

# Lexington-Fayette Urban County Government OFFICE OF THE CITIZENS' ADVOCATE OMBUDSMAN

"Promoting Fairness and Efficiency in Public Administration"

Jim Newberry Mayor Paula Campbell Acting Citizens' Advocate

#### MEMORANDUM

TO: Mayor Jim Newberry

Vice Mayor Jim Gray Council Members

From: Paula Campbell

Acting Citizens' Advocate Office

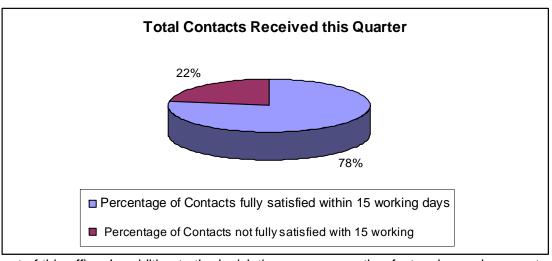
Date: November 16, 2010

Re: 3rd Quarter 2010 Activity Report (July 1, 2010 – September 30, 2010)

#### **SYNOPSIS OF TRENDS:**

It is with pleasure that I submit to you the 3<sup>rd</sup> Quarter Report of 2010 from the Office of the Citizens' Advocate. During this quarter I have to prepare for the Council a more clear, precise, and esthetically pleasing report for your review and consideration. The following document includes: a total number of citizen contacts received by this office; the number of citizen contacts broken down into 3 category types: requests for information; requests for assistance; complaints expressing a grievance against the urban county government, its officers, agents or employees; and inquiries not within the scope of the office of the Citizens' Advocate, which are referred to in this report as outside agencies. The office did close all cases received during this quarter. There is only 1 self-initiated pending case received from a previous quarter that will roll over into the 4<sup>th</sup> quarter because investigation is still ongoing.

An additional attempt was made on the CASE BY CASE SUMMARY to provide more detail of each contact received by this office noting the problem and the response / solution / outcome of the case as well as the number of days it took to complete each case presented with a brief reason to indicate the cause why a case may have extended beyond a 15 working day period. The graph here summaries the percentage of contacts to show that 22% of the contacts this office received required more than 15 working days to complete. This office however, was able to complete within 15 working days 78% of the contacts it received. Reasons necessary for this extended time may be the result of additional fact-



finding, investigative procedures, interviews on the part of this office. In addition to the legislative processes, other factors beyond our control may be resulted in delay like the abatement process, funding delays, pending respondent replies or process reviews.

### LEGISLATIVE ACTION TAKEN BY COUNCIL DURING THIS 3rd QUARTER:

- Council passed the Resolution 493-2010 approving the Citizens' Advocate Professional Standards and the Citizens' Advocate Policy and Procedures Manual. (Effective on September 23, 2010).
- Council passed the Resolution 494-2010 temporarily appointing Paula Campbell to the interim position of Acting Citizens' Advocate Effective upon date of passage of this resolution and continuing until a permanent appointment is made, and approving a ten percent (10%) salary increase.

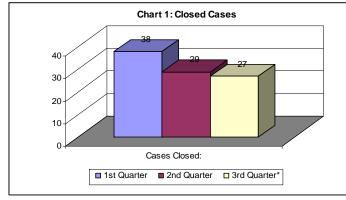
#### THE VALUE OF ALTERNATIVE DISPUTE RESOLUTION SYSTEMS:

Allocation and effectiveness are of growing interest for this government with the rising cost and expense of litigation to solve grievances, e.g. property damage claims, code and municipal compliance disputes, and even policy conflicts. The Ombudsman is one component of a complaint resolution system that has the potential of being identified as an effective cost reduction mechanism when utilized efficiently by the governing body in which it serves. Ideally one would calculate the financial benefits of Municipal Ombudsman work by obtaining data on such matters as the actual costs of problem resolution before and after the involvement of ombudsmen, litigation, and management of time addressing complaints. However, appropriate data are not available. The Benefits out weigh the risk where reasonable dollar values can be identified into 4 categories: (1) savings of management time and effort that would otherwise be used in addressing matters now resolved by this office; (2) savings in cost of litigation; (3) savings realized through enhanced productivity and retention of qualified personnel; and (4) management consultation services if utilized to it's full potential. The Citizens' Advocate Office will continue to work on new innovative opportunities to enhance the benefits and effectiveness of this office throughout government and the community in which we live.

