK players; and educational exhibits, such as trends in sports medicine and technology.

Waveland State Historic Site:

Located on Higbee Mill Road, Waveland was the home of Joseph Bryan, grandnephew of Daniel Boone. Built in the late 1840's, the Greek Revival house and the three remaining outbuildings (the slave quarters, the ice house, and the smoke house) have been restored to reflect their original use.

Financial Forecasts



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Financial Forecasts

The financial forecast scenario in this document reflects a set of assumptions based on historical trends. The forecast does not assume decisions which policy makers at the state and local level may take to address issues such as salary, benefits, staffing levels, etc. It should also be noted that any policy decisions made by the Mayor and Council to balance FY 2009 will dramatically alter the financial forecast for the outlying years.

The revenue budgets for FY 2009 have not been finalized at this time. Due to national, state, and local economic factors, the revenue budget may vary from forecasts in this document which are based on historical trends.

The Division of Budgeting prepares financial forecasts for two funds of the government – the General Services Fund and the Urban Services Fund.¹ Both forecasts are reviewed and updated as additional information on future funding requirements is received. A forecast of anticipated revenues and expenditures for fiscal years 2008 through 2013 was prepared in order to provide the administration and Council with a long-term appraisal of the LFUCG's financial condition. It is hoped that this information will enable decision-makers to formulate measures that can ensure the long-term financial stability of Lexington-Fayette County.

Long-term forecasts are not developed simply to identify where the LFUCG will be in five years, but focus on the direction in which the government is going, assuming various policies and events. To help provide a consistent, long-range view of operations, the Division of Budgeting has developed two forecasting models. The models are designed to predict shifts in identifiable costs within the operations of the General Services Fund and the Urban Services Fund. The models also project anticipated revenues for the forecast period. Results from these models will allow the LFUCG to address the fiscal impact of numerous policy decisions. The forecasts can be used to answer questions such as:

- Based on anticipated fund balances, can we continue to provide the current level of services to our residents?
- What are the long-term financial consequences of pay and benefit policies?
- Are the revenue projections consistent with historical trends?
- Can we afford the cost of new programs?

Since the budget environment can change rapidly from one year to the next, the figures given in the forecast years (FY 2008 – 2013) are not considered absolute. The forecasts should be viewed as planning and policy decisions tools and “works in progress.” The omission of certain projects in the forecasts does not reflect a decision by the administration and/or Council to exclude these projects. It does illustrate, however, that the addition of projects not included may require choices to be made in order to balance spending with available funding.

To decide what the LFUCG can afford, the models examine the net effect of comparing expected revenues with the forecasted costs. The annual budget must always balance. Therefore, when producing long-term comparisons of costs versus revenues, any disparity between costs and revenues should be taken in context. The balance simply represents the cumulative effect on fund balance from various policy options.

¹ The Department of Finance prepares long-range forecasts (20-year) for the enterprise funds – Landfill and Sanitary Sewers.

Financial Forecasts

General Services Fund

Forecast Scenario

The following forecast reflects a “current services” scenario. This includes the capital improvement projects listed in the Six-Year Capital Improvements Plan (CIP). This scenario includes current policy options that would maintain the level of services to residents.

Revenue –The financial forecast is adjusted as changes are made throughout the upcoming year. The figures in the current forecast reflect having slower revenue growth over the next several years. Between FY 2001 – 2003 revenue growth was lower than normal.

Budgeted revenue collections for FY 2007 show a growth rate of 8.1 percent over FY 2006. The FY 2008 budget reflects a 2.1 percent growth rate.

Personnel – FY 2008 personnel costs are projected to increase by 7.9 percent.

During FY 2004, the Council passed an ordinance tying employee pay to a market indicator (*World of Work*). This ordinance was later adjusted to apply to non-sworn employees and sworn employees in the Division of Corrections. For FY 2007, this indicator would provide up to a 3.9 percent pay increase and a change in the minimum and maximum pay rates of 2.7 percent. In addition, the FY 2008 budget includes the third year costs of the bargaining agreements for certain Police and Fire personnel.

The FY 2008 budget includes an estimated three percent decrease in the employee fringe benefits allocation for non-sworn employees (due to the anticipated elimination of the deficit in the self-insurance fund). The rate for sworn covered by the bargaining agreement includes an increase of over 16%. Based on information from the Congressional Budget Office, state health care spending is expected to increase by eight percent per year from FY 2008 through 2017. This eight percent increase was applied to health insurance costs for FY 2010 - 2013.

The pension budgets include an increase in the police and fire pension rate of two percent each year in order to comply with actuarial requirements. The other pension rates for FY 2009 – 2013 are based on the projected employer contribution rates that were presented by the State Blue Ribbon Commission on Public Employees Retirement Systems on June 19, 2007.

Personnel projections include and additional 50 sworn police personnel in each year from FY 2008 – FY 2013. Additional sworn fire personnel (15 each year) are included in FY 2008, 2009, 2010, 2012, and 2013 to staff the fire stations which are included in the CIP.

Basic personnel costs will continue to increase in FY 2008 – 2013. Funds are also included in FY 2008 – FY 2013 for the estimated annual pay increase based on the World of Work index for non-sworn employees and the bargaining contract costs for certain sworn employees in Police, Fire, and Corrections. The World of Work index is estimated to remain at this year’s levels of 3.9 percent with a 2.7 percent increase in the minimum and maximum pay rates. The CERS retirement system is offering a retirement incentive that will increase the number of retirees for FY 2009. FY 2009 includes a one time increase of \$4.7 million in estimated pay outs to retirees.

Financial Forecasts

Agency Services – The FY 2008 budget includes a net increase of one new agency. Funding for most other agencies increased by 2% overall. FY 2008 – FY 2013 include the required increases for the Library, and a three percent increase for other agencies.

Debt Service – FY 2009 - 2013 include payments on several new issues that are planned for FY 2008. The planned projects include: storm water, fire station land, resurfacing, safety equipment, a salt barn, PDR, parks trails, and parks projects, etc.

Insurance – The FY 2008 budget reflects a significant increase in funding for the self insurance program (workers' compensation, general liability, property, and automobile liability and physical damage) from the General Fund. This fund is supported by transfers from the General, Urban Services, and Sanitary Sewer funds. The increase in General Fund support reflects funding based on the actuarial estimates. Estimates for FY 2009 – 2013 include annual increases in the claims budget of ten percent per year. This brings the claims fund to over \$13.5 million by FY 2013.

Operating – The increase from preliminary FY 2007 to FY 2008 reflects increases in utilities, rent, training, maintenance, and vehicle fuel and maintenance costs. General Fund expenditures are projected to increase by over five percent per year from FY 2009 – FY 2013. This represents the basic on-going increases experienced for utilities, fuel, general operating costs, and contractual services (such as the Detention Center's health and food contracts).

Transfers – In FY 2001, a decision was made to begin funding the premium cost for single health care coverage for eligible retirees of the City Employees' Pension Fund and the Policemen's and Firefighters' Retirement Fund. This decision continues to significantly impact this category of expenditures. This benefit is currently budgeted at \$2.5, million and is estimated to grow to over 4 million by FY 2013.

Capital – Operating capital for FY 2009 – FY 2013 remains at the FY 2008 level. Capital improvements are based on the FY 2008 CIP. Most of the improvements planned for FY 2008 are accounted for in the Capital Projects Fund since they are funded by bond income.

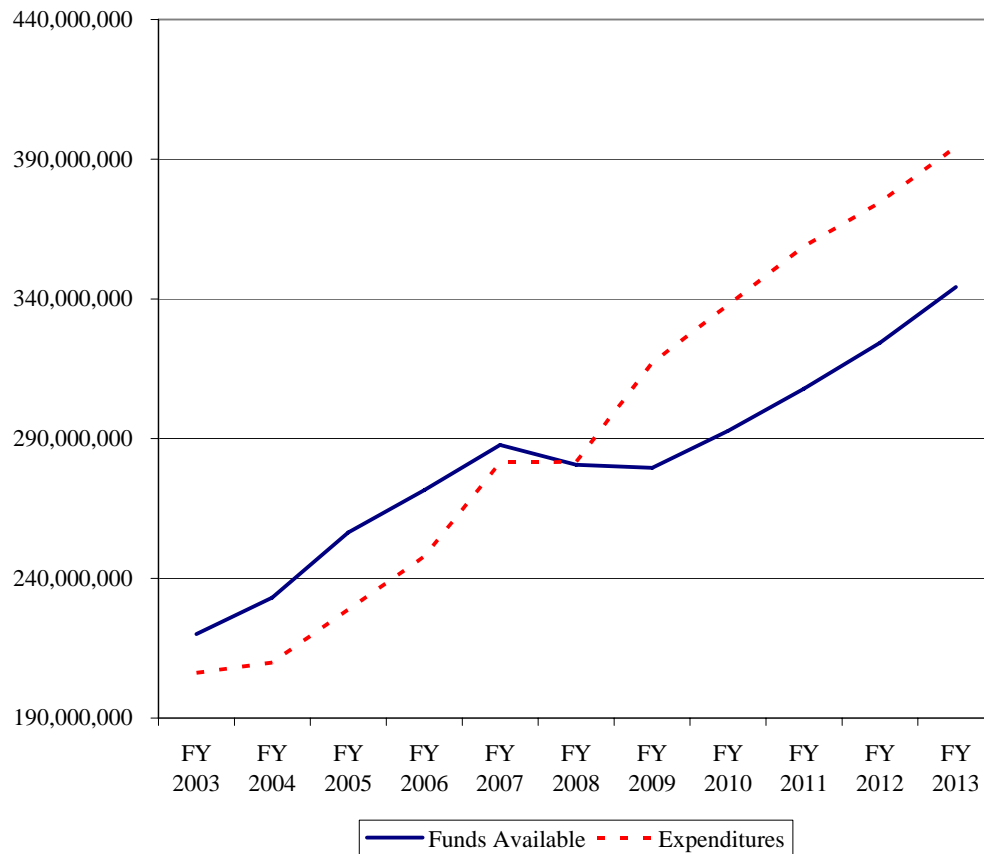
What the Forecast Shows

The financial forecasts for FY 2009 – 2013 present a problem for the Mayor and Council. Current patterns of expenditure growth, driven by increases in personnel costs, health insurance, and the cost of competitive benefits, will require additional General Services Fund resources over the next few years. Difficult choices may be required in order to balance spending with available funding.

The forecast illustrates the disparity of projected revenues and expenditures based on current growth trends. Because projected expenditures are growing at a faster rate than projected revenues, the forecast projects budget deficits for FY 2009 – 2013. Since the government is legally required to have a balanced budget, changes will have to be made to avoid deficits in these years. These changes would come from additional revenue growth and/or other budget adjustments.

Financial Forecasts

LFUCG General Services District Fund Comparison of Funds Available to Expenditures FY 2003 – 2013



The tables beginning on page 634 illustrate General Fund revenues, expenditures, and changes in fund balance from FY 2003 – 2013. As stated earlier, the forecast reflects expenditure growth based on current service levels.

Financial Forecasts

Urban Services Districts Fund

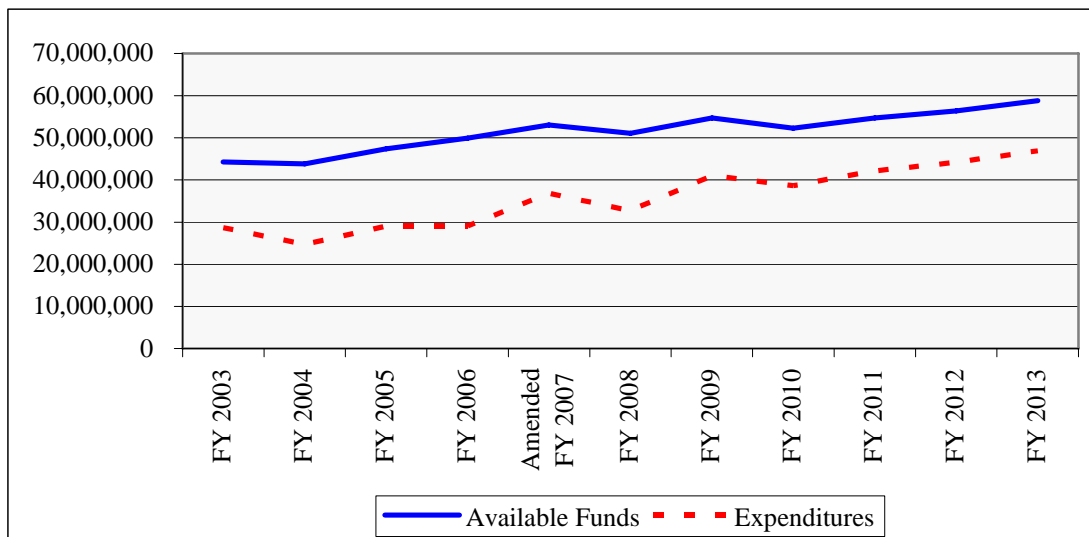
Forecast Scenario

The Urban Services Districts Fund is comprised of three basic services. Since the property tax levied for each service is distinct, forecasts are made for each service and combined to show the fund as a whole. The following forecast reflects a “current services” scenario. This includes the capital improvement projects listed in the Six-Year Capital Improvements Plan (CIP).

The financial forecast will be adjusted as changes are made throughout the upcoming year. The figures in the current forecast reflect moderate revenue growth over the next several years. During FY 2005 the property tax rates for refuse collection (1.5¢ per 100 assessed valuation) and street lights (.5¢ per \$100 assessed value) were reduced. These actions helped reduce the impact to the property owner of the new tax rate for the Health Department (imposed FY 2005). In FY 2008 the property tax rate for refuse collection was reduced by .1¢ per \$100 of assessed value. This reduction was required by state law.

Growth in property assessments and new properties have helped revenues to increase at a higher than expected rate. If this level of growth continues, an additional property tax rate decrease for Refuse Collection services would be proposed.

**Urban Service Districts Fund
Comparison of Funds Available to Expenditures
FY 2003 – 2013**



Financial Forecasts

Personnel – FY 2008 personnel costs are projected to decrease by 13 percent over FY 2007 amended budget. This large percentage is driven by an increase in the personnel credit budget for FY 2008. Personnel credit is used to recognize within the personnel accounts the fact that not all positions are filled for an entire year. This change brings the budget for personnel expenditures more in line with actual spending.

During FY 2004, the Council passed an ordinance tying employee pay to a market indicator (*World of Work*). This ordinance was later adjusted to apply to non-sworn employees and sworn employees in the Division of Corrections. For FY 2008, this indicator provides a 3.9 percent pay increase and a change in the minimum and maximum pay rates of 2.7 percent.

Basic personnel costs will continue to increase in FY 2009 – 2013. Funds are also included in FY 2008 – FY 2013 for the estimated annual pay increase based on the World of Work index for non-sworn employees. The World of Work index is estimated remain at this year's levels of 3.9 percent with a 2.7 percent increase in the minimum and maximum pay rates. The CERS retirement system is offering a retirement incentive that will increase the number of retirees for FY 2009. FY 2009 includes a one time increase of over \$428,000 in estimated pay outs to retirees.

The budget includes an estimated three percent decrease in the employee fringe benefits allocation for FY 2008(due to the anticipated elimination of the deficit in the self-insurance fund). Based on information from the Congressional Budget Office, state health care spending is expected to increase by eight percent per year from FY 2008 through 2017. This eight percent increase was applied to health insurance costs for FY 2010 - 2013.

The pension rates for FY 2009 – 2013 are based on the projected employer contribution rates that were presented by the State Blue Ribbon Commission on Public Employees Retirement Systems on June 19, 2007.

Operating – Increases in expenditures are projected to increase by four to six percent per year. This represents the basic increases experienced for utilities, fuel, general operating costs, and contractual services (such as the recycling facility contract).

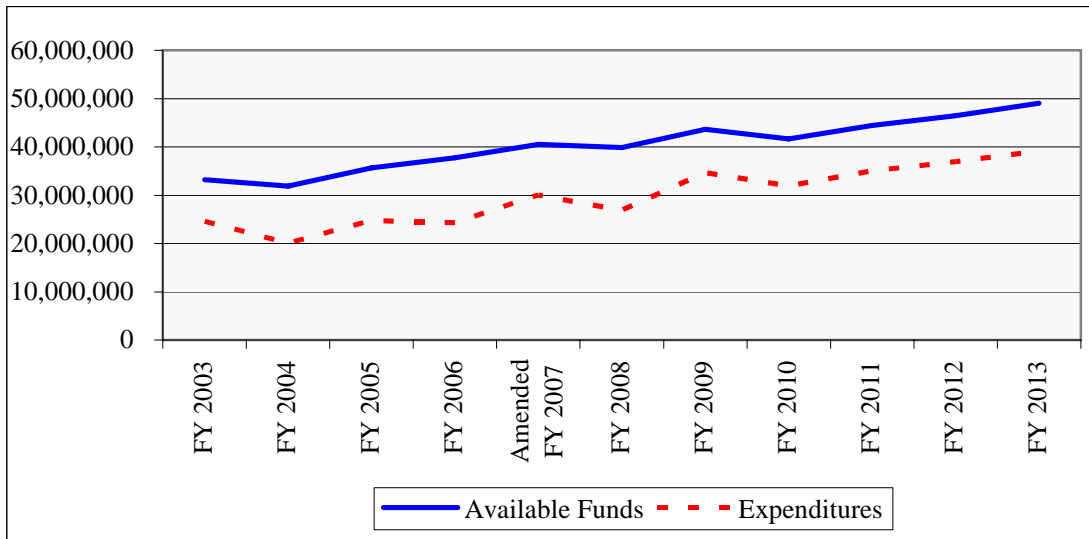
Capital – Operating capital for FY 2008 – 2013 is reflective of the FY 2008 budget. Capital improvements are based on the FY 2008 CIP and include parking improvements and street light installation.

What the Forecast Shows

Refuse Collection – The forecast illustrates the impact of the growth in property values on the revenue base of the service. Projected revenue is higher than expenditures in all years except 2009 where there is a large scheduled vehicle replacement. The forecast projects positive ending fund balances for FY 2008–2013. There has been interest in instituting another rate reduction. Unless significant additional operating and capital increases are mandated by Environmental Protection Agency requirements, this should be considered when property tax rates are adopted for FY 2009.

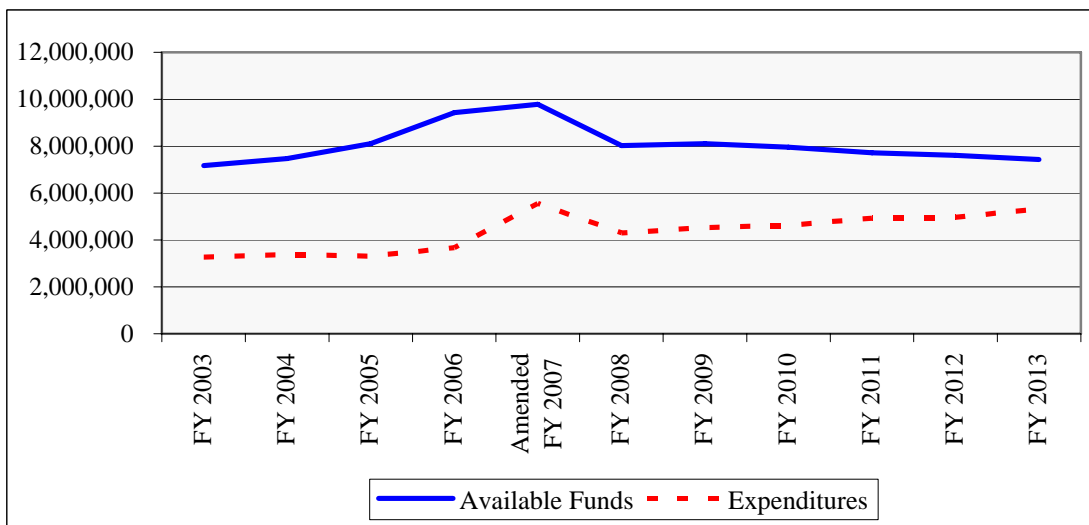
Financial Forecasts

Refuse Collection
Comparison of Funds Available to Expenditures
FY 2003– 2013



Street Lights – The forecast illustrates the impact of the growth in property values on revenue estimates. Projected revenue is lower than anticipated expenditures and the current fund balance is being used to fund the difference. With the prior year fund balance, the forecast projects positive ending fund balances for FY 2008– 2013.

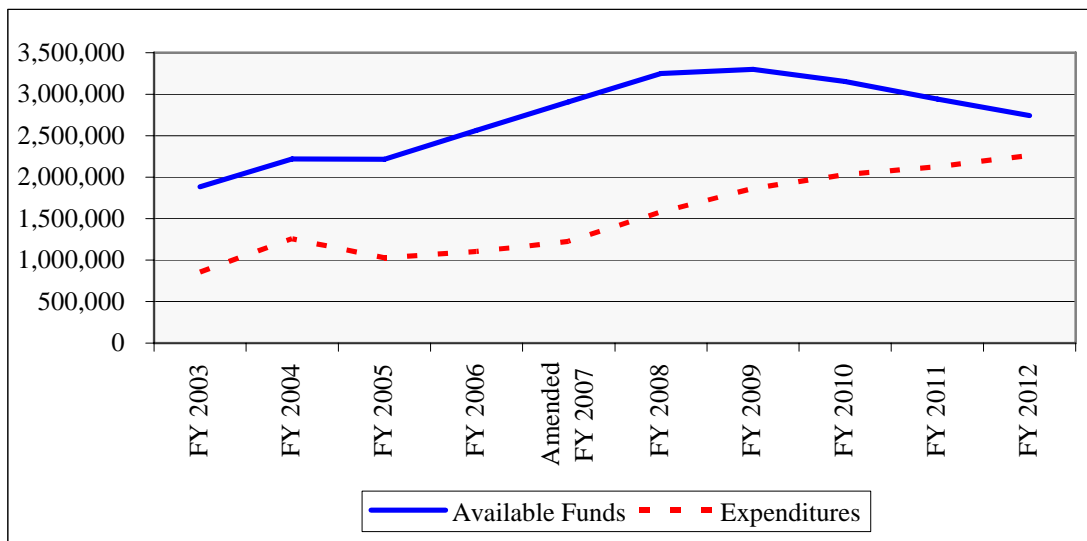
Street Lights
Comparison of Funds Available to Expenditures
FY 2003– 2013



Financial Forecasts

Street Cleaning – The forecast projects positive ending fund balances for all years. Projected revenue is lower than anticipated expenditures and the current fund balance is being used to fund the difference. With the prior year fund balance, the forecast projects positive ending fund balances for FY 2008– 2013. The forecast includes transitioning from notes to cash for street sweeper replacement.

Street Cleaning
Comparison of Funds Available to Expenditures
FY 2003 – 2013



Financial Forecasts

Forecasting Methodology

As previously discussed, the long-range forecast incorporates projections of both anticipated revenues and costs. A number of different techniques were utilized to forecast specific revenues and expenditures. Most of the methods could be associated with one of the following techniques:

Legal or Mandated Requirements – In certain instances, projections are based on specific legal requirements or acknowledged restrictions. Debt service payments, for example, are based on agreed-upon schedules. Outside agency payments are driven by the legal mandate requiring the LFUCG to fund the Library at a level based on 5¢ per \$100 assessed valuation of taxable property.

Current and Proposed Budgets – A significant amount of information was derived from the FY 2007 budget and historical trends. The costs for large capital projects are based on the CIP included in the FY 2007 budget.

Causally Related Formulas – Numerous findings reflected in this study are based on anticipated demographic and economic variables. Inflationary factors and population growth serve as key components when assessing various costs.

Regression Analysis – When necessary, the budget staff made predictions based on linear regression models to help anticipate future trends.

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FY 2008 - 2013

General Services Fund

Financial Forecast FY 2008 - 2013



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General Services Fund Financial Forecast

Forecast Assumptions

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Employee Withholdings	149,705,920	155,644,000	162,637,000	169,631,000	180,731,000	193,166,000
% Change	4.8%	4.0%	4.5%	4.3%	6.5%	6.9%
Net Profits	29,724,000	32,012,000	32,915,000	33,847,000	34,684,000	35,545,000
% Change	-2.2%	7.7%	7.7%	7.7%	7.7%	7.7%
Insurance	22,500,000	23,788,000	25,150,000	26,590,000	28,113,000	29,723,000
% Change	7.8%	5.7%	5.7%	5.7%	5.7%	5.7%
Overall Revenue Growth	2.1%	4.7%	4.7%	5.2%	5.4%	6.1%
Personnel ¹ % Change	7.9%	15.0%	6.7%	7.1%	6.1%	5.7%
Agencies % Change	3%	2%	5%	5%	5%	5%
Debt	85,060					
Vine Center Parking Garage	709,790	706,334	706,909	706,434	709,499	706,009
GO 2000A-Picadome Golf Course	2,496,350	2,498,288	0	0	0	0
GO 1999A-Detention Facility	1,342,180	1,342,125	1,341,375	1,337,625	0	0
GO 2000D-Stormwater	283,350	279,888	280,888	281,200	280,800	0
GO 2002B-Gov't Center HVAC	3,311,150	1,649,615	1,178,319	1,201,406	0	0
GO 2003A-Refunding Bonds	1,707,520	1,705,866	1,704,337	1,705,925	1,705,424	1,702,825
GO Anticipated Debt Issues	429,600	425,373	425,448	424,563	427,585	429,550
GO 2002C -EAMP & Stormwater	718,360	717,309	718,806	714,850	715,441	715,488
GO 2004C-Day Treatment, Blvd,	737,830	735,193	736,511	736,854	736,103	738,890
GO 2000E-Phnx&Pool	50,540	46,852	50,240	53,327	51,333	0
GO KLC 2000-Webasto	563,890	563,171	566,541	564,129	565,906	566,754
GO 2001B-PDR	224,250	220,796	222,059	223,159	223,784	224,234
GO 2005C-PDR	147,190	149,653	147,028	149,315	146,515	148,628
GO 2006C-PDR	177,270	178,225	173,675	174,125	174,050	173,800
GO 2005C-Garage, Phoenix, PDR	4,029,400	4,025,800	1,941,600	1,944,800	0	0
GO 2006A-Equip, STARS, Park Im	2,721,080	2,729,475	5,231,875	5,228,475	5,225,475	5,227,675
GO2006D-	1,200,150	1,202,948	949,348	949,548	948,748	946,948
GO 2006B-Station,BG Asp, Storm	0	3,361,810	6,341,002	7,129,242	8,114,495	9,032,706
FY 2008 Bond Issues	411,000	750,000	755,000	0	0	0
Public Parking	506,000	171,261	794,673	745,594	693,514	648,755
Public Facilities Issues	2,964,020	2,403,620	4,197,790	5,310,830	5,378,850	5,378,850
Equipment Notes	24,815,980	25,863,600	28,463,420	29,581,400	26,097,520	26,641,110
Total Debt	69%	24%	0%	0%	0%	0%
Insurance	4%	5%	5%	6%	6%	6%
Operating	-77%	96%	9%	9%	9%	9%
Transfers (see listing for detail)	193,830	193,830	193,830	193,830	193,830	193,830
Operating Capital	110,000	150,000	150,000	150,000	200,000	200,000
CIP	0	90,000	90,000	90,000	90,000	90,000
Corridors	173,570	98,550	0	0	0	0
Vacant Lot	45,000	50,000	50,000	50,000	50,000	50,000
Upgrading Signal Lamps to LED	46,000	0	0	0	0	0
Neighborhood Traffic Management	0	160,000	140,000	0	0	0
Illuminated Street Name Signs	0	50,000	25,000	0	0	0
WEG-LED Street Name Signs	30,000	0	0	0	0	0
WEG-Graffiti Removal/Sheeting	16,000	0	0	0	0	0
Repave/Re-stripe Roll Call Parking Lot	10,000	10,000	10,000	10,000	10,000	0
Repave/Re-stripe Police Range Parking Lot	430,570	608,550	465,000	300,000	350,000	340,000
Play Feature Replacement						
Total						

¹ for non-sworn positions FY 2009 - 2013, projected costs associated with the bargaining units contracts, 50 additional police in FY 2009, FY 2010, and FY 2011 and 15 additional firefighters in 2009, 2010, 2012, and 2013.

General Services Fund Financial Forecast

		Actual				Amended FY 2007	Adopted Budget FY 2008
		FY 2003	FY 2004	FY 2005	FY 2006		
	Revenue						
1	Ad Valorem	14,589,790	15,729,460	17,731,790	17,156,670	18,152,320	18,795,000
2	Licenses & Permits	166,414,080	179,949,980	191,175,520	200,358,840	214,214,840	224,319,970
3	Services	18,917,018	18,217,656	18,897,886	18,723,287	22,218,167	18,908,000
4	Fines	37,735	11,175	21,915	77,490	219,541	82,000
5	Intergovernmental	2,079,145	3,693,236	2,418,670	2,465,624	2,987,002	2,924,790
6	Property Sales	1,479,458	438,709	516,536	349,715	511,900	420,000
7	Investments	127,728	90,639	533,607	1,481,463	1,673,685	2,023,000
8	Other Sources	589,830	38,651	4,162	1,699,752	933,729	727,330
9	Miscellaneous	1,509,488	1,145,119	1,855,269	1,715,566	2,974,947	1,143,200
10	Total Revenue	205,744,272	219,314,626	233,155,356	244,028,408	263,886,130	269,343,290
	Expenditures						
11	Personnel	126,041,080	129,327,838	143,974,859	163,903,834	175,475,652	189,335,210
12	Agency Services	23,526,902	22,818,074	18,258,584	14,331,444	16,019,463	16,487,650
13	Debt Service	18,878,482	20,447,860	20,853,151	21,635,349	26,066,900	24,815,980
14	Insurance & Risk Management	4,628,834	5,702,870	5,011,570	3,870,000	3,750,000	6,330,000
15	Other Operating	25,834,239	26,244,982	28,541,949	34,054,830	40,979,690	42,608,010
16	Transfers To\From	1,842,575	1,714,332	6,997,396	4,186,622	8,320,818	1,899,250
17	Operating Capital	576,261	1,008,077	524,913	1,634,367	1,626,302	193,830
18	CIP Capital	4,815,423	2,164,012	3,543,595	1,713,030	5,067,310	430,570
19	Reappropriations and other Adjustments						
20	Total Expenditures	206,143,796	209,428,045	227,706,016	245,329,476	277,306,135	282,100,500
21	Net Revenue\Expenditures	(399,525)	9,886,580	5,449,340	(1,301,068)	(13,420,005)	(12,757,210)
22	Fund Balance, Beginning	14,312,542	13,807,442	23,231,278	27,601,958	23,846,648	13,588,490
23	Change in Fund Balance Reserves	105,575	462,745	1,078,659	2,454,242	4,178,460	0
24	Fund Balance at June 30	13,807,442	23,231,278	27,601,958	23,846,648	6,248,183	831,280

General Services Fund Financial Forecast

Forecast						
FY 2009	FY 2010	FY 2011	FY 2012	FY 2013		
					Revenue	
19,858,000	20,988,000	22,189,000	23,466,000	24,822,000	Ad Valorem	1
232,466,000	242,723,000	253,136,000	267,693,000	283,749,000	Licenses & Permits	2
20,318,000	21,877,000	25,106,000	25,523,000	27,648,000	Services	3
82,000	82,000	82,000	82,000	82,000	Fines	4
3,075,000	3,229,000	3,390,000	3,560,000	3,738,000	Intergovernmental	5
441,000	463,000	486,000	510,000	536,000	Property Sales	6
1,343,000	1,343,000	1,343,000	1,343,000	1,343,000	Investments	7
736,000	736,000	736,000	736,000	736,000	Other Sources	8
1,215,000	1,292,000	1,375,000	1,463,000	1,557,000	Miscellaneous	9
279,534,000	292,733,000	307,843,000	324,376,000	344,211,000	Total Revenue	10
					Expenditures	
216,787,007	231,314,770	247,700,260	262,748,650	277,691,780	Personnel	11
16,855,220	17,665,190	18,518,550	19,417,690	20,365,250	Agency Services	12
25,863,600	28,463,420	29,581,400	26,097,520	26,641,110	Debt Service	13
7,830,000	7,830,000	7,830,000	7,830,000	7,830,000	Insurance & Risk Management	14
43,840,999	46,236,395	48,808,982	51,575,071	54,552,668	Other Operating	15
3,729,045	4,053,926	4,409,201	4,797,813	5,222,973	Transfers To\From	16
193,830	193,830	193,830	193,830	193,830	Operating Capital	17
608,550	465,000	300,000	350,000	340,000	CIP Capital	18
					Reappropriations and other Adjustments	19
315,708,251	336,222,531	357,342,223	373,010,574	392,837,611	Total Expenditures	20
(36,174,251)	(43,489,531)	(49,499,223)	(48,634,574)	(48,626,611)	Net Revenue\Expenditures	21
0	0	0	0	0	Fund Balance, Beginning	22
1,466,085	1,518,702	1,466,085	1,518,702	1,570,950	Change in Fund Balance Reserves	23
(37,640,336)	(45,008,233)	(50,965,308)	(50,153,276)	(50,197,561)	Fund Balance at June 30	24

General Services Fund Financial Forecast

		Actual					Amended FY 2007	Adopted Budget FY 2008
		FY 2002	FY 2003	FY 2004	FY 2005	FY 2006		
	Revenue							
1	Ad Valorem	8.2%	7.8%	7.8%	12.7%	-3.2%	5.8%	3.5%
2	Licenses & Permits	2.2%	3.6%	8.1%	6.2%	4.8%	6.9%	4.7%
3	Services	10.2%	14.6%	-3.7%	3.7%	-0.9%	18.7%	-14.9%
4	Fines	-44.6%	14.9%	-70.4%	96.1%	253.6%	183.3%	-62.6%
5	Intergovernmental	9.2%	7.1%	77.6%	-34.5%	1.9%	21.1%	-2.1%
6	Property Sales	-90.9%	4300.9%	-70.3%	17.7%	-32.3%	46.4%	-18.0%
7	Investments	-76.1%	-61.8%	-29.0%	488.7%	177.6%	13.0%	20.9%
8	Other Sources	-94.9%	1037.4%	-93.4%	-89.2%	40739.8%	-45.1%	-22.1%
9	Miscellaneous	-0.4%	-11.6%	-24.1%	62.0%	-7.5%	73.4%	-61.6%
10	Total Revenue	2.0%	5.7%	6.6%	6.3%	4.7%	8.1%	2.1%
	Expenditures							
11	Personnel	2.2%	3.5%	2.6%	11.3%	13.8%	7.1%	7.9%
12	Agency Services	1.0%	0.5%	-3.0%	-20.0%	-21.5%	11.8%	2.9%
13	Debt Service	11.1%	-2.5%	8.3%	2.0%	3.8%	20.5%	-4.8%
14	Insurance & Risk Management	-31.5%	55.8%	23.2%	-12.1%	-22.8%	-3.1%	68.8%
15	Other Operating	0.3%	1.5%	1.6%	8.8%	19.3%	20.3%	4.0%
16	Transfers To\From	-55.1%	-31.8%	-7.0%	308.2%	-40.2%	98.7%	-77.2%
17	Operating Capital	-50.5%	-34.1%	74.9%	-47.9%	211.4%	-0.5%	-88.1%
18	CIP Capital	-51.0%	87.9%	-55.1%	63.8%	-51.7%	195.8%	-91.5%
19	Reappropriations and other Adjustments							
20	Total Expenditures	-1.6%	3.6%	1.6%	8.7%	7.7%	13.0%	1.7%

General Services Fund Financial Forecast

Forecast						
FY 2009	FY 2010	FY 2011	FY 2012	FY 2013		
					Revenue	
5.7%	5.7%	5.7%	5.8%	5.8%	Ad Valorem	1
4.2%	4.4%	4.3%	5.8%	6.0%	Licenses & Permits	2
7.5%	7.7%	14.8%	1.7%	8.3%	Services	3
0.0%	0.0%	0.0%	0.0%	0.0%	Fines	4
5.0%	5.0%	5.0%	5.0%	5.0%	Intergovernmental	5
5.0%	5.0%	5.0%	4.9%	5.1%	Property Sales	6
-33.6%	0.0%	0.0%	0.0%	0.0%	Investments	7
0.0%	0.0%	0.0%	0.0%	0.0%	Other Sources	8
6.3%	6.3%	6.4%	6.4%	6.4%	Miscellaneous	9
4.3%	4.7%	5.2%	5.4%	6.1%	Total Revenue	10
					Expenditure	
15.0%	6.7%	7.1%	6.1%	5.7%	Personnel	11
2.2%	4.8%	4.8%	4.9%	4.9%	Agency Services	12
4.2%	10.1%	3.9%	-11.8%	2.1%	Debt Service	13
23.7%	0.0%	0.0%	0.0%	0.0%	Insurance & Risk Management	14
5.4%	5.5%	5.6%	5.7%	5.8%	Other Operating	15
96.3%	8.7%	8.8%	8.8%	8.9%	Transfers To\From	16
0.0%	0.0%	0.0%	0.0%	0.0%	Operating Capital	17
41.3%	-23.6%	-35.5%	16.7%	-2.9%	CIP Capital	18
					Reappropriations and other Adjustm	19
12.6%	6.5%	6.3%	4.4%	5.3%	Total Expenditure	20