# STATISTICAL DATA:

TABLE 1: SUMMARY OF ACTIVITIES THIS OUARTER

	_	3rd Q	uarterly l	Report				
							Type 1:	
Complaints Rece	ived this Quarter:	27						Complaints = 15
Activity This Quarte	·:							Informational = 7 Assistance = 5
07/01/10 - 09-30-10	Cases Closed:	148	38	29	27		Type 2:	
	Cases Pending:	6	2	0	0			Email = 1 $Fax = 0$
	*Pending/Self-Initiated Cases rolled over from previous quarter:	2009	1st Quarter 6	2nd Quarter 1	3rd Quarter* 1	4th Quarter NR		Phone = 21
	TOTAL COMPLAINTS ADDRESSED:	154	46	30	28			Visit = 6
Top Complaints 1	per Department:							Written = 0
		4	Public Safe	ety				
		4	Council				Type 3:	
		3	Public Wo	rks & Develop	ment			Jurisdictional = 9
		16	Outside A	gencies			Non	-Jurisdictional = 18



#### SYNOPSIS OF STATISTICAL DATA:

During this quarter a total of 27 contacts were received by this office. Of these 15 were of a complaint nature and only 9 of those fell within our jurisdiction to investigate. The office closed all cases received during this quarter with the exception of one (1) pending selfinitiated case received from a previous quarter that will roll over into the 4th quarter because investigation is still on-going. There were three (3) noticeable trends during the 3<sup>rd</sup> quarter. First, the majority of contacts were received from non-specified districts, of these all were determined to be non-jurisdictional complaints with the majority referred to outside agencies. Second, the majority of District contacts were received from the 1st and 10<sup>th</sup> Districts. Third, the Department of Public Safety and the Council Office generated the most district contacts. The Department of Public Works & Development followed close behind. The Case by Case Summary identifies all 27 contacts received by this office.

## STATISTICAL DATA:

TABLE 2: SPECIFIED NUMBER OF DEPARTMENT / AGENCY CONTACTS RELATED TO COMPLAINTS RECEIVED WITHIN A COUNCIL DISTRICT

Council Dis	trict	Finance & Admin	General Services	Law	Public Safety	Environmental Quality	Public Works & Development	Social Services	Mayor/Council & Other Elected Officials	Partner or Outside Agency	TOTAL CONTACTS PER DISTRICT
1st District	James				2					4	6
2nd District	Blues									1	1
3rd District	Lawless										0
4th District	Beard		1								1
5th District	Feigle									2	2
6th District	Stinnett			1	1						2
7th District	Crosbie										0
8th District	Myers				1			1		2	4
9th District	McChord								1		1
10th District	Martin						1		2	1	4
11th District	Henson									1	1
12th District	Lane			1		1	1		1		4
Non-Specified District	At-Large						1	1		5	7
TOTAL CONTAC	AGENCY		1	2	4	1	3	2	4	16	33

<sup>\*\*</sup> A TOTAL OF 27 CONTACTS IMPACTED THE VARIOUS DEPARTMENTS 33 TIMES

# **DISCLOSURES AND/OR RECOMMENDATIONS:**

During this quarter, the Citizens' Advocate Office has not found there to be any abuses or irregularities on the part of the urban county government, its officers, agents or employees that were systemic in nature or needs Council's attention at this time. I'm preparing now for the Annual Report, which will be submitted to Council by January 31, 2011.

<sup>\*\*\*</sup> SOME INTAKES MAY AFFECT SEVERAL DIFFERENT DEPARTMENTS

# **CASE BY CASE SUMMARY:**

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE				
1	7-14-2010	Public Safety	Code Enforcement	Assistance	Jurisdiction	Phone	9-28-2010				
	Problem:		Abatement request was				abatement money				
			reported the tall weeds								
68 Days	Response:		y, monitored this case u								
Division Program			that time. By September			neighbor about ov	ergrown weeds on				
Funding Delays		vacant lot and by	September the property v	was abated by the	CE.						
	8-06-2010	Outside Agency		Complaint	NJ	Visit	08-06-2010				
	Problem:		en having difficulty getting error corrected on marriage license after providing proof of name change several time								
4.5			County Clerk's Office and the error was not corrected.  Sached citizen then redirected to County Clerk's Office after making a few inquiries by phone. Follow-up concluded								
1 Day	Response:				r making a few inqu	iries by phone. Foll	ow-up concluded				
		that problem was o	problem was quickly dealt with and resolved by clerk.								
	8-10-2010	Outside Agency	County Attorney	Complaint	NJ	Phone	8-10-2010				
	Problem:		culty getting anyone to a		_						
	Problem.		know what time she wa								
			she still didn't have the			till traine court and	wanted to				
1 Day	Response:	Unable to provide		money to pay ner	11110.						
. Duy	responde:	Chable to provide									
	08-13-2010	Public Safety	Code Enforcement	Assistance	Jurisdiction	Phone	8-25-2010				
	Problem:		st regarding neighbor's tr	ash and debris in v	ard along with tall o	grass and weeds.	1				
8 Days	Response:		ncident report then inqui				open until property				
Abatement	•	was abated on 8-2	25-10.		. , ,						
	8-16-2010	Outside Agency		Complaint	NJ	Phone	8-16-2010				
	Problem:		nessage left by caller with			at the Christian Car	e Community.				
			esponse from local agen								
1 Day	Response:		ts made to contact caller				ave a callback				
		number. Referred	the complaint to State O	mbudsman Office	by request left on the	ne v/m.					
	9-9-2010	Outside Agency		Complaint	NJ	Phone	9-25-2010				
	Problem:		en that Animal Control C				eash while in a				
04.5			public area. Citizen stated he was appealing and the court date was set for 9-25-10.  Inquired with Animal Control about process and procedures. Advised citizen he how he may request thru open								
21 Days	Response:										
Court Date			recorded by the control o				ain nis court date				
		to present his evid	ence. Held case open the	iru court date. No	iunner action requir	ea.					

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE			
2	7-01-2010	Outside Agency	Business	Informational	NJ	Visit	7-01-2010			
	Problem:		Citizen wanted the city to know that she fell in front of a downtown business because of the streetscape construction aking place along Limestone and Vine. She apparently missed a step down / drop-off along the sidewalk.							
1 Day	Response:	Before visiting my oleration. The citizen	office the citizen had aling was not hurt physically ed similar complaints or	ready spoke with by by the fall she ha	the business owned taken. In addition	r, and a police office office an inquiry was dor	er passing by the			

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE
3	No Cases to						
	Report						

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE
4	8-26-2010	General Services	Parks & Recreation	Complaint	Jurisdiction	Phone	9-21-2010
17 Days Management Review and Fact-Finding	Problem:  Response:	Citizen expressed of the employees was In addition, the compad attitude. The cit Initially inquired with immediate action to respondent reported when working after employee takes any accounted for and gothem through the concerns. During fol Management did co	oncerns regarding the running a side business clainant alleges that this izen also indicated is on CM Beard's Office. Specify and report back at back to my office indicated to the cash for services the go to the city. This emplourse and is not a profe low-up with the citizen, each and counsel employing to be closed this	nanagement of M s after working how a same employee oposition to the pot work with upper many irregularities are cated that the no needs of custon wolf course provide byee does work p ssional instructor. I indicated their response	eadowbrook Golf Curs giving lessons a is often rude and tuential closing of the anagement about the subsequently spirregularities were the receiving golf as. Most patrons parimarily with womer Fact-finding lead the vere no irregularities eview of the complessons.	course. Making allegand accepting cash arms off patrons/cust agolf course. These allegations releak to the employer found. That employer lessons. There is y with a check. All for's leagues, but only to the ambiguous ness determined regardaint. We also assurant	gations that one of for those services. omers by having a questing they take e in question. The ree is on the clock no indication that unds collected are y facilitates getting ature of the citizen ding the employee.
		the golf course which	h may come under revie	w during the next	budget process.	-	-