General Services Fund Financial Forecast

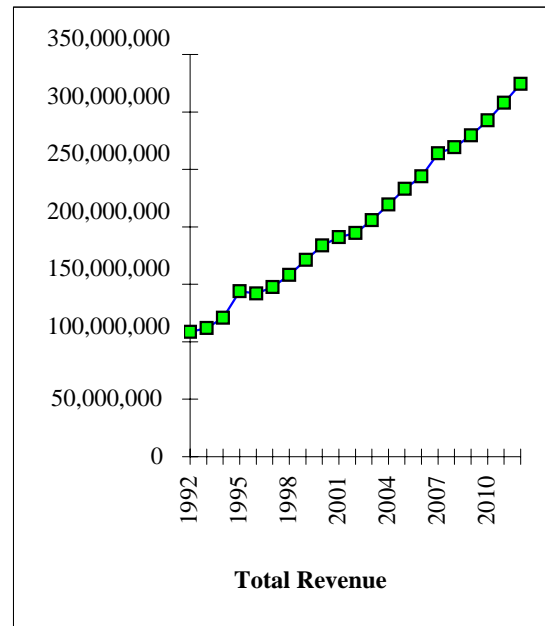
Total Revenue

Fiscal Year	Actual/Forecast	% Change
1993	111,872,534	3.00%
1994	120,907,944	8.08%
1995	143,874,477	19.00%
1996	141,948,647	-1.34%
1997	147,511,311	3.92%
1998	158,188,651	7.24%
1999	171,231,277	8.24%
2000	183,734,896	7.30%
2001	190,973,832	3.94%
2002	194,721,656	1.96%
2003	205,744,272	5.66%
2004	219,314,626	6.60%
2005	233,155,356	6.31%
2006	244,028,408	4.66%
2007	263,886,130	8.14%
2008	269,343,290	2.07%
2009	279,534,000	3.78%
2010	292,733,000	4.72%
2011	307,843,000	5.16%
2012	324,376,000	5.37%
2013	344,211,000	6.11%

Notes

OLF rate increase to 2.5%

OLF rate decrease to 2.25%



Ad Valorem

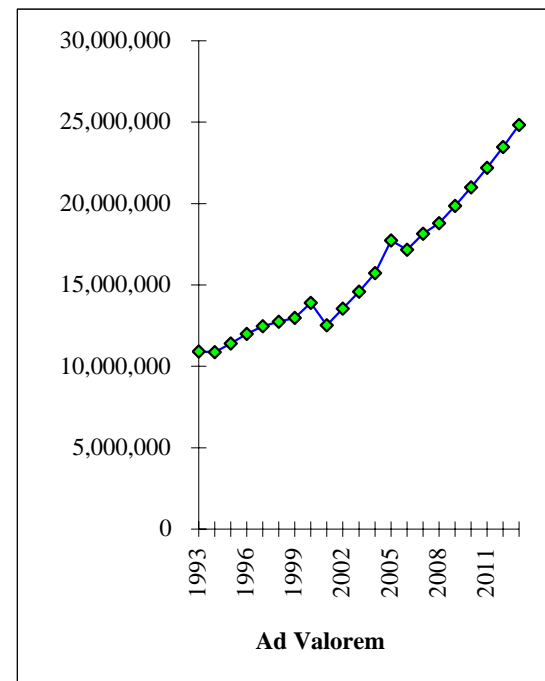
Fiscal Year	Actual/Forecast	% Change
1993	10,914,460	7.14%
1994	10,868,490	-0.42%
1995	11,402,990	4.92%
1996	11,998,280	5.22%
1997	12,463,660	3.88%
1998	12,731,740	2.15%
1999	12,977,900	1.93%
2000	13,904,670	7.14%
2001	12,513,670	-10.00%
2002	13,539,940	8.20%
2003	14,589,790	7.75%
2004	15,729,460	7.81%
2005	17,731,790	12.73%
2006	17,156,670	-3.24%
2007	18,152,320	5.80%
2008	18,795,000	3.54%
2009	19,858,000	5.66%
2010	20,988,000	5.69%
2011	22,189,000	5.72%
2012	23,466,000	5.76%
2013	24,822,000	5.78%

Notes

One-time motor vehicle revenue - accounting change
2% growth in assessments; no insurance companies capital

Bank shares moves to license fees

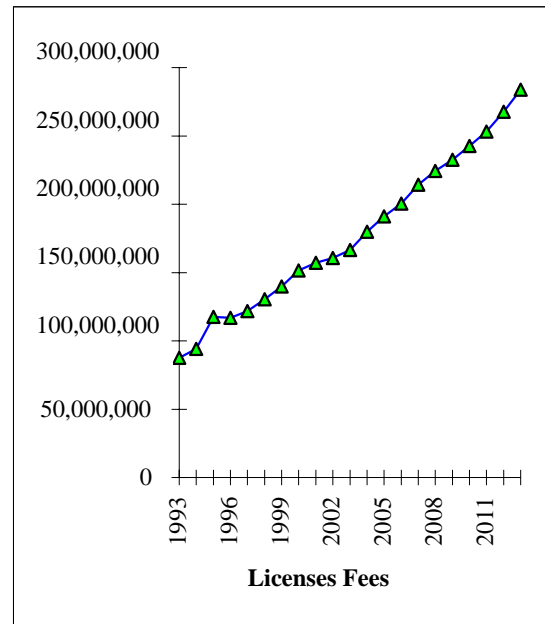
Commissions omitted (change in accounting for Sheriff's contract)



General Services Fund Financial Forecast

Licenses

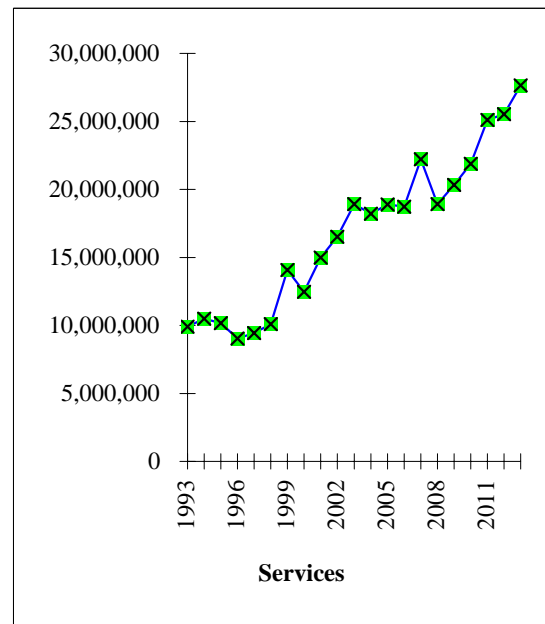
Fiscal Year	Actual/Forecast	% Change	Notes
1993	87,537,180	3.88%	
1994	94,039,780	7.43%	OLF rate increase to 2.5%
1995	117,570,080	25.02%	
1996	116,798,820	-0.66%	OLF rate decrease to 2.25%
1997	121,789,490	4.27%	Bank shares moves to license fees
1998	130,333,460	7.02%	
1999	139,862,720	7.31%	
2000	151,633,850	8.42%	
2001	157,142,370	3.63%	
2002	160,572,090	2.18%	
2003	166,414,080	3.64%	
2004	179,949,980	8.13%	Tax Amnesty Program \$2.8 million.
2005	191,175,520	6.24%	
2006	200,358,840	4.80%	
2007	214,214,840	6.92%	
2008	224,319,970	4.72%	
2009	232,466,000	3.63%	
2010	242,723,000	4.41%	
2011	253,136,000	4.29%	
2012	267,693,000	5.75%	
2013	283,749,000	6.00%	



Net of one-time revenue in FY 1997 (Rental Income Net Profits) FY 1998 growth is 7.73%.

Services

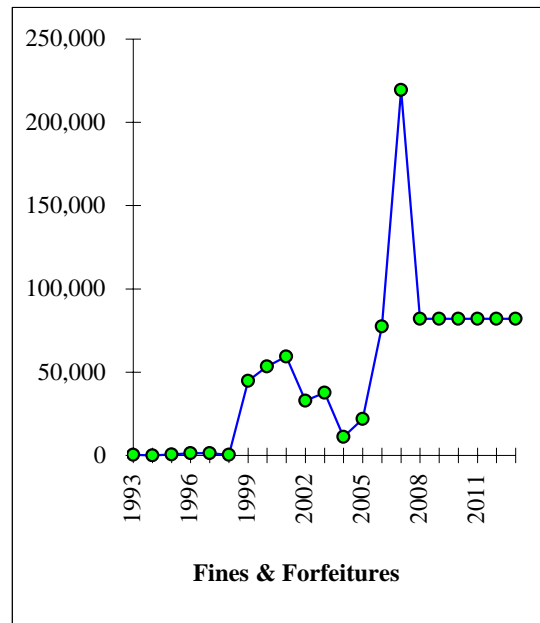
Fiscal Year	Actual/Forecast	% Change	Notes
1993	9,900,094	-10.21%	Landfill fees down by over \$1 million
1994	10,494,306	6.00%	Includes end-of-term fees
1995	10,160,454	-3.18%	
1996	9,028,711	-11.14%	Landfill fees to enterprise fund
1997	9,431,154	4.46%	
1998	10,085,739	6.94%	
1999	14,081,711	39.62%	County Clerk end-of-term fees
2000	12,463,388	-11.49%	
2001	14,982,144	20.21%	Increase golf fees and EMS collections
2002	16,506,724	10.18%	
2003	18,917,018	14.60%	County Clerk end-of-term fees
2004	18,217,656	-3.70%	
2005	18,897,886	3.73%	
2006	18,723,287	-0.92%	
2007	22,218,167	18.67%	County Clerk end-of-term fees
2008	18,908,000	-14.90%	
2009	20,318,000	7.46%	
2010	21,877,000	7.67%	
2011	25,106,000	14.76%	County Clerk end-of-term fees
2012	25,523,000	1.66%	
2013	27,648,000	8.33%	



General Services Fund Financial Forecast

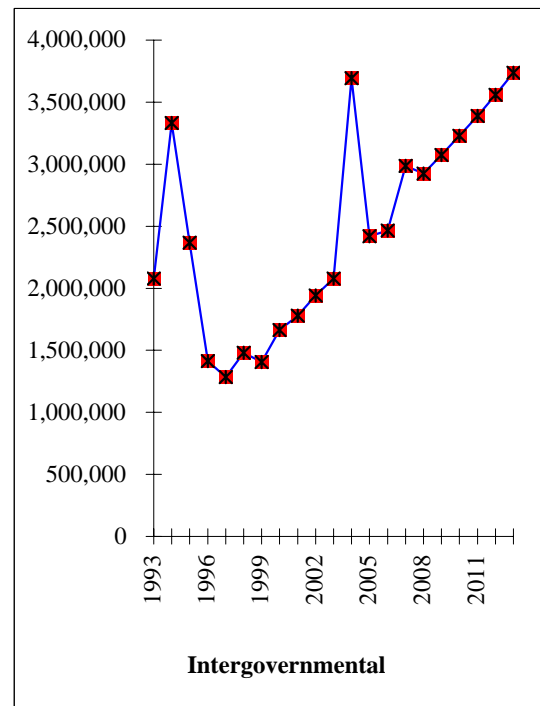
Fines and Forfeitures

Fiscal Year	Actual/Forecast	% Change	Notes
1993	350	#DIV/0!	
1994	0	-100.00%	
1995	637	#DIV/0!	
1996	1,415	122.14%	
1997	1,255	-11.31%	
1998	375	-70.12%	
1999	44,835	11856.00%	ABC fines
2000	53,420	19.15%	
2001	59,319	11.04%	Increased parking fine rates
2002	32,855	-44.61%	Decreased parking violations
2003	37,735	14.85%	Decreased parking violations
2004	11,175	-70.39%	
2005	21,915	96.11%	
2006	77,490	253.59%	
2007	219,541	183.32%	Increased criminal littering fines
2008	82,000	-62.65%	\$300,000 moved to Intergovernmental
2009	82,000	0.00%	
2010	82,000	0.00%	
2011	82,000	0.00%	
2012	82,000	0.00%	
2013	82,000	0.00%	



Intergovernmental

Fiscal Year	Actual/Forecast	% Change	Notes
1993	2,078,545	20.72%	
1994	3,333,236	60.36%	
1995	2,368,670	-28.94%	
1996	1,414,148	-40.30%	
1997	1,285,016	-9.13%	One election instead of two
1998	1,481,534	15.29%	
1999	1,406,255	-5.08%	One election instead of two
2000	1,662,248	18.20%	
2001	1,778,966	7.02%	One election instead of two; \$400,000 in one-time revenue
2002	1,941,787	9.15%	Non-recurring Medical Response System revenue
2003	2,079,145	7.07%	
2004	3,693,236	77.63%	MMRS Revenue and Medicare back-pay
2005	2,418,670	-34.51%	
2006	2,465,624	1.94%	
2007	2,987,002	21.15%	
2008	2,924,790	-2.08%	\$300,000 moved from Fines
2009	3,075,000	5.14%	
2010	3,229,000	5.01%	
2011	3,390,000	4.99%	
2012	3,560,000	5.01%	
2013	3,738,000	5.00%	

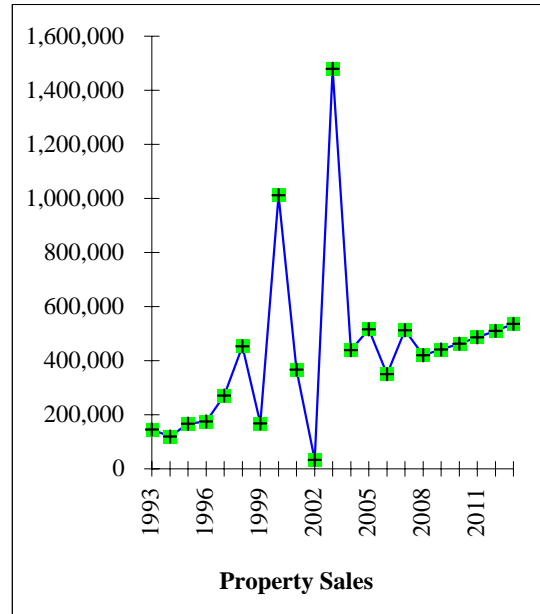


General Services Fund Financial Forecast

Property Sales

Fiscal Year	Actual/ Forecast	% Change
1993	145,956	131.46%
1994	119,666	-18.01%
1995	167,040	39.59%
1996	175,704	5.19%
1997	271,033	54.26%
1998	453,324	67.26%
1999	168,381	-62.86%
2000	1,011,609	500.79%
2001	367,425	-63.68%
2002	33,617	-90.85%
2003	1,479,458	4300.89%
2004	438,709	-70.35%
2005	516,536	17.74%
2006	349,715	-32.30%
2007	511,900	46.38%
2008	420,000	-17.95%
2009	441,000	5.00%
2010	463,000	4.99%
2011	486,000	4.97%
2012	510,000	4.94%
2013	536,000	5.10%

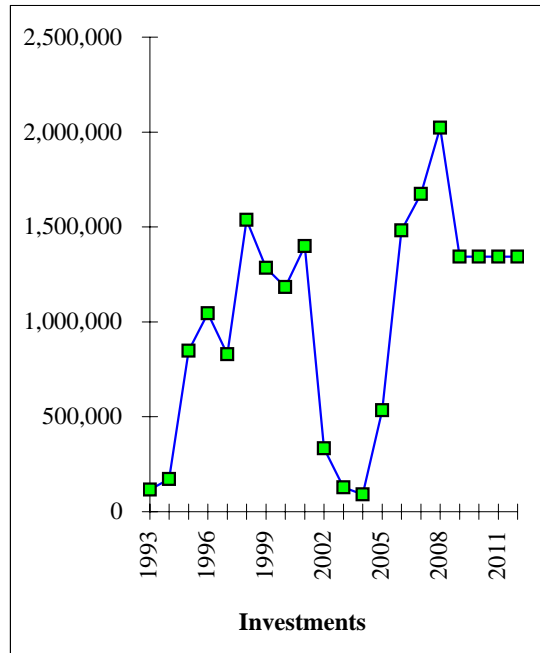
Notes



Investments

Fiscal Year	Actual/ Forecast	% Change
1993	115,514	-43.09%
1994	171,998	48.90%
1995	847,915	392.98%
1996	1,044,870	23.23%
1997	828,951	-20.66%
1998	1,538,252	85.57%
1999	1,284,191	-16.52%
2000	1,182,639	-7.91%
2001	1,399,319	18.32%
2002	334,303	-76.11%
2003	127,728	-61.79%
2004	90,639	-29.04%
2005	533,607	488.72%
2006	1,481,463	177.63%
2007	1,673,685	12.98%
2008	2,023,000	20.87%
2009	1,343,000	-33.61%
2010	1,343,000	0.00%
2011	1,343,000	0.00%
2012	1,343,000	0.00%
2013	1,343,000	0.00%

Notes

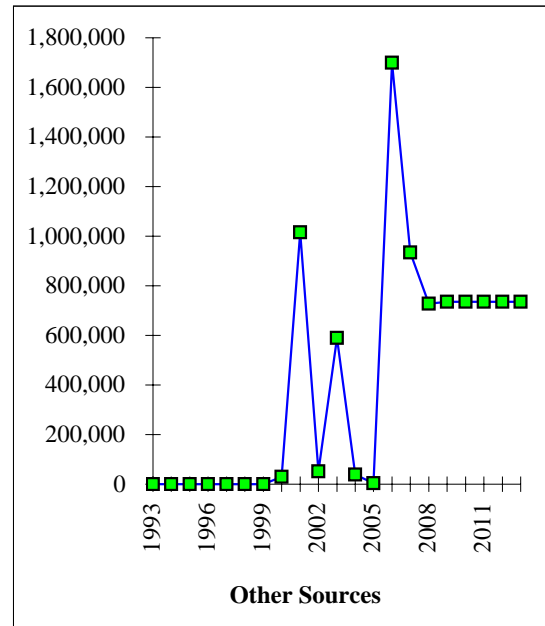


General Services Fund Financial Forecast

Other Sources

Fiscal Year	Actual/ Forecast	% Change
1993	0	#DIV/0!
1994	0	#DIV/0!
1995	0	#DIV/0!
1996	0	#DIV/0!
1997	0	#DIV/0!
1998	0	#DIV/0!
1999	0	#DIV/0!
2000	30,000	#DIV/0!
2001	1,015,397	3284.66%
2002	51,859	-94.89%
2003	589,830	1037.36%
2004	38,651	-93.45%
2005	4,162	-89.23%
2006	1,699,752	40739.79%
2007	933,729	-45.07%
2008	727,330	-22.10%
2009	736,000	1.19%
2010	736,000	0.00%
2011	736,000	0.00%
2012	736,000	0.00%
2013	736,000	0.00%

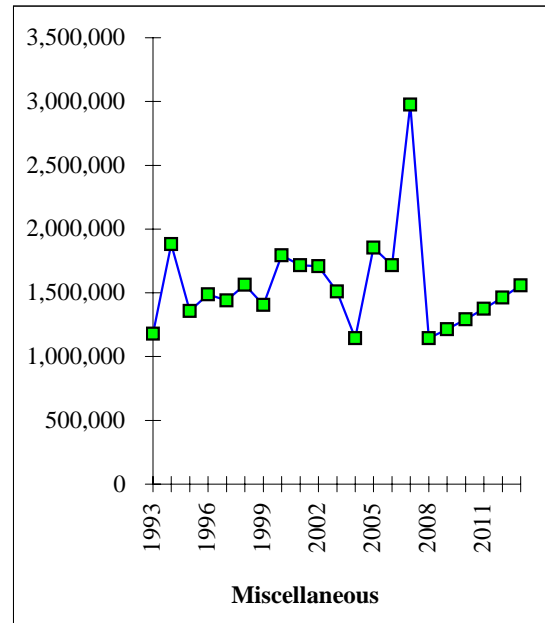
Notes



Miscellaneous

Fiscal Year	Actual/ Forecast	% Change
1993	1,180,435	2.80%
1994	1,880,469	59.30%
1995	1,356,691	-27.85%
1996	1,486,699	9.58%
1997	1,440,752	-3.09%
1998	1,564,227	8.57%
1999	1,405,284	-10.16%
2000	1,793,073	27.60%
2001	1,715,222	-4.34%
2002	1,708,481	-0.39%
2003	1,509,488	-11.65%
2004	1,145,119	-24.14%
2005	1,855,269	62.02%
2006	1,715,566	-7.53%
2007	2,974,947	73.41%
2008	1,143,200	-61.57%
2009	1,215,000	6.28%
2010	1,292,000	6.34%
2011	1,375,000	6.42%
2012	1,463,000	6.40%
2013	1,557,000	6.43%

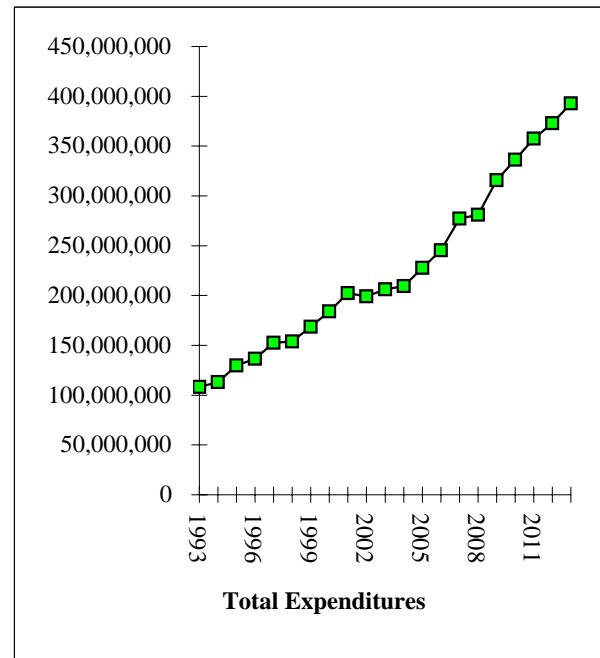
Notes



General Services Fund Financial Forecast

Total Expenditures *

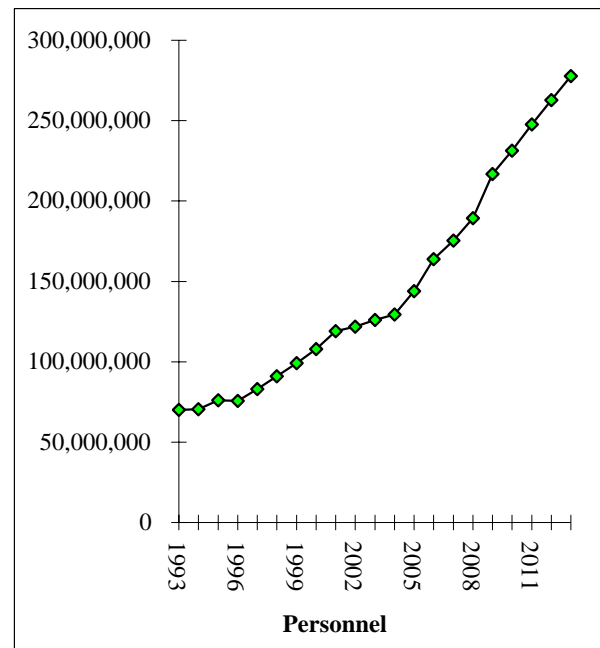
FY	Actual/ Forecast	% Change	Notes
1993	108,385,891	-3.0%	
1994	113,093,816	4.3%	
1995	129,863,596	14.8%	
1996	136,445,738	5.1%	
1997	152,533,865	11.8%	
1998	153,701,348	0.8%	
1999	168,490,625	9.6%	
2000	184,001,913	9.2%	
2001	202,404,205	10.0%	
2002	199,083,400	-1.6%	
2003	206,143,796	3.5%	
2004	209,428,045	1.6%	
2005	227,706,016	8.7%	
2006	245,329,476	7.7%	
2007	277,306,135	13.0%	
2008	281,100,500	1.4%	
2009	315,708,251	12.3%	
2010	336,222,531	6.5%	
2011	357,342,223	6.3%	
2012	373,010,574	4.4%	
2013	392,837,611	5.3%	



* Does not include audit adjustments or estimated lapse.

Personnel Expenditures

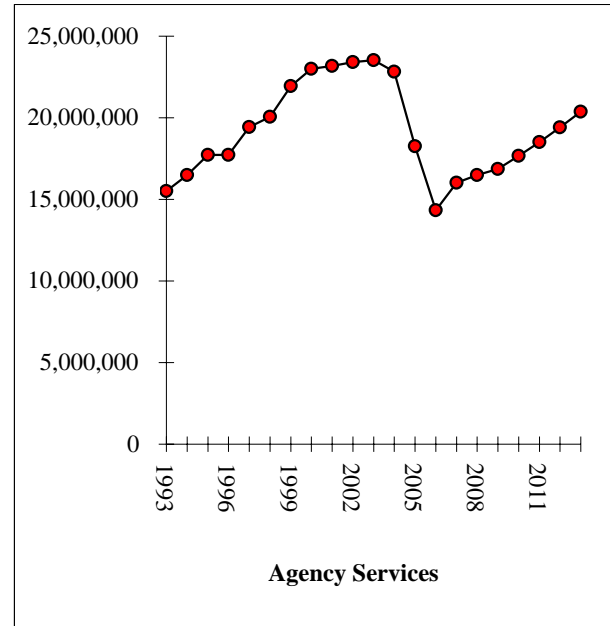
FY	Actual/ Forecast	% Change	Notes
1993	69,981,056	2.9%	
1994	70,388,309	0.6%	
1995	75,954,093	7.9%	27 pay periods
1996	75,556,434	-0.5%	
1997	83,077,144	10.0%	Mercer pay system begins
1998	91,070,288	9.6%	Mercer
1999	99,224,972	9.0%	Mercer
2000	107,975,553	8.8%	Mercer
2001	119,066,434	10.3%	4% pay increase; 8% structure move
2002	121,737,521	2.2%	1% beginning in December
2003	126,041,080	3.5%	2.5% plus \$310 pay increase
2004	129,327,838	2.6%	3% maximum pay increase
2005	143,974,859	11.3%	3.7% World of Work non-sworn; step for sworn
2006	163,903,834	13.8%	5% for non-sworn; 5% for bargaining; 3.6% for sworn non-bargaining
2007	175,475,652	7.1%	3.8% for non-sworn
2008	189,335,210	7.9%	50 Police positions; 12 Fire positions
2009	216,787,007	14.5%	50 Police positions; 12 Fire positions
2010	231,314,770	6.7%	50 Police positions
2011	247,700,260	7.1%	50 police positions
2012	262,748,650	6.1%	12 Fire positions
2013	277,691,780	5.7%	12 Fire positions



General Services Fund Financial Forecast

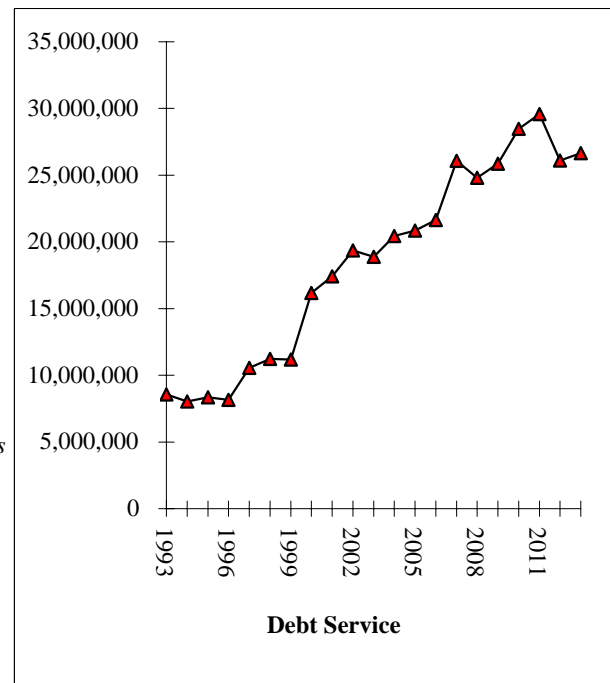
Partner Agencies

FY	Actual/ Forecast	% Change	Notes
1993	15,506,448	-0.3%	
1994	16,480,949	6.3%	LexTran increase
1995	17,728,267	7.6%	LexTran increase
1996	17,730,925	0.0%	
1997	19,433,202	9.6%	
1998	20,057,044	3.2%	LexTran increase
1999	21,950,806	9.4%	LexTran and Health Department
2000	22,997,020	4.8%	
2001	23,177,042	0.8%	
2002	23,416,545	1.0%	LexTran increase; mandatory cuts
2003	23,526,902	0.5%	5% mandatory cuts
2004	22,818,074	-3.0%	Extension and Conservation - property tax
2005	18,258,584	-20.0%	Health Department property tax
2006	14,331,444	-21.5%	LexTran property tax
2007	16,019,463	11.8%	
2008	16,487,650	2.9%	
2009	16,855,220	2.2%	
2010	17,665,190	4.8%	
2011	18,518,550	4.8%	
2012	19,417,690	4.9%	
2013	20,365,250	4.9%	



Debt Service

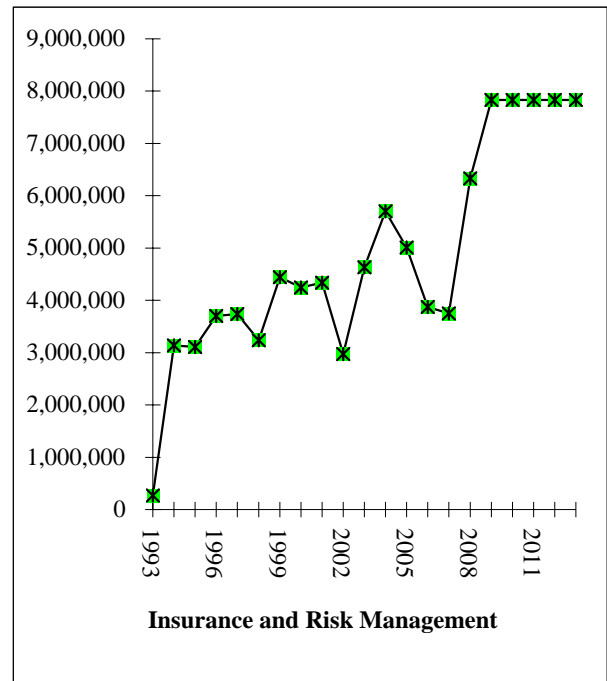
FY	Actual/ Forecast	% Change	Notes
1993	8,571,166	-5.1%	
1994	8,031,115	-6.3%	
1995	8,358,541	4.1%	
1996	8,155,505	-2.4%	
1997	10,545,157	29.3%	Pool bonds; equipment payments
1998	11,231,809	6.5%	
1999	11,169,199	-0.6%	
2000	16,176,071	44.8%	New detention center
2001	17,420,469	7.7%	
2002	19,360,248	11.1%	Full year for storm water; FY 2001 CIP projects; building purchase
2003	18,878,482	-2.5%	
2004	20,447,860	8.3%	
2005	20,853,151	2.0%	Last year for detention equipment/fire notes
2006	21,635,349	3.8%	
2007	26,066,900	20.5%	
2008	24,815,980	-4.8%	Decrease in refunding issue
2009	25,863,600	4.2%	Decrease in refunding issue
2010	28,463,420	10.1%	Vine Center Garage ends in FY 2009
2011	29,581,400	3.9%	Notes for Transit and Victorian Square parking garages end in FY 2010
2012	26,097,520	-11.8%	Notes for 2000 Stormwater, 2003 Refunding, and 2006 STARS end
2013	26,641,110	2.1%	Notes for HVAC and Webasto end



General Services Fund Financial Forecast

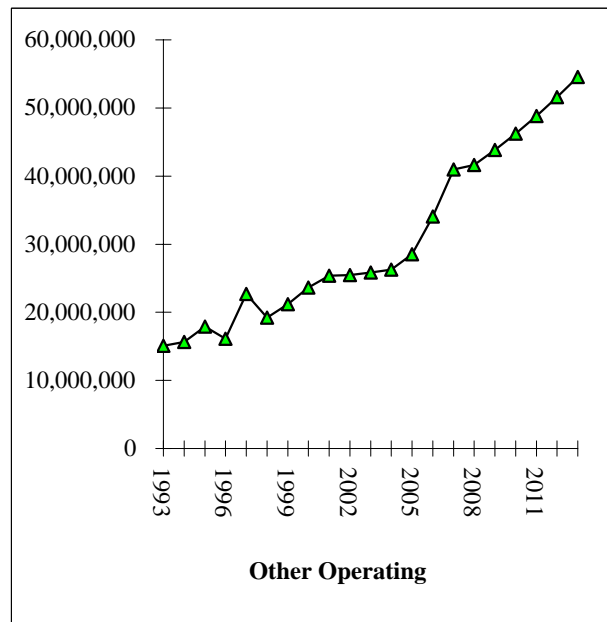
Insurance and Risk Management

FY	Actual/ Forecast	% Change	Notes
1993	268,050	-89.1%	<i>Due to revenue shortfall</i>
1994	3,138,685	1070.9%	
1995	3,107,440	-1.0%	
1996	3,700,370	19.1%	
1997	3,737,320	1.0%	
1998	3,239,060	-13.3%	<i>Used risk management fund balance</i>
1999	4,441,460	37.1%	
2000	4,248,580	-4.3%	
2001	4,335,730	2.1%	
2002	2,970,650	-31.5%	
2003	4,628,834	55.8%	<i>Minimal risk management fund balance</i>
2004	5,702,870	23.2%	<i>Administrative costs directly budgeted in the General Fund</i>
2005	5,011,570	-12.1%	
2006	3,870,000	-22.8%	
2007	3,750,000	-3.1%	<i>Funding in line with actuarial study</i>
2008	6,330,000	68.8%	
2009	7,830,000	23.7%	
2010	7,830,000	0.0%	
2011	7,830,000	0.0%	
2012	7,830,000	0.0%	
2013	7,830,000	0.0%	



Operating

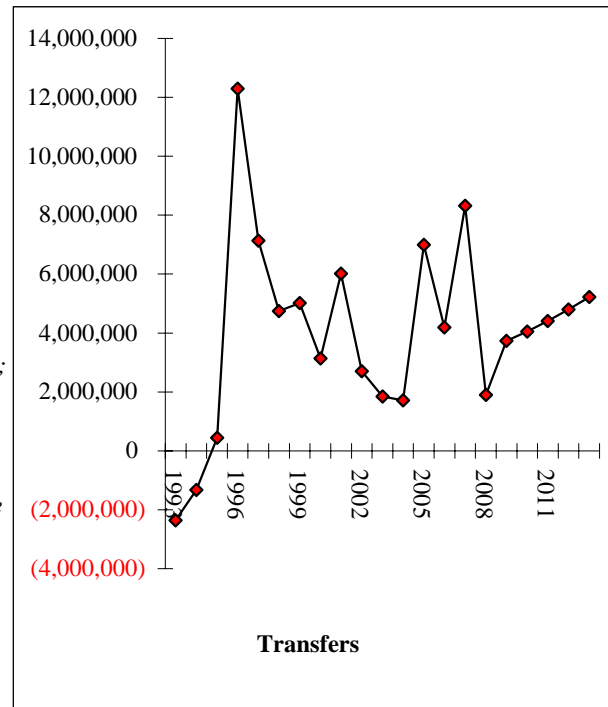
FY	Actual/ Forecast	% Change	Notes
1993	15,089,169	-8.1%	<i>IBM settlement</i>
1994	15,640,916	3.7%	
1995	17,908,612	14.5%	
1996	16,097,282	-10.1%	
1997	22,696,422	41.0%	
1998	19,196,571	-15.4%	
1999	21,200,380	10.4%	
2000	23,623,527	11.4%	
2001	25,393,167	7.5%	
2002	25,458,872	0.3%	
2003	25,834,239	1.5%	
2004	26,244,982	1.6%	
2005	28,541,949	8.8%	
2006	34,054,830	19.3%	
2007	40,979,690	20.3%	
2008	41,608,010	1.5%	
2009	43,840,999	5.4%	
2010	46,236,395	5.5%	
2011	48,808,982	5.6%	
2012	51,575,071	5.7%	
2013	54,552,668	5.8%	