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE			
5	9-24-2010	Outside Agency	US Immigration	Complaint	NJ	Phone	9-24-2010			
	Problem:	Complainant trying	to report illegal immigran	its working at a bu	siness on Winchest	er Road.				
1 Day	Response:	Complainant indicat	Complainant indicated he received no response from the State Immigration Department so after further inquiry referred							
		I referred complaina	I referred complainant to the US Immigration & Customs Enforcement Agency (ICE) to file his complaint.							
	_									
	9-29-2010	Outside Agency	<b>Small Claims Court</b>	Complaint	NJ	Phone	9-29-2010			

	Problem:	cover expenses of h	restitution from landlord aving to move after is a nants were given 1 nigh s it's not enough. He is	partment complex to move out. Rec	was condemned by Cross has provide	CE for having ove d temporary assista	r 37 code	
1 Day	Response:		After further inquiry with about the problem the citizen was referred to Pro Bono, Legal Services and Small Claims					
		Court to acquire the additional services he needs.						

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE			
6	9-16-2010	Law	Claims	Complaint	Jurisdiction	Phone	10-27-2010			
		Public Safety	Police – IA							
			Fire & Emergency							
	Problem:	Citizen complaint a	tizen complaint against the process officers took during a 911 residential call. As a result, complainant alleges that							
		the officer actions v	he officer actions were unprofessional causing her to be transported to hospital by EMS against her will and now has							
		received over \$2,000 in bills from both EMS and the hospital.								
29 Days	Response:	After initial inquiry,	suggested that complain	ant contact Claims	s in the Law Dept. N	o further action requ	uired by this office.			
Claim in	-	However, a follow-	up was done on 10/27/	10 with complaina	ant to verify that th	e claim was filed a	and properly being			
process		investigated. Case	is being monitored until	outcome is determ	nined.					
·		-	-							

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE
7	No Cases to						
	Report						
				_		_	

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE			
8	7-01-2010	Public Safety	Police	Informational	NJ	Phone	7-01-2010			
		Outside Agency	Dept of Health &							
			Environmental							
	Problem:	Citizen feels his nei	ghbor harasses him by	racing the engine	of his car creating a	a noise disturbance.	The complainant			
		also alleges that he	so alleges that he suspects the neighbor is involved in drugs.							
1 Day	Response:	Referred citizen to	eferred citizen to contact the Police Investigation Unit and suggested that he also contact the Dept. of Health &							
		Environmental Ser neighbor's vehicle.	Environmental Services with the Health Dept. about the fumes that radiate into his bedroom window from the							
					<del>-</del>					
	8-06-2010	Social Services Outside Agency Health & Environmental Informational Jurisdiction Phone 8-06-2010								
	Problem:	Resident of Parkway Apartments was given a 7 day eviction notice for non-payment of rent after she filed a complaint								
		with BI against the I	andlord for problems wit	h mold and not ma	aking the necessary	repairs after fire an	d water damage,			

		and bed bugs. Com	nplainant was temporaril	y relocated after th	ne fire but has since	moved back into th	e apartment.
1 Day	Response:		it was determined that on the mold is	•	ed to be redirected to	o Tenant Services a	and suggested that