General Services Fund Financial Forecast

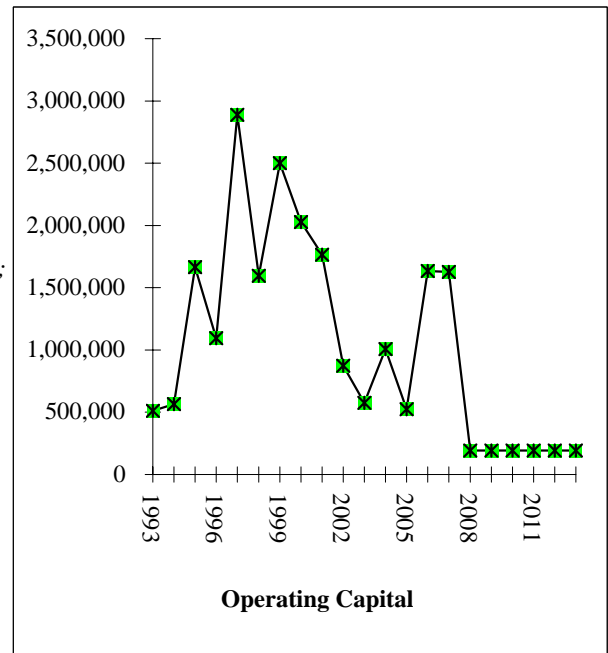
Transfers

FY	Actual/ Forecast	% Change	Notes
1993	(2,354,256)	64.1%	Use of MAP for personnel
1994	(1,327,533)	-43.6%	Use of MAP for personnel
1995	441,333	-133.2%	
1996	12,292,119	2685.2%	Landfill Fund transfer
1997	7,139,807	-41.9%	Cultural Center
1998	4,749,957	-33.5%	Cultural Center
1999	5,019,749	5.7%	Enhanced 911
2000	3,138,178	-37.5%	E-911 and IRB recoveries
2001	6,014,762	91.7%	Retirees' health insurance
2002	2,702,136	-55.1%	MAP; Parks Projects
2003	1,842,575	-31.8%	Use of MAP for personnel
2004	1,714,332	-7.0%	Parks Projects; Retirees' health insurance; MAP for personnel
2005	6,997,396	308.2%	Transfers for Capital Projects and Computer Equipment
2006	4,186,622	-40.2%	Parks Projects; Retirees' health insurance
2007	8,320,818	98.7%	"
2008	1,899,250	-77.2%	"
2009	3,729,045	96.3%	"
2010	4,053,926	8.7%	"
2011	4,409,201	8.8%	"
2012	4,797,813	8.8%	"
2013	5,222,973	8.9%	"



Operating Capital

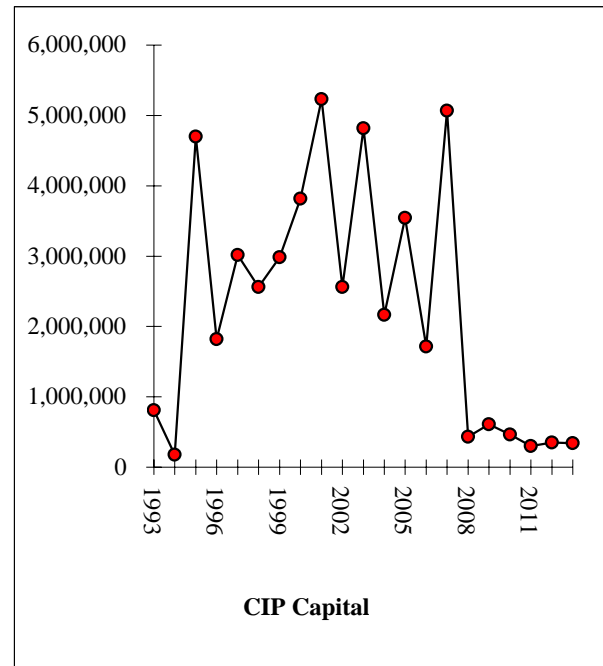
FY	Actual/ Forecast	% Change	Notes
1993	512,553	-19.5%	
1994	565,911	10.4%	
1995	1,664,600	194.1%	
1996	1,094,955	-34.2%	
1997	2,888,887	163.8%	
1998	1,595,183	-44.8%	
1999	2,500,124	56.7%	
2000	2,026,570	-18.9%	Fire Station 21 - pumper truck (\$325,000); equipment (\$40,000)
2001	1,764,415	-12.9%	Due to budget constraints
2002	874,235	-50.5%	Due to budget constraints
2003	576,261	-34.1%	Return to more normal operating capital expenditures
2004	1,008,077	74.9%	
2005	524,913	-47.9%	
2006	1,634,367	211.4%	
2007	1,626,302	-0.5%	
2008	193,830	-88.1%	
2009	193,830	0.0%	
2010	193,830	0.0%	
2011	193,830	0.0%	
2012	193,830	0.0%	
2013	193,830	0.0%	



General Services Fund Financial Forecast

CIP Capital

FY	Actual/ Forecast	% Change	Notes
1993	811,705	-19.9%	
1994	175,464	-78.4%	
1995	4,700,710	2579.0%	
1996	1,818,148	-61.3%	
1997	3,015,926	65.9%	
1998	2,561,436	-15.1%	
1999	2,983,935	16.5%	
2000	3,816,414	27.9%	
2001	5,232,186	37.1%	
2002	2,563,193	-51.0%	
2003	4,815,423	87.9%	
2004	2,164,012	-55.1%	
2005	3,543,595	63.8%	
2006	1,713,030	-51.7%	
2007	5,067,310	195.8%	<i>Preliminary</i> <i>Based on Six-Year CIP</i> <i>Based on Six-Year CIP; Adjusted for Bond</i> <i>Issues</i>
2008	430,570	-91.5%	<i>Based on Six-Year CIP</i>
2009	608,550	41.3%	<i>Based on Six-Year CIP</i>
2010	465,000	-23.6%	<i>Based on Six-Year CIP</i>
2011	300,000	-35.5%	<i>Based on Six-Year CIP</i>
2012	350,000	16.7%	<i>Based on Six-Year CIP</i>
2013	340,000	-2.9%	<i>Based on Six-Year CIP</i>



General Services Fund Financial Forecast

Projected Transfers To/From

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
CEP - Retirees' Insurance	80,530	77,300	75,754	74,239	72,754	71,299	69,873
Council Capital	9,199	0					
Lyric	238	0					
Economic Contingency	3,025,800		600,000	600,000	600,000	600,000	600,000
Enhanced 911	843,350	655,010	700,860	749,920	802,410	858,580	918,680
Enhanced 911	203,700	0					
Debt Service Savings	75,840	0					
ERP	666,080	500,300	500,300	500,300	500,300	500,300	500,300
Stormwater	2,000,000	0					
Bracktown	150,000	0					
Snow Removal Costs - Sewers	10,000	10,350	10,000	10,000	10,000	10,000	10,000
Family Care Center Health Services Fund	0	0	67,005	101,925	115,738	125,553	132,279
Park Impact Fees (Park Land Acquisition)	833,331	566,000	574,000	582,000	590,000	598,000	606,000
Police & Fire Pension - Retirees' Insurance	2,647,020	2,448,510	2,693,361	2,962,697	3,258,967	3,584,863	3,943,350
Total Transfers To	10,545,088	4,359,070	5,322,880	5,682,681	6,051,768	6,450,196	6,882,082
Streets, Roads and Forestry (MAP Fund)	(700,000)	(880,000)					
Family Care Center Health Services Fund	0	0	(67,005)	(101,925)	(115,738)	(125,553)	(132,279)
Indirect Cost	(166,830)	(175,170)	(175,000)	(175,000)	(175,000)	(175,000)	(175,000)
Interfund Transfer	(180,000)	0					
Computer Services	(52,400)	(52,600)					
LexCall	(42,430)	(20,220)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Community Juvenile Justice	(12,610)	0					
Public Safety Fund	(490,000)	(290,000)	(290,000)	(290,000)	(290,000)	(290,000)	(290,000)
Fleet Services Recoveries	(580,000)	(1,041,830)	(1,041,830)	(1,041,830)	(1,041,830)	(1,041,830)	(1,041,830)
Total Transfers From	(2,224,270)	(2,459,820)	(1,593,835)	(1,628,755)	(1,642,568)	(1,652,383)	(1,659,109)
Net Transfers	8,320,818	1,899,250	3,729,045	4,053,926	4,409,201	4,797,813	5,222,973

General Services Fund Financial Forecast

History of Fund Balance Reserves

	Library	Julius Marks Reserve	Landfill	Cultural Center	IBM	Economic Development	Economic Contingency	27th Pay Period	Detention Center	Lexington Center	Total Reserves
FY 1989	2,000,000										2,000,000
FY 1990	(2,000,000)	125,000									(1,875,000)
FY 1991											0
FY 1992											0
FY 1993											0
FY 1994			2,881,831							176,000	3,057,831
FY 1995		(125,000)	2,964,919	500,000						177,000	3,516,919
FY 1996			(5,846,750)	(500,000)	2,850,000			235,880		176,000	(3,084,870)
FY 1997					(2,850,000)	84,432	4,034,671	280,670		178,000	1,727,773
FY 1998						(84,432)	317,590	329,040		175,000	737,198
FY 1999							650,467	384,367	528,234	(114,000)	1,449,068
FY 2000							300,811	454,252	(528,234)	(114,000)	112,829
FY 2001							303,767	557,517		(114,000)	747,284
FY 2002							138,630	617,828		(540,000)	216,458
FY 2003							79,532	31,008			110,539
FY 2004							52,889	409,856			462,745
FY 2005							118,354	960,305			1,078,659
FY 2006							2,275,376	178,866			2,454,242
FY 2007							3,622,060	556,400			4,178,460
FY 2008							600,000	815,000			1,415,000
Cumulative	0	0	0	0	0	0	12,494,146	5,810,989	0	0	18,305,135

Note: The annual economic contingency reserve is increased annually by interest earnings. In addition to interest earnings, \$400,000 was appropriated in FY 1999 to add to the reserve. Restricted interest income is not a budgeted revenue.

The 27th pay period reserve is a budgeted expenditure that lapses every year and is then reserved.

The Lexington Center (LCC) reserve accumulated in prior years due to refinancing savings. A portion of the reserve was released annually and transferred to the Lexington Center for maintenance costs.

With the increase in room tax revenues to the LCC, the remaining reserve was released to the General Fund at the end of FY 2002.

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Urban Services Districts Fund

Refuse Collection
Street Lights
Street Cleaning



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Urban Services Fund Financial Forecast

Forecast Assumptions

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
Real Estate Assessment Growth						
Refuse Collection	8.1%	7.3%	7.3%	7.3%	7.3%	7.3%
Street Lights	7.2%	5.7%	5.7%	5.7%	5.7%	5.7%
Street Cleaning	7.5%	6.2%	6.2%	6.2%	6.2%	6.2%
Overall Revenue Growth	7.6%	6.4%	6.4%	6.4%	6.4%	6.4%
Personnel						
Refuse Collection	0.3%	1.5%	7.6%	5.4%	5.1%	4.9%
Street Lights	--	--	--	--	--	--
Street Cleaning	19.6%	11.8%	7.4%	5.3%	5.2%	5.1%
World At Work	3.9%	3.9%	3.9%	3.9%	3.9%	3.9%
Hazardous Duty Pension	\$1,115,000	\$1,115,000	\$1,115,000	\$1,115,000	\$1,115,000	\$1,115,000
Operating						
Refuse Collection	-2.6%	5.4%	5.5%	5.6%	5.7%	5.8%
Street Lights	1.9%	7.0%	0.0%	7.0%	0.0%	7.0%
Street Cleaning	10.0%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital						
Refuse Collection	-23.4%	137.7%	-51.0%	26.5%	-3.1%	0.0%
Street Lights	-77.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Street Cleaning	--	106.0%	3.0%	-0.1%	3.0%	3.0%

Full Urban Services

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual					Amended
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
Revenue						
Property Taxes	23,663,806	25,579,676	26,234,968	25,457,919	27,733,295	29,381,000
Dumpster Fees	3,155	1,110	2,550	4,665	5,750	4,000
Recycling Revenue	279,555	307,640	839,630	1,193,684	1,222,613	800,000
Other	1,570,411	1,352,536	1,129,867	1,636,429	2,732,215	1,958,260
Total Revenue	25,516,926	27,240,963	28,207,015	28,292,697	31,693,872	32,143,260
Direct Expenditures						
Refuse Collection	18,232,718	21,879,379	16,853,746	22,033,007	20,832,036	24,542,212
Street Lights	2,761,368	3,169,811	3,222,321	3,180,143	3,490,355	5,088,880
Street Cleaning	835,326	648,871	1,146,852	938,600	870,866	860,482
Total Direct Expenditures	21,829,412	25,698,061	21,222,919	26,151,750	25,193,257	30,491,574
Other Program Expenditures	2,834,637	2,989,269	3,506,600	2,931,552	3,892,524	6,333,730
Total Expenditures	24,664,049	28,687,330	24,729,520	29,083,302	29,085,781	36,825,304
Net Revenue/Expenditures	852,877	(1,446,367)	3,477,495	(790,605)	2,608,091	(4,682,044)
Prior Year Fund Balance	16,168,353	17,021,230	15,574,863	19,052,358	18,261,753	20,869,844
June 30 Estimated Fund Balance	17,021,230	15,574,863	19,052,358	18,261,753	20,869,844	16,187,800

	Actual					Amended
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
Revenue						
Property Taxes	9.6%	8.1%	2.6%	-3.0%	8.9%	5.9%
Dumpster Fees	-12.7%	-64.8%	129.7%	82.9%	23.3%	-30.4%
Recycling Revenue	-44.6%	10.0%	172.9%	42.2%	2.4%	-34.6%
Other	-26.3%	-13.9%	-16.5%	44.8%	67.0%	-28.3%
Total Revenue	5.3%	6.8%	3.5%	0.3%	12.0%	1.4%
Direct Expenditures						
Refuse Collection	21.8%	20.0%	-23.0%	30.7%	-5.5%	17.8%
Street Lights	-3.5%	14.8%	1.7%	-1.3%	9.8%	45.8%
Street Cleaning	49.4%	-22.3%	76.7%	-18.2%	-7.2%	-1.2%
Total Direct Expenditures	18.7%	17.7%	-17.4%	23.2%	-3.7%	21.0%
Other Program Expenditures	-9.5%	5.5%	17.3%	-16.4%	32.8%	62.7%
Total Expenditures	14.6%	16.3%	-13.8%	17.6%	0.0%	26.6%

Full Urban Services

Statement of Revenues, Expenditures, and Changes in Fund Balance

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
30,660,000	31,309,680	32,696,170	35,016,340	37,501,830	40,161,560	43,010,360
6,000	6,000	6,000	6,000	6,000	6,000	6,000
900,000	900,000	900,000	900,000	900,000	900,000	900,000
2,693,000	2,693,000	2,693,000	2,693,000	2,693,000	2,693,000	2,693,000
34,259,000	34,908,680	36,295,170	38,615,340	41,100,830	43,760,560	46,609,360
24,647,130	23,247,130	29,014,330	25,788,090	28,119,590	29,141,110	30,375,650
3,816,000	3,816,000	4,055,120	4,055,120	4,310,980	4,310,980	4,584,750
1,289,230	1,289,230	1,587,150	1,679,200	1,742,340	1,823,208	1,908,051
29,752,360	28,352,360	34,656,600	31,522,410	34,172,910	35,275,298	36,868,451
4,356,180	4,356,180	6,381,200	7,113,600	7,951,610	8,912,230	10,015,620
34,108,540	32,708,540	41,037,800	38,636,010	42,124,520	44,187,528	46,884,071
150,460	2,200,140	(4,742,630)	(20,670)	(1,023,690)	(426,968)	(274,711)
16,450,000	16,187,800	18,387,940	13,645,311	13,624,641	12,600,951	12,173,983
16,600,460	18,387,940	13,645,311	13,624,641	12,600,951	12,173,983	11,899,271

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
4.4%	6.6%	4.4%	7.1%	7.1%	7.1%	7.1%
50.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%
12.5%	12.5%	0.0%	0.0%	0.0%	0.0%	0.0%
37.5%	37.5%	0.0%	0.0%	0.0%	0.0%	0.0%
6.6%	8.6%	4.0%	6.4%	6.4%	6.5%	6.5%
0.4%	-5.3%	24.8%	-11.1%	9.0%	3.6%	4.2%
-25.0%	-25.0%	6.3%	0.0%	6.3%	0.0%	6.4%
49.8%	49.8%	23.1%	5.8%	3.8%	4.6%	4.7%
-2.4%	-7.0%	22.2%	-9.0%	8.4%	3.2%	4.5%
-31.2%	-31.2%	46.5%	11.5%	11.8%	12.1%	12.4%
-7.4%	-11.2%	25.5%	-5.9%	9.0%	4.9%	6.1%

Refuse Collection

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual					Amended FY 2007
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	
Revenue						
Property Taxes	18,852,125	20,417,304	21,516,070	21,294,596	23,207,128	24,604,223
Dumpster Fees	3,155	1,110	2,550	4,665	5,750	4,000
Recycling Revenue	279,555	307,640	839,630	1,193,684	1,222,613	800,000
Other	1,261,984	1,107,488	930,080	1,370,006	2,385,311	1,662,972
Total Revenue	20,396,818	21,833,542	23,288,330	23,862,952	26,820,802	27,071,195
Direct Expenditures						
Refuse Collection Administration	0	0	0	0	0	4,613,740
Refuse Collection	9,834,546	11,437,185	8,478,671	10,123,576	10,312,572	9,311,952
Dumpsters	1,481,623	1,852,672	1,467,160	1,803,111	1,984,156	2,074,990
Recycling	2,712,541	2,906,725	1,616,009	1,765,333	1,470,586	2,366,144
BRRC	206,833	2,261,656	1,657,415	3,178,434	1,612,385	2,475,200
Composting	297,677	275,660	296,506	1,104,792	437,457	450,000
Yard Waste	345,183	1,674,263	1,940,837	2,264,303	1,757,200	2,405,706
Leaf Collection	228,164	319,845	265,823	426,962	300,070	421,980
Vehicle Replacement	3,126,151	1,151,373	1,131,326	1,366,497	2,957,609	422,500
Total Direct Expenditures	18,232,718	21,879,379	16,853,746	22,033,007	20,832,036	24,542,212
Other Program Expenditures	2,521,925	2,687,396	3,243,997	2,714,137	3,480,515	5,509,068
Total Expenditures	20,754,644	24,566,776	20,097,742	24,747,144	24,312,551	30,051,280
Net Revenue/Expenditures	(357,826)	(2,733,234)	3,190,588	(884,192)	2,508,251	(2,980,085)
Prior Year Fund Balance	11,705,826	11,348,000	8,614,767	11,805,355	10,921,163	13,429,414
June 30 Estimated Fund Balance	11,348,000	8,614,767	11,805,355	10,921,163	13,429,414	10,449,328

	Actual					Amended FY 2007
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	
Revenue						
Property Taxes	9.9%	8.3%	5.4%	-1.0%	9.0%	6.0%
Dumpster Fees	-12.7%	-64.8%	129.7%	82.9%	23.3%	-30.4%
Recycling Revenue	-44.6%	10.0%	172.9%	42.2%	2.4%	-34.6%
Other	-26.2%	-12.2%	-16.0%	47.3%	74.1%	-30.3%
Total Revenue	5.3%	7.0%	6.7%	2.5%	12.4%	0.9%
Direct Expenditures						
Refuse Collection Administration						
Refuse Collection	16.8%	16.3%	-25.9%	19.4%	1.9%	-9.7%
Dumpsters	-5.1%	25.0%	-20.8%	22.9%	10.0%	4.6%
Recycling	-7.8%	7.2%	-44.4%	9.2%	-16.7%	60.9%
BRRC	-40.0%	993.5%	-26.7%	91.8%	-49.3%	53.5%
Composting	134.7%	-7.4%	7.6%	272.6%	-60.4%	2.9%
Yard Waste		385.0%	15.9%	16.7%	-22.4%	36.9%
Leaf Collection	-23.6%	40.2%	-16.9%	60.6%	-29.7%	40.6%
Vehicle Replacement	145.0%	-63.2%	-1.7%	20.8%	116.4%	-85.7%
Total Direct Expenditures	21.8%	20.0%	-23.0%	30.7%	-5.5%	17.8%
Other Program Expenditures	-6.4%	6.6%	20.7%	-16.3%	28.2%	58.3%
Total Expenditures	17.5%	18.4%	-18.2%	23.1%	-1.8%	23.6%

Refuse Collection

Statement of Revenues, Expenditures, and Changes in Fund Balance

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
25,691,259	26,226,099	27,427,881	29,435,448	31,589,539	33,899,066	36,376,887
6,000	6,000	6,000	6,000	6,000	6,000	6,000
900,000	900,000	900,000	900,000	900,000	900,000	900,000
2,276,021	2,276,021	2,278,416	2,282,916	2,287,358	2,291,786	2,296,167
28,873,281	29,408,120	30,612,297	32,624,364	34,782,896	37,096,852	39,579,054
5,225,740	4,525,740	3,863,970	4,089,520	4,303,500	4,530,390	4,772,420
9,081,390	8,381,390	8,892,160	9,429,930	9,881,640	10,339,250	10,855,270
1,876,280	1,876,280	1,973,540	2,105,170	2,210,540	2,321,470	2,436,450
1,695,110	1,695,110	1,790,740	1,908,870	2,000,120	2,092,290	2,185,130
2,162,360	2,162,360	2,091,250	2,174,400	2,252,410	2,272,650	2,358,200
440,000	440,000	473,610	498,940	526,140	555,390	586,880
2,050,540	2,050,540	2,119,260	2,264,860	2,391,870	2,526,580	2,661,670
1,462,710	1,462,710	805,040	668,180	681,910	696,300	711,410
653,000	653,000	7,004,760	2,648,220	3,871,460	3,806,790	3,808,220
24,647,130	23,247,130	29,014,330	25,788,090	28,119,590	29,141,110	30,375,650
3,586,256	3,586,256	5,627,700	6,191,641	6,950,878	7,816,724	8,782,765
28,233,386	26,833,386	34,642,030	31,979,731	35,070,468	36,957,834	39,158,415
639,894	2,574,734	(4,029,733)	644,633	(287,572)	139,017	420,640
10,850,000	10,449,328	13,024,062	8,994,329	9,638,962	9,351,390	9,490,408
11,489,894	13,024,062	8,994,329	9,638,962	9,351,390	9,490,408	9,911,047

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
4.4%	6.6%	4.6%	7.3%	7.3%	7.3%	7.3%
50.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%
12.5%	12.5%	0.0%	0.0%	0.0%	0.0%	0.0%
36.9%	36.9%	0.1%	0.2%	0.2%	0.2%	0.2%
6.7%	8.6%	4.1%	6.6%	6.6%	6.7%	6.7%
13.3%	-1.9%	-14.6%	5.8%	5.2%	5.3%	5.3%
-2.5%	-10.0%	6.1%	6.0%	4.8%	4.6%	5.0%
-9.6%	-9.6%	5.2%	6.7%	5.0%	5.0%	5.0%
-28.4%	-28.4%	5.6%	6.6%	4.8%	4.6%	4.4%
-12.6%	-12.6%	-3.3%	4.0%	3.6%	0.9%	3.8%
-2.2%	-2.2%	7.6%	5.3%	5.5%	5.6%	5.7%
-14.8%	-14.8%	3.4%	6.9%	5.6%	5.6%	5.3%
246.6%	246.6%	-45.0%	-17.0%	2.1%	2.1%	2.2%
54.6%	54.6%	972.7%	-62.2%	46.2%	-1.7%	0.0%
0.4%	-5.3%	24.8%	-11.1%	9.0%	3.6%	4.2%
-34.9%	-34.9%	56.9%	10.0%	12.3%	12.5%	12.4%
-6.0%	-10.7%	29.1%	-7.7%	9.7%	5.4%	6.0%

Street Lights

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual					Amended FY 2007
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	
Revenue						
Property Taxes	3,808,487	4,077,184	3,578,023	2,987,131	3,244,051	3,417,444
Other	244,123	193,537	151,485	191,155	248,637	211,258
Total Revenue	4,052,610	4,270,720	3,729,508	3,178,286	3,492,688	3,628,702
Direct Expenditures						
Street Lights	2,761,368	3,169,811	3,222,321	3,180,143	3,490,355	5,088,880
Other Program Expenditures	112,473	95,251	153,491	127,363	180,357	456,796
Total Expenditures	2,873,841	3,265,061	3,375,812	3,307,506	3,670,713	5,545,676
Net Revenue/Expenditures	1,178,769	1,005,659	353,696	(129,219)	(178,025)	(1,916,974)
Prior Year Fund Balance	3,745,025	4,923,794	5,929,453	6,283,150	6,153,930	5,975,906
June 30 Estimated Fund Balance	4,923,794	5,929,453	6,283,150	6,153,930	5,975,906	4,058,932

	Actual					Amended FY 2007
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	
Revenue						
Property Taxes	8.6%	7.1%	-12.2%	-16.5%	8.6%	5.3%
Other	-26.7%	-20.7%	-21.7%	26.2%	30.1%	-15.0%
Total Revenue	5.5%	5.4%	-12.7%	-14.8%	9.9%	3.9%
Direct Expenditures						
Street Lights	-3.5%	14.8%	1.7%	-1.3%	9.8%	45.8%
Other Program Expenditures	-21.0%	-15.3%	61.1%	-17.0%	41.6%	153.3%
Total Expenditures	-4.3%	13.6%	3.4%	-2.0%	11.0%	51.1%

Street Lights

Statement of Revenues, Expenditures, and Changes in Fund Balance

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
3,549,940	3,633,932	3,759,839	3,978,214	4,209,449	4,453,547	4,712,480
297,912	297,912	295,878	292,319	288,810	285,322	281,914
3,847,853	3,931,844	4,055,716	4,270,534	4,498,259	4,738,869	4,994,394
3,816,000	3,816,000	4,055,120	4,055,120	4,310,980	4,310,980	4,584,750
482,960	482,960	473,365	571,785	616,090	655,824	733,337
4,298,960	4,298,960	4,528,485	4,626,905	4,927,070	4,966,804	5,318,087
(451,107)	(367,115)	(472,769)	(356,371)	(428,810)	(227,935)	(323,693)
4,100,000	4,058,932	3,691,816	3,219,047	2,862,676	2,433,866	2,205,931
3,648,893	3,691,816	3,219,047	2,862,676	2,433,866	2,205,931	1,882,238

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
3.9%	6.3%	3.5%	5.8%	5.8%	5.8%	5.8%
41.0%	41.0%	-0.7%	-1.2%	-1.2%	-1.2%	-1.2%
6.0%	8.4%	3.2%	5.3%	5.3%	5.3%	5.4%
-25.0%	-25.0%	6.3%	0.0%	6.3%	0.0%	6.4%
5.7%	5.7%	-2.0%	20.8%	7.7%	6.4%	11.8%
-22.5%	-22.5%	5.3%	2.2%	6.5%	0.8%	7.1%

Street Cleaning

Statement of Revenues, Expenditures, and Changes in Fund Balance

	Actual					Amended FY 2007
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	
Revenue						
Property Taxes	1,003,194	1,085,188	1,140,874	1,176,192	1,282,116	1,359,333
Other	64,304	51,512	48,302	75,268	98,266	84,031
Total Revenue	1,067,498	1,136,700	1,189,176	1,251,459	1,380,383	1,443,364
Direct Expenditures						
Street Cleaning	835,326	648,871	1,146,852	938,600	870,866	860,482
Other Program Expenditures	200,239	206,622	109,113	90,052	231,652	367,866
Total Expenditures	1,035,565	855,493	1,255,965	1,028,652	1,102,518	1,228,348
Net Revenue/Expenditures	31,933	281,207	(66,789)	222,807	277,865	215,015
Prior Year Fund Balance	717,502	749,435	1,030,643	963,854	1,186,661	1,464,525
June 30 Estimated Fund Balance	749,435	1,030,643	963,854	1,186,661	1,464,525	1,679,541

	Actual					Amended FY 2007
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	
Revenue						
Property Taxes	8.4%	8.2%	5.1%	3.1%	9.0%	6.0%
Other	-26.8%	-19.9%	-6.2%	55.8%	30.6%	-14.5%
Total Revenue	5.4%	6.5%	4.6%	5.2%	10.3%	4.6%
Direct Expenditures						
Street Cleaning	49.4%	-22.3%	76.7%	-18.2%	-7.2%	-1.2%
Other Program Expenditures	-32.1%	3.2%	-47.2%	-17.5%	157.2%	58.8%
Total Expenditures	21.2%	-17.4%	46.8%	-18.1%	7.2%	11.4%

Street Cleaning

Statement of Revenues, Expenditures, and Changes in Fund Balance

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
1,418,800	1,449,649	1,508,450	1,602,677	1,702,842	1,808,946	1,920,992
119,066	119,066	118,706	117,765	116,832	115,892	114,919
1,537,867	1,568,716	1,627,156	1,720,442	1,819,674	1,924,839	2,035,911
1,289,230	1,289,230	1,587,150	1,679,200	1,742,340	1,823,208	1,908,051
286,964	286,964	280,134	350,174	384,642	439,681	499,518
1,576,194	1,576,194	1,867,284	2,029,374	2,126,982	2,262,889	2,407,569
(38,328)	(7,478)	(240,128)	(308,932)	(307,308)	(338,050)	(371,658)
1,500,000	1,679,541	1,672,062	1,431,934	1,123,002	815,694	477,644
1,461,672	1,672,062	1,431,934	1,123,002	815,694	477,644	105,986

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
4.4%	6.6%	4.1%	6.2%	6.2%	6.2%	6.2%
41.7%	41.7%	-0.3%	-0.8%	-0.8%	-0.8%	-0.8%
6.5%	8.7%	3.7%	5.7%	5.8%	5.8%	5.8%
49.8%	49.8%	23.1%	5.8%	3.8%	4.6%	4.7%
-22.0%	-22.0%	-2.4%	25.0%	9.8%	14.3%	13.6%
28.3%	28.3%	18.5%	8.7%	4.8%	6.4%	6.4%

Revenue Forecast

Title	Actual					Amended FY 2007
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	
Realty Taxes	23,964,369	25,737,176	26,460,312	25,773,198	28,381,183	29,979,000
Insurance Companies Capital	1,566	1,592	0	0	0	0
Public Service Company Taxes	220,314	436,270	390,267	275,746	56,717	246,000
Supplementary Tax Bills	42,512	16,078	7,931	17,839	5,132	10,000
Omitted Tax	70	0	0	0	19,871	0
Discount - Property Tax	(406,871)	(442,028)	(452,628)	(436,889)	(472,742)	(510,000)
Commission - Property Tax	(150,000)	(150,000)	(150,000)	(150,000)	(350,000)	(350,000)
Delinquent Collections	(8,156)	(19,412)	(20,915)	(21,975)	93,134	6,000
Bank Franchise Tax	800,442	836,241	811,204	1,031,081	970,821	950,000
Taxicab License & Permit Fee	0	0	0	0	0	0
Rent or Lease Income	0	0	0	0	3,750	0
Excess Fees and Collections	37,500	0	37,500	37,500	0	0
Local Contributions	200	0	0	0	0	16,260
Intergovernmental Revenue	0	0	0	9,409	0	0
Sale of Surplus Equipment	53,569	138,315	19,140	7,305	606,625	142,000
Interest Income	581,509	299,313	174,931	455,930	976,904	770,000
Interest Income - Restricted	3,756	2,188	1,755	6,851	15,428	0
Dumpster Permit Fees	2,275	1,110	2,550	4,665	5,750	4,000
Dumpster Service Income	880	0	0	0	0	0
Penalties and Interest	93,435	76,479	85,338	88,353	158,687	80,000
Other Income	279,555	307,640	839,630	1,193,684	1,222,613	800,000
Total Revenue	25,516,926	27,240,963	28,207,014	28,292,697	31,693,872	32,143,260

Refuse Collection Direct Revenue

Realty Taxes	19,091,573	20,543,019	21,700,882	21,558,316	23,749,278	25,105,000
Other Ad Valorem Revenue	(239,449)	(125,714)	(184,812)	(263,719)	(542,150)	(500,777)
Dumpster Permit Fees	2,275	1,110	2,550	4,665	5,750	4,000
Dumpster Service Income	880	0	0	0	0	0
Recycling Revenue	279,555	307,640	839,630	1,193,684	1,222,613	800,000
Other Income	1,261,984	1,107,488	930,080	1,370,006	2,385,311	1,662,972
Total Refuse Collection Revenue	20,396,818	21,833,542	23,288,330	23,862,952	26,820,802	27,071,195

Street Light Revenue

Realty Taxes	3,856,860	4,102,288	3,608,757	3,024,125	3,319,836	3,487,000
Other Ad Valorem Revenue	(48,373)	(25,104)	(30,733)	(36,994)	(75,785)	(69,556)
Other Revenue	244,123	193,537	151,485	191,155	248,637	211,258
Total Street Light Revenue	4,052,610	4,270,720	3,729,508	3,178,286	3,492,688	3,628,702

Street Cleaning Revenue

Realty Taxes	1,015,936	1,091,870	1,150,674	1,190,758	1,312,068	1,387,000
Other Ad Valorem Revenue	(12,742)	(6,682)	(9,800)	(14,566)	(29,952)	(27,667)
Other Revenue	64,304	51,512	48,302	75,268	98,266	84,031
Total Street Cleaning Revenue	1,067,498	1,136,700	1,189,176	1,251,459	1,380,383	1,443,364

Revenue Forecast

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
31,291,000	31,922,000	33,315,000	35,657,000	38,166,000	40,851,000	43,727,000
0	0	0	0	0	0	0
246,000	264,680	281,530	299,510	318,650	339,030	360,720
10,000	10,000	10,000	10,000	10,000	10,000	10,000
0						
(543,000)	(543,000)	(566,360)	(606,170)	(648,820)	(694,470)	(743,360)
(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
6,000	6,000	6,000	6,000	6,000	6,000	6,000
1,160,000	1,160,000	1,160,000	1,160,000	1,160,000	1,160,000	1,160,000
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
0	0	0	0	0	0	0
120,000	120,000	120,000	120,000	120,000	120,000	120,000
1,333,000	1,333,000	1,333,000	1,333,000	1,333,000	1,333,000	1,333,000
0	0	0	0	0	0	0
6,000	6,000	6,000	6,000	6,000	6,000	6,000
0	0	0	0	0	0	0
80,000	80,000	80,000	80,000	80,000	80,000	80,000
900,000	900,000	900,000	900,000	900,000	900,000	900,000
34,259,000	34,908,680	36,295,170	38,615,340	41,100,830	43,760,560	46,609,360

26,220,000	26,739,000	27,947,000	29,974,000	32,149,000	34,481,000	36,983,000
(528,741)	(512,901)	(519,119)	(538,552)	(559,461)	(581,934)	(606,113)
6,000	6,000	6,000	6,000	6,000	6,000	6,000
0	0	0	0	0	0	0
900,000	900,000	900,000	900,000	900,000	900,000	900,000
2,276,021	2,276,021	2,278,416	2,282,916	2,287,358	2,291,786	2,296,167
28,873,281	29,408,120	30,612,297	32,624,364	34,782,896	37,096,852	39,579,054

3,623,000	3,705,000	3,831,000	4,051,000	4,284,000	4,530,000	4,791,000
(73,060)	(71,068)	(71,161)	(72,786)	(74,551)	(76,453)	(78,520)
297,912	297,912	295,878	292,319	288,810	285,322	281,914
3,847,853	3,931,844	4,055,716	4,270,534	4,498,259	4,738,869	4,994,394

1,448,000	1,478,000	1,537,000	1,632,000	1,733,000	1,840,000	1,953,000
(29,200)	(28,351)	(28,550)	(29,323)	(30,158)	(31,054)	(32,008)
119,066	119,066	118,706	117,765	116,832	115,892	114,919
1,537,867	1,568,716	1,627,156	1,720,442	1,819,674	1,924,839	2,035,911