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE		
9	8-16-2010	Council	Citizens' Advocate	Complaint	Jurisdiction	Visit	8-16-2010		
	Problem:	Citizen complaint a	bout finding out her nam	ne had been place	ed on the governme	ent Security Watch I	ist during her last		
		visit to the governm	visit to the government center.						
1 Day	Response:	can take at this tir	After further inquiry with citizen, and conversation with security, it was explained to citizen that there is no recourse she can take at this time. She stated she was going to address Council during public comments at the next Council Meeting. I noticed that she came to Council Meeting, but left and did not return to address her issue during public						

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE		
10	7-01-2010	Public Works	<b>Building Inspection</b>	Assistance	Jurisdiction	Phone	7-01-2010		
		Council Office	CM Office						
	Problem:		ed to remain anonymou						
			them at a disadvantage						
			when the perception is						
			o other recourse to app						
			ypes of problems. Comp						
1 Day	Response:		adamant about remain						
			business, business location or other information that could be used to reference his complaint. He was however, very						
		appreciative that I took out the time to listen and discuss his concerns.							
	8-06-2010	Outside Agency		Informational	NJ	Phone	8-13-2010		
			Horticulture						
	Problem:		Citizen requesting assistance with problem she is having with a neighbor's tree, whose roots have uprooted and						
		cracked the concrete foundation in her garage. She is concerned about the tree if she takes measures to remove the							
			m her property and wou						
1 Day	Response:		with Streets, Roads & F	orestry, I was abl	e to obtain contact i	nformation for UK H	lorticulture Dept,		
		to refer citizen. No	further action required.		T	T	T		
						10.1			
	8-17-2010	Council	Citizens' Advocate	Informational	NJ	Visit	8-17-2010		
	Problem:	Complainant's initial concern was that the police officer, who filed the initial drunk driver accident report involving							
		damage to his property, failed to amend the accident/incident report to include not only the fence damage, but the							
			n damage as well. He fe						
1 Day	Response:	After further discussion and inquiry to determine to core problem, an alternative course of action was suggested to the							

	aling with his claim throu days later, he was satis	•	,	up with the

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE		
11	9-08-2010	Outside Agency	Downtown Dev	Informational	NJ	Phone	9-08-2010		
			Corp						
1 Day	Problem:	Inquiry about unfinished streetscape on Upper St & Limestone so close to the start of the WEG. Citizen was curious							
		why he did see any of the contractors out working.							
	Response:	Contacted DDC and was told that section of construction have been completed. Notified citizen of the response							
	-	received. A public announcement came out a few days after I received this call, to that affect.							

DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE				
12	8-26-2010	Environ Quality	Water & Air Quality	Complaint	Jurisdiction	Phone	9-30-2010				
		Council Office	CM Office								
	Problem:	Citizen complaint of	Citizen complaint of ongoing problem with dumping along Town Branch Stream specifically along Middle Brook Farm.								
			itizen indicated that they have been cleaning out the stream and have collected a bunch of old tires and need								
		assistance to recycl	e, because the transfer	station cost is exc	essive given the nu	mber of tires they h	ave collected from				
		the stream.									
24 Days	Response:	After further inquiry	into the Tire Amnesty	Program, it was	determined that no	resource was ava	ilable at this time.				
Fact-Finding &			Further action will require council input. Working with CM's Office, this matter was brought before the Environmental								
Division			Quality Department. The issue regarding alleged illegal dumping was investigated by EQD. In addition a total of 118								
Response		tires pulled from the	tires pulled from the stream by Middle Brook Farm were removed by EQD.								
	9-02-2010	Dept of Law	Claims	Complaint	Jurisdiction	Phone	9-29-2010				
		Public Works &	Streets, Roads &								
		Dev	Forestry								
	Problem:		exCall. Citizen complain								
			the inspector came and			was told that the cit	y would repair the				
		-	claim was closed and th								
18 Days	Response:		started with the division								
Fact-Finding &			determination that this claim was closed by the Adjustor because of some discrepancies in the way this claim was								
Division		processed. Recommended that the Claims division revisit this case. Spoke with management from the division and									
Response			determined additional discrepancies in the process. At this juncture, the division who initiated the claim chose to repair								
		the curb damage. F	ollow-up with citizen who	o was very pleased	d with the outcome.	Case resolved.					

Problem: Complainant concerned about being placed on waiting list for another 2 years for a 3 BR, when her initial request was for a 2 BR. Complainant concerned about being placed on waiting list for another 2 years for a 3 BR, when her initial request was for a 2 BR. Complainant indicated that she is pregnant again and needs to have a permanent address for hospital records.  1 Day   Response: Provided additional contact information for Housing Authority and HUD for citizen to call to address complaint directly.  8-17-2010   Outside Agency   Food Stamp Office   Complaint   NJ   Phone   8-17-2010	DISTRICT	INITIAL DATE	DEPARTMENT	DIVISION/AGENCY	TYPE 1	TYPE 2	TYPE 3	CLOSED DATE	
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worker, she can also contact the State Ombudsman Office for assistance. Provide some additional contact information for her to get in touch with the food stamp office and speak with a supervisor.    8-24-2010			months behind in re case worker and ha	ceiving her food stamps s yet to receive a return	. Complainant als call.	so indicated that she	has placed numero	ous calls to her	
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0-21-2010 Public Works & Building Inspection Complaint N.I. Email 0-22-2010	1 Day	Response:	LFUCG. Explained	LFUCG. Explained that this office had no jurisdiction over these matters and suggested he contact Pro Bono or Legal					
752 1520 10 FUDIC VVOINS OF DUIDING HISDECTION COMMINION IN FINAL STATE AND MEZZEZINI		9-21-2010	Public Works &	Building Inspection	Complaint	NJ	Email	9-22-2010	

		Dev									
	Problem:		Complaint against work citizen had done by a private Heating & Air Conditioning Contractor, who was recommended								
		by a friend. Dissatis	fied with the quality and	safety of the work	, citizen was asking	for advice on how s	she would				
		proceed.									
2 Day	Response:		ersation with citizen, su								
		Citizen will contact E	I herself to request a fir	nal inspection so sl	he can move forwar	d with trying to get a	another contractor				
		to complete and rep	air the unfinished work	done by the previo	us contractor.	, , ,					
	9-29-2010	Outside Agency	Victims Advocate	Complaint	NJ	Phone	9-29-2010				
	Problem:	Mother is concerned	d that she is not allowed	to see her emanc	ipated pregnant 17	year old daughter, v	vho currently is in				
		the hospital. She feels that the boyfriend's negative influence on her daughter is affecting the health and welfare of her daughter.									
1 Day	Response:	Suggested to mother that she contact the dept of Patient Services at the hospital and Victim's Advocate with the County Attorney's Office to voice her concerns.									

#### **HIGHLIGHTS:**

The United States Ombudsman Association (USOA) held its 31<sup>st</sup> Annual Conference this year in downtown Dayton, Ohio at the Crown Plaza Hotel. Our conference hosts were the Ombudsman Office of Dayton and Montgomery County, Ohio and the Board of Directors of the USOA. The theme was "Soaring to New Heights: Innovations in Ombudsmanship" which was reflected throughout the conference program that featured comprehensive training sessions on values and ethics, skill development on many topics and how to address urgent issues facing Ombudsmen in these stressful time for our county.

I would like to take this moment to thank the Council for the opportunity to once again attend the USOA training conference. The Citizens' Advocate is a voting member of the USOA and budgets annual for the opportunity to attend these annual training conferences. The only intense Ombudsman training this office receives by professionals in our field of work. I can not express enough the benefit of knowledge gained through the outstanding training sessions presented each year. I feel rejuvenated after attending the conference having spent 5 concentrated days with my colleagues finding new innovations in our strategies and skills for the work we do as Ombudsman.