Revenue Forecast

Title	Actual					Amended FY 2007
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	
Realty Taxes	10.1%	7.4%	2.8%	-2.6%	10.1%	5.6%
Insurance Companies Capital	-15.7%	1.6%	-100.0%	--	--	--
Public Service Company Taxes	-27.9%	98.0%	-10.5%	-29.3%	-79.4%	333.7%
Supplementary Tax Bills	129.0%	-62.2%	-50.7%	124.9%	-71.2%	94.8%
Omitted Tax	--	-100.0%	--	--	--	-100.0%
Discount - Property Tax	10.9%	8.6%	2.4%	-3.5%	8.2%	7.9%
Commission - Property Tax	0.0%	0.0%	0.0%	0.0%	133.3%	0.0%
Delinquent Collections	-233.8%	138.0%	7.7%	5.1%	-523.8%	-93.6%
Bank Franchise Tax	3.5%	4.5%	-3.0%	27.1%	-5.8%	-2.1%
Taxicab License & Permit Fee	--	--	--	--	--	--
Excess Fees and Collections	0.1%	-100.0%	--	0.0%	-100.0%	--
Local Contributions	--	-100.0%	--	--	--	--
Sale of Surplus Equipment	-33.8%	158.2%	-86.2%	-61.8%	8204.1%	-76.6%
Interest Income	-49.8%	-48.5%	-41.6%	160.6%	114.3%	-21.2%
Interest Income - Restricted	-53.9%	-41.7%	-19.8%	290.3%	125.2%	-100.0%
Dumpster Permit Fees	-24.8%	-51.2%	129.7%	82.9%	23.3%	-30.4%
Dumpster Service Income	49.2%	-100.0%	--	--	--	--
Penalties and Interest	25.7%	-18.1%	11.6%	3.5%	79.6%	-49.6%
Other Income	-44.6%	10.0%	172.9%	42.2%	2.4%	-34.6%
Total Revenue	5.3%	6.8%	3.5%	0.3%	12.0%	1.4%
Realty Taxes	10.4%	7.6%	5.6%	-0.7%	10.2%	5.7%
Dumpster Permit Fees	-24.8%	-51.2%	129.7%	82.9%	23.3%	-30.4%
Dumpster Service Income	49.2%	-100.0%	--	--	--	--
Other Income	-26.2%	-12.2%	-16.0%	47.3%	74.1%	-30.3%
Other Revenue	62.8%	-47.5%	47.0%	42.7%	105.6%	-7.6%
	5.3%	7.0%	6.7%	2.5%	12.4%	0.9%
Realty Taxes	9.0%	6.4%	-12.0%	-16.2%	9.8%	5.0%
Other Revenue	-26.7%	-20.7%	-21.7%	26.2%	30.1%	-15.0%
	5.5%	5.4%	-12.7%	-14.8%	9.9%	3.9%
Realty Taxes	8.9%	7.5%	5.4%	3.5%	10.2%	5.7%
Other Revenue	-26.8%	-19.9%	-6.2%	55.8%	30.6%	-14.5%
	5.4%	6.5%	4.6%	5.2%	10.3%	4.6%

Revenue Forecast

Adopted FY 2008	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
4.4%	6.5%	4.4%	7.0%	7.0%	7.0%	7.0%
--	--	--	--	--	--	--
0.0%	7.6%	6.4%	6.4%	6.4%	6.4%	6.4%
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
--	--	--	--	--	--	--
6.5%	6.5%	4.3%	7.0%	7.0%	7.0%	7.0%
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
22.1%	22.1%	0.0%	0.0%	0.0%	0.0%	0.0%
--	--	--	--	--	--	--
--	--	--	--	--	--	--
-100.0%	-100.0%	--	--	--	--	--
-15.5%	-15.5%	0.0%	0.0%	0.0%	0.0%	0.0%
73.1%	73.1%	0.0%	0.0%	0.0%	0.0%	0.0%
--	--	--	--	--	--	--
50.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%
--	--	--	--	--	--	--
0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
12.5%	12.5%	0.0%	0.0%	0.0%	0.0%	0.0%
6.6%	8.6%	4.0%	6.4%	6.4%	6.5%	6.5%
4.4%	6.5%	4.5%	7.3%	7.3%	7.3%	7.3%
50.0%	50.0%	0.0%	0.0%	0.0%	0.0%	0.0%
--	--	--	--	--	--	--
36.9%	36.9%	0.1%	0.2%	0.2%	0.2%	0.2%
5.6%	2.4%	1.2%	3.7%	3.9%	4.0%	4.2%
6.7%	8.6%	4.1%	6.6%	6.6%	6.7%	6.7%
3.9%	6.3%	3.4%	5.7%	5.8%	5.7%	5.8%
41.0%	41.0%	-0.7%	-1.2%	-1.2%	-1.2%	-1.2%
6.0%	8.4%	3.2%	5.3%	5.3%	5.3%	5.4%
4.4%	6.6%	4.0%	6.2%	6.2%	6.2%	6.1%
41.7%	41.7%	-0.3%	-0.8%	-0.8%	-0.8%	-0.8%
6.5%	8.7%	3.7%	5.7%	5.8%	5.8%	5.8%

Computation of Revenue from Realty

Actual						
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	Amended FY 2007
<u>Assessments</u>						
Refuse Collection	11,167,268,430	12,040,928,098	12,812,885,679	13,678,384,300	14,739,800,900	15,849,244,300
Street Lights	12,694,535,630	13,530,052,518	14,341,410,169	14,619,092,100	15,698,515,300	16,772,856,500
Street Cleaning	11,063,222,530	11,914,529,018	12,648,294,679	12,859,839,700	13,860,847,100	14,904,260,300
Total Assessments	34,925,026,590	37,485,509,634	39,802,590,527	41,157,316,100	44,299,163,300	47,526,361,100
<u>Growth Rates</u>						
Refuse Collection	11.0%	7.8%	6.4%	6.8%	7.8%	7.5%
Street Lights	9.7%	6.6%	6.0%	1.9%	7.4%	6.8%
Street Cleaning	9.5%	7.7%	6.2%	1.7%	7.8%	7.5%
Total Assessments	10.0%	7.3%	6.2%	3.4%	7.6%	7.3%
<u>Tax Rates</u>						
Refuse Collection	0.1750	0.1750	0.1750	0.1600	0.1600	0.1600
Street Lights	0.0311	0.0311	0.0260	0.0210	0.0210	0.0210
Street Cleaning	0.0094	0.0094	0.0094	0.0094	0.0094	0.0094
Total Rate	0.2155	0.2155	0.2104	0.1904	0.1904	0.1904
<u>Revenue Per Assessments</u>						
Refuse Collection	19,542,720	21,071,624	22,422,550	21,885,415	23,583,681	25,358,791
Street Lights	3,948,001	4,207,846	3,728,767	3,070,009	3,296,688	3,522,300
Street Cleaning	1,039,943	1,119,966	1,188,940	1,208,825	1,302,920	1,401,000
Total Revenue	24,530,663	26,399,436	27,340,256	26,164,249	28,183,289	30,282,091
Actual Collections	23,964,369	25,737,176	27,340,256	26,164,249	28,183,289	30,282,091
Collection Rate	98%	97%	97%	99%	101%	99%
<u>Actual Per Services</u>						
Refuse Collection	19,091,573	20,543,019	21,700,882	21,558,316	23,749,278	25,105,000
Street Lights	3,856,860	4,102,288	3,608,757	3,024,125	3,319,836	3,487,000
Street Cleaning	1,015,936	1,091,870	1,150,674	1,190,758	1,312,068	1,387,000
Total Revenue	23,964,369	25,737,176	26,460,312	25,773,198	28,381,183	29,979,000
<u>Percent of Total</u>						
Refuse Collection	80%	80%	82%	84%	84%	84%
Street Lights	16%	16%	14%	12%	12%	12%
Street Cleaning	4%	4%	4%	5%	5%	5%
Total Revenue	100%	100%	100%	100%	100%	100%

Computation of Revenue from Realty

	Forecast					
Adopted FY 2008	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
16,972,435,574	17,136,318,600	18,203,822,513	19,524,549,239	20,941,097,549	22,460,419,504	24,089,971,556
17,867,094,700	17,975,413,800	18,894,162,340	19,980,269,681	21,128,810,548	22,343,373,853	23,627,754,813
15,955,557,986	16,023,589,300	16,939,625,778	17,984,386,492	19,093,583,396	20,271,190,627	21,521,427,430
50,795,088,260	51,135,321,700	54,037,610,631	57,489,205,413	61,163,491,492	65,074,983,983	69,239,153,799
7.1%	8.1%	7.3%	7.3%	7.3%	7.3%	7.3%
6.5%	7.2%	5.7%	5.7%	5.7%	5.7%	5.7%
7.1%	7.5%	6.2%	6.2%	6.2%	6.2%	6.2%
6.9%	7.6%	6.4%	6.4%	6.4%	6.4%	6.4%
0.1600	0.1590	0.1590	0.1590	0.1590	0.1590	0.1590
0.0210	0.0210	0.0210	0.0210	0.0210	0.0210	0.0210
0.0094	0.0094	0.0094	0.0094	0.0094	0.0094	0.0094
0.1904	0.1894	0.1894	0.1894	0.1894	0.1894	0.1894
27,155,897	27,246,747	28,944,078	31,044,033	33,296,345	35,712,067	38,303,055
3,752,090	3,774,837	3,967,774	4,195,857	4,437,050	4,692,109	4,961,829
1,499,822	1,506,217	1,592,325	1,690,532	1,794,797	1,905,492	2,023,014
32,407,809	32,527,801	34,504,177	36,930,422	39,528,192	42,309,667	45,287,897
32,407,809	32,527,801	34,504,177	36,930,422	39,528,192	42,309,667	45,287,897
97%	98%	97%	97%	97%	97%	97%
26,220,000	26,739,000	27,947,000	29,974,000	32,149,000	34,481,000	36,983,000
3,623,000	3,705,000	3,831,000	4,051,000	4,284,000	4,530,000	4,791,000
1,448,000	1,478,000	1,537,000	1,632,000	1,733,000	1,840,000	1,953,000
31,291,000	31,922,000	33,315,000	35,657,000	38,166,000	40,851,000	43,727,000
84%	84%	84%	84%	84%	84%	85%
12%	12%	11%	11%	11%	11%	11%
5%	5%	5%	5%	5%	5%	4%
100%	100%	100%	100%	100%	100%	100%

Direct Expenditures

	Actual						
Service	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	Amended FY 2007	Adopted FY 2008
<u>Refuse Collection</u>							
<u>Administration</u>							
Personnel	0	0	0	0	0	39,720	1,836,310
Operating	0	0	0	0	0	2,750,090	2,947,670
Capital	0	0	0	0	0	1,823,930	441,760
Subtotal	0	0	0	0	0	4,613,740	5,225,740
<u>Collection</u>							
Personnel	5,371,822	6,086,929	5,764,336	6,689,991	6,642,396	7,649,382	7,464,890
Operating	2,654,262	2,653,596	2,099,680	2,817,023	3,105,526	1,053,570	1,047,000
Capital	1,808,462	2,696,660	614,655	616,562	564,650	609,000	569,500
Subtotal	9,834,546	11,437,185	8,478,671	10,123,576	10,312,572	9,311,952	9,081,390
<u>Dumpsters</u>							
Personnel	924,738	1,125,315	1,063,422	1,185,244	1,092,792	1,362,280	1,177,780
Operating	549,178	494,848	385,540	591,238	888,929	707,710	693,500
Capital	7,707	232,509	18,197	26,629	2,435	5,000	5,000
Subtotal	1,481,623	1,852,672	1,467,160	1,803,111	1,984,156	2,074,990	1,876,280
<u>Recycling</u>							
Personnel	1,532,472	1,408,900	1,149,824	1,377,295	1,095,736	1,812,154	1,242,410
Operating	(415,690)	282,629	162,823	226,659	146,907	95,510	202,700
Capital	1,595,760	1,215,197	303,362	161,379	227,943	458,480	250,000
Subtotal	2,712,541	2,906,725	1,616,009	1,765,333	1,470,586	2,366,144	1,695,110
<u>Materials Recovery Facility</u>							
Personnel	0	0	0	96,995	355,643	417,220	401,100
Operating	158,207	389,284	838,997	768,068	931,220	831,650	911,260
Capital	48,627	1,872,372	818,417	2,313,370	325,522	1,226,330	850,000
Subtotal	206,833	2,261,656	1,657,415	3,178,434	1,612,385	2,475,200	2,162,360
<u>Composting</u>							
Personnel	0	0	0	0	0	0	0
Operating	250,252	275,660	271,507	438,258	311,806	440,000	440,000
Capital	47,425	0	24,999	666,533	125,652	10,000	0
Subtotal	297,677	275,660	296,506	1,104,792	437,457	450,000	440,000
<u>Yard Waste</u>							
Personnel	0	1,049,071	1,197,376	1,399,449	1,201,923	1,563,596	1,236,540
Operating	199,052	272,221	370,796	501,856	318,969	469,110	586,000
Capital	146,131	352,971	372,665	362,998	236,308	373,000	228,000
Subtotal	345,183	1,674,263	1,940,837	2,264,303	1,757,200	2,405,706	2,050,540
<u>Leaf Collection</u>							
Personnel	208,070	250,532	215,338	385,095	245,832	316,280	537,360
Operating	20,094	69,313	50,485	41,866	54,238	75,700	105,350
Capital	0	0	0	0	0	30,000	820,000
Subtotal	228,164	319,845	265,823	426,962	300,070	421,980	1,462,710

Direct Expenditures

Service	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<u>Refuse Collection</u>						
<u>Administration</u>						
Personnel	1,636,310	1,269,940	1,354,580	1,417,220	1,481,390	1,548,260
Operating	2,447,670	2,579,030	2,719,940	2,871,280	3,034,000	3,209,160
Capital	441,760	15,000	15,000	15,000	15,000	15,000
<i>Subtotal</i>	<i>4,525,740</i>	<i>3,863,970</i>	<i>4,089,520</i>	<i>4,303,500</i>	<i>4,530,390</i>	<i>4,772,420</i>
<u>Collection</u>						
Personnel	6,964,890	7,291,700	7,880,710	8,330,050	8,781,350	9,236,760
Operating	847,000	892,460	941,220	993,590	1,049,900	1,110,510
Capital	569,500	708,000	608,000	558,000	508,000	508,000
<i>Subtotal</i>	<i>8,381,390</i>	<i>8,892,160</i>	<i>9,429,930</i>	<i>9,881,640</i>	<i>10,339,250</i>	<i>10,855,270</i>
<u>Dumpsters</u>						
Personnel	1,177,780	1,237,820	1,329,520	1,392,010	1,456,840	1,522,190
Operating	693,500	730,720	770,650	813,530	859,630	909,260
Capital	5,000	5,000	5,000	5,000	5,000	5,000
<i>Subtotal</i>	<i>1,876,280</i>	<i>1,973,540</i>	<i>2,105,170</i>	<i>2,210,540</i>	<i>2,321,470</i>	<i>2,436,450</i>
<u>Recycling</u>						
Personnel	1,242,410	1,317,160	1,423,620	1,502,340	1,581,030	1,659,360
Operating	202,700	213,580	225,250	237,780	251,260	265,770
Capital	250,000	260,000	260,000	260,000	260,000	260,000
<i>Subtotal</i>	<i>1,695,110</i>	<i>1,790,740</i>	<i>1,908,870</i>	<i>2,000,120</i>	<i>2,092,290</i>	<i>2,185,130</i>
<u>Materials Recovery Facility</u>						
Personnel	401,100	421,090	451,780	473,450	493,110	513,450
Operating	911,260	960,160	1,012,620	1,068,960	1,129,540	1,194,750
Capital	850,000	710,000	710,000	710,000	650,000	650,000
<i>Subtotal</i>	<i>2,162,360</i>	<i>2,091,250</i>	<i>2,174,400</i>	<i>2,252,410</i>	<i>2,272,650</i>	<i>2,358,200</i>
<u>Composting</u>						
Personnel	0	0	0	0	0	0
Operating	440,000	463,610	488,940	516,140	545,390	576,880
Capital	0	10,000	10,000	10,000	10,000	10,000
<i>Subtotal</i>	<i>440,000</i>	<i>473,610</i>	<i>498,940</i>	<i>526,140</i>	<i>555,390</i>	<i>586,880</i>
<u>Yard Waste</u>						
Personnel	1,236,540	1,316,810	1,428,670	1,519,450	1,615,200	1,708,350
Operating	586,000	617,450	651,190	687,420	726,380	768,320
Capital	228,000	185,000	185,000	185,000	185,000	185,000
<i>Subtotal</i>	<i>2,050,540</i>	<i>2,119,260</i>	<i>2,264,860</i>	<i>2,391,870</i>	<i>2,526,580</i>	<i>2,661,670</i>
<u>Leaf Collection</u>						
Personnel	537,360	544,040	551,120	558,340	565,730	573,300
Operating	105,350	111,000	117,060	123,570	130,570	138,110
Capital	820,000	150,000	0	0	0	0
<i>Subtotal</i>	<i>1,462,710</i>	<i>805,040</i>	<i>668,180</i>	<i>681,910</i>	<i>696,300</i>	<i>711,410</i>

Direct Expenditures

	Actual					
Service	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	Amended FY 2007
<u>Refuse Collection</u>						
<u>Administration</u>						
Personnel	--	--	--	--	--	--
Operating	--	--	--	--	--	--
Capital	--	--	--	--	--	--
<i>Subtotal</i>	--	--	--	--	--	--
<u>Collection</u>						
Personnel	2.5%	13.3%	-5.3%	16.1%	-0.7%	15.2%
Operating	9.8%	0.0%	-20.9%	34.2%	10.2%	-66.1%
Capital	136.4%	49.1%	-77.2%	0.3%	-8.4%	7.9%
<i>Subtotal</i>	16.8%	16.3%	-25.9%	19.4%	1.9%	-9.7%
<u>Dumpsters</u>						
Personnel	3.7%	21.7%	-5.5%	11.5%	-7.8%	24.7%
Operating	-17.3%	-9.9%	-22.1%	53.4%	50.4%	-20.4%
Capital	65.5%	2916.9%	-92.2%	46.3%	-90.9%	105.3%
<i>Subtotal</i>	-5.1%	25.0%	-20.8%	22.9%	10.0%	4.6%
<u>Recycling</u>						
Personnel	-2.0%	-8.1%	-18.4%	19.8%	-20.4%	65.4%
Operating	-204.5%	-168.0%	-42.4%	39.2%	-35.2%	-35.0%
Capital	62.9%	-23.8%	-75.0%	-46.8%	41.2%	101.1%
<i>Subtotal</i>	-7.8%	7.2%	-44.4%	9.2%	-16.7%	60.9%
<u>Materials Recovery Facility</u>						
Personnel	--	--	--	--	266.7%	17.3%
Operating	-28.8%	146.1%	115.5%	-8.5%	21.2%	-10.7%
Capital	-60.3%	3750.5%	-56.3%	182.7%	-85.9%	276.7%
<i>Subtotal</i>	-40.0%	993.5%	-26.7%	91.8%	-49.3%	53.5%
<u>Composting</u>						
Personnel	--	--	--	--	--	--
Operating	97.3%	10.2%	-1.5%	61.4%	-28.9%	41.1%
Capital	--	-100.0%	--	2566.2%	-81.1%	-92.0%
<i>Subtotal</i>	134.7%	-7.4%	7.6%	272.6%	-60.4%	2.9%
<u>Yard Waste</u>						
Personnel	--	--	14.1%	16.9%	-14.1%	30.1%
Operating	--	36.8%	36.2%	35.3%	-36.4%	47.1%
Capital	--	141.5%	5.6%	-2.6%	-34.9%	57.8%
<i>Subtotal</i>	--	385.0%	15.9%	16.7%	-22.4%	36.9%
<u>Leaf Collection</u>						
Personnel	35.8%	20.4%	-14.0%	78.8%	-36.2%	28.7%
Operating	-27.1%	245.0%	-27.2%	-17.1%	29.6%	39.6%
Capital	-100.0%	--	--	--	--	--
<i>Subtotal</i>	-23.6%	40.2%	-16.9%	60.6%	-29.7%	40.6%

Direct Expenditures

		Forecast					
Service	Adopted FY 2008	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<u>Refuse Collection</u>							
<u>Administration</u>							
Personnel	4523.1%	4019.6%	-22.4%	6.7%	4.6%	4.5%	4.5%
Operating	7.2%	-11.0%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	-75.8%	-75.8%	-96.6%	0.0%	0.0%	0.0%	0.0%
Subtotal	13.3%	-1.9%	-14.6%	5.8%	5.2%	5.3%	5.3%
<u>Collection</u>							
Personnel	-2.4%	-8.9%	4.7%	8.1%	5.7%	5.4%	5.2%
Operating	-0.6%	-19.6%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	-6.5%	-6.5%	24.3%	-14.1%	-8.2%	-9.0%	0.0%
Subtotal	-2.5%	-10.0%	6.1%	6.0%	4.8%	4.6%	5.0%
<u>Dumpsters</u>							
Personnel	-13.5%	-13.5%	5.1%	7.4%	4.7%	4.7%	4.5%
Operating	-2.0%	-2.0%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Subtotal	-9.6%	-9.6%	5.2%	6.7%	5.0%	5.0%	5.0%
<u>Recycling</u>							
Personnel	-31.4%	-31.4%	6.0%	8.1%	5.5%	5.2%	5.0%
Operating	112.2%	112.2%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	-45.5%	-45.5%	4.0%	0.0%	0.0%	0.0%	0.0%
Subtotal	-28.4%	-28.4%	5.6%	6.6%	4.8%	4.6%	4.4%
<u>Materials Recovery Facility</u>							
Personnel	-3.9%	-3.9%	5.0%	7.3%	4.8%	4.2%	4.1%
Operating	9.6%	9.6%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	-30.7%	-30.7%	-16.5%	0.0%	0.0%	-8.5%	0.0%
Subtotal	-12.6%	-12.6%	-3.3%	4.0%	3.6%	0.9%	3.8%
<u>Composting</u>							
Personnel	--	--	--	--	--	--	--
Operating	0.0%	0.0%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	-100.0%	-100.0%	--	0.0%	0.0%	0.0%	0.0%
Subtotal	-2.2%	-2.2%	7.6%	5.3%	5.5%	5.6%	5.7%
<u>Yard Waste</u>							
Personnel	-20.9%	-20.9%	6.5%	8.5%	6.4%	6.3%	5.8%
Operating	24.9%	24.9%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	-38.9%	-38.9%	-18.9%	0.0%	0.0%	0.0%	0.0%
Subtotal	-14.8%	-14.8%	3.4%	6.9%	5.6%	5.6%	5.3%
<u>Leaf Collection</u>							
Personnel	69.9%	69.9%	1.2%	1.3%	1.3%	1.3%	1.3%
Operating	39.2%	39.2%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	2633.3%	2633.3%	-81.7%	-100.0%	--	--	--
Subtotal	246.6%	246.6%	-45.0%	-17.0%	2.1%	2.1%	2.2%

Direct Expenditures

	Actual						
Service	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	Amended FY 2007	Adopted FY 2008
<u>Fleet Services</u>							
Personnel	0	0	0	0	0	0	0
Operating	0	0	(85,582)	(3,300)	0	0	20,000
Capital	3,126,151	1,151,373	1,216,908	1,369,797	2,957,609	422,500	633,000
Subtotal	3,126,151	1,151,373	1,131,326	1,366,497	2,957,609	422,500	653,000
<u>Total Refuse Collection</u>							
Personnel	8,037,102	9,920,747	9,390,296	11,134,069	10,634,323	13,160,632	13,896,390
Operating	3,415,354	4,437,551	4,094,247	5,381,669	5,757,594	6,423,340	6,953,480
Capital	6,780,262	7,521,081	3,369,203	5,517,269	4,440,119	4,958,240	3,797,260
Total Refuse Collection	36,465,437	43,758,759	33,707,491	44,066,014	41,664,072	24,542,212	24,647,130
<u>Street Lights</u>							
Personnel	0	0	0	0	0	0	0
Operating	2,112,893	2,402,073	2,630,174	2,962,319	3,082,107	3,351,000	3,416,000
Capital	648,475	767,738	592,147	217,824	408,248	1,737,880	400,000
Total Street Lights	2,761,368	3,169,811	3,222,321	3,180,143	3,490,355	5,088,880	3,816,000
<u>Street Cleaning</u>							
Personnel	437,227	500,675	497,140	573,642	590,674	651,792	829,730
Operating	155,102	148,196	207,870	261,745	280,192	208,690	229,500
Capital	242,996	0	441,842	103,213	0	0	230,000
Total Street Cleaning	835,326	648,871	1,146,852	938,600	870,866	860,482	1,289,230
Total Direct Service Costs	40,062,130	47,577,441	38,076,665	48,184,757	46,025,293	30,491,574	29,752,360

Direct Expenditures

Service	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<u>Fleet Services</u>						
Personnel	0	0	0	0	0	0
Operating	20,000	21,070	22,220	23,460	24,790	26,220
Capital	633,000	6,983,690	2,626,000	3,848,000	3,782,000	3,782,000
<i>Subtotal</i>	<i>653,000</i>	<i>7,004,760</i>	<i>2,648,220</i>	<i>3,871,460</i>	<i>3,806,790</i>	<i>3,808,220</i>
<u>Total Refuse Collection</u>						
Personnel	13,196,390	13,398,560	14,420,000	15,192,860	15,974,650	16,761,670
Operating	6,253,480	6,589,080	6,949,090	7,335,730	7,751,460	8,198,980
Capital	3,797,260	9,026,690	4,419,000	5,591,000	5,415,000	5,415,000
Total Refuse Collection	23,247,130	29,014,330	25,788,090	28,119,590	29,141,110	30,375,650
<u>Street Lights</u>						
Personnel	0	0	0	0	0	0
Operating	3,416,000	3,655,120	3,655,120	3,910,980	3,910,980	4,184,750
Capital	400,000	400,000	400,000	400,000	400,000	400,000
Total Street Lights	3,816,000	4,055,120	4,055,120	4,310,980	4,310,980	4,584,750
<u>Street Cleaning</u>						
Personnel	779,730	871,530	936,150	985,520	1,036,500	1,089,850
Operating	229,500	241,820	255,030	269,220	284,480	300,900
Capital	230,000	473,800	488,020	487,600	502,228	517,301
Total Street Cleaning	1,239,230	1,587,150	1,679,200	1,742,340	1,823,208	1,908,051
Total Direct Service Costs	28,302,360	34,656,600	31,522,410	34,172,910	35,275,298	36,868,451

Direct Expenditures

	Actual					
Service	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	Amended FY 2007
<u>Fleet Services</u>						
Personnel	--	--	--	--	--	--
Operating	--	--	--	-96.1%	-100.0%	--
Capital	145.0%	-63.2%	5.7%	12.6%	115.9%	-85.7%
Subtotal	145.0%	-63.2%	-1.7%	20.8%	116.4%	-85.7%
<u>Total Refuse Collection</u>						
Personnel	2.4%	23.4%	-5.3%	18.6%	-4.5%	23.8%
Operating	-11.4%	29.9%	-7.7%	31.4%	7.0%	11.6%
Capital	107.6%	10.9%	-55.2%	63.8%	-19.5%	11.7%
Total Refuse Collection	21.8%	20.0%	-23.0%	30.7%	-5.5%	-41.1%
<u>Street Lights</u>						
Personnel	--	--	--	--	--	--
Operating	-3.2%	13.7%	9.5%	12.6%	4.0%	8.7%
Capital	-4.4%	18.4%	-22.9%	-63.2%	87.4%	325.7%
Total Street Lights	-3.5%	14.8%	1.7%	-1.3%	9.8%	45.8%
<u>Street Cleaning</u>						
Personnel	1.9%	14.5%	-0.7%	15.4%	3.0%	10.3%
Operating	19.0%	-4.5%	40.3%	25.9%	7.0%	-25.5%
Capital	--	-100.0%	--	-76.6%	-100.0%	--
Total Street Cleaning	49.4%	-22.3%	76.7%	-18.2%	-7.2%	-1.2%
Total Direct Service Costs	20.1%	18.8%	-20.0%	26.5%	-4.5%	-33.8%

Direct Expenditures

		Forecast					
Service	Adopted FY 2008	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<u>Fleet Services</u>							
Personnel	--	--	--	--	--	--	--
Operating	--	--	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	49.8%	49.8%	1003.3%	-62.4%	46.5%	-1.7%	0.0%
Subtotal	54.6%	54.6%	972.7%	-62.2%	46.2%	-1.7%	0.0%
<u>Total Refuse Collection</u>							
Personnel	5.6%	0.3%	1.5%	7.6%	5.4%	5.1%	4.9%
Operating	8.3%	-2.6%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	-23.4%	-23.4%	137.7%	-51.0%	26.5%	-3.1%	0.0%
Total Refuse Collection	0.4%	-5.3%	24.8%	-11.1%	9.0%	3.6%	4.2%
<u>Street Lights</u>							
Personnel	--	--	--	--	--	--	--
Operating	1.9%	1.9%	7.0%	0.0%	7.0%	0.0%	7.0%
Capital	-77.0%	-77.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total Street Lights	-25.0%	-25.0%	6.3%	0.0%	6.3%	0.0%	6.4%
<u>Street Cleaning</u>							
Personnel	27.3%	19.6%	11.8%	7.4%	5.3%	5.2%	5.1%
Operating	10.0%	10.0%	5.4%	5.5%	5.6%	5.7%	5.8%
Capital	--	--	106.0%	3.0%	-0.1%	3.0%	3.0%
Total Street Cleaning	49.8%	44.0%	28.1%	5.8%	3.8%	4.6%	4.7%
Total Direct Service Costs	-2.4%	-7.2%	22.5%	-9.0%	8.4%	3.2%	4.5%

Other Program Expenditures

	Actual						
Program	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	Amended FY 2007	Adopted FY 2008
<u>Government Communications</u>							
Refuse Collection	-	50,475	62,516	50,468	101,164	97,810	83,550
Street Lights	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-
<i>Subtotal</i>	-	50,475	62,516	50,468	101,164	97,810	83,550
<u>LexCall</u>							
Refuse Collection	328,452	221,526	285,606	280,696	301,372	404,774	383,693
Street Lights	-	-	-	-	-	-	-
Street Cleaning	1,082	698	861	846	831	1,136	1,077
<i>Subtotal</i>	329,534	222,223	286,467		302,203	405,910	384,770
<u>Insurance</u>							
Refuse Collection	415,551	643,821	807,106	720,359	837,276	1,374,956	1,284,770
Street Lights	-	-	-	-	-	-	-
Street Cleaning	21,609	35,072	44,674	39,872	50,174	82,394	76,990
<i>Subtotal</i>	437,160	678,893	851,780	760,232	887,450	1,457,350	1,361,760
<u>Debt</u>							
Refuse Collection	202,610	220,167	202,980	181,053	62,874	63,033	55,743
Street Lights	-	-	-	-	-	-	-
Street Cleaning	139,520	139,290	-	-	135,797	135,797	135,797
<i>Subtotal</i>	342,130	359,457	202,980	181,053	198,671	198,830	191,540
<u>Contingency</u>							
Refuse Collection	30,852	169,122	148,430	61,450	-	1,189,424	(1,516,201)
Street Lights	-	-	-	-	-	-	-
Street Cleaning	1,604	9,213	8,216	3,401	-	71,276	(90,859)
<i>Subtotal</i>	32,456	178,334	156,646	64,851	-	1,260,700	(1,607,060)
<u>Indirect Cost</u>							
Refuse Collection	1,432,788	1,273,195	1,562,162	1,306,160	1,387,908	2,054,324	2,957,719
Street Lights	108,499	92,228	149,337	124,864	116,270	425,969	457,930
Street Cleaning	32,821	18,879	53,150	44,440	29,010	72,027	154,711
<i>Subtotal</i>	1,574,109	1,384,303	1,764,649	1,475,465	1,533,189	2,552,320	3,570,360
<u>Finance Administration</u>							
Refuse Collection	17,331	5,633	20,674	5,664	738,408	104,402	89,592
Street Lights	1,312	408	1,976	541	61,859	21,648	13,871
Street Cleaning	397	84	703	193	15,434	3,660	4,686
<i>Subtotal</i>	19,040	6,125	23,354	6,398	815,702	129,710	108,150
<u>Computer Services</u>							
Refuse Collection	-	-	-	-	-	-	-
Street Lights	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-
<i>Subtotal</i>	-	-	-	-	-	-	-
<u>Revenue</u>							
Refuse Collection	-	-	9,230	-	-	-	-
Street Lights	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-
<i>Subtotal</i>	-	-	9,230	-	-	-	-
<u>Public Works Administration</u>							
Refuse Collection	35,148	36,091	22,778	20,473	26,596	44,269	3,314
Street Lights	2,662	2,614	2,177	1,957	2,228	9,179	513
Street Cleaning	805	535	775	697	556	1,552	173

Other Program Expenditures

	Forecast					
Program	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<u>Government Communications</u>						
Refuse Collection	84,330	28,010	29,160	30,410	31,720	33,130
Street Lights	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-
<i>Subtotal</i>	<i>84,330</i>	<i>28,010</i>	<i>29,160</i>	<i>30,410</i>	<i>31,720</i>	<i>33,130</i>
<u>LexCall</u>						
Refuse Collection	409,221	384,820	386,006	387,293	388,669	390,145
Street Lights	-	-	-	-	-	-
Street Cleaning	1,149	1,080	1,084	1,087	1,091	1,095
<i>Subtotal</i>	<i>410,370</i>	<i>385,900</i>	<i>387,090</i>	<i>388,380</i>	<i>389,760</i>	<i>391,240</i>
<u>Insurance</u>						
Refuse Collection	1,284,770	1,541,722	1,850,065	2,220,081	2,664,094	3,196,915
Street Lights	-	-	-	-	-	-
Street Cleaning	76,990	92,388	110,865	133,039	159,646	191,575
<i>Subtotal</i>	<i>1,361,760</i>	<i>1,634,110</i>	<i>1,960,930</i>	<i>2,353,120</i>	<i>2,823,740</i>	<i>3,388,490</i>
<u>Debt</u>						
Refuse Collection	191,540	198,060	198,060	198,060	198,060	198,060
Street Lights	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-
<i>Subtotal</i>	<i>191,540</i>	<i>198,060</i>	<i>198,060</i>	<i>198,060</i>	<i>198,060</i>	<i>198,060</i>
<u>Contingency</u>						
Refuse Collection	(1,621,398)	9,340	9,557	9,784	10,010	10,246
Street Lights	-	-	-	-	-	-
Street Cleaning	(97,162)	560	573	586	600	614
<i>Subtotal</i>	<i>(1,718,560)</i>	<i>9,900</i>	<i>10,130</i>	<i>10,370</i>	<i>10,610</i>	<i>10,860</i>
<u>Indirect Cost</u>						
Refuse Collection	2,989,087	3,287,999	3,534,253	3,910,364	4,318,358	4,737,474
Street Lights	417,763	459,540	555,753	599,493	638,835	715,051
Street Cleaning	163,510	179,861	230,134	242,293	270,177	297,585
<i>Subtotal</i>	<i>3,570,360</i>	<i>3,927,400</i>	<i>4,320,140</i>	<i>4,752,150</i>	<i>5,227,370</i>	<i>5,750,110</i>
<u>Finance Administration</u>						
Refuse Collection	90,543	95,398	98,318	104,397	110,748	116,828
Street Lights	12,654	13,333	15,460	16,005	16,383	17,633
Street Cleaning	4,953	5,219	6,402	6,469	6,929	7,339
<i>Subtotal</i>	<i>108,150</i>	<i>113,950</i>	<i>120,180</i>	<i>126,870</i>	<i>134,060</i>	<i>141,800</i>
<u>Computer Services</u>						
Refuse Collection	-	-	-	-	-	-
Street Lights	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-
<i>Subtotal</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<u>Revenue</u>						
Refuse Collection	-	-	-	-	-	-
Street Lights	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-
<i>Subtotal</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<u>Public Works Administration</u>						
Refuse Collection	3,349	3,525	3,632	3,859	4,097	4,325
Street Lights	468	493	571	592	606	653
Street Cleaning	183	193	237	239	256	272

Other Program Expenditures

	Actual						
Program	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	Amended FY 2007	Adopted FY 2008
<u>Government Communications</u>							
Refuse Collection	--	--	23.9%	-19.3%	100.5%	-3.3%	-14.6%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--	--
Subtotal	--	--	23.9%	-19.3%	100.5%	-3.3%	-14.6%
<u>LexCall</u>							
Refuse Collection	4.6%	-32.6%	28.9%	-1.7%	7.4%	34.3%	-5.2%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	60.9%	-35.5%	23.3%	-1.7%	-1.8%	36.8%	-5.2%
Subtotal	4.7%	-32.6%	28.9%	-100.0%	--	34.3%	-5.2%
<u>Insurance</u>							
Refuse Collection	-33.2%	54.9%	25.4%	-10.7%	16.2%	64.2%	-6.6%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	-32.3%	62.3%	27.4%	-10.7%	25.8%	64.2%	-6.6%
Subtotal	-33.2%	55.3%	25.5%	-10.7%	16.7%	64.2%	-6.6%
<u>Debt</u>							
Refuse Collection	9.9%	8.7%	-7.8%	-10.8%	-65.3%	0.3%	-11.6%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	-39.6%	-0.2%	-100.0%	--	--	0.0%	0.0%
Subtotal	-17.6%	5.1%	-43.5%	-10.8%	9.7%	0.1%	-3.7%
<u>Contingency</u>							
Refuse Collection	7.1%	448.2%	-12.2%	-58.6%	-100.0%	--	-227.5%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	8.6%	474.3%	-10.8%	-58.6%	-100.0%	--	-227.5%
Subtotal	7.2%	449.5%	-12.2%	-58.6%	-100.0%	--	-227.5%
<u>Indirect Cost</u>							
Refuse Collection	-1.9%	-11.1%	22.7%	-16.4%	6.3%	48.0%	44.0%
Street Lights	-22.2%	-15.0%	61.9%	-16.4%	-6.9%	266.4%	7.5%
Street Cleaning	20.4%	-42.5%	181.5%	-16.4%	-34.7%	148.3%	114.8%
Subtotal	-3.2%	-12.1%	27.5%	-16.4%	3.9%	66.5%	39.9%
<u>Finance Administration</u>							
Refuse Collection	93.1%	-67.5%	267.0%	-72.6%	12937.1%	-85.9%	-14.2%
Street Lights	53.1%	-68.9%	384.3%	-72.6%	11324.8%	-65.0%	-35.9%
Street Cleaning	136.8%	-79.0%	742.1%	-72.6%	7909.2%	-76.3%	28.0%
Subtotal	90.4%	-67.8%	281.3%	-72.6%	12649.2%	-84.1%	-16.6%
<u>Computer Services</u>							
Refuse Collection	--	--	--	--	--	--	--
Street Lights	--	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--	--
Subtotal	--	--	--	--	--	--	--
<u>Revenue</u>							
Refuse Collection	--	--	--	-100.0%	--	--	--
Street Lights	--	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--	--
Subtotal	--	--	--	-100.0%	--	--	--
<u>Public Works Administration</u>							
Refuse Collection	59.6%	2.7%	-36.9%	-10.1%	29.9%	66.5%	-92.5%
Street Lights	26.6%	-1.8%	-16.7%	-10.1%	13.8%	312.0%	-94.4%
Street Cleaning	95.8%	-33.5%	44.8%	-10.1%	-20.2%	179.2%	-88.8%

Other Program Expenditures

Program	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<u>Government Communications</u>						
Refuse Collection	-14.6%	-66.5%	4.1%	4.3%	4.3%	4.4%
Street Lights	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--
<i>Subtotal</i>	-14.6%	-66.5%	4.1%	4.3%	4.3%	4.4%
<u>LexCall</u>						
Refuse Collection	-5.2%	0.3%	0.3%	0.3%	0.4%	0.4%
Street Lights	--	--	--	--	--	--
Street Cleaning	-5.2%	0.3%	0.3%	0.3%	0.4%	0.4%
<i>Subtotal</i>	-5.2%	0.3%	0.3%	0.3%	0.4%	0.4%
<u>Insurance</u>						
Refuse Collection	-6.6%	20.0%	20.0%	20.0%	20.0%	20.0%
Street Lights	--	--	--	--	--	--
Street Cleaning	-6.6%	20.0%	20.0%	20.0%	20.0%	20.0%
<i>Subtotal</i>	-6.6%	20.0%	20.0%	20.0%	20.0%	20.0%
<u>Debt</u>						
Refuse Collection	-11.6%	255.3%	0.0%	0.0%	0.0%	0.0%
Street Lights	--	--	--	--	--	--
Street Cleaning	0.0%	-100.0%	--	--	--	--
<i>Subtotal</i>	-3.7%	3.4%	0.0%	0.0%	0.0%	0.0%
<u>Contingency</u>						
Refuse Collection	-227.5%	-100.6%	2.3%	2.4%	2.3%	2.4%
Street Lights	--	--	--	--	--	--
Street Cleaning	-227.5%	-100.6%	2.3%	2.4%	2.3%	2.4%
<i>Subtotal</i>	-227.5%	-100.6%	2.3%	2.4%	2.3%	2.4%
<u>Indirect Cost</u>						
Refuse Collection	44.0%	11.2%	7.5%	10.6%	10.4%	9.7%
Street Lights	7.5%	0.4%	20.9%	7.9%	6.6%	11.9%
Street Cleaning	114.8%	16.3%	28.0%	5.3%	11.5%	10.1%
<i>Subtotal</i>	39.9%	10.0%	10.0%	10.0%	10.0%	10.0%
<u>Finance Administration</u>						
Refuse Collection	-14.2%	6.5%	3.1%	6.2%	6.1%	5.5%
Street Lights	-35.9%	-3.9%	16.0%	3.5%	2.4%	7.6%
Street Cleaning	28.0%	11.4%	22.7%	1.0%	7.1%	5.9%
<i>Subtotal</i>	-16.6%	5.4%	5.5%	5.6%	5.7%	5.8%
<u>Computer Services</u>						
Refuse Collection	--	--	--	--	--	--
Street Lights	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--
<i>Subtotal</i>	--	--	--	--	--	--
<u>Revenue</u>						
Refuse Collection	--	--	--	--	--	--
Street Lights	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--
<i>Subtotal</i>	--	--	--	--	--	--
<u>Public Works Administration</u>						
Refuse Collection	-92.5%	6.4%	3.1%	6.2%	6.2%	5.6%
Street Lights	-94.4%	-4.0%	15.9%	3.6%	2.5%	7.7%
Street Cleaning	-88.8%	11.2%	22.7%	1.1%	7.2%	6.0%

Other Program Expenditures

Program	Actual					Amended FY 2007	Adopted FY 2008
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006		
<i>Subtotal</i>	38,614	39,241	25,730	23,127	29,379	55,000	4,000
<u>Environmental Quality</u>							
Refuse Collection	-	-	-	-	-	-	68,758
Street Lights	-	-	-	-	-	-	10,645
Street Cleaning	-	-	-	-	-	-	3,597
<i>Subtotal</i>	-	-	-	-	-	-	83,000
<u>Human Resources</u>							
Refuse Collection	46,172	52,331	13,255	10,901	(2,503)	377	13,208
Street Lights	-	-	-	-	-	-	-
Street Cleaning	2,401	2,851	734	603	(150)	23	792
<i>Subtotal</i>	48,573	55,182	13,989	11,505	(2,653)	400	14,000
<u>Human Resources - West Program</u>							
Refuse Collection	1,535	-	-	-	9,169	8,120	-
Street Lights	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-
<i>Subtotal</i>	1,535	-	-	-	9,169	8,120	-
<u>Human Resources - West Program</u>							
Refuse Collection	-	-	-	-	-	5,480	-
Street Lights	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-
<i>Subtotal</i>	-	-	-	-	-	5,480	-
<u>General Services Administration</u>							
Refuse Collection	-	3,942	10,146	3,233	-	10,500	-
Street Lights	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-
<i>Subtotal</i>	-	3,942	10,146	3,233	-	10,500	-
<u>Property Management</u>							
Refuse Collection	-	-	-	-	-	-	-
Street Lights	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-
<i>Subtotal</i>	-	-	-	-	-	-	-
<u>Building Maintenance</u>							
Refuse Collection	11,486	11,093	99,115	73,679	18,250	151,600	162,110
Street Lights	-	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-	-
<i>Subtotal</i>	11,486	11,093	99,115	73,679	18,250	151,600	162,110
<u>Total Other Costs</u>							
Refuse Collection	2,521,925	2,687,396	3,243,997	2,714,137	3,480,515	5,509,068	3,586,256
Street Lights	112,473	95,251	153,491	127,363	180,357	456,796	482,960
Street Cleaning	200,239	206,622	109,113	90,052	231,652	367,866	286,964
Total Other Costs	2,834,637	2,989,269	3,506,600	2,931,552	3,892,524	6,333,730	4,356,180

Other Program Expenditures

Program	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<i>Subtotal</i>	4,000	4,210	4,440	4,690	4,960	5,250
<u>Environmental Quality</u>						
Refuse Collection	69,487	73,213	75,452	80,114	84,990	89,656
Street Lights	9,712	10,232	11,865	12,282	12,573	13,532
Street Cleaning	3,801	4,005	4,913	4,964	5,317	5,632
<i>Subtotal</i>	83,000	87,450	92,230	97,360	102,880	108,820
<u>Human Resources</u>						
Refuse Collection	13,208	13,916	14,680	15,501	16,379	17,322
Street Lights	-	-	-	-	-	-
Street Cleaning	792	834	880	929	981	1,038
<i>Subtotal</i>	14,000	14,750	15,560	16,430	17,360	18,360
<u>Human Resources - West Proje</u>						
Refuse Collection	-	-	-	-	-	-
Street Lights	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-
<i>Subtotal</i>	-	-	-	-	-	-
<u>Human Resources - West Proje</u>						
Refuse Collection	-	-	-	-	-	-
Street Lights	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-
<i>Subtotal</i>	-	-	-	-	-	-
<u>General Services Administrati</u>						
Refuse Collection	-	-	-	-	-	-
Street Lights	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-
<i>Subtotal</i>	-	-	-	-	-	-
<u>Property Management</u>						
Refuse Collection	-	-	-	-	-	-
Street Lights	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-
<i>Subtotal</i>	-	-	-	-	-	-
<u>Building Maintenance</u>						
Refuse Collection	162,110	64,910	67,910	71,130	74,590	78,320
Street Lights	-	-	-	-	-	-
Street Cleaning	-	-	-	-	-	-
<i>Subtotal</i>	162,110	64,910	67,910	71,130	74,590	78,320
<u>Total Other Costs</u>						
Refuse Collection	3,606,761	5,627,700	6,191,641	6,950,878	7,816,724	8,782,765
Street Lights	430,885	473,365	571,785	616,090	655,824	733,337
Street Cleaning	150,414	280,134	350,174	384,642	439,681	499,518
Total Other Costs	4,188,060	6,381,200	7,113,600	7,951,610	8,912,230	#####

Other Program Expenditures

Program	Actual					Amended FY 2007	Adopted FY 2008
	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006		
<i>Subtotal</i>	57.4%	1.6%	-34.4%	-10.1%	27.0%	87.2%	-92.7%
<u>Environmental Quality</u>							
Refuse Collection	--	--	--	--	--	--	--
Street Lights	--	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--	--
<i>Subtotal</i>	--	--	--	--	--	--	--
<u>Human Resources</u>							
Refuse Collection	8.0%	13.3%	-74.7%	-17.8%	-123.0%	-115.1%	3400.0%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	9.5%	18.7%	-74.3%	-17.8%	-124.9%	-115.1%	3400.0%
<i>Subtotal</i>	8.0%	13.6%	-74.6%	-17.8%	-123.1%	-115.1%	3400.0%
<u>Human Resources - West Proje</u>							
Refuse Collection	--	-100.0%	--	--	--	-11.4%	-100.0%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--	--
<i>Subtotal</i>	--	-100.0%	--	--	--	-11.4%	-100.0%
<u>Human Resources - West Proj</u>							
Refuse Collection	--	--	--	--	--	--	-100.0%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--	--
<i>Subtotal</i>	--	--	--	--	--	--	-100.0%
<u>General Services Administrati</u>							
Refuse Collection	--	--	157.4%	-68.1%	-100.0%	--	-100.0%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--	--
<i>Subtotal</i>	--	--	157.4%	-68.1%	-100.0%	--	-100.0%
<u>Property Management</u>							
Refuse Collection	--	--	--	--	--	--	--
Street Lights	--	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--	--
<i>Subtotal</i>	--	--	--	--	--	--	--
<u>Building Maintenance</u>							
Refuse Collection	7.4%	-3.4%	793.5%	-25.7%	-75.2%	730.7%	6.9%
Street Lights	--	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--	--
<i>Subtotal</i>	7.4%	-3.4%	793.5%	-25.7%	-75.2%	730.7%	6.9%
<u>Total Other Costs</u>							
Refuse Collection	-6.4%	6.6%	20.7%	-16.3%	28.2%	58.3%	-34.9%
Street Lights	-21.0%	-15.3%	61.1%	-17.0%	41.6%	153.3%	5.7%
Street Cleaning	-32.1%	3.2%	-47.2%	-17.5%	157.2%	58.8%	-22.0%
Total Other Costs	-9.5%	5.5%	17.3%	-16.4%	32.8%	62.7%	-31.2%

Other Program Expenditures

Program	Forecast					
	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<i>Subtotal</i>	-92.7%	5.2%	5.5%	5.6%	5.8%	5.8%
<u>Environmental Quality</u>						
Refuse Collection	--	6.5%	3.1%	6.2%	6.1%	5.5%
Street Lights	--	-3.9%	16.0%	3.5%	2.4%	7.6%
Street Cleaning	--	11.4%	22.7%	1.0%	7.1%	5.9%
<i>Subtotal</i>	--	5.4%	5.5%	5.6%	5.7%	5.8%
<u>Human Resources</u>						
Refuse Collection	3400.0%	5.4%	5.5%	5.6%	5.7%	5.8%
Street Lights	--	--	--	--	--	--
Street Cleaning	3400.0%	5.4%	5.5%	5.6%	5.7%	5.8%
<i>Subtotal</i>	3400.0%	5.4%	5.5%	5.6%	5.7%	5.8%
<u>Human Resources - West Proje</u>						
Refuse Collection	-100.0%	--	--	--	--	--
Street Lights	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--
<i>Subtotal</i>	-100.0%	--	--	--	--	--
<u>Human Resources - West Proj</u>						
Refuse Collection	-100.0%	--	--	--	--	--
Street Lights	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--
<i>Subtotal</i>	-100.0%	--	--	--	--	--
<u>General Services Administrati</u>						
Refuse Collection	-100.0%	--	--	--	--	--
Street Lights	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--
<i>Subtotal</i>	-100.0%	--	--	--	--	--
<u>Property Management</u>						
Refuse Collection	--	--	--	--	--	--
Street Lights	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--
<i>Subtotal</i>	--	--	--	--	--	--
<u>Building Maintenance</u>						
Refuse Collection	6.9%	-60.0%	4.6%	4.7%	4.9%	5.0%
Street Lights	--	--	--	--	--	--
Street Cleaning	--	--	--	--	--	--
<i>Subtotal</i>	6.9%	-60.0%	4.6%	4.7%	4.9%	5.0%
<u>Total Other Costs</u>						
Refuse Collection	-34.9%	56.9%	10.0%	12.3%	12.5%	12.4%
Street Lights	5.7%	-2.0%	20.8%	7.7%	6.4%	11.8%
Street Cleaning	-22.0%	-2.4%	25.0%	9.8%	14.3%	13.6%
Total Other Costs	-31.2%	46.5%	11.5%	11.8%	12.1%	12.4%

Capital

	Amended FY 2007	Adopted FY 2008	Forecast					
			FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<u>Administration</u>								
Construction-Parking Lots	1,600,000	0	0	0	0	0	0	0
Radio Equipment	15,760	0	0	15,000	15,000	15,000	15,000	15,000
Computer Equipment	15,000	0	0	0	0	0	0	0
Software	11,000	0	0	0	0	0	0	0
Copy Machine	37,680	0	0	0	0	0	0	0
Equipment	144,490	0	0	0	0	0	0	0
Total	1,823,930	0	0	15,000	15,000	15,000	15,000	15,000
<u>Refuse Collection</u>								
Parking Lot	0	300,000	300,000	200,000	100,000	50,000	0	0
Telephone and Communica	0	15,760	15,760	0	0	0	0	0
Roll Carts	609,000	425,000	425,000	425,000	425,000	425,000	425,000	425,000
Computer Equipment	0	23,000	23,000	23,000	23,000	23,000	23,000	23,000
Pickup Truck(s)	0	84,000	84,000	0	0	0	0	0
General Capital	0	163,500	163,500	60,000	60,000	60,000	60,000	60,000
Total	609,000	1,011,260	1,011,260	708,000	608,000	558,000	508,000	508,000
<u>Dumpsters</u>								
Refuse Carts	5,000	0	0	0	0	0	0	0
Dumpsters	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
<u>Recycling</u>								
Equipment	16,260	0	0	0	0	0	0	0
Equipment	(5,180)	0	0	0	0	0	0	0
Rosie(s)	447,400	250,000	250,000	250,000	250,000	250,000	250,000	250,000
General Capital	0	0	0	10,000	10,000	10,000	10,000	10,000
Total	458,480	250,000	250,000	260,000	260,000	260,000	260,000	260,000
<u>BRRC</u>								
Household Haz Waste	0	200,000	200,000	60,000	60,000	60,000	0	0
Hvac	0	0	0	0	0	0	0	0
Building Projects	510,000	0	0	0	0	0	0	0
Crane	95,000	0	0	0	0	0	0	0
Recycling Equipment	621,330	650,000	650,000	650,000	650,000	650,000	650,000	650,000
Total	1,226,330	850,000	850,000	710,000	710,000	710,000	650,000	650,000
<u>Composting</u>								
Construction-Parking Lots	10,000	0	0	0	0	0	0	0
General Capital	0	0	0	10,000	10,000	10,000	10,000	10,000
Total	10,000	0	0	10,000	10,000	10,000	10,000	10,000
<u>Yard Waste</u>								
Lennies	373,000	228,000	228,000	160,000	160,000	160,000	160,000	160,000
General Capital	0	0	0	25,000	25,000	25,000	25,000	25,000
Total	373,000	228,000	228,000	185,000	185,000	185,000	185,000	185,000
<u>Yard Waste</u>								
Leaf Collection Trucks		720,000	720,000	0	0	0	0	0
Leaf Collection Equipment		100,000	100,000	0	0	0	0	0
Leaf Vacuum Machine	30,000	0	0	150,000	0	0	0	0
Total	30,000	820,000	0	150,000	0	0	0	0

Capital

	Amended FY 2007	Adopted FY 2008	Forecast					
			FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013
<u>Fleet Services</u>								
Automobile, Mid-Size	64,500	0	0	0	0	46,000	0	0
Truck, Pu, Standard	21,000	0	0	0	0	0	0	0
Truck, Pu, Mid-Size	60,000	23,000	23,000	26,000	26,000	52,000	52,000	52,000
Truck, Recycling	0	0	0	0	0	0	0	0
Refuse Truck(S)/Equip	227,000	740,000	740,000	6,672,690	2,600,000	3,750,000	3,550,000	3,550,000
Medium Duty Trucks	0	0	0	285,000	0	0	180,000	180,000
Off Road Motorized Equipm	0	100,000	100,000	0	0	0	0	0
Leaf Vacuum Machine(S)	50,000	0	0	0	0	0	0	0
Total	422,500	863,000	863,000	6,983,690	2,626,000	3,848,000	3,782,000	3,782,000
Total Refuse Collection Capital	3,278,800	4,027,260	4,027,260	9,011,690	4,404,000	5,576,000	5,400,000	5,400,000
<u>Street Light Capital</u>								
Roadways	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000
New Subdivisions	1,735,880	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Software	2,000	0	0	0	0	0	0	0
Total Street Light Capital	1,737,880	400,000	400,000	400,000	400,000	400,000	400,000	400,000
<u>Street Cleaning Capital</u>								
Street Sweepers Replacement	0	0	0	241,820	255,030	269,220	284,480	300,900
Street Sweepers New	0	0	0	0	0	0	502,228	517,301
Total Street Cleaning Capital	0	0	0	241,820	255,030	269,220	786,708	818,201
<u>Other Capital</u>								
Camera(s) and Accessories	0	55,000	55,000	20,000	20,000	20,000	20,000	20,000
Editing System	74,000	1,650	1,650	1,650	1,650	1,650	1,650	1,650
Computer Equipment	4,960	0	0	0	0	0	0	0
<u>Building Maintenance</u>								
Roof Maintenance/Replacement	0	0	0	10,000	10,000	10,000	10,000	10,000
Versailles Road Campus	0	0	0	0	0	0	0	0
Renovate/Repair Buildings	101,500	110,000	110,000	10,000	10,000	10,000	10,000	10,000
Total Other Capital	180,460	166,650	166,650	41,650	41,650	41,650	41,650	41,650
Total Capital	6,876,580	4,593,910	4,593,910	9,695,160	5,100,680	6,286,870	6,628,358	6,659,851

Vehicle Replacement Schedule

<u>Refuse Collection</u>	FY 2007			FY 2008			FY 2009			FY 2010		
	Number	Cost	Total	Number	Cost	Total	Number	Cost	Total	Number	Cost	Total
Rear Loader	1	227,000	227,000		200,000	0	23	200,000	4,600,000	13	200,000	2,600,000
RL Body												
Front Loader				2	175,000	350,000	1	150,000	150,000			
Side Loader								200,000				
Recycle Truck							11	174,790	1,922,690			
Recycle Body												
Boom Truck							2	100,000	200,000			
Pickup	1	21,000	21,000		26,000	0	1	26,000	26,000	1	26,000	26,000
Medium Duty Truck	1	60,000	60,000		60,000	0						
Lightning Loader				1	100,000	100,000	1	85,000	85,000			
Flat Bed Truck		75,000		2	80,000	160,000						
Car	3	21,500	64,500	1	23,000	23,000						
Leaf Machine	1	60,000	50,000									
Van												
SUV												
Self-Loading Truck												
Lubricating System												
Total	7		422,500	6		633,000	39		6,983,690	14		2,626,000

<u>Street Sweeping</u>	FY 2007			FY 2008			FY 2009			FY 2010		
	Number	Cost	Total	Number	Cost	Total	Number	Cost	Total	Number	Cost	Total
Street Sweepers or Dump Trucks	0	145,000	0	1	230,000	230,000	2	236,900	473,800	2	244,010	488,020

Vehicle Replacement Schedule

Forecast									
<u>Refuse Collection</u>	FY 2011			FY 2012			FY 2013		
	Number	Cost	Total	Number	Cost	Total	Number	Cost	Total
Rear Loader	3	200,000	600,000	7	200,000	1,400,000	7	200,000	1,400,000
RL Body									
Front Loader	1	150,000	150,000	5	150,000	750,000	5	150,000	750,000
Side Loader	15	200,000	3,000,000	7	200,000	1,400,000	7	200,000	1,400,000
Recycle Truck									
Recycle Body									
Boom Truck				1	100,000	100,000	1	100,000	100,000
Pickup	2	26,000	52,000	2	26,000	52,000	2	26,000	52,000
Medium Duty Truck									
Lightning Loader									
Flat Bed Truck				1	80,000	80,000	1	80,000	80,000
Car	2	23,000	46,000						
Leaf Machine									
Van									
SUV									
Self-Loading Truck									
Lubricating System									
Total	23		3,848,000	23		3,782,000	23		3,782,000

Forecast									
<u>Street Sweeping</u>	FY 2011			FY 2012			FY 2013		
	Number	Cost	Total	Number	Cost	Total	Number	Cost	Total
Street Sweepers or									
Dump Trucks	2	243,800	487,600	2	251,114	502,228	2	258,651	517,301

Ordinance No. 78-2006

AN ORDINANCE AMENDING ORDINANCE NO. 243-90 RELATING TO AN ECONOMIC CONTINGENCY DESIGNATION POLICY FOR THE LEXINGTON-FAYETTE URBAN COUNTY GOVERNMENT GENERAL SERVICES DISTRICT FUND TO PROVIDE FOR THE TIMING AND TRIGGERING OF ALL CALCULATIONS, CERTAIN DEPOSIT AND WITHDRAWAL PARAMETERS, AND INFORMATION FROM THE DIVISION OF BUDGETING AS PART OF A REQUEST.

WHEREAS, on December 11, 1996, the Urban County Council passed Ordinance No. 243-96 establishing an economic contingency designation policy for the Lexington-Fayette Urban County Government; and

WHEREAS, that Ordinance failed to establish adequate parameters for the funding, use and control of any monies designated for the economic contingency.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE LEXINGTON-FAYETTE URBAN COUNTY GOVERNMENT:

Section 1 – That Ordinance No. 243-96 be and hereby is amended in its entirety to read as follows:

Section 1 – General Provisions - That the following policy relating to the Lexington-Fayette Urban County Government General Services District Fund, be and hereby is approved and adopted:

1. An Economic Contingency Designation is created in the General Services District Fund to provide the Lexington-Fayette Urban County Government with sufficient working capital and an ability to address emergencies without borrowing.
2. An Economic Contingency Designation shall be established of not less than \$4,000,000.00.
3. Interest earned on monies in the Economic Contingency Designation will accrue to the designation.
4. Designated monies would only be used if a shortfall cannot be remedied by reasonable budget changes and/or the use of the budgeted ending fund balance.

Section – 2 Timing of Calculations – The timing of deposits and/or withdrawals shall be subject to the following:

1. During each budget preparation year a calculation shall be completed prior to the preparation of the Mayor's Proposed Budget.
2. During the same budget year another calculation shall be prepared prior to the Council Adopted Budget
3. A calculation for withdrawals shall be prepared whenever a budget amendment reduces any one of the three trigger revenue accounts below the current budget adopted level.

Section 3 – Trigger Calculations – The withdrawals from the Economic Contingency Designation shall only relate to revenues and the following specific revenue accounts within the General Services District Fund:

1. The following three (3) revenue accounts shall be included in the calculations that are used to determine if a withdrawal can be proposed for adoption, except in a county wide declared emergency.
 - a. Licenses – Insurance
 - b. License Fees – Employee Withholdings
 - c. License Fees – Business Returns
2. The calculation for possible withdrawal shall be done by the Division of Budgeting using the actual revenue for the past three (3) completed fiscal years to determine the annual average percentage change in the three revenues as a group (Calculated Percentage).
3. The percentage calculated in Section 3 (2) will be compared to the percentage change between the Projected Revenues and the Proposed Revenues in the upcoming budget (Proposed Percentage)
4. If the Calculated Percentage is more than the Proposed Percentage a withdrawal from the Economic Contingency Designation may be included for adoption with the budget being prepared.
5. In the case when the budgeted revenues in any one of the trigger accounts is reduced, this same calculation shall be prepared and used to either authorize or deny a withdrawal request.

Section 4 – Deposits to the Economic Contingency Designation:

1. A deposit will not be allowed in any fiscal year when a withdrawal is scheduled.

2. A budgeted deposit of \$50,000 per month will be required in each fiscal year until the Economic Contingency Designation is at least equal to 10% of the last completed fiscal year total General Service District Fund revenues starting with the 2007 fiscal year.
3. The Lexington Fayette Urban County Council shall, on an annual basis, following the annual audit report, examine the General Service District Fund Available Fund Balance and allocate 25% of the available balance above the Budgeted Fund Balance Carry forward and a reserve for Capital Re-appropriations to be deposited into the Economic Contingency Designation Account.

Section 5 – Withdrawals from the Economic Contingency Designation:

1. During budget preparation or adoption the amount of proposed withdrawal from the Economic Contingency Designation will be limited to one half (1/2) of the difference between the Projected Current Year Receipts and the Proposed New Budget Amount for the combined three revenues included in the trigger calculation.
2. During a fiscal year when the budget for any one of the three trigger revenues is reduced below its original adopted level, and the trigger calculation of Section 3 indicates that a withdrawal would be allowed, the withdrawal is limited to one half (1/2) of the difference between the Adopted Budget and the Revised Budget Amount for the combined three revenues included in the trigger calculation.

Section 6 – Request Process and Authorization

That all requests for the use of monies in the Economic Contingency Designation shall be submitted in writing and supported by documentation by the requesting councilmember, commissioner or, where appropriate, division director, to the Chief Administrative Officer. Included in the submittal package will be the calculation from the Division of Budgeting showing if the request has met the trigger calculation test that would authorize a withdrawal. Such requests shall be submitted by the Chief Administrative Officer, with a recommendation, to the Urban County council for review at least two (2) weeks prior to the date of the first work session at which the request is to be discussed.

Section 7 – That this Ordinance shall become effective on the date of its

passage.

PASSED URBAN COUNTY COUNCIL: March 23, 2006

/s/ Teresa Ann Isaac
Mayor

ATTEST:

/s/ Liz Damrell
CLERK, URBAN COUNTY COUNCIL

PUBLISHED: March 29, 2006 - It

Operating Capital

Dept ID	Fund	Description	Amount
Communications	U	Video Equipment	1,650
Communications	U	Video Equipment	55,000
Computer Services Admin	C	Computer	100,000
Computer Services Admin	C	Computer	400,000
CIO Total			556,650
Coroner	C	Medical Equipment	8,000
Coroner	C	Computer	4,500
Coroner	C	Other Equipment & Furnishings	140,000
Constitutional Officers Total			152,500
Council Office Administration	G	Equipment Lease/Purchase	11,100
Council Office Total			11,100
Dumpster Program	U	Other Equipment & Furnishings	5,000
Laboratory	E	Sewer Equipment	25,000
Materials Recovery Facility	U	Other Equipment & Furnishings	200,000
Materials Recovery Facility	U	Other Equipment & Furnishings	450,000
Pump Station Maintenance	E	Sewer Equipment	15,000
Pump Station Maintenance	E	Sewer Equipment	75,000
Pump Station Maintenance	E	Other Equipment & Furnishings	7,000
Recycling Program	U	Other Equipment & Furnishings	250,000
Refuse Collection	U	Other Equipment & Furnishings	6,000
Refuse Collection	U	Other Equipment & Furnishings	10,500
Refuse Collection	U	Other Equipment & Furnishings	44,000
Refuse Collection	U	Other Equipment & Furnishings	425,000
Refuse Collection	U	Vehicles	84,000
Sanitary Sewers Administration	E	Sewer Equipment	166,500
Sanitary Sewers Administration	E	Computer	25,000
Sanitary Sewers Administration	E	Computer	30,000
Sewer Line Maintenance	E	Construction Equipment	7,000
Sewer Line Maintenance	E	Video Equipment	20,000
Sewer Line Maintenance	E	Other Equipment & Furnishings	5,000
Sewer Line Maintenance	E	Other Equipment & Furnishings	22,500
Sewer Line Maintenance	E	Vehicle Equipment	12,000
Sewer Line Maintenance	E	Vehicle Equipment	16,500
Solid Waste Administration	U	Telephone and Communications	15,760
Solid Waste Administration	U	Computer	8,000
Solid Waste Administration	U	Computer	15,000
Solid Waste Administration	U	Other Equipment & Furnishings	103,000
Stormwater	C	Computer	7,000
Stormwater	C	Other Equipment & Furnishings	10,000
Town Branch Treatment Plant	E	Sewer Equipment	6,500
Town Branch Treatment Plant	E	Sewer Equipment	65,000
Town Branch Treatment Plant	E	Sewer Equipment	305,000
West Hickman Treatment Plant	E	Sewer Equipment	5,000
West Hickman Treatment Plant	E	Sewer Equipment	27,000
West Hickman Treatment Plant	E	Sewer Equipment	32,000
West Hickman Treatment Plant	E	Sewer Equipment	150,000
West Hickman Treatment Plant	E	Office Equipment	10,000

Fund Symbols

C=Capital Projects; E=Enterprise Funds; F=Fiduciary Funds; G=General Services; GR=Grant; M=Municipal Aid; U=Urban Services District

Operating Capital

Dept ID	Fund	Description	Amount
Yard Waste Collections	U	Other Equipment & Furnishings	228,000
Environmental Quality Total			2,888,260
Finance Commissioners Office	F	Computer	2,000
Finance and Administration Total			2,000
Building Maintenance	C	Other Equipment & Furnishings	18,000
Enterprise Programs	C	Off Road Motorized Equipment	26,970
Enterprise Programs	C	Off Road Motorized Equipment	44,000
Enterprise Programs	C	Off Road Motorized Equipment	365,000
Fleet Services Operations	C	Other Equipment & Furnishings	11,800
Fleet Services Operations	C	Other Equipment & Furnishings	48,500
Fleet Services Operations	E	Vehicles	19,000
Fleet Services Operations	E	Vehicles	19,000
Fleet Services Operations	U	Vehicles	23,000
Fleet Services Operations	E	Vehicles	23,000
Fleet Services Operations	C	Vehicles	63,000
Fleet Services Operations	C	Vehicles	74,000
Fleet Services Operations	C	Vehicles	98,000
Fleet Services Operations	E	Vehicles	100,000
Fleet Services Operations	E	Vehicles	108,000
Fleet Services Operations	E	Vehicles	125,000
Fleet Services Operations	U	Vehicles	160,000
Fleet Services Operations	C	Vehicles	175,100
Fleet Services Operations	U	Vehicles	230,000
Fleet Services Operations	C	Vehicles	321,000
Fleet Services Operations	U	Vehicles	350,000
Fleet Services Operations	C	Vehicles	350,000
Fleet Services Operations	C	Vehicles	420,300
Fleet Services Operations	C	Vehicles	473,000
Fleet Services Operations	C	Vehicles	588,000
Fleet Services Operations	C	Vehicles	1,165,000
Fleet Services Operations	E	Vehicle Equipment	10,000
Fleet Services Operations	C	Off Road Motorized Equipment	19,200
Fleet Services Operations	E	Off Road Motorized Equipment	33,000
Fleet Services Operations	E	Off Road Motorized Equipment	36,000
Fleet Services Operations	U	Off Road Motorized Equipment	100,000
Fleet Services Operations	C	Off Road Motorized Equipment	116,000
Fleet Services Operations	E	Off Road Motorized Equipment	140,000
General Services Comm Office	G	Equipment Lease/Purchase	9,200
Governmental Programs	C	Telephone and Communications	50,000
Governmental Programs	C	Other Equipment & Furnishings	45,000
Parks Maintenance	C	Telephone and Communications	9,000
Parks Maintenance	C	Other Equipment & Furnishings	5,000
Parks Maintenance	U	Vehicles	720,000
Parks Maintenance	U	Off Road Motorized Equipment	100,000
Parks Maintenance	C	Off Road Motorized Equipment	135,000
Security	C	Telephone and Communications	23,500
General Services Total			6,949,570

Fund Symbols

C=Capital Projects; E=Enterprise Funds; F=Fiduciary Funds; G=General Services; GR=Grant; M=Municipal Aid; U=Urban Services District

Operating Capital

Dept ID	Fund	Description	Amount
Internal Audit Administration	G	Computer	12,510
Internal Audit Total			12,510
Administrative Services	G	Equipment Lease/Purchase	55,020
Administrative Services	C	Computer	19,500
Code Enforcement Administration	C	Computer	25,000
Community Services and Admin	C	Computer	358,000
Community Services and Admin	C	Other Equipment & Furnishings	966,000
Emergency Management	C	Telephone and Communications	101,000
Emergency Management	C	Other Equipment & Furnishings	21,000
Environmental Services	G	Public Safety Specialized Equ	20,000
Fire Administration	C	Other Equipment & Furnishings	8,500
Fire Administration	C	Other Equipment & Furnishings	36,000
Fire Administration	C	Other Equipment & Furnishings	109,000
Fire Administration	C	Vehicles	900,000
Fire Prevention	C	Office Equipment	7,000
Operations	C	Public Safety Specialized Equ	50,000
Operations	C	Public Safety Specialized Equ	75,000
Operations	C	Vehicles	2,137,500

Fund Symbols

C=Capital Projects; E=Enterprise Funds; F=Fiduciary Funds; G=General Services; GR=Grant; M=Municipal Aid; U=Urban Services District

Operating Capital

Dept ID	Fund	Description	Amount
Operations	C	Vehicles	240,000
Operations	C	Off Road Motorized Equipment	15,000
Planning & Analysis	C	Telephone and Communications	20,000
Planning & Analysis	C	Telephone and Communications	24,000
Planning & Analysis	C	Telephone and Communications	100,000
Planning & Analysis	C	Computer	5,600
Planning & Analysis	C	Computer	6,500
Planning & Analysis	C	Computer	48,000
Planning & Analysis	C	Computer	85,000
Planning & Analysis	C	Computer	115,000
Public Safety Answering Point	E	Computer	101,000
Public Safety Total			5,648,620
Building Inspection Administration	C	Computer	25,000
Building Inspection Administration	C	Computer	65,000
Building Inspection Administration	C	Office Equipment	11,000
Design and Engineering Service	E	Computer	970
Design and Engineering Service	E	Computer	11,000
Design and Engineering Service	C	Other Equipment & Furnishings	26,050
Street Maintenance & Construction	C	Vehicle Equipment	30,000
Traffic Engineering Administration	G	Computer	40,000
Public Works and Development Total			209,020
Health Care Services	0	Medical Equipment	45,000
Parent Resource Center	G	Computer	1,000
Social Services Total			46,000
Grand Total			16,476,230

Fund Symbols

C=Capital Projects; E=Enterprise Funds; F=Fiduciary Funds; G=General Services; GR=Grant; M=Municipal Aid; U=Urban Services District

Allocation of Staff By Fund

Fiscal Year 2007 - 2008

Fund	Department	FY 2006 Adopted Budget	FY 2007 Adopted Budget	FY 2008 Adopted Budget
General Services District Fund				
	Council Office	44.5	44.5	44.5
	Office of the Mayor	21.8	21.8	21.8
	Office of the Chief Administrative Officer	13.0	13.0	1.0
	Office of the Senior Advisor	0.0	0.0	3.0
	Office of Policy and Budget	6.0	6.0	6.0
	Internal Audit Office	4.0	4.0	7.0
	Non-Departmental	0.0	0.0	0.0
	Constitutional and Judicial	19.0	20.0	20.0
	Office of the CIO	65.3	66.4	71.4
	Finance and Administration	117.5	114.5	114.5
	Public Works and Development	264.0	267.0	246.0
	Environmental Quality	0.0	0.0	23.0
	Law	38.7	40.7	38.7
	Public Safety	1,786.5	1,790.3	1,853.3
	Social Services	203.7	209.1	193.9
	General Services	384.5	377.1	380.1
	Partner Agencies	0.0	0.0	0.0
Total General Services District Fund		2,968.5	2,974.4	3,024.2
Urban Services Districts Fund		283.2	283.2	283.2
Sanitary Sewer Fund		149.0	149.0	151.0
Landfill Fund		4.2	4.0	4.0
Right-of-Way Program Fund		5.0	5.0	5.0
Extended School Program Fund		34.5	47.2	47.2
Enhanced 911 Fund		5.0	5.0	5.0
LexVan Fund		0.0	0.0	0.0
Insurance and Risk Management Fund		0.0	0.0	0.0
Policemen's and Firefighters' Retirement Fund		1.0	1.0	1.0
Total All Funds		3,450.4	3,468.8	3,520.6

Note: The differences between fiscal years reflect both changes made during FY 2007 and changes proposed for FY 2008. All personnel levels in this document reflect full-time equivalents (FTEs).

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current - FY 2008 Proposed	Percent Change FY 2007-2008
General Services Fund									
	Council Office	Vice Mayor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Councilmember	14.0	14.0	14.0	0.0	14.0	0.0	0.0%
		Council Administrator	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Director Internal Audit	0.0	0.0	0.0	0.0	0.0	0.0	--
		Budget Analyst Sr.	0.0	0.0	0.0	0.0	1.0	1.0	--
		Aide to Council	0.0	0.0	15.0	15.0	15.0	0.0	0.0%
		Internal Auditor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff to Council II	17.0	16.0	3.0	(13.0)	3.0	0.0	0.0%
		Staff to Council II - PT	0.0	1.0	0.0	(1.0)	0.0	0.0	--
		Staff to Council I	2.0	2.0	0.0	(2.0)	0.0	0.0	--
		Fiscal Analyst III	0.0	0.0	0.0	0.0	0.0	0.0	--
		Research Analyst	0.0	0.0	0.0	0.0	0.0	0.0	--
		Legislative Aide to Council	0.0	0.0	0.0	0.0	0.0	0.0	--
		Council Administrative Specialist Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Council Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Council Office			35.0	35.0	34.0	(1.0)	35.0	1.0	2.9%
	Citizens' Advocate	Citizens' Advocate	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Citizens' Advocate			2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Council	Council Clerk	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Clerk's Office	Deputy Council Clerk	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Records Management Analyst Sr.	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Records Management Analyst	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Records Management Analyst - PT	0.0	0.5	0.5	0.0	0.5	0.0	0.0%
		Administrative Specialist	2.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist - PT	0.5	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant Sr.	1.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Staff Assistant	1.0	0.0	0.0	0.0	0.0	0.0	--
		Clerical Assistant Sr.	1.0	0.0	0.0	0.0	0.0	0.0	--
Total Council Clerk's Office			7.5	7.5	7.5	0.0	7.5	0.0	0.0%
	Internal Audit Office	Director Internal Audit	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Deputy Director Internal Audit	0.0	0.0	0.0	0.0	1.0	1.0	--
		Internal Auditor	3.0	3.0	3.0	0.0	5.0	2.0	66.7%
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Internal Audit Office			4.0	4.0	4.0	0.0	7.0	3.0	75.0%
	Mayor's Office	Mayor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Chief Administrative Officer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Executive Assistant to the Mayor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Director Economic Development	1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
		Administrative Officer Sr.	0.0	0.0	0.0	0.0	1.0	1.0	--
		Administrative Aide to Mayor Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Downtown Coordinator	0.0	0.0	0.0	0.0	0.0	(1.0)	--
		Administrative Aide to Mayor	3.0	3.0	4.0	1.0	4.0	0.0	0.0%
		Administrative Aide to Mayor - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Economic Development Officer	2.0	2.0	1.0	(1.0)	1.0	0.0	0.0%
		Administrative Specialist Principal	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Executive Secretary to the Mayor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Program Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	6.0	6.0	6.0	0.0	6.0	0.0	0.0%
		Administrative Specialist Sr. - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Administrative Specialist - PT	0.8	0.8	0.8	0.0	0.8	0.0	0.0%
		Staff Assistant Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Mayor's Office			21.8	21.8	21.8	0.0	21.8	0.0	0.0%
	Senior Advisor	Senior Advisor for Management	0.0	0.0	0.0	0.0	1.0	1.0	--
		Director of Economic Development	0.0	0.0	0.0	0.0	1.0	1.0	--
		Administrative Specialist Sr.	0.0	0.0	0.0	0.0	1.0	1.0	--
Total Senior Advisor's Office			0.0	0.0	0.0	0.0	3.0	3.0	--
	CIO	Senior Advisor - CIO	0.0	0.0	0.0	0.0	1.0	1.0	--
Total CIO			0.0	0.0	0.0	0.0	1.0	1.0	--
	Government	Director Public Information	0.0	0.0	0.0	0.0	0.0	0.0	--
	Communications	Director Government Communications	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Officer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Customer Service Supervisor	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Public Information Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Information Services Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Audio Visual Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist Principal	1.0	1.0	0.0	(1.0)	0.0	0.0	--

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Video Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Information Officer	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Crosstown Traffic Host	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Program Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Producer	7.0	7.0	7.0	0.0	7.0	0.0	0.0%
		Webmaster	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Videographer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Graphic Designer	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Information Officer Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
		Customer Service Specialist	0.0	0.0	8.0	8.0	8.0	0.0	0.0%
		Administrative Specialist	8.0	8.0	0.0	(8.0)	0.0	0.0	--
		Staff Assistant Sr.	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant	1.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Clerical Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
		Camera Operator - PT	0.8	0.8	0.8	0.0	0.8	0.0	0.0%
		Clerical Assistant - PT	0.5	0.6	0.6	0.0	0.6	0.0	0.0%
Total Government Communications			27.3	27.4	30.4	3.0	30.4	0.0	0.0%
Computer Services		Director Computer Services	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Deputy Director Computer Services	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Computer Systems Manager Sr.	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Network Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Computer Analyst Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Database Administrator	1.0	2.0	2.0	0.0	2.0	0.0	0.0%
		GIS Programmer/Analyst	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Computer Operations Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Microcomputer Support Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Computer Analyst	11.0	11.0	11.0	0.0	11.0	0.0	0.0%
		Computer Trainer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Microcomputer Support Specialist	9.0	9.0	9.0	0.0	9.0	0.0	0.0%
		Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Computer Operator	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		GIS Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Clerical Assistant Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Clerical Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Computer Services			38.0	39.0	40.0	1.0	40.0	0.0	0.0%
Budgeting		Director Budgeting	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Officer Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Budget Analyst Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Budget Analyst	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Budget Technician	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Budgeting			6.0	6.0	6.0	0.0	6.0	0.0	0.0%
Chief		Chief Administrative Officer	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Administrative		PDR Program Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
Officer		Administrative Officer Sr	1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
		Administrative Officer	2.0	2.0	3.0	1.0	0.0	(3.0)	-100.0%
		Municipal Engineer	1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
		Museum Curator	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Administrative Specialist Principal	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	2.0	2.0	1.0	(1.0)	0.0	(1.0)	-100.0%
		Finance and Investment Analyst	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Accountant Sr.	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Buyer	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Staff Assistant Sr.	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Staff Assistant	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Administrative Specialist Sr. - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		PDR Technician	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Chief Administrative Officer			13.0	13.0	7.0	(6.0)	1.0	(6.0)	-85.7%
Board of Elections		Staff Assistant Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Clerical Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Board of Elections			2.0	2.0	2.0	0.0	2.0	0.0	0.0%
Circuit Judges		Friend of the Court	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Social Worker Sr.	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Domestic Violence Specialist - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Circuit Judges			4.0	4.0	4.0	0.0	4.0	0.0	0.0%
County	County Judge-Executive		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Judge-Executive	Fiscal Court Commissioner		3.0	3.0	3.0	0.0	3.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
	Total County Judge-Executive		4.0	4.0	4.0	0.0	4.0	0.0	0.0%
	Coroner	Coroner	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Assistant Coroner	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Chief Deputy Coroner	2.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Deputy Coroner	4.0	6.0	6.0	0.0	6.0	0.0	0.0%
		Deputy Coroner-Trainee	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
		Forensic Technician	1.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant Sr.	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Forensic Technician-Trainee	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Coroner		9.0	10.0	10.0	0.0	10.0	0.0	0.0%
	Adult Probation	Director Probation	0.0	0.0	0.0	0.0	0.0	0.0	--
		Probation Unit Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Probation Officer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Probation Aide	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Adult Probation		0.0	0.0	0.0	0.0	0.0	0.0	--
	Finance	Commissioner Of Finance and Administration	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	and	Finance and Investment Analyst	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
	Administration	Financial Management Administrator	2.0	2.0	1.0	(1.0)	1.0	0.0	0.0%
		Finance and Investment Analyst	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Finance and Administration		5.0	5.0	5.0	0.0	5.0	0.0	0.0%
	Accounting	Director Accounting	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Accountant Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Accounts Payable Supervisor	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Accountant	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Accountant - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	2.0	2.0	1.0	(1.0)	1.0	0.0	0.0%
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Accounting		11.0	11.0	11.0	0.0	11.0	0.0	0.0%
	Revenue	Director Revenue	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Officer Sr.	1.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Officer	1.0	0.0	0.0	0.0	0.0	0.0	--
		Tax Collection Director	0.0	0.0	0.0	0.0	0.0	0.0	--
		Collections Administrator	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Revenue Compliance Auditor Supervisor	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Revenue Compliance Auditor Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Revenue Processing Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Compliance Review Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Revenue Compliance Auditor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist Sr.	8.0	8.0	9.0	1.0	9.0	0.0	0.0%
		License Inspector	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist	6.0	5.0	4.0	(1.0)	4.0	0.0	0.0%
		Parking Meter Repair Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	9.0	9.0	9.0	0.0	9.0	0.0	0.0%
		Staff Assistant Sr. - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Clerical Assistant Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Parking Meter Repair Worker	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Clerical Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Revenue		40.0	37.0	37.0	0.0	37.0	0.0	0.0%
	Purchasing	Director Purchasing	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Buyer Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Buyer	2.0	2.0	3.0	1.0	3.0	0.0	0.0%
		Administrative Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant	2.0	2.0	1.0	(1.0)	1.0	0.0	0.0%
	Total Purchasing		8.0	8.0	8.0	0.0	8.0	0.0	0.0%
	Human Resources	Director Human Resources	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Deputy Director Human Resources	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Human Resources Manager	4.0	4.0	6.0	2.0	6.0	0.0	0.0%
		Human Resources Generalist	0.0	0.0	4.0	4.0	4.0	0.0	0.0%
		Administrative Officer	0.0	0.0	0.0	0.0	1.0	1.0	--
		Human Resources Representative	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Human Resources Analyst	12.0	12.0	8.0	(4.0)	8.0	0.0	0.0%
		Health Services Advisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Total Rewards Assistant	0.0	0.0	2.0	2.0	2.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current - FY 2008 Proposed	Percent Change FY 2007-2008
		Financial Coordinator - PT	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
		Administrative Specialist Principal	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist	5.0	5.0	4.0	(1.0)	4.0	0.0	0.0%
		Staff Assistant Sr.	5.0	5.0	4.0	(1.0)	4.0	0.0	0.0%
		Staff Assistant	4.0	4.0	3.0	(1.0)	3.0	0.0	0.0%
		Clerical Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Human Resources			36.5	36.5	35.5	(1.0)	36.5	1.0	2.8%
Community Development		Director Community Development	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Planner Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Planning and Design Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Grants Manager	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Code Enforcement Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Grants Coordinator	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Principal	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Loan and Relocation Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Code Enforcement Officer Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Code Enforcement Officer	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Administrative Specialist Sr.	2.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Loan and Relocation Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Financial Coordinator	4.0	4.0	3.0	(1.0)	3.0	0.0	0.0%
		Accountant	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Grants Administrative Aide	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Clerical Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Community Development			17.0	17.0	17.0	0.0	17.0	0.0	0.0%
Public Works and Development		Commissioner of Public Works and Development	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Construction Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Engineer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Officer Sr.	0.0	0.0	1.0	1.0	0.0	(1.0)	-100.0%
		Administrative Officer	3.0	3.0	2.0	(1.0)	1.0	(1.0)	-50.0%
		Municipal Engineer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist	1.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Public Works and Development Administration			5.0	5.0	5.0	0.0	3.0	(2.0)	-40.0%
		PDR Program Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Officer	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total PDR			2.0	2.0	2.0	0.0	2.0	0.0	0.0%
Engineering		Urban County Engineer	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Engineering Section Manager	3.0	3.0	3.0	0.0	2.0	(1.0)	-33.3%
		Municipal Engineer Sr.	10.0	10.0	10.0	0.0	6.0	(4.0)	-40.0%
		Administrative Officer	0.0	0.0	0.0	0.0	0.0	0.0	--
		GIS Programmer/Analyst	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Municipal Engineer	1.0	1.0	2.0	1.0	1.0	(1.0)	-50.0%
		Associate Municipal Engineer	3.0	3.0	2.0	(1.0)	1.0	(1.0)	-50.0%
		Engineering Technician Principal	12.0	12.0	12.0	0.0	9.0	(3.0)	-25.0%
		Engineering Technician Sr.	4.0	4.0	4.0	0.0	2.0	(2.0)	-50.0%
		Administrative Specialist Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Program Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Engineering Bonds Officer	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Engineering Technician	13.0	13.0	13.0	0.0	10.0	(3.0)	-23.1%
		Administrative Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		GIS Specialist	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Staff Assistant Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Engineering			55.0	55.0	55.0	0.0	40.0	(15.0)	-27.3%
Streets, Roads, and Forestry		Director Streets, Roads, and Forestry	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Deputy Director of Streets, Roads, and Forestry	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Urban Forester	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Project Manager Sr.	0.0	0.0	2.0	2.0	2.0	0.0	0.0%
		Operations Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Project Manager	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Administrative Engineer - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Technician Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Supervisor Sr.	2.0	2.0	1.0	(1.0)	1.0	0.0	0.0%
		Arborist	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Arborist Technician	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Supervisor	8.0	8.0	8.0	0.0	8.0	0.0	0.0%
		Engineering Technician	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Vehicle and Equipment Mechanic - Certified	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Safety Coordinator	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Vehicle and Equipment Mechanic	2.0	2.0	3.0	1.0	3.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Equipment Operator Sr.	15.0	15.0	15.0	0.0	15.0	0.0	0.0%
		Equipment Operator	0.0	0.0	0.0	0.0	0.0	0.0	--
		Trades Worker Sr.	8.0	8.0	12.0	4.0	12.0	0.0	0.0%
		Trades Worker	0.0	0.0	0.0	0.0	0.0	0.0	--
		Stores Clerk	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Worker Sr.	26.0	26.0	22.0	(4.0)	22.0	0.0	0.0%
		Engineering Aide Sr.	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Staff Assistant Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Worker	0.0	0.0	0.0	0.0	0.0	0.0	--
		Clerical Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Streets, Roads, and Forestry			76.0	76.0	75.0	(1.0)	75.0	0.0	0.0%
Traffic Engineering	Director Traffic Engineering	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Deputy Director Traffic Engineering	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Traffic Signal Systems Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Traffic Engineer Manager	2.0	2.0	2.0	0.0	2.0	0.0	0.0%	
	Traffic Engineer Sr.	1.0	1.0	2.0	1.0	2.0	0.0	0.0%	
	Traffic Engineer	1.0	1.0	0.0	(1.0)	0.0	0.0	--	
	Associate Traffic Engineer	4.0	4.0	4.0	0.0	4.0	0.0	0.0%	
	Computer Analyst	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Traffic Engineer Construction Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Electronic Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Engineering Technician Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%	
	Traffic Signal Technician Master	1.0	2.0	2.0	0.0	2.0	0.0	0.0%	
	Signs and Markings Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Traffic Information Specialist	3.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Traffic Information Technician	0.0	1.0	2.0	1.0	2.0	0.0	0.0%	
	Crosstown Traffic Host	0.0	1.0	0.0	(1.0)	0.0	0.0	--	
	Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Graphic Designer	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Traffic Signal Technician Sr.	9.0	8.0	8.0	0.0	8.0	0.0	0.0%	
	Public Service Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Engineering Technician	2.0	2.0	1.0	(1.0)	1.0	0.0	0.0%	
	Administrative Specialist	1.0	2.0	2.0	0.0	2.0	0.0	0.0%	
	Engineering Aide Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%	
	Engineering Aide Sr. - PT	0.0	0.0	0.0	0.0	0.0	0.0	--	
	Equipment Operator Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%	
	Traffic Signal Technician	0.0	0.0	0.0	0.0	0.0	0.0	--	
	Equipment Operator	0.0	0.0	0.0	0.0	0.0	0.0	--	
	Public Service Worker Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--	
	Staff Assistant Sr.	1.0	0.0	0.0	0.0	0.0	0.0	--	
	Staff Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
Clerical Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--		
Total Traffic Engineering			42.0	42.0	41.0	(1.0)	41.0	0.0	0.0%
Building Inspection	Director Building Inspection	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Deputy Director Building Inspection	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Building Inspection Supervisor	3.0	3.0	3.0	0.0	3.0	0.0	0.0%	
	Building Inspector Sr.	6.0	7.0	7.0	0.0	7.0	0.0	0.0%	
	Building Inspector	23.0	23.0	23.0	0.0	23.0	0.0	0.0%	
	Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--	
	Staff Assistant Sr.	8.0	8.0	8.0	0.0	8.0	0.0	0.0%	
	Staff Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
Total Building Inspection			44.0	45.0	45.0	0.0	45.0	0.0	0.0%
Historic Preservation	Director Historic Preservation	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Historic Preservation Specialist	3.0	4.0	4.0	0.0	4.0	0.0	0.0%	
	Administrative Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Staff Assistant Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--	
Total Historic Preservation			5.0	6.0	6.0	0.0	6.0	0.0	0.0%
Planning	Director Planning	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Deputy Director Planning	0.0	0.0	0.0	0.0	0.0	0.0	--	
	Planning Manager	4.0	4.0	4.0	0.0	4.0	0.0	0.0%	
	Administrative Officer	2.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Planner Sr.	12.0	15.0	15.0	0.0	13.0	(2.0)	-13.3%	
	Urban Forester	0.0	0.0	0.0	0.0	0.0	0.0	--	
	Administrative Specialist Principal	1.0	1.0	1.0	0.0	1.0	0.0	0.0%	
	Planner	4.0	4.0	4.0	0.0	4.0	0.0	0.0%	
	Administrative Specialist Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--	
	Program Specialist	1.0	0.0	0.0	0.0	0.0	0.0	--	
	GIS Specialist	2.0	2.0	2.0	0.0	2.0	0.0	0.0%	
	Planning Technician	2.0	2.0	2.0	0.0	2.0	0.0	0.0%	
	Planning Technician - PT	0.0	0.0	0.0	0.0	0.0	0.0	--	
	Administrative Specialist	2.0	4.0	4.0	0.0	4.0	0.0	0.0%	
	Staff Assistant Sr.	2.0	0.0	0.0	0.0	0.0	0.0	--	

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current - FY 2008 Proposed	Percent Change FY 2007-2008
		Staff Assistant	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Total Planning	35.0	36.0	36.0	0.0	34.0	(2.0)	-5.6%
Environmental Quality Administration	Commissioner of Environmental Quality		0.0	0.0	0.0	0.0	1.0	1.0	--
	Administrative Officer		0.0	0.0	0.0	0.0	1.0	1.0	--
	Administrative Specialist Sr.		0.0	0.0	0.0	0.0	1.0	1.0	--
	Total Environmental Quality Administration		0.0	0.0	0.0	0.0	3.0	3.0	--
Office of Compliance	Administrative Officer Sr.		0.0	0.0	0.0	0.0	1.0	1.0	--
	Environmental Compliance Coordinator		0.0	0.0	0.0	0.0	1.0	1.0	--
	Environmental Inspector		0.0	0.0	0.0	0.0	1.0	1.0	--
	Planner Sr.		0.0	0.0	0.0	0.0	1.0	1.0	--
	Total Office of Compliance		0.0	0.0	0.0	0.0	4.0	4.0	--
Stormwater Management	Engineering Section Manager		0.0	0.0	0.0	0.0	1.0	1.0	--
	Municipal Engineer Sr.		0.0	0.0	0.0	0.0	4.0	4.0	--
	Municipal Engineer		0.0	0.0	0.0	0.0	1.0	1.0	--
	Associate Municipal Engineer		0.0	0.0	0.0	0.0	1.0	1.0	--
	Engineering Technician Principal		0.0	0.0	0.0	0.0	3.0	3.0	--
	Engineering Technician Sr.		0.0	0.0	0.0	0.0	2.0	2.0	--
	Engineering Technician		0.0	0.0	0.0	0.0	3.0	3.0	--
	Total Stormwater Management		0.0	0.0	0.0	0.0	15.0	15.0	--
Water and Air Quality	Planner Sr.		0.0	0.0	0.0	0.0	1.0	1.0	--
	Total Water and Air Quality		0.0	0.0	0.0	0.0	1.0	1.0	--
Law	Commissioner of Law		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Deputy Commissioner of Law		0.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Assistant Commissioner of Law		0.0	0.0	0.0	0.0	0.0	0.0	--
	Director Corporate Counsel		1.0	0.0	0.0	0.0	0.0	0.0	--
	Director Litigation		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Attorney Sr.		9.0	9.0	9.0	0.0	9.0	0.0	0.0%
	Attorney		0.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Specialist Sr.		4.0	4.0	4.0	0.0	4.0	0.0	0.0%
	Paralegal		3.0	5.0	5.0	0.0	5.0	0.0	0.0%
	Administrative Specialist		0.0	0.0	0.0	0.0	0.0	0.0	--
	Law Clerk - PT		1.3	1.3	1.3	0.0	1.3	0.0	0.0%
	Clerical Assistant - PT		0.4	0.4	0.4	0.0	0.4	0.0	0.0%
	Total Law		20.7	22.7	22.7	0.0	22.7	0.0	0.0%
Risk Management	Director Risk Management		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Attorney Sr.		0.0	0.0	0.0	0.0	0.0	0.0	--
	Risk Manager		3.0	3.0	3.0	0.0	3.0	0.0	0.0%
	Contract Specialist		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Environmental Compliance Coordinator		1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
	Industrial Hygiene/Loss Control Specialist		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Claims Adjuster		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Safety Specialist		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Computer Analyst		1.0	1.0	0.0	(1.0)	0.0	0.0	--
	Information Systems Specialist Sr.		0.0	0.0	0.0	0.0	0.0	0.0	--
	Exposure Analyst		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Accountant		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Paralegal		0.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Specialist Sr.		0.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Specialist		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Staff Assistant Sr.		3.0	3.0	3.0	0.0	3.0	0.0	0.0%
	Staff Assistant		0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Risk Management		18.0	18.0	17.0	(1.0)	16.0	(1.0)	-5.9%
Public Safety Administration	Commissioner of Public Safety		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Administrative Officer		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Administrative Specialist Sr.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Total Public Safety Administration		3.0	3.0	3.0	0.0	3.0	0.0	0.0%
DEEM	Dir. of Environmental and Emerg. Mgmt.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	DEEM Program Manager		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Project Impact Coordinator		0.0	0.0	0.0	0.0	0.0	0.0	--
	Hazardous Materials Specialist		0.0	0.0	0.0	0.0	0.0	0.0	--
	MMRS Project Coordinator		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Environmental Inspector		1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
	DEEM Preparedness Coordinator		0.0	0.0	1.0	1.0	1.0	0.0	0.0%
	CSEPP Planner - PT		0.5	0.5	0.5	0.0	0.5	0.0	0.0%
	Administrative Specialist		3.0	3.0	2.0	(1.0)	2.0	0.0	0.0%
	Staff Assistant		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Total DEEM		10.5	10.5	10.5	0.0	9.5	(1.0)	-9.5%
Community Corrections	Director Community Corrections		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Assistant Director - Community Corrections		4.0	4.0	4.0	0.0	4.0	0.0	0.0%
	Computer Systems Manager		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Community Corrections Major		6.0	6.0	6.0	0.0	6.0	0.0	0.0%
	Community Corrections Captain		8.0	8.0	8.0	0.0	8.0	0.0	0.0%
	Administrative Officer Sr.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Planning and Research Analyst	0.0	0.0	0.0	0.0	0.0	0.0	--
		Community Corrections Lieutenant	12.0	12.0	12.0	0.0	12.0	0.0	0.0%
		Inmate Assessment Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Public Service Supervisor Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Human Resources Analyst	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Principal	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Bookkeeper	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Microcomputer Support Specialist	0.0	0.0	2.0	2.0	2.0	0.0	0.0%
		Project Manager - PT	0.5	0.6	0.6	0.0	0.6	0.0	0.0%
		Plant Operations Supervisor Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Electronics/Computer Controls Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Inmate Services Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Food Services Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Pastoral Counselor - Community Corrections	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Life Skills Program Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Probation Unit Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Community Corrections Sergeant	36.0	36.0	36.0	0.0	36.0	0.0	0.0%
		Public Service Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Skilled Trades Worker	6.0	6.0	6.0	0.0	6.0	0.0	0.0%
		Skilled Trades Worker - PT	1.5	1.7	1.7	0.0	1.7	0.0	0.0%
		Assistant Food Services Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Inmate Services Counselor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Life Skills Program Instructor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Inmate Assessment Officer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist	3.0	3.0	7.0	4.0	7.0	0.0	0.0%
		Community Corrections Officer	302.0	300.0	298.0	(2.0)	298.0	0.0	0.0%
		Community Corrections Officer - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Probation Officer	4.0	6.0	6.0	0.0	6.0	0.0	0.0%
		Resident Counselor - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Food Services Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant Sr.	7.0	7.0	3.0	(4.0)	3.0	0.0	0.0%
		Trades Worker Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Probation Aide	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Staff Assistant	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Electrical/Electronic Manager - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Community Corrections			404.0	404.3	404.3	0.0	404.3	0.0	0.0%
Police		Police Chief	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Police Major	1.0	0.0	0.0	0.0	0.0	0.0	--
		Police Captain	12.0	15.0	15.0	0.0	15.0	0.0	0.0%
		Police Lieutenant	26.0	26.0	26.0	0.0	26.0	0.0	0.0%
		Police Sergeant	61.0	61.0	61.0	0.0	61.0	0.0	0.0%
		Pastoral Counselor	1.0	0.0	0.0	0.0	0.0	0.0	--
		Police Officer	466.0	467.0	467.0	0.0	517.0	50.0	10.7%
		Computer Systems Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Telecommunications Systems Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Telecommunications System Technician	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Polygraphist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Central Records Supervisor	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		S.A.N.E. Program Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Information Systems Specialist Sr.	1.0	2.0	3.0	1.0	3.0	0.0	0.0%
		Administrative Specialist Principal	4.0	4.0	5.0	1.0	5.0	0.0	0.0%
		Communications Shift Manager	7.0	7.0	0.0	(7.0)	0.0	0.0	--
		Microcomputer Support Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Communications Manager/Trainer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Electronic Technician Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Assistant Terminal Agency Coordinator	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Evidence Technician	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Property and Evidence Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Property and Evidence Technician	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Electronic Technician	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Information Systems Specialist	1.0	0.0	0.0	0.0	0.0	0.0	--
		Police Technician	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Fingerprint Technician	0.0	0.0	0.0	0.0	0.0	0.0	--
		Police Analyst	5.0	6.0	6.0	0.0	6.0	0.0	0.0%
		Administrative Specialist Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Victim's Advocate	0.0	0.0	2.0	2.0	2.0	0.0	0.0%
		ABC Inspector	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist	15.0	14.0	13.0	(1.0)	13.0	0.0	0.0%
		Communications Officer Sr.	24.0	24.0	0.0	(24.0)	0.0	0.0	--
		Darkroom Technician	0.0	0.0	0.0	0.0	0.0	0.0	--
		Graphic Designer	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	26.0	25.0	24.0	(1.0)	24.0	0.0	0.0%
		Staff Assistant Sr. - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Safety Officer	8.0	8.0	8.0	0.0	8.0	0.0	0.0%
		Communications Officer	30.0	30.0	0.0	(30.0)	0.0	0.0	--

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Communications Officer - PT	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Staff Assistant	13.0	13.0	13.0	0.0	13.0	0.0	0.0%
		Hostler	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Clerical Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		School Traffic Guard - PT	36.0	36.0	36.0	0.0	36.0	0.0	0.0%
Total Police			757.0	760.0	700.0	(60.0)	750.0	50.0	7.1%
Enhanced	Public Safety Answering Point Manager		0.0	0.0	1.0	1.0	1.0	0.0	0.0%
911	Telecommunicator Supervisor		0.0	0.0	11.0	11.0	11.0	0.0	0.0%
	Telecommunicator Sr.		0.0	0.0	35.0	35.0	35.0	0.0	0.0%
	Telecommunicator		0.0	0.0	31.0	31.0	31.0	0.0	0.0%
	Telecommunicator - PT		0.0	0.0	1.0	1.0	1.0	0.0	0.0%
Total Enhanced 911			0.0	0.0	79.0	79.0	79.0	0.0	0.0%
Fire	Fire Chief		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
and	Fire Battalion Chief		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Emergency	Fire Major		33.0	33.0	33.0	0.0	33.0	0.0	0.0%
Services	Fire Captain		59.0	60.0	60.0	0.0	61.0	1.0	1.7%
	Fire Lieutenant		74.0	74.0	75.0	1.0	77.0	2.0	2.7%
	Pastoral Counselor		0.0	0.0	0.0	0.0	0.0	0.0	--
	Firefighter		377.0	376.0	375.0	(1.0)	384.0	9.0	2.4%
	Computer Systems Manager		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Information Systems Manager		0.0	0.0	0.0	0.0	0.0	0.0	--
	Information Systems Specialist Sr.		0.0	0.0	0.0	0.0	0.0	0.0	--
	Computer Analyst		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Hazardous Materials Specialist		0.0	0.0	0.0	0.0	0.0	0.0	--
	Breathing Apparatus Manager		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Communications Shift Manager		5.0	4.0	0.0	(4.0)	0.0	0.0	--
	Electronic Technician Sr.		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Trades Supervisor		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Communications Manager		0.0	1.0	0.0	(1.0)	0.0	0.0	--
	Skilled Trades Worker Sr.		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Community Service Program Manager		0.0	0.0	1.0	1.0	1.0	0.0	0.0%
	Information Systems Specialist		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Administrative Specialist Sr.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Heavy Equipment Technician		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Heavy Equipment Mechanic		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Administrative Specialist		3.0	3.0	3.0	0.0	3.0	0.0	0.0%
	Communications Officer Sr.		12.0	12.0	0.0	(12.0)	0.0	0.0	--
	Staff Assistant Sr.		3.0	3.0	3.0	0.0	3.0	0.0	0.0%
	Staff Assistant		4.0	4.0	4.0	0.0	4.0	0.0	0.0%
	Clerical Assistant		0.0	0.0	0.0	0.0	0.0	0.0	--
Total Fire and Emergency Services			586.0	586.0	570.0	(16.0)	582.0	12.0	2.1%
Code Enforcement	Director Code Enforcement		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Code Enforcement Supervisor		3.0	3.0	3.0	0.0	3.0	0.0	0.0%
	Code Enforcement Officer		11.0	11.0	11.0	0.0	11.0	0.0	0.0%
	Nuisance Control Officer		6.0	6.0	6.0	0.0	6.0	0.0	0.0%
	Administrative Specialist		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Nuisance Control Inspector		0.0	0.0	0.0	0.0	0.0	0.0	--
	Staff Assistant Sr.		2.0	3.0	3.0	0.0	3.0	0.0	0.0%
	Staff Assistant Sr. - PT		0.5	0.0	0.0	0.0	0.0	0.0	--
	Staff Assistant		1.0	1.0	0.0	(1.0)	0.0	0.0	--
	Clerical Assistant		0.0	0.0	0.0	0.0	0.0	0.0	--
Total Code Enforcement			25.5	26.0	25.0	(1.0)	25.0	0.0	0.0%
Alcohol	Alcohol Beverage Control Inspector		0.0	0.0	0.0	0.0	0.0	0.0	--
Beverage Control	Staff Assistant Sr.		0.0	0.0	0.0	0.0	0.0	0.0	--
	ABC Administrator - PT		0.5	0.5	0.5	0.0	0.5	0.0	0.0%
Total Alcohol Beverage Control			0.5	0.5	0.5	0.0	0.5	0.0	0.0%
Social Services	Commissioner of Social Services		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Executive Director LexLink		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Social Services Administrator		0.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Officer		0.0	0.0	0.0	0.0	0.0	0.0	--
	Social Services Supervisor		0.0	0.0	0.0	0.0	0.0	0.0	--
	Multi Cultural Services Coordinator		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Program Administrator		0.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Social Services Coordinator		4.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Senior Citizens Center Manager		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Social Worker Sr.		0.0	0.0	0.0	0.0	0.0	0.0	--
	Detention Center Coordinator		0.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Specialist Sr.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Community Advocate Sr.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Social Worker		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Staff Assistant Sr.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Eligibility Counselor		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Family Support Worker		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Staff Assistant		1.0	1.0	1.0	0.0	1.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Clerical Assistant - PT	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
		Van Driver - PT	0.5	1.0	1.0	0.0	1.0	0.0	0.0%
		Custodial Worker	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Social Services			19.0	19.5	19.5	0.0	19.5	0.0	0.0%
Adult Services		Director Adult Services	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Clinical Services Manager	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Social Services Coordinator	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Eligibility Counselor Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Senior Citizens Center Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Social Worker Sr.	2.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Social Worker	0.0	0.0	0.0	0.0	0.0	0.0	--
		Client Assessment Counselor	0.0	0.0	0.0	0.0	2.0	2.0	--
		Housing Manager	1.0	0.0	0.0	0.0	0.0	0.0	--
		Housing Counselor	2.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Eligibility Counselor	3.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Eligibility Counselor-PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Recreation Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Clerical Assistant - PT	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
		Van Driver - PT	0.5	0.0	0.0	0.0	0.0	0.0	--
		Custodial Worker - PT	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
		Custodial Worker	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Adult Services			14.5	17.0	17.0	0.0	19.0	2.0	11.8%
Family Services		Director Family Services	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Deputy Director of Family Services	1.0	0.0	0.0	0.0	1.0	1.0	--
		Early Childhood Violence Prevention Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Early Childhood Violence Prevention Manager	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
		Family Services Center Manager	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Nutritionist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Social Worker Sr.	8.0	8.0	8.0	0.0	8.0	0.0	0.0%
		Life Skills Program Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Family Services Center Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Health Clinic Nurse - LPN	0.0	0.0	0.0	0.0	0.0	0.0	--
		Social Worker	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Teacher/Counselor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Teacher/Counselor - PT	0.2	0.2	0.2	0.0	0.2	0.0	0.0%
		Administrative Specialist	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Family Support Worker	0.0	0.0	0.0	0.0	0.0	0.0	--
		Financial Coordinator	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Life Skills Program Instructor	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Early Child Care Teacher	10.0	10.0	10.0	0.0	10.0	0.0	0.0%
		Eligibility Counselor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Program Coordinator	1.0	1.0	2.0	1.0	2.0	0.0	0.0%
		Food Service Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Family Support Worker Sr.	8.0	8.0	8.0	0.0	8.0	0.0	0.0%
		Family Support Worker Sr. - PT	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
		Life Skills Program Coordinator - PT	0.0	0.0	0.8	0.8	0.8	0.0	0.0%
		Assistant Food Service Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	2.0	2.0	1.0	(1.0)	1.0	0.0	0.0%
		Child Care Program Aide	24.0	24.0	24.0	0.0	24.0	0.0	0.0%
		Staff Assistant	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Public Service Worker Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Clerical Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Cook - PT	0.7	0.7	0.7	0.0	0.7	0.0	0.0%
		Family Support Worker - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Assistant Food Services Supervisor - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Cook	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Custodial Worker	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Custodial Worker - PT	0.0	0.0	1.5	1.5	1.5	0.0	0.0%
Total Family Services - Fund 1101			78.9	77.9	81.2	3.3	82.2	1.0	1.2%
		Health Clinic Director	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Deputy Director of Family Services	0.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
		Clinical Services Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist Principal	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Health Clinic Nurse - RN Supervisor	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Health Clinic Nurse - RN	2.0	2.0	1.0	(1.0)	1.0	0.0	0.0%
		Health Clinic Nurse - RN - PT	0.3	0.5	0.5	0.0	0.5	0.0	0.0%
		Administrative Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Certified Medical Assistant	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Medical Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Eligibility Counselor - Bilingual - PT	0.0	0.7	0.7	0.0	0.7	0.0	0.0%
		Staff Assistant Sr.	5.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Staff Assistant Sr. - PT	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
		Staff Assistant - PT	0.5	0.0	0.0	0.0	0.0	0.0	--
Total Family Services - Fund 1102			17.3	18.7	18.7	0.0	17.7	(1.0)	-5.3%
Total Family Services			96.2	96.6	99.9	3.3	99.9	0.0	0.0%
Youth Services	Director Youth Services		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Program Administrator		3.0	3.0	4.0	1.0	4.0	0.0	0.0%
	Social Services Supervisor		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Social Services Coordinator		0.0	0.0	0.0	0.0	0.0	0.0	--
	Clinical Services Manager		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	CASA Volunteer Coordinator		0.0	0.0	0.0	0.0	0.0	0.0	--
	Early Intervention Specialist		0.0	0.0	0.0	0.0	0.0	0.0	--
	Social Worker Sr.		10.0	10.0	10.0	0.0	10.0	0.0	0.0%
	Teacher/Counselor		0.0	0.0	0.0	0.0	0.0	0.0	--
	Social Worker		6.0	6.0	6.0	0.0	6.0	0.0	0.0%
	Probation Officer - Juvenile		12.0	12.0	12.0	0.0	12.0	0.0	0.0%
	Community Intervention Specialist		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Probation Officer-Juvenile		0.0	0.0	0.0	0.0	0.0	0.0	--
	Probation Officer - PT		0.0	0.0	0.0	0.0	0.0	0.0	--
	Court Designated Worker		0.0	0.0	0.0	0.0	0.0	0.0	--
	Court Designated Worker - PT		0.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Specialist Sr.		0.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Administrative Specialist		1.0	0.0	0.0	0.0	0.0	0.0	--
	Eligibility Counselor		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Community Advocate		0.0	0.0	0.0	0.0	0.0	0.0	--
	Staff Assistant Sr.		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Home Child Care Worker		5.0	5.0	0.0	(5.0)	0.0	0.0	--
	Home Child Care Worker - PT		2.0	2.0	0.0	(2.0)	0.0	0.0	--
	Child Care Program Aide		2.0	2.0	8.0	6.0	8.0	0.0	0.0%
	Child Care Program Aide - PT		0.5	0.5	2.5	2.0	2.5	0.0	0.0%
	Probation Aide		0.0	0.0	0.0	0.0	0.0	0.0	--
	Staff Assistant		4.0	4.0	4.0	0.0	4.0	0.0	0.0%
	Clerical Assistant		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Youth Services			53.5	53.5	55.5	2.0	55.5	0.0	0.0%
Mayor's	Executive Director JPTA		1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
Training	Client Assessment Coordinator		1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
Center	School To Work Coordinator		0.0	0.0	0.0	0.0	0.0	0.0	--
	Information Services Supervisor		1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
	Hire Older Workers Coordinator		1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
	Information Officer		1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
	Client Assessment Counselor		8.0	10.0	10.0	0.0	0.0	(10.0)	-100.0%
	Administrative Specialist Sr.		1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
	School To Work Service Coordinator		0.0	0.0	0.0	0.0	0.0	0.0	--
	Hire Older Workers Specialist		0.0	0.0	0.0	0.0	0.0	0.0	--
	School to Work Outreach Coordinator		0.0	0.0	0.0	0.0	0.0	0.0	--
	School to Work Outreach Coordinator - PT		0.0	0.0	0.0	0.0	0.0	0.0	--
	Community Advocate Sr.		1.0	1.0	1.0	0.0	0.0	(1.0)	-100.0%
	Community Advocate		0.0	0.0	0.0	0.0	0.0	0.0	--
	Staff Assistant Sr.		3.0	3.0	3.0	0.0	0.0	(3.0)	-100.0%
	Staff Assistant		0.0	0.0	0.0	0.0	0.0	0.0	--
	Staff Assistant - PT		0.5	0.5	0.5	0.0	0.0	(0.5)	-100.0%
	Clerical Assistant		2.0	2.0	2.0	0.0	0.0	(2.0)	-100.0%
	Clerical Assistant - PT		0.0	0.0	0.0	0.0	0.0	0.0	--
Total Mayor's Training Center			20.5	22.5	22.5	0.0	0.0	(22.5)	-100.0%
General Services	Commissioner Of General Services		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Administration	Administrative Officer Sr.		0.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Officer		3.0	3.0	3.0	0.0	5.0	2.0	66.7%
	Municipal Engineer		0.0	0.0	0.0	0.0	1.0	1.0	--
	Program Supervisor		0.0	0.0	1.0	1.0	1.0	0.0	0.0%
	Administrative Specialist Principal		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Telecommunications Support Specialist		0.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Administrative Specialist Sr.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Program Specialist		1.0	1.0	0.0	(1.0)	0.0	0.0	--
	Public Service Supervisor		1.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Specialist		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Security Supervisor		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Staff Assistant		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Security Officer		17.0	17.0	17.0	0.0	17.0	0.0	0.0%
	Security Officer - PT		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Clerical Assistant		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
Total General Services Administration			31.0	31.0	31.0	0.0	34.0	3.0	9.7%
Fleet Services	Director Fleet Services		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Fleet Operations Manager		0.0	2.0	2.0	0.0	2.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Fleet Systems Manager	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Operations Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Fleet Operations Supervisor	2.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Administrative Specialist Principle	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Assistant Operations Supervisor Sr.	3.0	0.0	0.0	0.0	0.0	0.0	--
		Assistant Operations Supervisor	1.0	0.0	0.0	0.0	0.0	0.0	--
		Body and Paint Supervisor	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Heavy Equipment Technician	15.0	16.0	16.0	0.0	16.0	0.0	0.0%
		Vehicle and Equipment Mechanic-Cert.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Heavy Equipment Mechanic	1.0	0.0	0.0	0.0	0.0	0.0	--
		Fleet Parts Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist Sr.	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Vehicle and Equipment Technician	10.0	10.0	10.0	0.0	10.0	0.0	0.0%
		Vehicle and Equipment Technician - PT	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
		Information Systems Specialist	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Vehicle and Equipment Mechanic	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Body and Paint Mechanic-Certified	2.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Body and Paint Mechanic	1.0	0.0	0.0	0.0	0.0	0.0	--
		Fleet Parts Specialist	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Staff Assistant Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Worker Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Service Writer	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
		Heavy Equipment Mechanic - Apprentice	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Vehicle and Equipment Mechanic - Apprentice	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Mechanic- Apprentice	0.0	0.0	0.0	0.0	0.0	0.0	--
		Equipment Service Worker	0.0	0.0	0.0	0.0	0.0	0.0	--
		Public Service Worker	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Worker - PT	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Fleet Services			52.5	52.5	52.5	0.0	52.5	0.0	0.0%
Property Management		Director Property Management	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Principal	0.0	0.0	0.0	0.0	0.0	0.0	--
		Public Service Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Security Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Equipment Operator Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Equipment Operator	0.0	0.0	0.0	0.0	0.0	0.0	--
		Nuisance Control Inspector	0.0	0.0	0.0	0.0	0.0	0.0	--
		Public Service Worker Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Stores Clerk	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
		Public Service Worker	0.0	0.0	0.0	0.0	0.0	0.0	--
		Clerical Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
		Guard	0.0	0.0	0.0	0.0	0.0	0.0	--
		Guard - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Custodial Worker - PT	0.0	0.0	0.0	0.0	0.0	0.0	--
		Custodial Worker	0.0	0.0	0.0	0.0	0.0	0.0	--
Total Property Management			0.0	0.0	0.0	0.0	0.0	0.0	--
Building Maintenance and Construction		Director Building Maint. and Constr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Operations Manager	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Public Service Supervisor Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Trades Supervisor	6.0	6.0	6.0	0.0	6.0	0.0	0.0%
		Skilled Trades Worker Sr.	10.0	10.0	10.0	0.0	10.0	0.0	0.0%
		Skilled Trades Worker	14.0	14.0	14.0	0.0	14.0	0.0	0.0%
		Public Service Supervisor	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Trades Worker Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Trades Worker	0.0	0.0	0.0	0.0	0.0	0.0	--
		Public Service Worker Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Stores Clerk	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Technician Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Worker	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Custodial Worker	12.0	12.0	12.0	0.0	12.0	0.0	0.0%
		Custodial Worker - PT	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
Total Building Maintenance and Constr.			61.5	61.5	61.5	0.0	61.5	0.0	0.0%
Parks and Recreation		Director Parks and Recreation	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Deputy Director-Parks and Recreation	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Parks and Recreation Superintendent	5.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Golf Services Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Golf Course Superintendent Principal	1.0	1.0	1.0	0.0	1.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Golf Pro/Supervisor	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Operations Manager	0.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Recreation Manager Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Golf Course Superintendent Sr.	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Park Designer	1.0	1.0	2.0	1.0	2.0	0.0	0.0%
		Special Events Service Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Golf Course Superintendent	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Supervisor Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Recreation Manager	8.0	8.0	8.0	0.0	8.0	0.0	0.0%
		Parks Maintenance Manager	1.0	0.0	0.0	0.0	0.0	0.0	--
		Arborist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Trades Supervisor	4.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Information Officer	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Assistant Golf Course Superintendent	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Naturalist/Ranger	0.0	0.0	0.0	0.0	0.0	0.0	--
		Skilled Trades Worker Sr.	5.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Administrative Specialist Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Parks Project Coordinator	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Supervisor	13.0	13.0	13.0	0.0	13.0	0.0	0.0%
		Skilled Trades Worker	5.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Assistant Park Designer	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Assistant Naturalist/Ranger	0.0	0.0	0.0	0.0	0.0	0.0	--
		Equestrian Park Program Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Recreation Supervisor	17.0	17.0	17.0	0.0	17.0	0.0	0.0%
		Administrative Specialist	6.0	6.0	6.0	0.0	6.0	0.0	0.0%
		Golf Pro Assistant	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Vehicle and Equipment Mechanic	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Trades Worker Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Equipment Operator Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Service Writer	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Graphic Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	8.0	8.0	8.0	0.0	8.0	0.0	0.0%
		Equipment Operator	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Trades Worker	5.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Stores Clerk	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Public Service Worker Sr.	29.0	29.0	29.0	0.0	29.0	0.0	0.0%
		Staff Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Golf Course Clubhouse Attendant	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Public Service Worker	35.0	35.0	35.0	0.0	35.0	0.0	0.0%
		Clerical Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Program Assistant - PT	41.0	34.0	34.0	0.0	34.0	0.0	0.0%
		Program Supervisor - PT	1.9	2.0	2.0	0.0	2.0	0.0	0.0%
		Program Leader - PT	0.8	0.2	0.2	0.0	0.2	0.0	0.0%
		Park Patrol Officer - PT	1.7	1.8	1.8	0.0	1.8	0.0	0.0%
		Park Patrol Coordinator - PT	0.1	0.2	0.2	0.0	0.2	0.0	0.0%
		Custodial Worker - PT	2.0	1.9	1.9	0.0	1.9	0.0	0.0%
Total Parks and Recreation			239.5	232.1	232.1	0.0	232.1	0.0	0.0%
Total General Services District Fund			2,968.5	2,974.4	2,974.7	0.3	3,024.2	49.5	1.7%
Urban Services Districts Fund									
	Government Communic	Camera Operator - PT	0.1	0.1	0.1	0.0	0.1	0.0	0.0%
		Clerical Assistant - PT	0.1	0.1	0.1	0.0	0.1	0.0	0.0%
Total Government Communications			0.2	0.2	0.2	0.0	0.2	0.0	0.0%
Human Resources	Human Resources Analyst		0.0	0.0	0.0	0.0	0.0	0.0	--
Total Human Resources			0.0	0.0	0.0	0.0	0.0	0.0	--
Streets, Roads,	Public Service Supervisor Sr.		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
and Forestry	Equipment Operator Sr.		14.0	14.0	14.0	0.0	14.0	0.0	0.0%
Total Streets, Roads, and Forestry			16.0	16.0	16.0	0.0	16.0	0.0	0.0%
Waste Management	Director Waste Management		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Operations Manager		3.0	3.0	3.0	0.0	3.0	0.0	0.0%
	Public Service Supervisor Sr.		7.0	7.0	7.0	0.0	7.0	0.0	0.0%
	Administrative Specialist Principal		0.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Specialist Sr.		0.0	0.0	0.0	0.0	0.0	0.0	--
	Program Specialist		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Skilled Trades Worker Sr.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Enforcement Supervisor		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Electrical Instrumentation Technician		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Public Service Supervisor		3.0	3.0	3.0	0.0	3.0	0.0	0.0%
	Information Systems Specialist Sr.		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Enforcement Officer		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Containerized Services Inspector		0.0	0.0	0.0	0.0	0.0	0.0	--
	Resource Facility Supervisor		0.0	0.0	0.0	0.0	0.0	0.0	--
	Administrative Specialist		7.0	7.0	7.0	0.0	7.0	0.0	0.0%
	Equipment Operator Sr.		146.0	149.0	149.0	0.0	149.0	0.0	0.0%
	Laboratory Technician		2.0	2.0	2.0	0.0	2.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Staff Assistant Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Worker Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Public Service Worker	88.0	85.0	85.0	0.0	85.0	0.0	0.0%
	Total Waste Management		267.0	267.0	267.0	0.0	267.0	0.0	0.0%
Total Urban Services Districts Fund			283.2	283.2	283.2	0.0	283.2	0.0	0.0%
Sanitary Sewer Fund									--
Revenue		Administrative Specialist Principal	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Administrative Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Revenue		2.0	2.0	2.0	0.0	2.0	0.0	0.0%
Public Works		Construction Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
and		Municipal Engineer	0.0	0.0	0.0	0.0	0.0	0.0	--
Development		Associate Municipal Engineer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Technician Principal	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Technician	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Aide Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Public Works and Development		0.0	0.0	0.0	0.0	0.0	0.0	--
Engineering		Engineering Technician	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Engineering Technician Sr	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Municipal Engineer Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Municipal Engineer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Associate Municipal Engineer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Technician Principa	0.0	0.0	0.0	0.0	0.0	0.0	--
		Urban County Engineer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Section Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		GIS Programmer/Analyst	0.0	0.0	0.0	0.0	0.0	0.0	--
		Program Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Bonds Officer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Engineering		5.0	5.0	5.0	0.0	5.0	0.0	0.0%
Water and Air Quality		Director of Water and Air Quality	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Construction Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Deputy Director Sanitary Sewers	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Officer	1.0	1.0	2.0	1.0	2.0	0.0	0.0%
		Collection and Conveyance Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Sanitary Sewers Operations Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Electronic/Computer Controls Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Municipal Engineer Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Electrical/Electronic Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Mechanical Maintenance Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
		Plant Operations Supervisor Sr.	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Pre-Treatment Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Safety Specialist	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Sewer Line Maintenance Superintendent	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Computer Analyst	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Engineering Technician Principal	1.0	1.0	2.0	1.0	2.0	0.0	0.0%
		Pump Station Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Associate Municipal Engineer	0.0	0.0	0.0	0.0	0.0	0.0	--
		Project Manager	1.0	1.0	2.0	1.0	2.0	0.0	0.0%
		Chief Plant Operations Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Solids Processing Supervisor	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Laboratory Supervisor	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Sewer Line Maint. Asst. Superintendent	0.0	0.0	0.0	0.0	0.0	0.0	--
		Electrical Instrumentation Technician	5.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Maintenance Mechanic Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Plant Operations Supervisor	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Technician Sr.	4.0	4.0	5.0	1.0	5.0	0.0	0.0%
		Electronics/Computer Controls Specialist	3.0	3.0	4.0	1.0	4.0	0.0	0.0%
		Maintenance Supervisor	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Computer Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Treatment Plant Operator	19.0	19.0	20.0	1.0	20.0	0.0	0.0%
		Treatment Plant Operator Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Public Service Supervisor Sr.	3.0	3.0	2.0	(1.0)	2.0	0.0	0.0%
		Public Service Supervisor	4.0	4.0	4.0	0.0	4.0	0.0	0.0%
		Engineering Technician	4.0	4.0	5.0	1.0	5.0	0.0	0.0%
		Maintenance Mechanic	31.0	31.0	27.0	(4.0)	27.0	0.0	0.0%
		Administrative Specialist	2.0	2.0	3.0	1.0	3.0	0.0	0.0%
		Engineering Aide Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%

Staffing Levels

Fund	Division	Position Title	Adopted Budget FY 2006	Adopted Budget FY 2007	Current Budget FY 2007	Change FY 2007 Current - FY 2007 Adopted	Proposed Budget FY 2008	Change FY 2007 Current- FY 2008 Proposed	Percent Change FY 2007-2008
		Vehicle and Equipment Mechanic	0.0	0.0	0.0	0.0	0.0	0.0	--
		Laboratory Technician	5.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Equipment Operator Sr.	10.0	10.0	10.0	0.0	10.0	0.0	0.0%
		Equipment Operator	5.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Treatment Plant Operator-Apprentice	2.0	2.0	1.0	(1.0)	1.0	0.0	0.0%
		Stores Clerk	0.0	0.0	0.0	0.0	0.0	0.0	--
		Public Service Worker Sr.	9.0	9.0	13.0	4.0	13.0	0.0	0.0%
		Staff Assistant Sr.	1.0	1.0	3.0	2.0	3.0	0.0	0.0%
		Staff Assistant	3.0	3.0	0.0	(3.0)	0.0	0.0	--
		Public Service Worker	8.0	8.0	4.0	(4.0)	4.0	0.0	0.0%
		Engineering Aide	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
	Total Water and Air Quality		142.0	142.0	144.0	2.0	144.0	0.0	0.0%
Total Sanitary Sewer Fund			149.0	149.0	151.0	2.0	151.0	0.0	0.0%
Landfill Fund									
	Revenue	Administrative Specialist	0.0	0.0	0.0	0.0	0.0	0.0	--
		Staff Assistant Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Revenue		1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Waste	Engineering Section Manager	0.0	0.0	0.0	0.0	0.0	0.0	--
	Management -	Engineering Section Manager - PT	0.5	0.5	0.5	0.0	0.5	0.0	0.0%
	Landfill	Municipal Engineer Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Landfill Inspector	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Landfill Inspector - PT	0.7	0.5	0.5	0.0	0.5	0.0	0.0%
		Staff Assistant	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Staff Assistant Sr.	0.0	0.0	0.0	0.0	0.0	0.0	--
		Engineering Technician	0.0	0.0	0.0	0.0	0.0	0.0	--
	Total Waste Management - Landfill		3.2	3.0	3.0	0.0	3.0	0.0	0.0%
Total Landfill Fund			4.2	4.0	4.0	0.0	4.0	0.0	0.0%
Right of Way Program Fund									--
	Engineering	Municipal Engineer Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		Engineering Technician	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Staff Assistant Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Total Engineering		5.0	5.0	5.0	0.0	5.0	0.0	0.0%
Total Right of Way Program Fund			5.0	5.0	5.0	0.0	5.0	0.0	0.0%
Extended School Program Fund									--
	Parks and	Recreation Manager	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
	Recreation	Recreation Supervisor Sr.	3.0	3.0	3.0	0.0	3.0	0.0	0.0%
		Recreation Supervisor	2.0	5.0	5.0	0.0	5.0	0.0	0.0%
		Staff Assistant Sr.	0.0	0.0	1.0	1.0	1.0	0.0	0.0%
		Staff Assistant	1.0	1.0	0.0	(1.0)	0.0	0.0	--
		Program Assistant - PT	17.8	26.4	26.4	0.0	26.4	0.0	0.0%
		Program Supervisor - PT	9.1	10.4	10.4	0.0	10.4	0.0	0.0%
		Program Instructor - PT	0.6	0.4	0.4	0.0	0.4	0.0	0.0%
	Total Parks and Recreation		34.5	47.2	47.2	0.0	47.2	0.0	0.0%
Total Extended School Program Fund			34.5	47.2	47.2	0.0	47.2	0.0	0.0%
	Enhanced 911	Director Enhanced 911	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		GIS Programmer/Analyst	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
		GIS Specialist	2.0	2.0	2.0	0.0	2.0	0.0	0.0%
		Administrative Specialist	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Enhanced 911 Fund			5.0	5.0	5.0	0.0	5.0	0.0	0.0%
Fiduciary Funds									--
	Police/Fire Pension	Administrative Specialist Sr.	1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Fiduciary Funds			1.0	1.0	1.0	0.0	1.0	0.0	0.0%
Total Staffing All Funds			3,450.4	3,468.8	3,471.1	2.3	3,520.6	49.5	1.4%

Salary Schedule **as of June 25, 2007**

Title	Class Code	Grade	Hourly		Annual	
			Minimum	Maximum	Minimum	Maximum
ABC Administrator - PT	012	0				14,433.12
Accountant	307	113 E	15.211	24.208	31,638.96	50,352.39
Accountant Sr.	308	116 E	18.741	30.300	38,982.15	63,024.16
Accounts Payable Supervisor	309	115 E	17.462	28.082	36,320.06	58,410.86
Administrative Aide To Mayor	237	118 E	21.684	35.416	45,102.58	73,665.99
Administrative Aide To Mayor Sr.	244	120 E	25.197	41.581	52,410.79	86,488.67
Administrative Officer	112	118 E	21.684	35.416	45,102.58	73,665.99
Administrative Officer Sr.	113	120 E	25.197	41.581	52,410.79	86,488.67
Administrative Specialist	105	110 N	12.477	19.544	25,951.65	40,651.15
Administrative Specialist Principal	111	114 E	16.284	26.049	33,870.12	54,182.59
Administrative Specialist Sr.	110	112 N	14.227	22.514	29,591.52	46,828.47
Administrative Specialist - PT	106	110 N	12.477	19.544	25,951.65	40,651.15
Aide to Council	087	0 E				52,582.40
Arborist	830	114 E	16.284	26.049	33,870.12	54,182.59
Arborist Technician	831	112 N	14.227	22.514	29,591.52	46,828.47
Assistant Coroner	054	119 E	23.356	38.362	48,580.57	79,793.03
Associate Municipal Engineer	430	115 E	17.462	28.082	36,320.06	58,410.86
Associate Traffic Engineer	414	115 E	17.462	28.082	36,320.06	58,410.86
Assistant Director Community Corrections	986	119 E	23.356	38.362	48,580.57	79,793.03
Assistant Golf Course Superintendent	836	112 N	14.227	22.514	29,591.52	46,828.47
Assistant Food Service Supervisor	683	109 N	11.708	18.244	24,352.63	37,947.50
Assistant Terminal Agency Coordinator	917	112 N	14.227	22.514	29,591.52	46,828.47
Attorney Sr.	262	121 E	27.220	45.158	56,617.22	93,928.11
Audio Visual Specialist	195	115 E	17.462	28.082	36,320.06	58,410.86
Body and Paint Mechanic - Certified	625	111 N	13.312	20.962	27,688.45	43,601.99
Bookkeeper	302	113 N	15.211	24.208	31,638.96	50,352.39
Breathing Apparatus Manager	961	114 N	16.284	26.049	33,870.12	54,182.59
Budget Analyst	323	115 E	17.462	28.082	36,320.06	58,410.86
Budget Analyst Sr.	322	118 E	21.684	35.416	45,102.58	73,665.99
Budget Technician	321	112 N	14.227	22.514	29,591.52	46,828.47
Building Inspector Supervisor	717	116 E	18.741	30.300	38,982.15	63,024.16
Building Inspector	715	113 N	15.211	24.208	31,638.96	50,352.39
Building Inspector Sr.	716	114 E	16.284	26.049	33,870.12	54,182.59
Buyer	342	112 E	14.227	22.514	29,591.52	46,828.47
Buyer Sr.	343	116 E	18.741	30.300	38,982.15	63,024.16
Camera Operator - PT	192	108 N	10.999	17.064	22,878.31	35,493.19
CASA Volunteer Coordinator	505	112 N	14.227	22.514	29,591.52	46,828.47
Certified Medical Assistant	574	110 N	12.477	19.544	25,951.65	40,651.15
Chief Administrative Officer	010	213 E	44.856	76.256	93,300.33	158,612.65
Chief Deputy Coroner	053	113 N	15.211	24.208	31,638.96	50,352.39
Chief Plant Operations Supervisor	756	118 E	21.684	35.416	45,102.58	73,665.99
Child Care Program Aide	521	107 N	10.347	15.951	21,522.11	33,178.90
Child Care Program Aide - PT	525	107 N	10.347	15.951	21,522.11	33,178.90
Citizens Advocate	015	118 E	21.684	35.416	45,102.58	73,665.99
Claims Adjuster	151	115 E	17.462	28.082	36,320.06	58,410.86
Clerical Assistant	102	104 N	8.680	13.159	18,055.04	27,371.28
Clerical Assistant - PT	101	104 N	8.680	13.159	18,055.04	27,371.28
Clerical Assistant Sr.	100	106 N	9.741	14.937	20,262.13	31,068.03
Client Assessment Counselor	224	112 E	14.227	22.514	29,591.52	46,828.47

Salary Schedule **as of June 25, 2007**

Title	Class Code	Grade	Hourly		Annual	
			Minimum	Maximum	Minimum	Maximum
Clinical Services Manager	516	117 E	20.230	32.743	42,078.48	68,105.57
Code Enforcement Officer	722	113 N	15.211	24.208	31,638.96	50,352.39
Code Enforcement Officer Sr.	723	114 E	16.284	26.049	33,870.12	54,182.59
Code Enforcement Supervisor	725	116 E	18.741	30.300	38,982.15	63,024.16
Collection and Conveyance Manager	787	122 E	29.434	49.059	61,221.71	102,043.51
Collections Administrator	333	115 E	17.462	28.082	36,320.06	58,410.86
Commissioner Environmental Quality	799	211 E	38.461	65.398	79,998.64	136,027.46
Commissioner Finance and Administration	349	211 E	38.461	65.398	79,998.64	136,027.46
Commissioner General Services	249	210 E	35.609	60.535	74,066.33	125,912.75
Commissioner of Law	299	212 E	41.582	70.690	86,490.88	147,034.56
Commissioner Public Safety	999	212 E	41.582	70.690	86,490.88	147,034.56
Commissioner Public Works and Development	699	211 E	38.461	65.398	79,998.64	136,027.46
Commissioner Social Services	599	210 E	35.609	60.535	74,066.33	125,912.75
Community Advocate Sr.	520	112 N	14.227	22.514	29,591.52	46,828.47
Community Corrections Captain	984	115 E	17.462	28.082	36,320.06	58,410.86
Community Corrections Lieutenant	983	114 E	16.284	26.049	33,870.12	54,182.59
Community Corrections Major	985	117 E	20.230	32.743	42,078.48	68,105.57
Community Corrections Officer	981	110 N	12.477	19.544	25,951.65	40,651.15
Community Corrections Officer - PT	980	0 N	15.000			
Community Corrections Sergeant	982	112 N	14.227	22.514	29,591.52	46,828.47
Community Intervention Specialist	555	116 E	18.741	30.300	38,982.15	63,024.16
Community Service Program Manager	975	112 N	14.227	22.514	29,591.52	46,828.47
Computer Analyst	372	115 E	17.462	28.082	36,320.06	58,410.86
Computer Analyst Supervisor	369	117 E	20.230	32.743	42,078.48	68,105.57
Computer Operations Manager	365	116 E	18.741	30.300	38,982.15	63,024.16
Computer Operator	361	110 N	12.477	19.544	25,951.65	40,651.15
Computer Systems Manager	379	119 E	23.356	38.362	48,580.57	79,793.03
Computer Systems Manager Sr.	383	120 E	25.197	41.581	52,410.79	86,488.67
Construction Manager	698	122 E	29.434	49.059	61,221.71	102,043.51
Cook	680	103 N	8.205	12.367	17,066.32	25,724.17
Cook - PT	681	103 N	8.205	12.367	17,066.32	25,724.17
Coroner	050	0				60,957.98
Council Administrator	080	121 E	27.220	45.158	56,617.22	93,928.11
Council Clerk	184	118 E	21.684	35.416	45,102.58	73,665.99
Council Member	002	0				26,644.02
County Judge Executive	030	0				8,690.00
Crosstown Traffic Host	440	112 E	14.227	22.514	29,591.52	46,828.47
CSEPP Planner - PT	945	113 N	15.211	24.208	31,638.96	50,352.39
Custodial Worker	671	102 N	7.766	11.655	16,154.18	24,243.28
Custodial Worker - PT	672	102 N	7.766	11.655	16,154.18	24,243.28
Customer Service Manager	118	115 E	17.462	28.082	36,320.06	58,410.86
Customer Service Specialist	119	110 N	12.477	19.544	25,951.65	40,651.15
Customer Service Supervisor	120	113 E	15.211	24.208	31,638.96	50,352.39
Database Administrator	380	117 E	20.230	32.743	42,078.48	68,105.57
DEEM Program Manager	941	117 E	20.230	32.743	42,078.48	68,105.57
DEEM Preparedness Coordinator	944	113 N	15.211	24.208	31,638.96	50,352.39
Deputy Commissioner of Law	266	124 E	34.550	58.154	71,863.54	120,960.38
Deputy Coroner	051	112 N	14.227	22.514	29,591.52	46,828.47
Deputy Council Clerk	183	116 E	18.741	30.300	38,982.15	63,024.16

Salary Schedule **as of June 25, 2007**

Title	Class Code	Grade	Hourly		Annual	
			Minimum	Maximum	Minimum	Maximum
Deputy Director Building Inspections	718	118 E	21.684	35.416	45,102.58	73,665.99
Deputy Director Computer Services	385	121 E	27.220	45.158	56,617.22	93,928.11
Deputy Director Family Services	542	118 E	21.684	35.416	45,102.58	73,665.99
Deputy Director Parks and Recreation	845	120 E	25.197	41.581	52,410.79	86,488.67
Deputy Director Streets, Roads, and Forestry	688	118 E	21.684	35.416	45,102.58	73,665.99
Deputy Director Traffic Engineering	418	121 E	27.220	45.158	56,617.22	93,928.11
Director Accounting	310	121 E	27.220	45.158	56,617.22	93,928.11
Director Adult and Tenant Services	509	120 E	25.197	41.581	52,410.79	86,488.67
Director Budgeting	325	122 E	29.434	49.059	61,221.71	102,043.51
Director Building Inspection	729	120 E	25.197	41.581	52,410.79	86,488.67
Director Building Maintenance and Construction	649	120 E	25.197	41.581	52,410.79	86,488.67
Director Code Enforcement	738	119 E	23.356	38.362	48,580.57	79,793.03
Director Community Corrections	998	123 E	31.875	53.373	66,300.96	111,016.34
Director Community Development	461	121 E	27.220	45.158	56,617.22	93,928.11
Director Computer Services	389	122 E	29.434	49.059	61,221.71	102,043.51
Director Corporate Counsel	267	123 E	31.875	53.373	66,300.96	111,016.34
Director Economic Development	242	121 E	27.220	45.158	56,617.22	93,928.11
Director Enhanced 911	909	119 E	23.356	38.362	48,580.57	79,793.03
Director Environmental and Emergency Mgmt.	940	120 E	25.197	41.581	52,410.79	86,488.67
Director Family Services	537	120 E	25.197	41.581	52,410.79	86,488.67
Director Fleet Services	629	120 E	25.197	41.581	52,410.79	86,488.67
Director Government Communications	196	121 E	27.220	45.158	56,617.22	93,928.11
Director Historic Preservation	470	119 E	23.356	38.362	48,580.57	79,793.03
Director Human Resources	179	123 E	31.875	53.373	66,300.96	111,016.34
Director Internal Audit	081	122 E	29.434	49.059	61,221.71	102,043.51
Director Litigation	269	123 E	31.875	53.373	66,300.96	111,016.34
Director Parks and Recreation	849	122 E	29.434	49.059	61,221.71	102,043.51
Director Planning	410	123 E	31.875	53.373	66,300.96	111,016.34
Director Purchasing	345	121 E	27.220	45.158	56,617.22	93,928.11
Director Revenue	335	122 E	29.434	49.059	61,221.71	102,043.51
Director Risk Management	159	122 E	29.434	49.059	61,221.71	102,043.51
Director Streets, Roads, and Forestry	689	121 E	27.220	45.158	56,617.22	93,928.11
Director Traffic Engineering	419	123 E	31.875	53.373	66,300.96	111,016.34
Director Waste Management	693	121 E	27.220	45.158	56,617.22	93,928.11
Director Water and Air Quality	789	122 E	29.434	49.059	61,221.71	102,043.51
Director Youth Services	549	120 E	25.197	41.581	52,410.79	86,488.67
Domestic Violence Specialist - PT	160	111 E	13.312	20.962	27,688.45	43,601.99
Early Child Care Teacher	523	110 E	12.477	19.544	25,951.65	40,651.15
Early Childhood Violence Prevention Manager - PT	535	117 E	20.230	32.743	42,078.48	68,105.57
Economic Development Officer	245	117 E	20.230	32.743	42,078.48	68,105.57
Electrical Instrumentation Technician	776	113 N	15.211	24.208	31,638.96	50,352.39
Electronic Supervisor	661	115 E	17.462	28.082	36,320.06	58,410.86
Electronic Technician	659	111 N	13.312	20.962	27,688.45	43,601.99
Electronic Technician Sr.	660	113 N	15.211	24.208	31,638.96	50,352.39
Electronic/Computer Controls Manager	784	118 E	21.684	35.416	45,102.58	73,665.99
Electronics/Computer Controls Specialist	785	113 N	15.211	24.208	31,638.96	50,352.39
Eligibility Counselor	501	110 E	12.477	19.544	25,951.65	40,651.15
Eligibility Counselor - PT	500	110 E	12.477	19.544	25,951.65	40,651.15
Enforcement Officer	704	110 N	12.477	19.544	25,951.65	40,651.15

Salary Schedule **as of June 25, 2007**

Title	Class Code	Grade	Hourly		Annual	
			Minimum	Maximum	Minimum	Maximum
Enforcement Supervisor	706	113 N	15.211	24.208	31,638.96	50,352.39
Engineering Aide	421	105 N	9.194	14.004	19,122.49	29,127.78
Engineering Aide Sr.	422	109 N	11.708	18.244	24,352.63	37,947.50
Engineering Bonds Officer	426	111 N	13.312	20.962	27,688.45	43,601.99
Engineering Section Manager	435	120 E	25.197	41.581	52,410.79	86,488.67
Engineering Section Manager - PT	436	120 E	25.197	41.581	52,410.79	86,488.67
Engineering Technician	423	111 N	13.312	20.962	27,688.45	43,601.99
Engineering Technician Principal	425	115 E	17.462	28.082	36,320.06	58,410.86
Engineering Technician Sr.	424	113 E	15.211	24.208	31,638.96	50,352.39
Environmental Compliance Coordinator	942	119 E	23.356	38.362	48,580.57	79,793.03
Environmental Inspector	943	113 N	15.211	24.208	31,638.96	50,352.39
Equestrian Park Program Supervisor	804	112 E	14.227	22.514	29,591.52	46,828.47
Equipment Operator	613	108 N	10.999	17.064	22,878.31	35,493.19
Equipment Operator Sr.	614	109 N	11.708	18.244	24,352.63	37,947.50
Evidence Technician	918	112 N	14.227	22.514	29,591.52	46,828.47
Executive Assistant to the Mayor	231	122 E	29.434	49.059	61,221.71	102,043.51
Executive Director LexLink	550	120 E	25.197	41.581	52,410.79	86,488.67
Executive Secretary to Mayor	117	113 N	15.211	24.208	31,638.96	50,352.39
Family Services Center Manager	540	116 E	18.741	30.300	38,982.15	63,024.16
Family Services Center Supervisor	538	114 E	16.284	26.049	33,870.12	54,182.59
Family Support Worker	512	110 N	12.477	19.544	25,951.65	40,651.15
Family Support Worker Sr.	511	112 N	14.227	22.514	29,591.52	46,828.47
Family Support Worker Sr. - PT	507	112 N	14.227	22.514	29,591.52	46,828.47
Finance and Investment Analyst	338	116 E	18.741	30.300	38,982.15	63,024.16
Financial Coordinator	305	112 N	14.227	22.514	29,591.52	46,828.47
Financial Coordinator - PT	304	112 N	14.227	22.514	29,591.52	46,828.47
Financial Management Administrator	347	119 E	23.356	38.362	48,580.57	79,793.03
Fire Battalion Chief	955	319 E	27.227	42.713	56,631.74	88,842.89
Fire Captain	953	316 N	34.395	36.995	71,542.02	76,950.02
Fire Chief	959	324 E	41.051	65.450	85,386.59	136,135.34
Fire Lieutenant	952	315 N	26.018	33.984	54,116.61	70,686.72
Fire Major	954	318 E	39.658	45.508	82,488.12	94,657.02
Firefighter	951	311 N	15.701	25.640	32,657.66	53,331.20
Fiscal Court Commissioner	268	0				50.00
Fleet Operations Manager	639	116 E	18.741	30.300	38,982.15	63,024.16
Fleet Operations Supervisor	630	115 E	17.462	28.082	36,320.06	58,410.86
Fleet Parts Specialist	615	109 N	11.708	18.244	24,352.63	37,947.50
Fleet Parts Specialist Sr.	616	110 N	12.477	19.544	25,951.65	40,651.15
Fleet Systems Manager	640	116 E	18.741	30.300	38,982.15	63,024.16
Food Service Supervisor	682	112 N	14.227	22.514	29,591.52	46,828.47
Friend Of The Court	024	0 E				56,355.52
GIS Programmer/Analyst	429	117 E	20.230	32.743	42,078.48	68,105.57
GIS Specialist	428	114 N	16.284	26.049	33,870.12	54,182.59
Golf Course Clubhouse Attendant	837	106 N	9.741	14.937	20,262.13	31,068.03
Golf Course Superintendent	834	115 E	17.462	28.082	36,320.06	58,410.86
Golf Course Superintendent Principal	833	117 E	20.230	32.743	42,078.48	68,105.57
Golf Course Superintendent Sr.	835	116 E	18.741	30.300	38,982.15	63,024.16
Golf Pro Assistant	838	109 N	11.708	18.244	24,352.63	37,947.50
Golf Pro/Supervisor	839	117 E	20.230	32.743	42,078.48	68,105.57

Salary Schedule

as of June 25, 2007

Title	Class Code	Grade	Hourly		Annual	
			Minimum	Maximum	Minimum	Maximum
Golf Services Manager	840	118 E	21.684	35.416	45,102.58	73,665.99
Grants Administrative Aide	465	112 N	14.227	22.514	29,591.52	46,828.47
Grants Manager	462	117 E	20.230	32.743	42,078.48	68,105.57
Graphic Assistant	193	109 N	11.708	18.244	24,352.63	37,947.50
Graphic Designer	190	112 N	14.227	22.514	29,591.52	46,828.47
Health Clinic Director	570	118 E	21.684	35.416	45,102.58	73,665.99
Health Clinic Nurse - RN	571	114 E	16.284	26.049	33,870.12	54,182.59
Health Clinic Nurse - RN - PT	572	114 E	16.284	26.049	33,870.12	54,182.59
Health Clinic Nurse-RN Supervisor	569	116 E	18.741	30.300	38,982.15	63,024.16
Health Services Advisor	171	114 E	16.284	26.049	33,870.12	54,182.59
Heavy Equipment Mechanic	622	111 N	13.312	20.962	27,688.45	43,601.99
Heavy Equipment Mechanic - Apprentice	618	108 N	10.999	17.064	22,878.31	35,493.19
Heavy Equipment Technician	623	113 N	15.211	24.208	31,638.96	50,352.39
Historic Preservation Specialist	471	114 E	16.284	26.049	33,870.12	54,182.59
Hostler	670	104 N	8.680	13.159	18,055.04	27,371.28
Human Resources Analyst	173	115 E	17.462	28.082	36,320.06	58,410.86
Human Resources Generalist	174	118 E	21.684	35.416	45,102.58	73,665.99
Human Resources Manager	177	119 E	23.356	38.362	48,580.57	79,793.03
Industrial Hygiene/Loss Control	158	115 E	17.462	28.082	36,320.06	58,410.86
Information Officer	187	113 E	15.211	24.208	31,638.96	50,352.39
Information Systems Manager	374	117 E	20.230	32.743	42,078.48	68,105.57
Information Systems Specialist	370	111 N	13.312	20.962	27,688.45	43,601.99
Information Systems Specialist Sr.	371	114 E	16.284	26.049	33,870.12	54,182.59
Internal Auditor	328	118 E	21.684	35.416	45,102.58	73,665.99
Laboratory Supervisor	763	114 E	16.284	26.049	33,870.12	54,182.59
Laboratory Technician	764	109 N	11.708	18.244	24,352.63	37,947.50
Landfill Inspector	703	108 N	10.999	17.064	22,878.31	35,493.19
Landfill Inspector - PT	700	108 N	10.999	17.064	22,878.31	35,493.19
Law Clerk - PT	291	0	14.328			
License Inspector	707	110 N	12.477	19.544	25,951.65	40,651.15
Life Skills Program Coordinator P/T	973	112 E	14.227	22.514	29,591.52	46,828.47
Life Skills Program Instructor	994	110 E	12.477	19.544	25,951.65	40,651.15
Life Skills Program Specialist	974	113 E	15.211	24.208	31,638.96	50,352.39
Maintenance Mechanic	773	113 N	15.211	24.208	31,638.96	50,352.39
Maintenance Supervisor	774	115 E	17.462	28.082	36,320.06	58,410.86
Mayor	005	213 E	44.856	76.256	93,300.33	158,612.65
Medical Assistant	576	107 N	10.347	15.951	21,522.11	33,178.90
Microcomputer Support Specialist	364	113 N	15.211	24.208	31,638.96	50,352.39
Microcomputer Support Supervisor	367	116 E	18.741	30.300	38,982.15	63,024.16
MMRS Project Coordinator	948	114 E	16.284	26.049	33,870.12	54,182.59
Multi Cultural Services Coordinator	560	118 E	21.684	35.416	45,102.58	73,665.99
Municipal Engineer	431	117 E	20.230	32.743	42,078.48	68,105.57
Municipal Engineer Sr.	432	119 E	23.356	38.362	48,580.57	79,793.03
Network Supervisor	377	117 E	20.230	32.743	42,078.48	68,105.57
Nuisance Control Officer	701	111 N	13.312	20.962	27,688.45	43,601.99
Nutritionist	519	113 N	15.211	24.208	31,638.96	50,352.39
Operations Manager	686	116 E	18.741	30.300	38,982.15	63,024.16
Paralegal	293	113 N	15.211	24.208	31,638.96	50,352.39
Park Designer	848	115 E	17.462	28.082	36,320.06	58,410.86

Salary Schedule **as of June 25, 2007**

Title	Class Code	Grade	Hourly		Annual	
			Minimum	Maximum	Minimum	Maximum
Park Patrol Coordinator - PT	893	0 E	24.800			
Park Patrol Officer - PT	897	0 N	14.881			
Parking Meter Repair Supervisor	685	108 N	10.999	17.064	22,878.31	35,493.19
Parking Meter Repair Worker	684	104 N	8.680	13.159	18,055.04	27,371.28
Parks and Recreation Superintendent	844	119 E	23.356	38.362	48,580.57	79,793.03
Parks Project Coordinator	847	114 E	16.284	26.049	33,870.12	54,182.59
Pastoral Counselor - Community Corrections	990	113 E	15.211	24.208	31,638.96	50,352.39
PDR Program Manager	411	121 E	27.220	45.158	56,617.22	93,928.11
Planner	403	113 E	15.211	24.208	31,638.96	50,352.39
Planner Sr.	405	117 E	20.230	32.743	42,078.48	68,105.57
Planning Manager	407	120 E	25.197	41.581	52,410.79	86,488.67
Planning Technician	402	110 N	12.477	19.544	25,951.65	40,651.15
Plant Operations Supervisor Sr.	755	117 E	20.230	32.743	42,078.48	68,105.57
Police Analyst	914	111 N	13.312	20.962	27,688.45	43,601.99
Police Captain	924	318 E	42.278	46.199	87,939.10	96,093.43
Police Chief	929	324 E	41.051	65.450	85,386.59	136,135.34
Police Lieutenant	923	317 E	34.406	41.559	71,563.89	86,442.33
Police Officer	921	311 N	16.052	26.050	33,388.16	54,184.00
Police Sergeant	922	315 N	26.388	34.368	54,887.04	71,485.44
Police Technician	915	110 N	12.477	19.544	25,951.65	40,651.15
Pre-Treatment Manager	790	117 E	20.230	32.743	42,078.48	68,105.57
Probation Aide	270	107 N	10.347	15.951	21,522.11	33,178.90
Probation Officer	272	110 N	12.477	19.544	25,951.65	40,651.15
Probation Officer - Juvenile	276	112 N	14.227	22.514	29,591.52	46,828.47
Probation Unit Supervisor	275	113 E	15.211	24.208	31,638.96	50,352.39
Producer	194	113 N	15.211	24.208	31,638.96	50,352.39
Program Administrator	541	117 E	20.230	32.743	42,078.48	68,105.57
Program Assistant - PT	825	0 N	11.704			
Program Coordinator	528	109 N	11.708	18.244	24,352.63	37,947.50
Program Instructor - PT	827	107 N	10.347	15.951	21,522.11	33,178.90
Program Leader - PT	828	108 N	10.999	17.064	22,878.31	35,493.19
Program Specialist	108	112 E	14.227	22.514	29,591.52	46,828.47
Program Supervisor	116	115 E	17.462	28.082	36,320.06	58,410.86
Program Supervisor - PT	826	106 N	9.741	14.937	20,262.13	31,068.03
Project Manager	697	114 E	16.284	26.049	33,870.12	54,182.59
Project Manager - PT	694	114 E	16.284	26.049	33,870.12	54,182.59
Project Manager Senior	692	115 E	17.462	28.082	36,320.06	58,410.86
Property and Evidence Supervisor	911	115 E	17.462	28.082	36,320.06	58,410.86
Property and Evidence Technician	912	111 N	13.312	20.962	27,688.45	43,601.99
Public Information Supervisor	197	115 E	17.462	28.082	36,320.06	58,410.86
Public Safety Answering PT Manager	908	117 E	20.230	32.743	42,078.48	68,105.57
Public Service Supervisor	606	111 E	13.312	20.962	27,688.45	43,601.99
Public Service Supervisor Sr.	607	114 E	16.284	26.049	33,870.12	54,182.59
Public Service Worker	602	106 N	9.741	14.937	20,262.13	31,068.03
Public Service Worker - PT	604	106 N	9.741	14.937	20,262.13	31,068.03
Public Service Worker Sr.	603	107 N	10.347	15.951	21,522.11	33,178.90
Pump Station Supervisor	777	115 E	17.462	28.082	36,320.06	58,410.86
Records Management Analyst	163	111 N	13.312	20.962	27,688.45	43,601.99
Records Management Analyst - PT	164	111 N	13.312	20.962	27,688.45	43,601.99

Salary Schedule **as of June 25, 2007**

Title	Class Code	Grade	Hourly		Annual	
			Minimum	Maximum	Minimum	Maximum
Records Management Analyst Sr.	162	113 N	15.211	24.208	31,638.96	50,352.39
Recreation Manager	803	114 E	16.284	26.049	33,870.12	54,182.59
Recreation Supervisor	802	110 E	12.477	19.544	25,951.65	40,651.15
Recreation Supervisor Sr.	805	112 E	14.227	22.514	29,591.52	46,828.47
Revenue Compliance Auditor	330	114 E	16.284	26.049	33,870.12	54,182.59
Revenue Compliance Auditor Sr.	331	115 E	17.462	28.082	36,320.06	58,410.86
Revenue Compliance Auditor Supervisor	334	116 E	18.741	30.300	38,982.15	63,024.16
Revenue Processing Supervisor	332	116 E	18.741	30.300	38,982.15	63,024.16
Risk Management Accountant	306	114 E	16.284	26.049	33,870.12	54,182.59
Risk Management Analyst	152	115 E	17.462	28.082	36,320.06	58,410.86
Risk Manager	155	120 E	25.197	41.581	52,410.79	86,488.67
S.A.N.E. Program Manager	575	115 E	17.462	28.082	36,320.06	58,410.86
Safety Coordinator	690	111 N	13.312	20.962	27,688.45	43,601.99
Safety Officer	919	108 N	10.999	17.064	22,878.31	35,493.19
Safety Specialist	146	115 E	17.462	28.082	36,320.06	58,410.86
School Traffic Guard - PT	060	0	9.645	10.356		
Security Officer	677	106 N	9.741	14.937	20,262.13	31,068.03
Security Officer - PT	675	106 N	9.741	14.937	20,262.13	31,068.03
Security Supervisor	678	112 N	14.227	22.514	29,591.52	46,828.47
Senior Advisor	011	212 E	41.582	70.690	86,490.88	147,034.56
Senior Citizens Center Manager	552	113 E	15.211	24.208	31,638.96	50,352.39
Service Writer	620	109 N	11.708	18.244	24,352.63	37,947.50
Sewer Line Maintenance Superintendent	781	116 E	18.741	30.300	38,982.15	63,024.16
Signs and Markings Supervisor	663	115 E	17.462	28.082	36,320.06	58,410.86
Skilled Trades Worker	632	111 N	13.312	20.962	27,688.45	43,601.99
Skilled Trades Worker - PT	634	0 N	18.147			
Skilled Trades Worker Sr.	633	112 N	14.227	22.514	29,591.52	46,828.47
Social Services Coordinator	508	114 E	16.284	26.049	33,870.12	54,182.59
Social Services Supervisor	517	115 E	17.462	28.082	36,320.06	58,410.86
Social Worker	514	111 E	13.312	20.962	27,688.45	43,601.99
Social Worker Sr.	515	113 E	15.211	24.208	31,638.96	50,352.39
Solids Processing Supervisor	778	115 E	17.462	28.082	36,320.06	58,410.86
Special Events Service Manager	880	115 E	17.462	28.082	36,320.06	58,410.86
Staff Assistant	103	107 N	10.347	15.951	21,522.11	33,178.90
Staff Assistant - PT	107	107 N	10.347	15.951	21,522.11	33,178.90
Staff Assistant Sr.	104	108 N	10.999	17.064	22,878.31	35,493.19
Staff Assistant Sr. - PT	114	108 N	10.999	17.064	22,878.31	35,493.19
Staff to Council II	084	0 E				52,582.40
Stores Clerk	610	107 N	10.347	15.951	21,522.11	33,178.90
Teacher/Counselor	524	111 E	13.312	20.962	27,688.45	43,601.99
Teacher/Counselor - PT	526	111 E	13.312	20.962	27,688.45	43,601.99
Telecommunications Support Specialist	351	113 N	15.211	24.208	31,638.96	50,352.39
Telecommunications System Technician	442	113 N	15.211	24.208	31,638.96	50,352.39
Telecommunications Systems Manager	441	118 E	21.684	35.416	45,102.58	73,665.99
Telecommunicator	905	111 N	13.312	20.962	27,688.45	43,601.99
Telecommunicator Senior	906	113 N	15.211	24.208	31,638.96	50,352.39
Telecommunicator Supervisor	907	116 E	18.741	30.300	38,982.15	63,024.16
Telecommunicator-P/T	903	111 N	13.312	20.962	27,688.45	43,601.99
Total Rewards Assistant	172	112 N	14.227	22.514	29,591.52	46,828.47

Salary Schedule

as of June 25, 2007

Title	Class Code	Grade	Hourly		Annual	
			Minimum	Maximum	Minimum	Maximum
Trades Supervisor	645	113 N	15.211	24.208	31,638.96	50,352.39
Trades Worker	631	107 N	10.347	15.951	21,522.11	33,178.90
Trades Worker Senior	635	109 N	11.708	18.244	24,352.63	37,947.50
Traffic Engineer	415	117 E	20.230	32.743	42,078.48	68,105.57
Traffic Engineer Construction Supervisor	667	115 E	17.462	28.082	36,320.06	58,410.86
Traffic Engineer Sr.	413	118 E	21.684	35.416	45,102.58	73,665.99
Traffic Engineering Manager	417	120 E	25.197	41.581	52,410.79	86,488.67
Traffic Information Specialist	420	112 E	14.227	22.514	29,591.52	46,828.47
Traffic Information Technician	433	112 N	14.227	22.514	29,591.52	46,828.47
Traffic Signal Systems Manager	416	120 E	25.197	41.581	52,410.79	86,488.67
Traffic Signal Technician Master	666	114 N	16.284	26.049	33,870.12	54,182.59
Traffic Signal Technician Sr.	665	112 N	14.227	22.514	29,591.52	46,828.47
Treatment Plant Operator Apprentice	752	107 N	10.347	15.951	21,522.11	33,178.90
Treatment Plant Operator	753	113 N	15.211	24.208	31,638.96	50,352.39
Urban County Engineer	438	123 E	31.875	53.373	66,300.96	111,016.34
Urban Forester	412	116 E	18.741	30.300	38,982.15	63,024.16
Van Driver - PT	673	104 N	8.680	13.159	18,055.04	27,371.28
Vehicle and Equipment Mechanic	624	110 N	12.477	19.544	25,951.65	40,651.15
Vehicle and Equipment Technician	636	112 N	14.227	22.514	29,591.52	46,828.47
Vehicle and Equipment Technician - PT	638	112 N	14.227	22.514	29,591.52	46,828.47
Vehicle and Equipment Mechanic - Apprentice	617	107 N	10.347	15.951	21,522.11	33,178.90
Vice Mayor	001	0				28,937.74
Victim's Advocate	161	112 N	14.227	22.514	29,591.52	46,828.47
Video Specialist	188	115 E	17.462	28.082	36,320.06	58,410.86
Webmaster	198	113 E	15.211	24.208	31,638.96	50,352.39

Glossary

201 Plan - A state-required capital improvement plan for the LFUCG sanitary sewer system, which will meet the needs of population growth in Fayette County through the year 2020. 201 plan projects will be financed through sewer user fees and through bond financing.

A

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

ADA - Americans with Disabilities Act.

Adopted Budget - The budget approved by the governing body.

Americans with Disabilities Act - The ADA affords persons with disabilities an equal opportunity to obtain the same opportunities, aids, benefits, services, and programs (including employment opportunities) that any covered entity provides to persons without disabilities. The act provides a mandate for the elimination of discrimination against individuals with disabilities.

Appropriation - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and time it may be expended.

Appropriation Ordinance - The Council ordinance through which appropriations are given legal effect.

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

B

Balanced Budget - A budgeting concept which means that sufficient revenues and other sources of funds must be available to fund anticipated expenditures.

Bond - Most often, a written promise to pay a specified sum of money (called the face value or principal amount), at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. Sometimes, however, all or a substantial portion of the interest is included in the face value of the security. The difference between a note and a bond is that the latter is issued for a longer period and requires greater legal formality.

Bond Refinancing or Refunding - The paying and reissuance of bonds, to obtain better interest rates and/or bond conditions.

BRRC - Bluegrass Regional Recycling Corporation. A private non-profit corporation that processes and markets recyclable materials from 40 counties in Kentucky. Oversight is provided by a board of directors from some of the 17 original member counties.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually

indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating governing body for adoption, and sometimes, the plan finally approved by that body.

Budget Calendar - The schedule of key dates or events that the government follows in the preparation and adoption of the budget.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget and generally takes one of three forms: GAAP, cash, or modified accrual. The budgetary basis may differ from the accounting basis.

Budgetary Control - The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Business Returns Fee - See Net Profits License Fee.

C

CAFR - Comprehensive Annual Financial Report

Capital Assets - Assets of significant value that are used in operations and that have useful lives extending beyond a single financial reporting period. Capital assets may be either intangible (e.g., easements) or tangible (e.g., land, buildings, equipment, and infrastructure). Capital assets are also called fixed assets.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Expenditures - Expenditures resulting in the acquisition of or addition to the government's general fixed assets.

Capital Improvement Plan (CIP) - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Capital Reserve - An account used to segregate a portion of the government's equity to be used for future capital program expenditures.

CASA - Court Appointed Special Advocate.

Cash Basis - A basis of accounting in which transactions are recognized only when cash is increased or decreased.

CDBG - Community Development Block grant.

CIP - Capital Improvements Plan. The Charter of the LFUCG requires the adoption of an annual capital improvements ordinance which specifies the capital improvements to be made during the next fiscal year and the contents of the CIP for the next five fiscal years.

CityWatch - An automated “ringdown” system that can be used for a variety of tasks, from Emergency Operations Center call-out to area-specific warnings of a chemical release or missing person.
Cognizant Agency - A federal agency appointed by the Office of Management and Budget to provide technical advice and liaison to institutions and independent auditors. LFUCG's agency is the U.S. Environmental Protection Agency.

Committee of the Whole - The council may resolve itself into a committee of the whole. The vice-mayor shall be chairman of the committee of the whole council, but may designate another member to preside or act as chairman at such times and for such periods as he or she may desire. In the absence of the vice-mayor, council may elect one of its members to preside. A quorum for the committee of the whole council shall be eight (8).

Contingency - The quality or state of being likely to be required or available.

Contractual Services - Services rendered to a government by private firms, individuals, or other governmental agencies.

Council's Proposed Budget - The proposed budget after Council has reviewed the Mayor's proposed budget and made any desired changes. Usually, the budget for Council's final approval which becomes the Adopted Budget.

D

Debt Service - Principal and interest payment on the government's debt. Often used in reference to the total payment due for a period of time, such as one year.

DEEM - Division of Environmental and Emergency Management.

Department - A major segment of government. Departments are headed by a Commissioner, and comprise several to many divisions. Examples include the Department of Finance and the Department of Public Works.

Depreciation - (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence, or (2) the portion of the cost of a capital asset which is charged as an expense during a fiscal period.

Detention Center Fees - Include work release fees, state fees, federal fees, medical reimbursements, and other revenue. Work release fees are assessed on prisoners granted work releases based on hourly rate of pay and the number of hours worked. The state fee, or jailer's allocation, is a fixed amount determined each biennium by the Commonwealth of Kentucky. Other state fees include amounts paid for housing state prisoners. Federal fees are paid for housing federal prisoners. Medical expenses are reimbursed by the state for the medical treatment of local and state prisoners. Other revenue includes Driving Under the Influence (DUI) service fees, which are received from the state.

Division - A smaller segment of government than a department. Several divisions may collectively be a department. Accounting, Computer Services, Revenue, and Purchasing are all divisions within the Department of Finance. Some divisions are not a part of a department, such as Public Information or the Council Office.

E

Emergency Medical Services (EMS) Fees - The Division of Fire and Emergency Services provides emergency medical treatment and ambulance service. Fees are charged for this service.

Employee Withholding – Refers to an occupational license fee of 2.25 percent that employers are required to withhold from the pay of employees and remit to LFUCG either monthly or quarterly.

Encumbrances - Commitments related to unperformed (executory) contracts for goods or services. Used in budgeting, encumbrances are not expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

ERP – Enterprise Resource Planning. A system that integrates financial, human resources, and program information for all departments and programs is referred to as “Enterprise Resource Planning” or ERP software. Advances in information systems technology and full or partial adoption of ERP provide an opportunity to substantially improve financial systems and, ultimately, the quality of service provided.

Excess Fees - Twenty-five percent of the payments and fees remitted to the Commonwealth of Kentucky from fees collected by the Sheriff and the County Court Clerk (including legal process taxes), plus any other excess fees generated by constitutional officers.

Expenditure Classifications - Total expenditure subdivided by type. Classifications used within this budget document are: 1) Personnel; 2) Operating; 3) Recoveries/Transfers; and 4) Capital.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements, and shared revenues.

Expenses - Outflows or other using of assets or incurrences of liabilities (or a combination of both) from delivering or producing goods, rendering services, or carrying out other activities that constitute the entity's ongoing major or central operations.

F

Financial Audit - An audit made to determine whether the financial statements of a government are presented fairly in conformity with GAAP.

Fines - For LFUCG, this includes parking and littering fines.

Fiscal Year (FY) - A twelve month period, other than a calendar year, which is the same as the period of a budget year and an accounting year. LFUCG has a fiscal year from July 1 through June 30 of the following year.

Fixed Assets - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Glossary

Franchise Permits (or Fees) - Public service companies operating in Fayette County pay franchise fees for the privilege of using right-of-ways for placement of transmission facilities. The fees depend on the type of service, and may appear as itemized charges on customer utility bills.

Fringe Benefits - Payroll costs other than direct salaries or wages. May include pension costs, FICA, health insurance, dental insurance, etc.

Full-Time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position.

Fund - A separate fiscal and accounting entity used by governments to segregate resources related to specific activities (e.g., sanitary sewer projects).

Fund Balance - The difference between fund assets and fund liabilities in a governmental or trust fund.

Funding Source - The source of revenues to pay for a requested program. The major sources of funding include: program revenues, such as fees, fines, and permits; allocated revenues, such as those from federal and state sources; interest; intragovernmental charges to others; and property taxes.

G

GAAP (Generally Accepted Accounting Principles) - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB 34 - Governmental Accounting Standards Board Statement No. 34. Issued in June of 1999, the statement outlines new rules that will be used by local governments to report their finances to the public. Financial reports must show comprehensive information about the cost of providing government services and all of a government's liabilities and assets (including infrastructure). They must also present a narrative analysis of their annual financial activities.

General Fund - The fund used to account for all financial resources, except those required to be accounted for in another fund.

General Government Operations - Used by LFUCG to refer to several funds. It is a combination of the General Fund and certain Special Revenue Funds. The funds included are the General Services District, Urban Services Districts, Industrial Revenue Bond Revenue, Municipal Aid Program, and County Aid Program.

General Obligation Bond - This type of bond is backed by the full faith, credit, and taxing power of the government.

GIS - Geographic Information System.

Goal - A measurable statement of desired conditions to be maintained or achieved.

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

Glossary

Grease Trap Ordinance - An ordinance being implemented in FY 2004 that requires new construction and restaurant renovation projects to include minimum grease trap sizing prior to approval of plumbing plans.

GTV3 - Government television station, cable channel 3.

H

H-1 Zoning - Historic overlay zoning to protect and preserve areas of historical and architectural importance in Lexington and Fayette County. Historic zoning requires that exterior repairs and changes to properties be reviewed and receive a permit prior to work commencing to help ensure that exterior changes are compatible within the Historic zone. This review is done by the Board of Architectural Review, a five-member board, and/or by the staff of the Division of Historic Preservation.

HUD - Housing and Urban Development

HVAC - Heating, ventilation, and air conditioning.

I

Indirect Costs - LFUCG has an indirect cost plan approved by its cognizant agency, the U. S. Environmental Protection Agency. The plan charges certain programs, such as grant programs, a percentage of total personnel costs, including fringe benefits, to offset overhead costs.

Insurance Premium License Fees - Imposed on insurance companies for premiums received on risks located in Fayette County, the rate depends on the type of insurance coverage. Life insurance companies pay a five percent (5%) fee on the first year's premiums. Other insurance coverages, including Casualty, Fire and Allied Perils, Health, Inland Marine, and Motor Vehicle, pay a fee of five percent (5%) of annual premiums.

Interfund Transfers - Amounts transferred from one fund to another, primarily for work or services provided.

K

KOSH - Kentucky Occupational Safety and Health.

L

Lease-Purchase - An agreement to lease equipment or other capital assets with an option or a promise to purchase at the end of the lease term. Many lease-purchase agreements transfer title at the end of the lease term without any additional payment required.

LexCall - A pilot program in the Department of Public Works that will ultimately be expanded government-wide. LexCall is a one-stop information center for concerns, questions, or suggestions about the local government.

Glossary

Lexington in Motion - A morning television program airing on Government Television 3 which provides updates on local traffic and road conditions. This program uses dozens of cameras installed at major intersections throughout the county to provide up-to-the-minute information.

Lexington Local Investment Commission (LexLinc) - Is a private non-profit that has received authority from the State Cabinet for Families and Children to implement a local strategy to meet community needs for children and families. LexLinc has taken responsibility for developing a welfare reform plan for Fayette County.

LexTran - Lexington Transit Authority.

LFUCG - Lexington-Fayette Urban County Government. The only merged city and county government within Kentucky. Also may be referred to as Urban County Government, UCG, or merged government.

Line Item - Segregation of expenditure, planned or actual, which focuses on the nature or type of item or service.

Links Committee - A committee comprised of three councilmembers assigned to review a specific department or division. These committees are to provide a “link” from the department or division to the whole council.

M

Mayor's Proposed Budget - The document that represents the Mayor's planned revenues and expenditures for the upcoming fiscal year. The Mayor's Proposed Budget is presented to Council at the time of the Mayor's annual budget address, usually given early in May.

Mayor's Transfer Authority - The charter of the LFUCG authorizes the Council, by a majority vote of its members, to empower the Mayor to transfer the unencumbered balance of any appropriation, or portion thereof, to another appropriation category within the same section of the budget and within the same fund. This is done annually through the budget ordinance--for the current year the Mayor's Transfer Authority is \$5,000.

Mercer Study - In FY 1996 the William M. Mercer company studied all full-time authorized positions. As a result of this study, a new pay scale was adopted, the number of position titles was reduced, and a four-year plan for implementation was adopted. FY 2000 is the final year of the implementation plan.

Mission Statement - Statement of what the agency does and why and for whom it does it; the agency's reason for existence; statement of purpose.

Modified Accrual - A basis of accounting used for governmental funds, expendable trust funds, and agency funds. The modified accrual basis recognizes revenue in the accounting period when the revenues become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which is recognized when due.

N

Glossary

Net Profits License Fee - The net profits of all businesses, professions, or occupations from activities conducted in Fayette County are subject to the net profits license fee. For FY 1995, the rate was 2.5 percent; beginning July 1, 1995, (FY 1996), the rate decreased to 2.25 percent. The net profit of a business is that reported for federal income tax purposes, with adjustment.

O

Objective - A specific productivity target within a certain time frame, with results that are measurable. An objective is narrower than a goal.

Occupational License Fee (OLF) - The occupational license fee is levied on every person engaged in any occupation, trade, profession, or other activity in Fayette County. The OLF can be separated into five components: 1) the initial fee; 2) payroll withholding fees; 3) net profits license fees; 4) individual filers; and 5) special regulated fees.

One Stop - The Central Kentucky Job Center is a Department of Labor One-Stop center. The Workforce Investment Act, passed by Congress in 1998, mandated states to bring employment and human service agencies together under one roof. The Central Kentucky Job Center is a result of this mandate. Through this One-Stop center, customers will have direct access to computerized information about everything from jobs to specialized assistance programs.

Open Funds - Funds which are not closed out at the end of each fiscal year are open funds. Actual expenditures/expenses for these funds for a fiscal year may have been spent against prior year budgets.

Operating Capital – Capital assets that are not included in the CIP Plan, including equipment, furnishings, computer items, vehicles, watercraft, and aircraft.

OSHA - Occupational Safety and Health Administration.

P

PDR - Purchase of Development Rights.

Performance Audits - are designed to provide auditors with the sufficient, competent evidential matter needed to assess a government's effectiveness in meeting its responsibilities economically and efficiently.

Performance Measure - Specific quantitative measure of work performed within an activity or program. Also, a specific quantitative measure of results obtained through a program or activity.

Personal Property Taxes - Personal property (personalty) is any property other than real property. Personal intangible property (money in hand, notes, bonds, shares of stock, accounts, and other credits) is not subject to local taxation. Personal tangible property (which includes motor vehicles, watercraft, trailers, aircraft, inventory in transit, business inventories, equipment, and agricultural products) is subject to local taxation and (except for motor vehicles and watercraft) is limited by state statute to a rate that would produce a revenue percentage increase in personal property equal to the percentage increase in revenue generated by the adopted real property rate.

Glossary

The personal property tax rate for motor vehicles and watercraft is limited by state statute to the maximum rate that could have been charged on personal property in 1983.

PFC - Public Facilities Corporation. See Public Corporations.

Prisoners' Account System Fund - An enterprise fund to account for the receipts and disbursements of the commissary, phone account, and inmate trust account at the detention center. This is a non-budgeted fund.

Program - More specific than a division, a program has a specific area of responsibility or a specific goal. One or more programs combined form a division.

Public Corporations or Public Facilities Corporations - Entities created by LFUCG to act as agents and instrumentalities in the acquisition of facilities and other capital assets.

Purchase of Development Rights Program - A program that would use public money to pay rural landowners not to develop their land – a voluntary “purchase of development rights” program (PDR).

R

Real Property Taxes - Real property (realty) includes land and improvements. Local tax rates are based on the type of government services available to the property owner (see discussion on Urban Services Districts). All properties in Fayette County are subject to the general services district rate. Property owners pay additional taxes based on the urban services available in their area. A tax rate which results in total collections equal to the previous year's collections is called the compensating rate. If the total assessed value of existing property increases, due to inflation or economic growth, then the compensating rate may be less than the previous year's rate (this is a "rollback" of rates). If the tax rate levied by the local government produces total revenue that is more than four percent greater than the previous year, exclusive of revenue from new property, the rate is subject to voter recall.

Reappropriation - Funds appropriated in the previous fiscal year, but not expended, may be appropriated to the current fiscal year. Reappropriations require Council approval.

Recoveries - Provide a reduction in total budgetary claims in a particular fiscal year. LFUCG recoveries include reductions in total General Fund expenditure for personnel provided by federal and state grant reimbursement; indirect cost recoveries from grants or other sources; and a reduction in total program expenditure for unspent prior year encumbrances closed in the current fiscal year.

Reserved Fund Balance - Those portions of fund balance that are not available for expenditure or that are legally segregated for a specific future use.

Retained Earnings\Carryover - An equity account reflecting the accumulated earnings of the government's enterprise funds.

Revenue - (1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Also, general long-term debt proceeds and operating transfers in are classified as "other financing sources" rather than as revenues. (2) Increases in the

net total assets of a proprietary fund type from other than expense refunds, capital contributions, and residual equity transfers.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as user fee revenues provided by a sanitary sewer system expansion or lease revenues from a capital improvements or capital acquisition project.

S

School Board License Fee - Similar to LFUCG's Occupational License Fee, the Fayette County Public Schools receive a fee of 0.5 percent. LFUCG collects this fee for the public school system.

Skills Unlimited - A program that provides funding for people in middle-income (\$50,000 and under) households to upgrade their job skills at their current job or to assist in making a move to another career field. A participant may use up to \$800 for training. For every \$100 spent for training, eight hours of volunteer service must take place. Participants have six months after the training to complete the volunteer service requirement.

Special Assessment - A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Sanitary Sewer Overflow Plan (SSO Plan) - A comprehensive sanitary sewer line/watershed rehabilitation program to address major sanitary sewer overflow problems county-wide.

SP 302 – An internal Incident Investigation Report, which is mandatory for all accidents and exposures involving LFUCG employees.

SSO Plan - Sanitary sewer overflow plan.

STARS – Superior Technology Application and Reporting System, the Enterprise Resource Plan (ERP) of LFUCG, with Phase 1A implementation in July 2006 (FY 2007).

Structure Movement - A change in the maximum and minimum salaries on the pay scale. The pay scale is adjusted to provide for market competitiveness.

T

Tax Anticipation Notes - Notes issued in anticipation of the collection of taxes, usually retireable only from tax collections, and frequently only from the proceeds of the tax levy whose collection is anticipated.

Traffic Information Network - This is a service of the Division of Traffic Engineering and provides traffic information to motorists through local news media, Government Television 3, and by recorded phone messages.

Transfers In/Out - Amounts transferred from one fund, agency, or program to another to assist in financing the services of the recipient fund, agency, or program.

U

UCG - Urban County Government.

UK - University of Kentucky

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

Urban County Government - The Lexington-Fayette Urban County Government.

U.S. E.P.A. - United States Environmental Protection Agency.

U.S. O.S.H.A. - United States Occupational Safety and Health Administration.

W

Work Release Fees - See Detention Center fees.

Working Capital – Working capital equals current assets less current liabilities; it is a measure of liquidity.

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